ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY

Regular Meeting held in The Conference Center, Meeting Room A 4730 Casa Cola Way

St. Augustine, Florida
on Monday, December 5, 2016
from 4:04 p.m. to 4:55 p.m.

```
* * * * * * * * * * * * * * * * * * * * * * * * * * * * * *
BOARD MEMBERS PRESENT:
    CARL YOUMAN
    SUZANNE GREEN, Chairman
    RANDY BRUNSON
    BRUCE MAGUIRE
ALSO PRESENT:
    JOHN WHITEMAN, Esquire, St. Johns Law Group,
    104 Sea Grove Main St., St. Augustine, FL, 32080,
    Attorney for Airport Authority.
    EDWARD WUELLNER, A.A.E., Executive Director.
    STEVE KIRA, incoming board member.
* * * * * * * * * * * * * * * * * * * * * * * * * * * * * * 
```

JANET M. BEASON, RPR, RMR, CRR St. Augustine Court Reporters 1510 N. Ponce de Leon Boulevard

St. Augustine, FL 32084
(904) 825-0570

## I N D E X

A. Officer \& Committee Selections (continued)
B. Resolution 2016-14 34

PUBLIC COMMENT - GENERAL
45

AUTHORITY MEMBER COMMENTS AND REPORTS 45
ADJOURNMENT
58

PLEDGE OF ALLEGIANCE
MEETING MINUTES \& FINANCIAL REPORT
AgENDA APPROVAL
EXECUTIVE DIRECTOR'S REPORT

BUSINESS PARTNER UPDATES 31

BUSINESS ITEMS
PAGE 3331245AD JOURNMENT8

REPORTER'S CERTIFICATE

59
REPORIER S CERTIFICATE ..... 59 PROCEEDINGS

CHAIRMAN GREEN: All right, guys. Call it to order. Stand for the pledge, please. (Pledge of Allegiance.)

MEETING MINUTES \& FINANCIAL REPORT ACCEPTANCE CHAIRMAN GREEN: Okay. So our first line of order is of course the meetings and financial report. The board members reviewed that. Any exceptions? Randy? Bruce?

MR. MAGUIRE: No.

MR. YOUMAN: I make a motion we accept the financials as presented. MR. MAGUIRE: Second. CHAIRMAN GREEN: Okay. So the minutes and financial reports as presented will be accepted. AGENDA APPROVAL

CHAIRMAN GREEN: Okay. Agenda approval? You've all seen the agenda. There's a few things on here. Approval of the agenda? MR. YOUMAN: I make a motion we accept the agenda as it stands. CHAIRMAN GREEN: Second? Do I have a second? MR. BRUNSON: I'll second. CHAIRMAN GREEN: Then the agenda will stand. I'm sorry, Bruce?

MR. MAGUIRE: The -- yeah, are we doing the swearing-in today?

MR. WUELLNER: No.

CHAIRMAN GREEN: No. We can't do that til after the first of the year.

MR. MAGUIRE: Oh, okay.

CHAIRMAN GREEN: Yeah. But I would like to ask after we just approve that before we get into the executive --

MR. BRUNSON: Well --

MR. MAGUIRE: How are we going to elect officers if we don't have next year's officers here?

CHAIRMAN GREEN: Well, that's up to us. In the past we've done it with this group to elect for next year or we can wait until January and do it then.

MR. MAGUIRE: Let's wait til January.

CHAIRMAN GREEN: But in the past this is when we've done it. But that's up to the board basically.

MR. WUELLNER: It's your call -- it's your call.

MR. MAGUIRE: And this is --

MR. BRUNSON: That's what I -- I remember
we've done it that way. I think January would be better.

MR. MAGUIRE: Yeah, after the swearing in.
MR. WUELLNER: It's your call.
CHAIRMAN GREEN: Do we need a vote for that?
MR. WUELLNER: I don't think so. It's just --
CHAIRMAN GREEN: I know, because it's been -other things --

MR. WHITEMAN: Is it on the agenda? I didn't even see it.

CHAIRMAN GREEN: It is. It's down further. Right now I was just getting the approval. I was going to ask Mr. Kira to join us and sit at the table before we started the executive director --

MR. WHITEMAN: It can never hurt to get a vote.

CHAIRMAN GREEN: To get it done, you mean?
MR. WHITEMAN: Yeah.
MR. WUELLNER: To get a vote. I think he means --

MR. WHITEMAN: Yeah, to get a vote.
MR. WUELLNER: -- to do it in January or
not --
MR. WHITEMAN: It's a motion to table it til the next meeting.

CHAIRMAN GREEN: Oh, yeah. That's why I'm saying. Okay.

MR. WUELLNER: I think that's what he's trying to say.

CHAIRMAN GREEN: Okay.

MR. BRUNSON: I make a motion that we reschedule the elections for the first meeting in January.

CHAIRMAN GREEN: All right. Is there a second?

MR. MAGUIRE: Second.

CHAIRMAN GREEN: Second. Any further
discussion? Carl, they want to reschedule the officer vote until January.

MR. YOUMAN: Nay. My first nay -- my first nay in eight years. I just had to make one.

CHAIRMAN GREEN: I think so.

MR. BRUNSON: All in favor?

CHAIRMAN GREEN: Well, I haven't voted, so I'm not sure what -- I mean, I'm just trying to make sure we all stay on board with everything. We only have four. That's kind of the issue. What does that do with us if there's only --

MR. YOUMAN: You still have a quorum, don't you?

CHAIRMAN GREEN: We have a quorum, but -MR. YOUMAN: Three -- three to -- three to one.

MR. MAGUIRE: Take the vote?
CHAIRMAN GREEN: Well, I'm trying to decide what the -- there's board discussion now. There's a first and a second, so board discussion if -MR. YOUMAN: Oh, I created a quandary. Hot dog.

CHAIRMAN GREEN: So if there's a tie in the vote or whatever, what's the tie breaker since we don't have any --

MR. WHITEMAN: A tie means it fails. It means the motion fails.

MR. MAGUIRE: Yeah.
MR. WHITEMAN: So that means you would have the vote --

MR. WUELLNER: You would decide it today or someone else make a different motion.

MR. BRUNSON: It might make a difference in how I vote.

MR. WUELLNER: Well, okay.
MR. YOUMAN: My nay still stands.
MR. WUELLNER: This is going to be a tough meeting, isn't it? I feel it.

MR. WHITEMAN: And I've got --
MR. WUELLNER: I can feel it. We're not even going to be able to give away money today.

MR. MAGUIRE: Okay. Two to one waiting for the last vote.

CHAIRMAN GREEN: Yeah. I don't -- I mean, that's why I was asking what the difference was. So it's a fail and then we would vote today and -MR. WUELLNER: Yes. CHAIRMAN GREEN: -- that's the way it is? MR. MAGUIRE: Well, what would happen if we took a vote and Carl is put in a position? Does that position automatically go vacant and we have to revote?

MR. WUELLNER: For the position, I would suspect, yeah -MR. MAGUIRE: Yeah. MR. WUELLNER: -- because somebody's got to fill the -- fill -MR. MAGUIRE: Because that -- because you if do, if you revote that position, do you revote all of the positions?

MR. WUELLNER: Historically we treat it as individual. But that's again procedural. You can do it -- do it however you really wish.

ChAIRMAN GREEN: Well, $I$ guess we need to know if Carl -- can we find out if Carl put in for a position or --

MS. HOLLINGSWORTH: He did not.
CHAIRMAN GREEN: Okay. So I guess that's not an -- technically an issue.

MR. WUELLNER: That's true.
MR. MAGUIRE: Okay.
CHAIRMAN GREEN: That's a good question, though. I didn't -- well, how does it affect us with what we're doing with the land acquisition? That's what I'm kind of -- is there anything upcoming that's important that --

MR. WUELLNER: Well, $I$ think this is always set up to take effect after the first of the year.

CHAIRMAN GREEN: Okay.
MR. WUELLNER: It's not an immediate change of -- it was just merely to make it a smooth easy transition. We don't -- you know, it's essentially to create -- I don't want to use the word wasted time at the first meeting settling it all out and then switching gavels and doing all that. Whoever is elected chairman at this meeting typically just begins the --

CHAIRMAN GREEN: Right.

MR. WUELLNER: -- begins the term, that's all. CHAIRMAN GREEN: Exactly. Okay. MR. WUELLNER: And that's all it was ever -that's all it was ever intended to do, I believe, so --

CHAIRMAN GREEN: Well, I have no problem then waiting. Yeah, let's do it in January. MR. WUELLNER: Very good. MR. MAGUIRE: So what does that mean? CHAIRMAN GREEN: We just have the rest of our meeting. MR. WUELLNER: You have one less agenda item. MR. MAGUIRE: So your vote was? CHAIRMAN GREEN: I'll wait til January. I mean, just go with you-all. That's what you-all had asked. That's fine. MR. WUELLNER: I think that's an affirmative. MR. BRUNSON: I had made the motion that -CHAIRMAN GREEN: It's an affirmative. MR. MAGUIRE: You -- so you're voting no. CHAIRMAN GREEN: I'm voting -MR. WUELLNER: Yes. CHAIRMAN GREEN: -- yes, for wait. There's a motion to wait, a second to wait. We had board discussion. I'm voting, yes, I will wait. So it
passes.
MR. MAGUIRE: Is that what the motion was?
CHAIRMAN GREEN: To wait.
MR. MAGUIRE: Okay.
MR. WUELLNER: To wait til January, right?
MR. MAGUIRE: Okay.
CHAIRMAN GREEN: It was your motion.
MR. MAGUIRE: I didn't --
MR. BRUNSON: It was my motion and he
seconded. Who's on first?
CHAIRMAN GREEN: There was a motion --
MR. MAGUIRE: I didn't make the motion. He
made the motion.
CHAIRMAN GREEN: There was a motion to wait --
MR. YOUMAN: This is the greatest nay --
MR. MAGUIRE: I never listen to Randy --
MR. BRUNSON: If y'all are going to be like
that --
MR. MAGUIRE: I never listen to Randy. That
was my mistake.
MR. YOUMAN: This is the greatest nay that
I've ever performed.
MR. BRUNSON: Go ahead.
MR. MAGUIRE: Okay. We're waiting.
CHAIRMAN GREEN: There was a motion to wait
and a second. Then we had board discussion. And during that discussion then after hearing that, $I$ entered my vote to wait.

MR. MAGUIRE: Yeah.
CHAIRMAN GREEN: And so it's basically three to one.

MR. MAGUIRE: Correct.
CHAIRMAN GREEN: So --
MR. MAGUIRE: And that's what we wanted to do.
CHAIRMAN GREEN: -- if that's the case, then
the motion -- the motion then would pass that we wait til January.

MR. MAGUIRE: Okay.
MR. WUELLNER: Okay.
CHAIRMAN GREEN: And we welcome Mr. Kira to our table. Thank you, very much for being here and congratulations. MR. YOUMAN: Yeah, congratulations. MR. KIRA: Thank you. CHAIRMAN GREEN: Okay. Then we have, Mr. Wuellner, your report. EXECUTIVE DIRECTOR'S REPORT MR. WUELLNER: Yes, I must be -- okay. A couple of items for you. Bring you up to date on the East Corporate 9
hangar door. That's the door that we had the structural issues and it came down and we were waiting insurance adjustment and all that. Happy to report that we got the full amount of the claim requested on that, so -- and have received the funds, so it's been paid.

I think it was in the neighborhood -- don't quote me on the exact number, but approximately 100 -- $\$ 110,000$ was the claim on that. There was a $\$ 10,000$ deductible on the policy, so -- and that included back rents and everything else on this. We have entered the contract to replace the door and all of that is moving forward and should be completed or done in mid February. So -- and we'll be back in -- back in business with that. The contract does go ahead and replace the other two doors. So we won't have this as a continuing problem over in that structure. So we'll be -we'll be back in business with good -- a good door system there.

Those of you that followed that original
progress of that project, this go -- this issue went way back to the completion of the original contract to build the building when the -- it was discovered that the contractor and the door
manufacturing company never really talked to each other in integrating the door into the building and as a result, just one thing after another.

And then both companies eventually went out of business to include the contractor. So we were basically left holding the bag on this. And then when the -- when the door failed, we were really left with an insurance claim at that point on the doors. So I'm happy to report that's kind of resolved itself at this point.

Still waiting -- I've been led to believe within the next two weeks we'll know the resumption schedule of Frontier, so we'll have a hard date on that in the next couple of weeks. That's what I've been led to believe. Either case, I'm meeting with them the end of next week, so maybe I'll be able to get that out and get that interest --

MR. MAGUIRE: They continue to send out e-mail advertisements.

MR. WUELLNER: Frontier?
MR. MAGUIRE: Yeah.
MR. WUELLNER: Yeah, probably.
MR. MAGUIRE: They do, because I get them almost every other day.

MR. WUELLNER: Yeah. I can't imagine they
don't. But the new schedule, we're waiting on them to publish as they call it their spring/summer schedule. So right now you can only book til I think March 1st or somewhere around that on the current schedule that's released.

MR. YOUMAN: Where are they going this time?
MR. WUELLNER: I have no idea. That's part of that -- that release. We'll know I can -- I would tell you privately what I've heard, but that doesn't mean it's even -- that's -- that changes by the time it's published, anyway.

MR. YOUMAN: Okay.
MR. WUELLNER: ViaAir of course is still
flying to Charlotte. They have finally added all
of their destinations in the West Virginia area under the essential air service market.

As a result $I$ think we told you last time they've upgraded their aircraft into the community, are now flying the Embraer regional jet, the ERJ-145, which is a 50-seat regional jet. Still just flying Thursday and Sunday currently, but we're -- we continue to have dialogue with them with additional cities as well as additional frequencies there.

Loads have improved of course because there's
more destinations for -- we'll call them destinations, but different additional cities in the West Virginia area that are now coming through Charlotte and flowing down to Florida. So that is certainly a good thing for us.

CHAIRMAN GREEN: Is it still -- is it easier yet to get on their line to try and book? MR. WUELLNER: Yeah. CHAIRMAN GREEN: We don't have that connection yet with United or whatever?

MR. WUELLNER: They do not yet. I -- you know
what? I don't have an answer to that. It was supposed to have happened several weeks ago, but I can't say I've followed up.

But you should very shortly be able to do that through the American Airlines and -- and all of the Travelocities and -- and those kind of sites, you should begin to see that as -- as a connection that can be made through there. But I'm -- I want to say I haven't had time to follow up with the online piece of this.

And what else can $I$ tell you? The air traffic control volume, Tammy, are you going to hit that or --

MS. ALBIN: Yeah.

MR. WUELLNER: Yeah? Okay.
The self-serve, we did about 19,000 gallons of self-serve last month during the month of November. And the numbers we got for October for Atlantic included about 118,000 in jet and another 8,000 in low lead for October. So that's about a month behind the numbers we're telling you, so -- and they'll update those probably in the next week or so I would think.

What else can I tell you? I thought I had written it down, but $I$ grabbed the wrong one. Oh. Approach lighting is due to be finished next week. We have a scheduled runway closure overnight. So if you hear something like that, the runway's closed, it will be closed overnight Tuesday night and potentially Wednesday night of next week while they do the final installs of the -- of the fixtures. That should be the last closure associated with that. And that will result in being able to be flight-checked.

We are very hopeful that we'll be able to get that scheduled with the service restoration on the glideslope, and probably within the first week or two of January would be our best guess as to when we should be back online and have the glideslope
certified. They're hoping to be able to do that all in one scheduled trip with FAA.

Just a quick update on the glideslope and navaids. VOR, I have a little presentation I could show you, but $I$ think we'll just kick it out til January. It's just a short PowerPoint, but -because there's no short-term action.

They were able to get it back up and running. They are telling us that we are basically at life limit on parts, and a number of the components have been now saturated with saltwater as a result of the flooding related to hurricane in that -- on that site. The structure itself that looks like a bowling pin structure has pretty much had it now that it's been saltwater -- anyway, it's a steel kind of building.

We are looking at needing to -- if we wish to keep the TVOR on the field, we're going to need to program a replacement for that to include buying a new one and a new shelter and things of that nature.

These are eligible items within the FDOT grant program. We can begin to program that and get it in there. But they're saying we can probably keep this thing limping along for up to a couple of
years. But at that point we need to be really solid on a plan to get it replaced.

You're looking at about -- I think the numbers I saw is about $\$ 140,000$ for the navaid itself plus any kind of structure and the like, which aren't big numbers, but I'm going to guess you're looking at about a $\$ 200,000$ total kind of expenditure to keep the VOR out there should we wish to do that. There's plenty of time to talk about that and figure it out. We can get it in the capital program and get it -- the funding working toward it. It's not going to fund this year anyway. The other component, the glideslope, the glideslope of course had some damage. We're not exactly sure what hit it. But several of the antenna structures out there were hit by debris during the hurricane and ruined those antenna structures.

The parts have been -- or the replacement systems have been ordered. I think we had components show up it should have been as early as last week. We are expecting the balance of components this week. They will be out within the next week or two to begin the installation of replacement components out there and getting that
done.
We have notified the insurance company of this. It's about a little -- it's I think about, I'm trying to remember the number, $\$ 80,000$.

MS. HOLLINGSWORTH: 85.
MR. HARVEY: Total about 110 .
MR. WUELLNER: The total replacement?
MR. HARVEY: The total.
MR. WUELLNER: The total replacement's about
110. We have notified that we'd be making an insurance claim. We have also gotten into the system to pursue FEMA-related funds for the replacement of -- of that. In fact, I think Kevin has a meeting, is it this week or next, but with the -- with FEMA folks to keep moving that forward as a claim. So at some point I'm sure we'll have some financial obligation, but it should be minimized by those two -- those two entities as we go forward.

But we felt like getting the equipment in, getting it installed, restoring that navigational aid, restoring the ILS Category I, and the -- we're being told, too, the replacement of the antenna type will also allow an upgrade in that approach later on if we wish from a Category I to a

Category II approach, should we wish to make that leap at some point in the future, it's capable of that.

We also -- just a little sidebar. Another item we need to program with Florida DOT related to the ILS is that $F A A$, the rules that cite navigational aids and the -- as you're familiar with the magnetic heading progressing over time is resulting in in the next couple of years that our localizer antenna will no longer be aligned within the tolerance limits associated with the main runway.

Meaning we will need to relocate the antenna structure to likely across U.S. 1 onto some kind of structure just the other side of the railroad tracks. Elevate it a little bit to allow that antenna a clear -- clear shot down the runway. That would be a say -- $I$ would call it a permanent final fix for the localizer.

If you know a little bit of how it's laid out here, it's slightly offset as it is today because we don't have the clearance out to the runway -or, excuse me, out to U.S. 1 from the end of the runway. So this would be a permanent fix.

It's not a terribly expensive deal, but it
does need to -- we do need to get it in the plan to get it fixed or get it relocated at a -- at a point down the road here. Probably a couple of years. And again, we should be able to get Florida DOT participation at least half the cost of this. So those are good things.

And I think that's the basic projects hanging out there at this point. MR. MAGUIRE: Going back to the VOR. MR. WUELLNER: Sure. MR. MAGUIRE: In the -- in our long-range plan -MR. WUELLNER: Uh-huh. MR. MAGUIRE: -- what is the best upgrade or facility to meet our future long-range plan goals? Is it a VOR or is it something else? MR. WUELLNER: Yeah, that's a -- that's a really good question. The VOR is for all intents and purposes a -an antiquated navaid that's coming out of the National Air -- National Airspace System as a navaid. But it's still used around the world and it's also a key component of instrument flight training. It's still a required component of that and the like.

So the vast majority of uses that we have on the airport is associated with flight training either from schools here or North Florida, even all the way down to Embry-Riddle coming up and doing approaches with VORs. So it does get a fair amount of use.

I think in terms of, you know, corporate use or airline use or things like that, yeah, it's -it's seen -- it's seen its days. Kind of like the old NDBs if you remember those. They could get you there, but it wasn't a lot of fun.

The VOR, you know, I -- I think there's a case to be made. I think we'll -- I know we'll look at it a little bit in the master plan study just to be sure that there's enough use to make sense. But frankly, you know, the old ones used to cost $\$ 800,000$ and up. You know, the -- the newer versions of these with the electronic components the way they are and all, you know, they're now down to something that's a whole lot more tolerable from a financial.

So, I think when you consider how many operations we do around here that are flight training related and the VOR plays key into that, it's certainly worth keeping a -- an open mind and a -- and a discussion -MR. MAGUIRE: Will we need another system on top of that?

MR. WUELLNER: No. This would replace the one we have.

MR. MAGUIRE: I mean in terms of the future growth of what we want the airport to become?

MR. WUELLNER: I don't think so. I think, you know, the more modern direction now is of course GPS and --

MR. MAGUIRE: Yeah.
MR. WUELLNER: -- and, you know, it's not navaid -- or ground navaid based.

MR. MAGUIRE: Right.
MR. WUELLNER: You know, I -- the world's evolving that direction, but it's -- you know, it's like so many of those systems are still just around. And it was always a -- what was considered a nonfederal facility anyway, meaning the FAA didn't pay to have it put in here and they don't pay to maintain it. This is an Authority item, always has been.

This particular one's been here 20 years, this particular version of it, and it was bought used and was sitting in a -- in a $T$-hangar here when $I$
got here 20 years ago. So I don't know how old the system that's here is really, the transmitter part of it, but suffice it to say it's 25,30 years old probably.

MR. BRUNSON: That's scary.

MR. WUELLNER: Yeah. And, you know, frankly you're just out of old electronic technology. I mean, you're just not finding those giant resisters and capacitors and things like that because they just don't use those in -- in modern electronics. So, finding parts for those systems are -you're looking at, you know, other airports and vendors who used to work on them might have three on the shelf and if you can find that guy that has them and he's willing to let them go, then you can find parts, but --

CHAIRMAN GREEN: Mr. Youman, you had your hand up earlier.

MR. YOUMAN: Yeah.

CHAIRMAN GREEN: Did you have a question for

Ed?

MR. YOUMAN: I can ask a question now?

MR. WUELLNER: Any.
CHAIRMAN GREEN: Yeah.

MR. YOUMAN: Thank you. This would be paid
for through the grant process with the airport participating?

MR. WUELLNER: Yeah.
MR. YOUMAN: Would the flight schools be charged any fees for our portion inasmuch as that they are the only ones getting benefit out of it and it's a profit item for them?

MR. WUELLNER: Well, I can't -- I can't unilaterally --

MR. YOUMAN: I'm just tossing this out.
MR. WUELLNER: Yeah. I wouldn't go -- I
wouldn't characterize it, first of all, as unilaterally only the flight schools use it. There are general aviation pilots that still continue to use it in practice and whatever. So there is other use. I mean, if I were doing the flying, I -- that wouldn't be my -- that would be number three choice for approach at least. But it's certainly a good approach.

I -- I think I can tell you we've never really approached them in participating in that. The -you know, the likely guess it's 75 to a hundred thousand dollars is probably the Authority's commitment to this at some point in the future with the state matching that or the state having an
equal match in that.
MR. YOUMAN: Okay.
MR. WUELLNER: So I -- I'm not saying we -it's not something we ought to explore or shouldn't explore; it just -- heretofore we haven't.

MR. YOUMAN: I won't be here. I just threw the idea out and they'll be here and they can explore it.

MR. BRUNSON: That -- that would take a lot of study to who pro rata share --

MR. WUELLNER: Yeah.
MR. BRUNSON: -- and Embry-Riddle involved and the different flight schools and --

MR. WUELLNER: Typically I -- your point is I think, you know, typically navaids like taxiways and lighting and things like that are common use facilities on the airport.

MR. BRUNSON: It's part of it.
MR. WUELLNER: You know, if we built it strictly for the flight school and, you know, they -- you know, that would be a different story I think. But $I$ think it's part of the base infrastructure. We're a rare commodity that we even have one. I mean, you're seeing them -seeing them go away everywhere.

MR. BRUNSON: Well, $I$ wrote down obsolete as soon as you started talking about it. MR. WUELLNER: Me or it? Or both, yeah. CHAIRMAN GREEN: Okay. MR. WUELLNER: Very good. Did you? MR. KIRA: Yeah. VORs are attractive training aids. I've -- I've used them in my flight school and flight training. And if the Russians do something interesting and screw up with our sensors, that is still up and -- up and running. MR. WUELLNER: Uh-huh.

MR. KIRA: I mean, it's something. The other question $I$ have is that since the -- in the U.S. they're not building them anymore.

MR. WUELLNER: Correct.
MR. KIRA: Are there other countries that are building them and -- and basically coming up with another next level of highly qualified or highly, you know, technical machines?

MR. WUELLNER: Well, I think what you've seen is that where the U.S. was the manufacturer of most of these, that company has largely been bought by I believe it's a French company Thales that bought -bought all those companies that used to manufacture.

MR. KIRA: Sure.
MR. WUELLNER: So while they're -- some of them are still made in the U.S., they're technically owned by foreign -- foreign countries. There are some other countries now building them. The challenge always into the U.S. is acceptance by FAA into the nav system. So I'm not aware of anybody doing new technology developments. I mean, $I$ think the methodology is what it is. How they generate the signal and transmit and do those kind of things is continually modern -- modernized, you know, from tubes to what we have today. MR. KIRA: Sure. MR. WUELLNER: But the function or fundamentals of VOR are pretty much the same. It appears that the -- that the DME component of ours, because ours has both, they're technically independent transmitters and that appears to be a much more modern device and -- and serviceable and -- and would continue to -- continue to be able to -- to be used even with a new VOR component. So -- and it's not -- we -- you know, the reason this is less expensive, too, is we're -- you know, the versions we're looking at are considered the old TVOR, terminal VORs that are a low-power
version of the -- you know, the en route navaid.
So, I -- I think it's absolutely worth getting it in the list. We could always decline the grant and just decline to do the project at some point in the future, but it's one of those if you aren't -if you aren't in the queue, you're not -- you have no chance of getting it -- you're not going to walk in DOT and walk out tomorrow with it. So that's just the nature of the grant program.

So with your -- if you have no objection, we'll go ahead and get it in there and --

CHAIRMAN GREEN: I think you should.

MR. WUELLNER: -- we'll keep detailing it in the master plan and then when it comes time to take the money, we'll decide whether it's -- we're going to do it or not.

CHAIRMAN GREEN: Options are good.
MR. WUELLNER: Because I'm sure the flight schools are going to want to have a conversation like they did last time when we just talked about moving it. I'm sorry.

MR. MAGUIRE: That's a -- I'd like to see us
keep it. Back in '74 when $I$ was going through flight training, it was considered to be an old system then.

MR. WUELLNER: Yeah.
MR. MAGUIRE: And -- but it really did a good
job of teaching the basics of instrument flying.
MR. WUELLNER: Uh-huh.
MR. MAGUIRE: And I think that's a critical
issue --
MR. WUELLNER: Uh-huh.
MR. MAGUIRE: -- so I'd like to see us keep
it. And the expense is a minor expense.
MR. WUELLNER: Relatively so.
MR. MAGUIRE: Yeah.
MR. WUELLNER: Excuse me. That concludes
mine, unless there are other questions.
CHAIRMAN GREEN: No.
MR. WUELLNER: I'm sorry that took so long,
but I -- there were a lot of little pieces --
MR. BRUNSON: Oh, no, I -- we needed that. We needed to know what... BUSINESS PARTNER UPDATES

CHAIRMAN GREEN: Okay. And I don't see Ms. Bennett, so nobody from the commissioner. Atlantic?

MR. BEYERS: I'm good.
CHAIRMAN GREEN: You're good?
MR. BEYERS: Yeah.

CHAIRMAN GREEN: Okay. And then $I$ don't see SAAPA. Reba -- oh, you want to -- you're going to be here? Okay. And then Northrop Grumman. Tammy -- you're good with Northrop?

MS. ALBIN: Okay. Let's see. For November, our traffic count for the month we're back up to normal operations after the hurricane, 12,198 operations for November, putting us at a total of 130,000 oper -- -713 operations for the year so far.

Last year we did just over 131,000. So we're definitely looking like we're going to if not pass the last five years, our busiest year for the last five years, probably ever since the tower's been open. Very busy year. We're looking probably 140,000-plus this year.

MR. YOUMAN: Wow.
MS. ALBIN: We are one controller down right now. We had one of our controllers retire at the end of this last month. We should be hearing something next week -- hopefully this week, but probably next week on our replacement. We already have someone in the works, going through the little paperwork and medical things right now, background checks. And that's about it.

Speaking about the VORs, the FAA has been talking about phasing them out completely, but they're trying to do that slowly. When they took away the VOR for Runway 31 approach from us, they just kind of phased that out. And that's happening all on -- everywhere. It happened to Craig. Everybody's finding the same thing. So I'll definitely next -- we won't have a meeting in December, but in January I'll start putting feelers out about what timeline they might be looking at that type of final phase-out so we'll know, kind of put it with your money options there. And that's it.

CHAIRMAN GREEN: Thanks, Tammy. Mr. Burnett? MR. WHITEMAN: Is this the appropriate time for the resolution? MR. WUELLNER: No. CHAIRMAN GREEN: No. MR. WUELLNER: We'll do that next. MR. WHITEMAN: Then nothing. MR. WUELLNER: I did think of one other thing. Just so you know, we're also doing -- all day tomorrow Kevin's tied up with FAA's airport certification people. They'll be here doing our annual -- annual inspection.

So we don't expect any issues there, but just they're stomping around the -- they're stomping around here tomorrow and all the way through the evening doing the night inspections and just making sure we're meeting the requirements of our Part 139 certificate.

CHAIRMAN GREEN: Thank you. Okay. Now the resolution.

MR. WUELLNER: Now the resolution.

Yeah, after -- after we got through the last meeting and really kind of reread the logistics of getting the res -- implementing the resolution related to borrowing last time, I kind of asked the relevant questions back to everyone and it seems that we had a resolution that required everybody signing everything all the time. It was just kind of insane.

So we agreed to just kind of stop it where it was. That resolution remains in place, but they created a second resolution that essentially if -correct me if I'm wrong, John, that essentially amends the first bringing it down to our normal signatory kind of way of doing things. And that's basically the changes that's being made.

MR. WHITEMAN: The original resolution would require documents to be signed by the chairman and the secretary-treasurer and the amend -- the new resolution just amends that so that the executive director can sign documents.

MR. WUELLNER: It saves a whole lot of -MR. WHITEMAN: That's the only change. CHAIRMAN GREEN: As long as we all vote on it, it's -MR. WUELLNER: It's the same -CHAIRMAN GREEN: -- everything's fine, it just doesn't require three full --

MR. WHITEMAN: It ratifies it and confirms your earlier resolution but with the change that the executive director will now be the signatory on the closing documents.

MR. WUELLNER: And --
MR. MAGUIRE: On the closing documents.
MR. WHITEMAN: On the closing documents.
MR. WUELLNER: Yeah, yeah. And this will all
close tomorrow if -- I mean, we're -- that's the only thing that's been waiting for basically a month.

MR. MAGUIRE: Okay.
MR. WHITEMAN: And the only other thing is
part of the closing documents is a -- is a certificate for each of the board members to sign that says that you did this in the sunshine and you didn't discuss this out of the sunshine, which I'd like to get signed as well today so I don't have to find everybody tomorrow.

MR. WUELLNER: Is that a resolution, John, or is it just --

MR. WHITEMAN: It's not a resolution. This is the resolution.

CHAIRMAN GREEN: No, it's a closing document he's saying is going to be --

MR. WUELLNER: Do you think we need to -- do you need to present that, what it says, so that that's --

MR. WHITEMAN: What, the resolution?
MR. WUELLNER: No.
CHAIRMAN GREEN: No. What we're supposed to sign if you read it into the record. Let's do that when we read the resolution. I still want to go through board discussion if we have to --

MR. WUELLNER: Do the resolution and then come back to this?

CHAIRMAN GREEN: Right.
MR. WUELLNER: Okay.

CHAIRMAN GREEN: Because they kind of dovetail I think.

MR. WUELLNER: Yeah.

CHAIRMAN GREEN: So if there's any board discussion with regards to the resolution being changed by the chairman and secretary's signatures --

MR. MAGUIRE: Keep it simple.

CHAIRMAN GREEN: Yeah. Okay. No more board discussion? Any public comment? (None.)

CHAIRMAN GREEN: No public comment. Okay. A motion to accept or deny the resolution?

MR. MAGUIRE: I make a motion to approve the new resolution that changes the signatory.

MR. WUELLNER: And for the record that's
Resolution 2016-14.

CHAIRMAN GREEN: 13.

MR. MAGUIRE: Okay.

MR. WUELLNER: I have 14.

MR. YOUMAN: Second.

MR. BRUNSON: That's correct.

CHAIRMAN GREEN: Amending the one.

MR. WUELLNER: Yeah.

CHAIRMAN GREEN: Is there a second?

MR. YOUMAN: Second.
MR. BRUNSON: Second.

CHAIRMAN GREEN: Any more board discussion? (None.)

CHAIRMAN GREEN: All in favor?
MR. BRUNSON: Aye.
MR. YOUMAN: Aye.
MR. MAGUIRE: Aye.
CHAIRMAN GREEN: Aye. So that resolution will be passed to change the signatories. Now, we need to read that into the record.

MR. WHITEMAN: The resolution?
CHAIRMAN GREEN: Yes, sir.
MR. WHITEMAN: Okay. "Resolution Number 2016-14. A resolution supplementing Resolution No. 2016-13 by authorizing an additional authorized signatory; ratifying and confirmation Resolution No. 2016-13; and providing an effective date.

Be it resolved by the governing board of the St. Augustine-St. Johns County Airport Authority (the 'Issuer') that:

Section 1. Authority of this -- for this Resolution. This Resolution is adopted pursuant to the Charter of the Issuer, Chapter 2002-347, Laws of Florida, as amended, and other applicable
provisions of law.
Section 2. Definitions. Words and phrases used herein in capitalized form and not otherwise defined herein shall have the meanings ascribed thereto in Resolution No. 2016-13 of the Issuer adopted on October 24, 2016, except as amended here.

Section 3. Amendment to Definition of
'Authorized Signatory.' Section 2 of
Resolution 2016-13 is hereby amended and supplemented so that the definition of Authority Signatory' means (i) the Chairman of the Issuer and, where attestation is required, the Secretary-Treasurer of the Issuer or (ii) the Executive Director of the Issuer. If the Executive Director shall sign any instrument referred to in Resolution No. 2016-13, no attestation shall be required.

Section 4. Ratification and Confirmation. Resolution No. 2016-13 is hereby ratified and confirmed and shall remain in full force and effect, except as amended and supplemented hereby.

Section 5. Effective Date. This Resolution shall take effect immediately upon its adoption.

Passed and duly adopted in public session of
the St. Johns County -- St. Augustine - St. Johns County Airport Authority on the 5th day of December, 2016."

And it's set up for signature by the chairman and the secretary-treasurer.

CHAIRMAN GREEN: Did everyone understand the resolution --

MR. MAGUIRE: Yeah.
CHAIRMAN GREEN: -- as presented before?
Okay. So we've accepted that.
MR. WUELLNER: Yeah. You've adopted that.
Did you --
CHAIRMAN GREEN: Now I think we need to read what would be part of the closing documents. MR. WHITEMAN: Unfortunately one document that needs to be signed where it's just a signature specimen from the chairman and the secretary-treasurer and the executive director is three pages long. Can we just append a copy of this to your minutes or do you need it read?

MR. WUELLNER: I don't think you need it read, do you?

CHAIRMAN GREEN: I don't think we need it read, but I'm sorry, you said it was --

MR. WUELLNER: I think the one he's --

MR. BRUNSON: What do the one we need to sign? MR. WHITEMAN: Yeah, the -- Bruce, Suzanne and Ed need to sign this one.

Okay. The one that all the board members need to sign is entitled Certificate As To Public Meetings. "Each of the undersigned members of the St. Augustine - St. Johns County Airport Authority (the Authority) recognizing that First Atlantic Bank as purchaser of the Authority's \$2 million Certificate of Indebtedness Series 2016 to be dated December 6, 2016, (the certificate) will have purchased said certificate in reliance upon this certificate, does hereby certify that he/she has not met with any other member or members of the Authority to discuss or reach any conclusion as to whether the actions taken by the Authority with respect to said certificate, the security therefore, and the application and the proceeds therefore, should or should not be taken by the Authority or should or should not be recommended as an action to be taken or not to be taken by the Authority except at public meetings of the Airport Authority after due notice to the public was given in the ordinary manner required by law and custom of the Authority. This certificate may
be signed in any number of counterparts. In witness whereof we have hereunto set our hands as of December 5, 2016."

MR. WUELLNER: And the English version?
MR. WHITEMAN: It's just saying that there's
been no discussion as to whether or not the -- this resolution should be passed or should not be passed that happened outside of a public meeting that was properly noticed.

MR. WUELLNER: Among members.
MR. WHITEMAN: Among members, yes.
CHAIRMAN GREEN: Amongst ourselves, correct.
MR. WHITEMAN: Yeah, it's a sunshine.
CHAIRMAN GREEN: Yeah.
MR. MAGUIRE: Now, is this a one-time thing or are we going to have to do this more often?

MR. WHITEMAN: This is -- this is one of the documents that the lender is requiring, their counsel is requiring.

MR. MAGUIRE: So it's a lender-required document.

MR. WHITEMAN: Uh-huh.
MR. BRUNSON: You know, that's one of the --
MR. YOUMAN: Does that mean each Authority member can still go to Ed and discuss it between Ed
and the Authority member?
MR. WHITEMAN: Right. It's just a --
MR. YOUMAN: Not between the Authority members themselves.

MR. WHITEMAN: Right. It's just between -it's just that you have not discussed it with each other, members with each other.

MR. YOUMAN: And then if there -MR. WHITEMAN: You can discuss it with nonmembers.

MR. YOUMAN: And then if you really want a super discussion on it, call a special meeting and discuss whether you want to borrow the money for it.

MR. WUELLNER: Well --
MR. YOUMAN: I mean, I'm just -- I'm just
throwing --
MR. WUELLNER: Well, it would have no
different effect than having done it at this meeting.

MR. YOUMAN: Okay. MR. WUELLNER: All they're -- I -- you know, let me paraphrase. I think all they're trying to say is that -MR. YOUMAN: I understand.

MR. WUELLNER: -- everything related to this was done in the sunshine.

MR. YOUMAN: Yeah, I understand what you're trying to say. I just wanted --

MR. BRUNSON: We do that anyway, but they want it documented.

MR. WUELLNER: In fact I raised the same, like this seems really over the top --

CHAIRMAN GREEN: We've done it, but yes.
MR. WUELLNER: -- because it's the law, that's
how business is done.

MR. WHITEMAN: You're just certifying that you followed the law basically is what they want.

MR. MAGUIRE: Kind of like one more CYA.
MR. WUELLNER: Yeah.

MR. MAGUIRE: If you did it outside of the sunshine, you're not going to admit it anyway.

MR. WUELLNER: Even if you -- they're just
trying to keep it from being voided somehow.
MR. MAGUIRE: No problem.
MR. WHITEMAN: We can do that after the meeting, $I$ guess, sign this.

MR. WUELLNER: We can pass it around if you want.

CHAIRMAN GREEN: Just pass it around. We
going to public comment in a second.
MR. BRUNSON: Does this need to be a blue pen or anything?

MR. WHITEMAN: No.
CHAIRMAN GREEN: I have blue if anyone
needs --
MR. YOUMAN: I can still sign this document --
MR. WHITEMAN: If one person signs it in blue, we'll know it's an original.

CHAIRMAN GREEN: Yeah. Here, Randy.
MR. YOUMAN: Can I sign this document as my -one of my last?

MR. WUELLNER: Yeah.
MR. WHITEMAN: Sure. Yes, on your last day or --
PUBLIC COMMENT - GENERAL

CHAIRMAN GREEN: Okay. So while we're doing that, I guess do we have any public comment on any of our agenda items?
(None.)
CHAIRMAN GREEN: All right. Hearing no public comment, then Mr. Maguire, you are up first as far as board members.
MEMBER COMMENTS \& REPORTS

MR. MAGUIRE: There's a rumor going around

> that Carl's going to throw away -- throw a going-away party.

MR. YOUMAN: Yeah, it's at the restaurant over here.

MR. WUELLNER: Ooh.
CHAIRMAN GREEN: Ooh.
MR. BRUNSON: We look forward to that.
MR. WUELLNER: Ouch.
MR. YOUMAN: Thank you, thank you.
MR. WUELLNER: Ouch.
MR. MAGUIRE: I have no comments.
CHAIRMAN GREEN: Okay. Mr. Youman?
MR. YOUMAN: On the EDC, I have nothing to report except that it was a great eight years of the EDC.

TPO, the only thing I'm going to report is that the TPO again they -- with the -- with the Federal Highway Administration, they've been passed every year as an excellent organized TPO and to be used as a guide-on for other TPOs in the United States and everywhere. So it was a pleasure to serve with the TPO.

And in closing with the in --
intergovernmental meeting, I didn't know $I$ was
supposed to go to that one, but I didn't -- I
didn't do anything with that.
And $I$ just want to say with the board, it was a pleasure serving on the board these eight years. I have to say that Ed Wuellner and his entire staff are truly, truly professionals. They know what they're doing. They've kept this airport in fantastic shape.

We -- just being here and watching the evolution of this airport do greater and greater things with the runways and et cetera, I'm not a -I'm not a pilot or anything else, but I'm sure the pilots that come in and out of here must be happy as a lark with the things that have happened over the last eight years.

I just want to mention Bryan Cooper. He was here when I was first on the board, and he took me under his wing and guided me through a lot of things. And he was the initiator of the sustainability process which Ed is going to have an audit pretty soon one of these years --

MR. WUELLNER: Yeah.
MR. YOUMAN: -- and make sure that we're following the sustainability process.

With the introduction of the airlines, that's been -- that was a major goal of mine when I came
on board, and Ed and his team have done it again there. Elizabeth, is she still with us?

MR. WUELLNER: Yes, sir.
MR. YOUMAN: She's working in the background very hard for our airport.

The citizens of St. Johns County should be happy because they haven't been taxed in six years, and I hope the board continues to maintain that position of no taxes for the Airport Authority because $I$ think that's an amazing thing that was done not with just the boards that voted for it -that was easy to vote no -- but the boards previous to that who set up the framework to make it able to be voted for by setting up the businesses and things like that, that created the -- well, created the money that made it able to not tax the taxpayers.

And with each board member I've worked with, they've been fantastic. Their interest in serving the county and serving the taxpayers and giving up their time to be out here has been amazing. It's been amazing to be associated with everybody here and I want to thank you all very very much.

And don't count me out now, because I may be back. I may be back. May even be Rick Scott at
the next election, I'm going to give them both a shot. So you may not have seen the last of me and then $I$ can just remember one nay how it messed things up. Thank you all very much. That's the end of my report.

MR. MAGUIRE: Thank you, Carl. MR. BRUNSON: Thank you, Carl. MR. WUELLNER: If you indulge me one more second, I remembered two things while we were talking here about you.

Your new web site design launched this morning. So if you get a chance to go check that out, it's a whole new concept, web site for us. It's having sort of a soft opening right now, making -- getting all the bug -- making sure all of the bugs are out of it. I know we've got a little bit of editorial stuff still playing around in the background on it.

Also, I mentioned to couple of you, but the first piece of the Flagler Development property closed on Friday. So it is -- the first 212 acres you are now the proud owners of. And FDOT is in the process of working that reimbursement back to us of 75 percent of that money. And -- and as soon as that hits our account coming back to us, we'll
be ready to close the second piece.
In any case, this should be all done and -and completely in the books by the end of the calendar year, so -- barring some huge hiccup. That's -- but right now that's the timeline we're on, and my personal thanks to John and his folks in helping us get that -- that is a -- quite an effort to get done.

MR. YOUMAN: Can I say one thing about that? CHAIRMAN GREEN: Yes.

MR. YOUMAN: That's been something that has been worked on for a few years -MR. WUELLNER: Uh-huh. MR. YOUMAN: -- different phases and different ways. And $I$ was in on some of the meetings downtown and things like that on it. And one of the possibilities of using that land was the concept of the intermodal service facility where $F E C$ comes in and drops containers, re-sorts them, it goes out via Amazon or UPS or somebody, on they -- on a one-day delivery type process. And that's the process where you could create 2- to 500 jobs. Just something to -- to keep in mind for the future. Thank you. That's the end of my speech now, too. I think. I'll

```
    think of something else.
    CHAIRMAN GREEN: I don't think that's the end.
    MR. YOUMAN: You don't think? You think I'll
just get one more in --
    CHAIRMAN GREEN: You said you're coming back,
anyway.
```

MR. WUELLNER: We'll just hit the pause button until you get back.

CHAIRMAN GREEN: That's right. Mr. Brunson?
MR. BRUNSON: I really don't have anything, but Carl has sparked something that $I$ just want to make mention of. Carl, you're right. I think back of Suzanne Green and Buzz and John Gorman and me and different people that made that turn gray.

CHAIRMAN GREEN: May the record reflect we're pointing at Ed's hair.

MR. BRUNSON: Not Suzanne.

CHAIRMAN GREEN: Thank you.

MR. BRUNSON: Ed, I'm amazed with what we've got done and -- and $I$ think back at the big meeting we had with the county commissioners trying to take us over and we fought that and won.

And Ed made a statement in that meeting, do
you think that you can get off the tax within -and he kind of politely said yes, and it happened.

And I'm proud to be here. I wish I was more active like I used to be. But I -- when it comes to voting, I will tell you I will be secondary to anybody that needs me if I'm available.

And I did have one thing. You've made mention of the -- of the navaids and different things going on in the runway, but we're still moving around with -- the canopy is coming and -MR. WUELLNER: Yeah, all of that's in process. MR. BRUNSON: So the terminal is going to
be --

MR. WUELLNER: On track for March, April
installations.
MR. BRUNSON: It's a good thing we had this meeting if we're going to close this tomorrow to get the resolutions and the things that the bank wants. That's a I think excellent job and $I$ know you was involved in that, too, with the -- and that takes a lot of work and thank you. That's all I have.

MR. WUELLNER: That's it.
CHAIRMAN GREEN: Okay. Briefly, Aerospace Academy, we had our meeting, we're moving forward with -- with making sure we have the parents day and the students and everything that we're working
on. And $I$ don't think we did get a date because we're --

MR. WUELLNER: It is --
CHAIRMAN GREEN: Did we get a date?
MS. HOLLINGSWORTH: I want to say March 25 th.
CHAIRMAN GREEN: Okay. Because we were trying to jump around certain things and prom and other things to make sure all the kids could be here with the family day.

MR. WUELLNER: Our calendar's busy like the school calendar.

CHAIRMAN GREEN: Oh, it's March 25th because it's appropriate. Anyway, that's a big day and I encourage -- I brought my parents out here last year and just encourage people in the community to come out and just see everything. It's a very good program, a very good academy. Mr. Maguire and I also attended the -MR. MAGUIRE: EDC.

CHAIRMAN GREEN: Yeah, the EDC breakfast, quarterly breakfast together, and -- and the speaker was interesting. He was an economics-based person, Dr. Lawrence Young. He does forecast in local and national economies in the real estate market per se.

And, I mean, he did a global analysis, but then he kind of toned it down to St. Johns County. And he was basically giving us statistics and that St. Johns County is above average from just about every aspect from airport improvements, infrastructure, and what have you.

MR. BRUNSON: Wow.

CHAIRMAN GREEN: So I made some notes. I didn't write down the statistics but we were pretty far up there as far as $I$ understand what he said what was happening. Obviously he -- he kind of went back and forth on which side of the election things were going to happen as far as things. But as far as our numbers for $S t$. Johns County for real estate development, and especially what we're doing at the airport, what Mr. Brunson was just mentioning, what we've all worked really hard on as far as acquiring the property across the way, future development, future thought, future growth, I think we're right on par or way above what the -- definitely the normal average is, the national average. So, I was very pleased to see that.

And not last but, Mr. Youman, I'll miss you, baby

MR. YOUMAN: Thank you. I appreciate that. MR. MAGUIRE: I have one more question. This says January 9th. I thought I saw a slot earlier that said January 4th. CHAIRMAN GREEN: It did say 4th before. MR. WUELLNER: Was that the -- on the agenda sheet?

CHAIRMAN GREEN: Yes. On the digital it says the 4th.

MR. MAGUIRE: Yeah.
MR. WUELLNER: It does. It says under Carl.
Oh, wait. He's referring to the intergovernmental
meeting. That's the one here --
CHAIRMAN GREEN: Yeah, that's the
intergovernmental meeting is the 4th. Ours is on the Monday.

MR. MAGUIRE: Ours is Monday --
MR. BRUNSON: The 9th is a Monday.
CHAIRMAN GREEN: Correct.
MR. WUELLNER: So the 9th will be the meeting.
CHAIRMAN GREEN: Before we get to that, Carl?
MR. MAGUIRE: We're not through yet, Carl.
CHAIRMAN GREEN: Don't move.
MR. YOUMAN: I'm in trouble.
CHAIRMAN GREEN: Yeah, you are. Come here
sir -- please, sir.
MR. YOUMAN: I have to go down the hall.

CHAIRMAN GREEN: You've got to walk down the hall.

MR. WUELLNER: Make it quick.
MR. YOUMAN: Oh, my God.

CHAIRMAN GREEN: For your years of service, sir.

MR. YOUMAN: Oh, thank you.

MR. BRUNSON: I'm going to resign.
CHAIRMAN GREEN: I'm glad --

MR. YOUMAN: Can somebody take a picture?

MR. KIRA: We're all pulling out our cameras.
CHAIRMAN GREEN: He's the one that does the pictures.

MR. WUELLNER: Ten years ago no one would have had a picture.

CHAIRMAN GREEN: Okay, Randy. Do you --
MR. BRUNSON: No, no. That's good enough.

MR. WUELLNER: We'll Photoshop you in.
CHAIRMAN GREEN: Yeah.

MR. YOUMAN: And the thought behind this, thank you, everybody. I've already said my speech. Thank you. Now I really have to go down the hallway. I'll be right back.

CHAIRMAN GREEN: Well, $I$ think unless anyone has any other comments --

MR. MAGUIRE: One last comment.
CHAIRMAN GREEN: Yes, sir.
MR. MAGUIRE: Thanks to the two ladies over there, because it's always a tough thing to get all of us together. Here's all of the information, so kudos to them for a good year and we'll expect more next year.

MR. WUELLNER: Thank you. We do, too.
CHAIRMAN GREEN: Okay --
MR. MAGUIRE: At least we don't do like the
Air Force did, always more for less.
MR. BRUNSON: We could go on all night.
MR. WUELLNER: Yeah.
CHAIRMAN GREEN: Okay. So our next meeting will be the 9th at 4:00, and I guess we'll do our elections and swearing in. Mr. Kira, thank you for joining us, sir.

MR. KIRA: I appreciate it.
CHAIRMAN GREEN: And congratulations very much for your hard-fought --

MR. KIRA: Thank you.
CHAIRMAN GREEN: Elections are not easy and I remember with Mr. Ciriello and I, it was -- it's a
lot of work and, you know, tough to do but you make good friends. So good for you. All right. So we're adjourned.

## REPORTER'S CERTIFICATE

```
STATE OF FLORIDA )
```

COUNTY OF ST. JOHNS )

I, JANET M. BEASON, RPR-CP, RMR, CRR, certify that I was authorized to and did stenographically report the foregoing proceedings and that the transcript is a true record of my stenographic notes.

Dated this 15 th day of December, 2016. $\frac{\text { (auct M. Sa won }}{\text { JANETVM. BEASON, RPR-CP, RMR, CRR }}$


again [4] 8/24 22/4 46/17 48/1 agenda [11] 2/5 3/16 3/17 3/18 3/19 3/21 3/24 5/9 10/12 45/19 55/6
ago [3] 16/13 25/1 56/16
agreed [1] 34/19
ahead [3] 11/23 13/16 30/11 aid [1] 20/22
aids [2] 21/7 28/7
air [4] 15/16 16/22 22/21 57/13 aircraft [1] 15/18
airline [1] 23/8
airlines [2] 16/16 47/24
airport [17] 1/1 1/15 23/2 24/7 26/1 27/17 33/23 38/20 40/2 41/7 41/23 47/6 47/9 48/5 48/9 54/5 54/16
Airport Authority [2] 41/23
48/9
airports [1] 25/12
Airspace [1] 22/21
aligned [1] 21/10
all [48] 3/2 3/18 6/9 6/18 6/21 8/21 9/21 9/22 10/1 10/3 10/4 10/15 10/15 13/3 13/13 15/14 16/16 18/2 22/19 23/3 23/19 26/12 28/24 33/6 33/22 34/3
34/17 35/8 35/20 38/5 41/4
43/22 43/23 45/21 48/23 49/4
49/15 49/15 50/2 52/9 52/19
53/8 54/18 56/13 57/6 57/7
57/14 58/2
ALLEGIANCE [2] 2/3 3/4
allow [2] 20/24 21/16
almost [1] 14/24
along [1] 18/25
already [2] 32/22 56/23
also [8] 1/13 20/11 20/24 21/4 22/23 33/22 49/19 53/18
always [7] 9/14 24/18 24/22
29/6 30/3 57/6 57/13
amazed [1] 51/19
amazing [3] 48/10 48/21 48/22
Amazon [1] 50/20
amend [1] 35/3
amended [4] 38/25 39/6 39/10 39/22

Amending [1] 37/23
Amendment [1] 39/8 amends [2] 34/23 35/4 American [1] 16/16 American Airlines [1] 16/16 Among [2] 42/10 42/11 Amongst [1] 42/12 amount [2] 13/4 23/5 analysis [1] 54/1 annual [2] 33/25 33/25 another [5] 14/3 17/5 21/4 24/2 28/18
answer [1] 16/12
antenna [6] 19/16 19/17 20/23 21/10 21/13 21/17
antiquated [1] 22/20
any [18] $3 / 86 / 127 / 1219 / 5$ 25/23 26/5 34/1 37/4 37/10 38/3 39/16 41/14 41/15 42/1 45/18 45/18 50/2 57/2
anybody [2] 29/8 52/4 anymore [1] 28/14 anyone [2] 45/5 57/1 anything [5] 9/12 45/3 47/1 47/11 51/10
anyway [8] 15/11 18/15 19/12 24/19 44/5 44/17 51/6 53/13 appears [2] 29/16 29/18 append [1] 40/19
applicable [1] 38/25
application [1] 41/18
appreciate [2] 55/1 57/20
approach [6] 17/12 20/24 21/1 26/18 26/19 33/4
approached [1] 26/21
approaches [1] 23/5
appropriate [2] 33/15 53/13
approval [5] 2/5 3/16 3/17 3/19

## 5/12

approve [2] 4/8 37/14
approximately [1] 13/8
April [1] 52/12
are [40] 4/1 4/11 $11 / 17$ 15/6 15/19 16/3 16/23 17/21 18/9 18/9 18/17 18/22 19/22 22/6 23/19 23/23 24/17 25/11 26/6 26/14 27/16 28/6 28/16 28/16 29/3 29/5 29/15 29/24 29/25
30/17 30/19 31/13 32/18 42/16 45/22 47/5 49/16 49/22 55/25 57/24
area [2] 15/15 16/3
aren't [3] 19/5 30/5 30/6 around [12] 15/4 22/22 23/23 24/18 34/2 34/3 44/23 44/25

45/25 49/17 52/7 53/7
as [54] 3/12 3/15 3/21 8/23
13/17 14/3 15/2 15/17 15/23
15/23 16/18 16/18 17/24 18/11
19/21 19/21 20/16 20/18 21/7 21/21 22/21 26/5 26/12 28/1
28/2 35/8 35/8 36/5 38/25 39/6
39/22 40/9 41/5 41/9 41/15
41/20 42/2 42/6 45/11 45/22
45/23 46/19 46/20 47/13 49/24
49/25 54/10 54/10 54/14 54/14
54/14 54/14 54/18 54/18
ascribed [1] 39/4
ask [3] 4/8 5/13 25/22
asked [2] 10/16 34/14
asking [1] 8/7
aspect [1] 54/5
associated [4] 17/19 21/11 23/2 48/22
Atlantic [3] 17/4 31/22 41/8 attended [1] 53/18 attestation [2] 39/13 39/17 Attorney [1] 1/15
attractive [1] 28/6
audit [1] 47/20
AUGUSTINE [8] $1 / 1$ 1/5 $1 / 15$ 1/21 1/22 38/20 40/1 41/7
AUTHORITY [20] 1/1 1/15 2/11 24/21 38/20 38/22 39/11 40/2 41/7 41/8 41/15 41/16 41/20 41/22 41/23 41/25 42/24 43/1 43/3 48/9
Authority's [2] 26/23 41/9 authorized [2] 38/16 59/7
authorizing [1] 38/16
automatically [1] 8/13
available [1] 52/4
average [3] 54/4 54/22 54/22 aviation [1] 26/14
aware [1] 29/8
away [5] 8/3 27/25 33/4 46/1 46/2
Aye [4] 38/6 38/7 38/8 38/9

## B

baby [1] 54/25
back [22] 13/11 13/15 13/15 13/19 13/23 17/25 18/8 22/9 30/23 32/6 34/15 36/23 48/25 48/25 49/23 49/25 51/5 51/8 51/12 51/20 54/12 56/25
background [3] 32/24 48/4 49/18
bag [1] 14/6
balance [1] 19/22

| B | bowling [1] 18/14 | Category II [1] 21/1 |
| :---: | :---: | :---: |
| bank [2] 41/9 52/16 |  | 1] |
| barring [1] 50/4 | breakfast [2] 53/20 53/21 | certain [1] 53/7 |
| base [1] 27/22 | Briefly [1] 52/22 | y [3] 16/5 |
| based [2] 24/13 53/22 |  | certicate [11] $2 / 13$ 34/6 36/2 |
| basic [1] 22/7 | bı | 41/5 41/10 41/11 41/12 41/13 <br> 41/17 41/25 59/1 |
| basically [9] 4/21 12/5 14/6 | /2 | certification [1] 33/24 |
| 18/9 28/17 34/25 35/22 44/13 | BRUNSON [3] 1/11 51/9 54/17 | certified [1] 18/1 |
|  | Bryan [1] 47/15 | certify [2] 41/13 59/ |
| basics [1] 31/3 | bug [1] 49/15 | certifying [1] 44/12 |
|  | bugs [1] 49/16 | cetera [1] 47/10 |
| because [20] 5/7 8/18 8/20 | build [1] 13/24 | chairman [7] 1/10 9/23 35/ |
| 8/20 14/23 15/25 18/7 21/21 | building [6] 13/24 14/2 18/1 | 37/6 39/12 40/4 40/17 |
| 25/9 29/17 30/18 37/1 44/10 | 28/14 28/17 29/5 | challenge [1] 29/6 |
| 48/7 48/10 48/24 53/1 53/6 | built [1] 27/19 | chance [2] 30/7 49/ |
| 53/12 57/6 | Burnett [1] 33 | change [4] 9/17 35/7 35/ |
| become [1] 24/7 | bl |  |
| been [24] 5/7 13/6 14/11 1 | $13 / 1914 / 531$ | nges [3] |
| 18/15 19/19 19/20 | bu | Chapter [1] |
| 24/23 28/22 32/14 | busy [2] 32/15 53/10 |  |
| 2/6 46/18 47/25 48/7 | button [1] | characterize [1] 26 |
| 48/19 48/21 48/22 50/11 50/12 | buying [1] 18/19 | charged [1] 26/5 |
| before [5] 55/21 | Buzz [1] 51/13 | Charlotte [2] 15/14 |
| begin [3] 16/18 18/23 19/24 | C | [1] 38/24 |
| begins [2] | calendar [2] | checked [1] 17/20 |
|  | calendar's [1] | checks [1] 32/25 |
| $3$ | call [8] 3/2 4/22 4/23 5/4 15/2 | choice [1] 26/17 |
|  | 16/1 21/18 43/12 | Ciriello [1] 57/25 |
| $\begin{aligned} & \text { believe [4] 10/4 14/11 } \\ & 28 / 23 \end{aligned}$ | came [2] 13/2 47/2 | cite [1] 21/6 |
|  | cameras [1] 56/13 | cities [2] 15/23 16 |
|  | can [30] 4/16 5/15 8/2 8/24 9/2 | citizens [1] 48/6 |
| Bennett [1] 31/21 <br> best [2] 17/24 22/14 | 15/3 15/8 16/19 16/22 17/10 | claim [5] 13/4 13/9 |
|  | /23 18/24 19/10 25/14 25/15 | 20/16 |
|  | 25/22 26/20 27/7 35/5 40/19 | clear [2] 21/17 21/1 |
|  | 42/25 43/9 44/21 44/23 45/7 | clearance [1] 21/22 |
| [3] | 45/11 49/3 50/9 51/24 56/12 | close [3] 35/21 50/1 52/15 |
| [3] $45 / 245$ | can't [5] 4/4 14/25 16/14 26/8 | closed [3] 17/15 17/15 49/2 |
| ard [23] | 26/8 | sing [7] 35/16 35/18 35/ |
|  | cano | 6/1 36/11 40/14 46/23 |
| 36/21 37/4 37/9 38/3 38/19 | capable [1] | closure [2] 17/13 17/18 |
| 41/4 45/23 47/2 47/3 47/16 | capacitors [1] 25 | Cola [1] 1/4 |
| 48/1 48/8 48/18 | capital [1] 19/10 | come [4] 36/22 47/12 53/1 |
|  | capitalized [1] | 55/25 |
| book [2] 15/3 16/ | CARL [12] | es [3] 30/14 50/19 52/2 |
|  | 49/6 49/7 51/11 51/1 | coming [7] 16/3 22/20 23/4 |
|  | 55/11 55/21 55/2 | 17 49/25 51/5 52 |
|  | Carl's [1] | comment [8] 2/10 37/1 |
|  | Casa [1] | 45/1 45/16 45/18 45/22 57/3 |
| bought [4] 24/24 28/22 28/23 | case [4] 12/10 14/15 23/1 | comments [4] 2/11 45/24 |
| bought [4] 24/24 28/22 28/23 | 50/2 | $46 / 1157 / 2$ |
| 28/24 Boulevard [1] 1/22 | Category [3] 20/22 20/25 21/1 Category I[1] 20/25 | commissioner [1] 31/21 commissioners [1] 51/21 |

## C

commitment [1] 26/24
Committee [1] 2/9
commodity [1] 27/23
common [1] 27/16 community [2] 15/18 53/15 companies [2] 14/4 28/24 company [4] 14/1 20/2 28/22 28/23
completed [1] 13/14 completely [2] 33/2 50/3 completion [1] 13/23 component [5] 19/13 22/23 22/24 29/16 29/21 components [5] 18/10 19/21 19/23 19/25 23/18 concept [2] 49/13 50/18 concludes [1] 31/12 conclusion [1] 41/15
Conference [1] 1/3 confirmation [2] 38/17 39/19 confirmation Resolution [1] 38/17
confirmed [1] 39/21
confirms [1] 35/13
congratulations [3] 12/17
12/18 57/21
connection [2] 16/9 16/18
consider [1] 23/22
considered [3] 24/18 29/24 30/24
containers [1] 50/19
continually [1] 29/11
continue [5] 14/18 15/22 26/14
29/20 29/20
continued [1] 2/9
continues [1] 48/8
continuing [1] 13/17
contract [3] 13/12 13/16 13/24
contractor [2] 13/25 14/5
control [1] 16/23
controller [1] 32/18
controllers [1] 32/19
conversation [1] 30/19
Cooper [1] 47/15
copy [1] 40/19
corporate [2] 12/25 23/7
correct [6] 12/7 28/15 34/22
37/22 42/12 55/19
cost [2] 22/5 23/16
could [6] 18/4 23/10 30/3
50/22 53/8 57/14
counsel [1] 42/19
count [2] 32/6 48/24
counterparts [1] 42/1 countries [3] 28/16 29/4 29/5 county [12] $1 / 138 / 2040 / 1$ 40/2 41/7 48/6 48/20 51/21 54/2 54/4 54/15 59/4 couple [6] 12/24 14/14 18/25 21/9 22/3 49/19
course [5] 3/7 15/13 15/25 19/14 24/9
Court [1] 1/21
CP [2] 59/6 59/13
Craig [1] 33/6
create [2] 9/20 50/23
created [4] 7/8 34/21 48/15 48/15
critical [1] 31/5
CRR [3] $1 / 21$ 59/6 59/13
current [1] 15/5
currently [1] 15/21
custom [1] 41/25
CYA [1] 44/14
D
damage [1] 19/14
date [6] 12/25 14/13 38/18 39/23 53/1 53/4
dated [2] 41/10 59/10
day [9] 14/24 33/22 40/2 45/14 50/21 52/24 53/9 53/13 59/10
days [1] 23/9
de [1] $1 / 22$
deal [1] 21/25
debris [1] 19/16
December [6] 1/6 33/9 40/3
41/11 42/3 59/10
decide [3] 7/5 7/18 30/15
decline [2] 30/3 30/4
deductible [1] 13/10
defined [1] 39/4
definitely [3] 32/12 33/8 54/21
definition [2] 39/8 39/11
Definitions [1] 39/2
delivery [1] 50/21
deny [1] 37/13
design [1] 49/11
destinations [3] 15/15 16/1 16/2
detailing [1] 30/13
development [3] 49/20 54/15
54/19
developments [1] 29/8
device [1] 29/19
dialogue [1] 15/22
did [19] 9/4 17/2 25/20 28/5
30/20 31/2 32/11 33/21 36/3

40/6 40/12 44/16 52/5 53/1 53/4 54/1 55/5 57/13 59/7
didn't [10] 5/9 9/10 11/8 11/12 24/20 36/4 46/24 46/25 47/1 54/9
difference [2] 7/20 8/7
different [9] 7/19 16/2 27/13
27/21 43/19 50/14 50/14 51/14 52/6
digital [1] 55/8
direction [2] 24/9 24/16
director [7] 1/16 5/14 35/5
35/15 39/15 39/16 40/18
DIRECTOR'S [2] 2/6 12/22
discovered [1] 13/25
discuss [5] 36/4 41/15 42/25 43/9 43/13
discussed [1] 43/6
discussion [13] 6/13 7/6 7/7
10/25 12/1 12/2 24/1 36/21
37/5 37/10 38/3 42/6 43/12
DME [1] 29/16
do [46] 3/22 4/4 4/16 5/5 5/22 6/23 8/21 8/21 8/25 8/25 10/4 10/7 12/9 14/23 16/11 16/15 17/17 18/1 19/8 22/1 23/23
28/8 29/10 30/4 30/16 33/3
33/19 36/13 36/13 36/19 36/22
40/20 40/22 41/1 42/16 44/5
44/21 45/18 47/1 47/9 51/23
56/18 57/10 57/12 57/17 58/1
document [5] 36/11 40/15
42/21 45/7 45/11
documented [1] 44/6
documents [8] 35/2 35/5 35/16 35/18 35/19 36/1 40/14 42/18 does [13] 6/22 8/12 9/10 10/9 13/16 22/1 23/5 41/13 42/24 45/2 53/23 55/11 56/14
doesn't [2] 15/10 35/12
dog [1] 7/9
doing [13] 4/1 9/11 9/22 23/4 26/16 29/8 33/22 33/24 34/4 34/24 45/17 47/6 54/16
dollars [1] 26/23
don't [29] 4/12 5/6 6/24 7/12
8/6 9/19 9/20 13/7 15/1 16/9
16/12 21/22 24/8 24/20 25/1
25/10 31/20 32/1 34/1 36/5
40/21 40/23 48/24 51/2 51/3 51/10 53/1 55/23 57/12
done [15] 4/15 4/20 5/1 5/17 13/14 20/1 43/19 44/2 44/9 44/11 48/1 48/11 50/2 50/8 51/20
door [7] 13/1 13/1 13/13 13/19
13/25 14/2 14/7
doors [2] 13/17 14/9
DOT [3] 21/5 22/4 30/8
dovetail [1] 37/1
down [16] 5/11 13/2 16/4
17/11 21/17 22/3 23/4 23/20
28/1 32/18 34/23 54/2 54/9
56/2 56/3 56/24
downtown [1] 50/16
Dr. [1] 53/23
Dr. Lawrence [1] 53/23
drops [1] 50/19
due [2] 17/12 41/23
duly [1] 39/25
during [3] 12/2 17/3 19/17
E
e-mail [1] 14/18
each [7] 14/1 36/2 41/6 42/24
43/6 43/7 48/18
earlier [3] 25/18 35/14 55/3
early [1] 19/21
easier [1] 16/6
East [1] 12/25
easy [3] 9/18 48/12 57/24
economics [1] 53/22
economics-based [1] 53/22
economies [1] 53/24
Ed [9] 25/21 41/3 42/25 42/25
47/4 47/19 48/1 51/19 51/23
Ed's [1] 51/16
EDC [4] 46/13 46/15 53/19
53/20
editorial [1] 49/17
EDWARD [1] 1/16
effect [4] 9/15 39/22 39/24
43/19
effective [2] 38/18 39/23
effort [1] 50/7
eight [4] 6/16 46/14 47/3 47/14
either [2] 14/15 23/3
elect [2] $4 / 114 / 15$
elected [1] 9/23
election [2] 49/1 54/13
elections [3] 6/7 57/18 57/24
electronic [2] 23/18 25/7
electronics [1] 25/10
Elevate [1] 21/16
eligible [1] 18/22
Elizabeth [1] 48/2
else [7] 7/19 13/11 16/22 17/10
22/16 47/11 51/1

Embraer [1] 15/19
Embry [2] 23/4 27/12
Embry-Riddle [2] 23/4 27/12 en [1] 30/1
encourage [2] 53/14 53/15 end [7] 14/16 21/23 32/20 49/5
50/3 50/25 51/2
English [1] 42/4
enough [2] 23/15 56/19
entered [2] 12/3 13/12
entire [1] 47/4
entities [1] 20/18
entitled [1] $41 / 5$
equal [1] 27/1
equipment [1] 20/20
ERJ [1] 15/20
ERJ-145 [1] 15/20
especially [1] 54/16
Esquire [1] 1/14
essential [1] 15/16
essentially [3] 9/19 34/21
34/22
estate [2] 53/24 54/15
et [1] 47/10
et cetera [1] 47/10
even [8] 5/10 8/2 15/10 23/3
27/24 29/21 44/18 48/25
evening [1] 34/4
eventually [1] 14/4
ever [4] 10/3 10/4 11/22 32/14
every [3] 14/24 46/19 54/5
everybody [4] 34/16 36/6
48/22 56/23
Everybody's [1] 33/7
everyone [2] 34/15 40/6
everything [6] 6/21 13/11
34/17 44/1 52/25 53/16
everything's [1] 35/11
everywhere [3] 27/25 33/6
46/21
evolution [1] 47/9
evolving [1] 24/16
exact [1] 13/8
exactly [2] 10/2 19/15
excellent [2] 46/19 52/17
except [4] 39/6 39/22 41/22
46/14
exceptions [1] 3/9
excuse [2] 21/23 31/12
executive [10] 1/16 2/6 4/9
5/14 12/22 35/4 35/15 39/15
39/15 40/18
expect [2] 34/1 57/8
expecting [1] 19/22
expenditure [1] 19/7
expense [2] 31/9 31/9
expensive [2] 21/25 29/23
explore [3] 27/4 27/5 27/8
F
FAA [5] 18/2 21/6 24/19 29/7 33/1
FAA's [1] 33/23
facilities [1] 27/17
facility [3] 22/15 24/19 50/19
fact [2] 20/13 44/7
fail [1] $8 / 8$
failed [1] 14/7
fails [2] 7/13 7/14
fair [1] 23/5
familiar [1] 21/7
family [1] 53/9
fantastic [2] 47/7 48/19
far [7] 32/10 45/22 54/10 54/10
54/14 54/14 54/18
favor [2] 6/18 38/5
FDOT [2] 18/22 49/22
February [1] 13/14
FEC [1] 50/19
Federal [1] 46/18
feel [2] 7/25 8/2
feelers [1] 33/10
fees [1] 26/5
felt [1] 20/20
FEMA [2] 20/12 20/15
FEMA-related [1] 20/12
few [2] 3/18 50/12
field [1] 18/18
figure [1] 19/10
fill [2] 8/19 8/19
final [3] 17/17 21/19 33/11
finally [1] 15/14
financial [6] 2/4 3/5 3/7 3/15 20/17 23/21
financials [1] $3 / 12$
find [4] 9/2 25/14 25/16 36/6
finding [3] 25/8 25/11 33/7
fine [2] 10/16 35/11
finished [1] 17/12
first [17] 3/6 4/5 6/7 6/15 6/15
7/7 9/15 9/21 11/10 17/23
26/12 34/23 41/8 45/22 47/16 49/20 49/21
First Atlantic [1] 41/8
five [2] 32/13 32/14
fix [2] $21 / 1921 / 24$
fixed [1] 22/2
fixtures [1] 17/18
FL [2] 1/15 1/22
Flagler [1] 49/20

| F | 17/21 18/8 18/23 19/2 19/10 | guess [8] |
| :---: | :---: | :---: |
| Flagler Development [1] 49/20 | 19/11 22/1 22/2 22/2 22/4 23/5 <br> 23/10 30/11 36/5 49/12 50/7 | $\begin{aligned} & \text { 26/22 44/22 45/18 57/17 } \\ & \text { guide [1] } 46 / 20 \end{aligned}$ |
| flight [12] 17/20 22/23 23/2 | 50/8 51/4 51/8 51/24 52/16 | guide-on [1] 46/2 |
| $23 / 23 \text { 26/4 26/13 27/13 27/20 }$ | 53/1 53/4 55/21 57/6 | guided [1] 47/17 |
| 28/7 28/8 30/18 30/24 | getting [9] 5/12 19/25 20/20 | guy [1] 25/14 |
| flight-checked [1] 17/20 | 20/21 26/6 30/2 30/7 34/13 | guys [1] 3/ |
| flooding [1] 18/12 |  | H |
| Florida [7] 1/5 16/4 21/5 22 23/3 38/25 59/3 | give [2] $8 / 3$ 49/1 | had [18] 6/16 |
| Florida DOT [2] 2 | given [1] 41/24 | 10/24 12/1 13/1 16/20 17/10 |
| flowing [1] 16/4 | giving [2] 48/20 54/3 | 18/14 19/14 19/20 25/17 32/19 |
| flying [5] 15/14 15/19 15/21 | glad [1] 56/11 <br> glideslope [5] 17/23 17/25 | hair [1] 51/16 |
|  | 18/3 19/13 19/14 | half [1] 22/5 |
|  | global [1] 54/1 | hall [2] 56/2 56 |
| followed [3] | go [17] 8/13 10/15 11/23 13/16 | hallway [1] 56/2 |
| following [1] | 13/22 20/19 25/15 26/11 27/25 | hand [1] 25/17 |
| force [2] 39/21 57/13 | 30/11 36/20 42/25 46/25 49/12 | hands [1] 42/2 |
| forecast [1] 53/23 | 56/2 56/24 57/14 | hangar [2] 13/1 24/2 hanging [1] 22/7 |
| foregoing [1] 59/8 | goal [1] 47/25 | [2] $8 / 1154 / 14$ |
| foreign [2] 29/4 29/4 | God [1] 56/6 | happened [5] 16/13 33/6 |
| form [1] 39/3 | goes [1] 50/20 | $47 / 1351 / 25$ |
| forth [1] 54/12 | going [33] 4/11 5/13 7/24 8/3 | happening [2] 33/5 54/11 |
| forward [5] 13/13 20/15 20/19 46/7 52/23 | 11/17 15/6 16/23 18/18 19/6 | happy [4] 13/3 14/9 47/12 48/7 |
| fought [2] 5 | 19/12 22/9 30/7 3 | hard [4] 14/13 48/5 54 |
| four [1] 6/22 | 30/23 32/2 32/12 32/23 36/12 |  |
| framework [1] 48/13 | 44/17 45/1 45/25 46/1 |  |
| frankly [2] 23/16 25/6 | 46/2 46/16 47/19 49/1 52/6 $52 / 10$ 52/15 54/13 56/10 | $\begin{gathered} \text { has [12] } 18 / 1420 / 1424 / 22 \\ 25 / 1428 / 2229 / 1733 / 141 / 4 \end{gathered}$ |
| French [1] 28/23 | going-away [1] 46/2 | 48/21 50/11 51/11 57/2 |
| frequencies [1] 15/24 | good [21] 9/9 10/8 13/19 13/19 | have [75] |
| Friday [1] 49/21 | 16/5 22/6 22/18 26/18 28/5 | haven't [4] 6/19 16/20 27/5 |
| friends [1] 58/2 |  | h8/7 |
| Frontier [2] 14/13 14/20 | $52 / 1453 / 1653 / 1756 / 1957 / 8$ | having [3] 26/25 43/19 49/14 |
| full [3] 13/4 35/12 39/21 | $58 / 258 / 2$ | he [17] 5/19 9/4 11/9 11/12 |
| [1] 23/11 | Gorman [1] 51/13 | 41/13 47/15 47/16 47/18 51/25 |
| unction [1] 29/14 | got [9] 8/1 8/18 13/4 17/4 25/1 | 53/22 53/23 54/1 54/2 54/3 |
| nd [1] 19/12 | $34 / 1149 / 1651 / 2056 / 3$ | 54/10 54/12 54/12 |
| damentals [1] 29/15 | gotten [1] 20/11 | he's [6] 6/3 25/15 36/12 40/25 |
| ding [1] | governing [1] 38/19 | 55/12 56/14 |
| funds [2] 13/6 20/12 | GPS [1] 24/10 | he/she [1] 41/1 |
| further [2] 5/11 6/12 future [9] 21/2 22/15 | grabbed [1] 17/11 | heading [1] 21/8 |
| future [9] 21/2 22/15 24/6 26/24 30/5 50/24 54/19 54 | grant [4] 18/22 26/1 30/3 30/9 | hear [1] 17/14 |
| $54 / 20$ | gray [1] 51/14 | heard [1] 15/9 |
|  | great [1] | aring [3] 12/2 32/20 45/21 |
| G | greater [2] 47/9 | held [1] 1/3 |
| gallons [1] 17/2 | greatest [2] 11/15 11/2 | helping [1] $50 / 7$ |
| gavels [1] 9/22 | GREEN [2] $1 / 1051 / 13$ | $\begin{aligned} & \text { here [31] 3/19 4/13 12/16 } \\ & 21 / 2122 / 323 / 323 / 2324 / 20 \end{aligned}$ |
| general [3] 2/10 26/14 45/16 | ground [1] 24/13 group [2] 1/14 4/15 | $\text { 24/23 24/25 25/1 25/2 } 27 / 6$ |
| generate [1] 29/10 | Grove [1] 1/15 | 27/7 32/3 33/24 34/3 39/7 |
| get [34] 4/8 5/15 5/17 5/19 5/21 14/17 14/17 14/23 16/7 | growth [2] 24/7 54/2 | 45/10 46/4 47/8 47/12 47/16 |
| 5/21 14/17 14/17 14/23 16/7 | Grumman [1] 32/3 | 48/21 48/22 49/10 52/1 53/8 |

## H

here... [3] 53/14 55/13 55/25
Here's [1] 57/7
hereby [4] 39/10 39/20 39/22 41/13
herein [2] 39/3 39/4
heretofore [1] 27/5
hereunto [1] 42/2
hiccup [1] 50/4
highly [2] 28/18 28/18
Highway [1] 46/18
his [4] 47/4 47/17 48/1 50/6
Historically [1] 8/23
hit [4] 16/23 19/15 19/16 51/7
hits [1] 49/25
holding [1] $14 / 6$
hope [1] 48/8
hopeful [1] 17/21
hopefully [1] 32/21
hoping [1] 18/1
Hot [1] 7/8
how [9] 4/11 7/21 9/10 21/20
23/22 25/1 29/9 44/11 49/3
however [1] 8/25
huge [1] 50/4
huh [6] 22/13 28/11 31/4 31/7 42/22 50/13
hundred [1] 26/22
hurricane [3] 18/12 19/17 32/7 hurt [1] 5/15
I
I'd [3] 30/22 31/8 36/4
I'Il [9] 3/23 10/14 14/16 33/8 33/9 50/25 51/3 54/24 56/25
I'm [36] 3/25 6/1 6/19 6/20 7/5 9/12 10/21 10/25 14/9 14/15 16/19 19/6 20/4 20/16 26/10 27/3 29/7 30/18 30/21 31/15 31/23 34/22 40/24 43/16 43/16 46/16 47/10 47/11 47/11 49/1 51/19 52/1 52/4 55/24 56/10 56/11
I've [10] $8 / 1$ 11/22 14/11 $14 / 14$ 15/9 16/14 28/7 28/7 48/18 56/23
idea [2] 15/7 27/7
ii [2] 21/1 39/14
ILS [2] 20/22 21/6
imagine [1] 14/25
immediate [1] 9/17
immediately [1] 39/24
implementing [1] 34/13
important [1] 9/13
improved [1] 15/25
improvements [1] 54/5
inasmuch [1] 26/5
include [2] 14/5 18/19
included [2] 13/11 17/5
incoming [1] 1/17
Indebtedness [1] 41/10
independent [1] 29/18
individual [1] $8 / 24$
indulge [1] 49/8
information [1] 57/7
infrastructure [2] 27/23 54/6
initiator [1] 47/18
insane [1] 34/18
inspection [1] 33/25
inspections [1] 34/4
installation [1] 19/24
installations [1] 52/13
installed [1] 20/21
installs [1] 17/17
instrument [3] 22/23 31/3 39/16
insurance [4] 13/3 14/8 20/2 20/11
integrating [1] 14/2
intended [1] 10/4
intents [1] 22/19
interest [2] 14/17 48/19
interesting [2] 28/9 53/22
intergovernmental [3] 46/24
55/12 55/15
intermodal [1] 50/18
introduction [1] 47/24
involved [2] 27/12 52/18
is [87]
isn't [1] 7/25
issue [4] 6/22 9/6 13/22 31/6
Issuer [5] 38/24 39/5 39/12
39/14 39/15
issues [2] 13/2 34/1
it's [72]
item [4] 10/12 21/5 24/21 26/7
items [4] 2/8 12/24 18/22 45/19
its [2] 23/9 39/24
itself [3] 14/10 18/13 19/4
J
JANET [3] 1/21 59/6 59/13
January [15] 4/16 4/18 5/1
5/22 6/8 6/14 10/7 10/14 11/5
12/12 17/24 18/6 33/9 55/3
55/4
jet [3] 15/19 15/20 17/5
job [2] 31/3 52/17
jobs [1] 50/23

JOHN [5] 1/14 34/22 36/7 50/6 51/13
JOHNS [11] 1/1 1/14 38/20
40/1 40/1 41/7 48/6 54/2 54/4
54/15 59/4
join [1] 5/13
joining [1] 57/19
jump [1] 53/7
just [62]
K
keep [10] 18/18 18/24 19/8
20/15 30/13 30/23 31/8 37/8
44/19 50/24
keeping [1] 23/25
kept [1] 47/6
Kevin [1] 20/13
Kevin's [1] 33/23
key [2] 22/23 23/24
kick [1] 18/5
kids [1] 53/8
kind [22] 6/22 9/12 14/9 16/17 18/16 19/5 19/7 21/14 23/9
29/11 33/5 33/12 34/12 34/14
34/17 34/19 34/24 37/1 44/14 51/25 54/2 54/12
KIRA [4] 1/17 5/13 12/15 57/18
know [41] 5/7 9/1 9/19 14/12
15/8 16/11 21/20 23/7 23/12
23/13 23/16 23/17 23/19 24/9
24/12 24/15 24/16 25/1 25/6
25/12 26/22 27/15 27/19 27/20
27/21 28/19 29/12 29/22 29/24
30/1 31/18 33/12 33/22 42/23
43/22 45/9 46/24 47/5 49/16
52/17 58/1
kudos [1] 57/8
L
ladies [1] 57/5
laid [1] 21/20
land [2] 9/11 50/18
largely [1] 28/22
lark [1] 47/13
last [19] 8/5 15/17 17/3 17/18
19/22 30/20 32/11 32/13 32/13
32/20 34/11 34/14 45/12 45/14
47/14 49/2 53/14 54/24 57/3
later [1] 20/25
launched [1] 49/11
law [5] 1/14 39/1 41/24 44/10 44/13
Lawrence [1] 53/23
Laws [1] 38/24
lead [1] 17/6
leap [1] 21/2
least [3] 22/5 26/18 57/12
led [2] 14/11 14/15
left [2] 14/6 14/8
lender [2] 42/18 42/20
lender-required [1] 42/20
Leon [1] 1/22
less [3] 10/12 29/23 57/13
let [2] 25/15 43/23
let's [4] 4/18 10/7 32/5 36/19
level [1] 28/18
life [1] 18/9
lighting [2] 17/12 27/16
like [25] 4/7 11/17 17/14 18/13
19/5 20/20 22/25 23/8 23/9
24/17 25/9 27/15 27/16 30/20
30/22 31/8 32/12 36/5 44/7
44/14 48/15 50/16 52/2 53/10 57/12
likely [2] 21/14 26/22
limit [1] 18/10
limits [1] 21/11
limping [1] 18/25
line [2] 3/6 16/7
list [1] 30/3
listen [2] 11/16 11/19
little [9] 18/4 20/3 21/4 21/16
21/20 23/14 31/16 32/23 49/16
Loads [1] 15/25
local [1] 53/24
localizer [2] 21/10 21/19
logistics [1] 34/12
long [5] 22/11 22/15 31/15
35/8 40/19
long-range [2] 22/11 22/15
longer [1] 21/10
look [2] 23/13 46/7
looking [8] 18/17 19/3 19/6
25/12 29/24 32/12 32/15 33/11
looks [1] 18/13
lot [8] 23/11 23/20 27/9 31/16
35/6 47/17 52/19 58/1
low [2] 17/6 29/25
low-power [1] 29/25
M
machines [1] 28/19
made [11] 10/18 11/13 16/19 23/13 29/3 34/25 48/16 51/14 51/23 52/5 54/8
magnetic [1] 21/8
MAGUIRE [3] 1/11 45/22 53/18 mail [1] 14/18
main [2] $1 / 15$ 21/11
maintain [2] 24/21 48/8 major [1] 47/25
majority [1] 23/1
make [18] 3/11 3/20 6/6 6/16
6/20 7/19 7/20 9/18 11/12 21/1 23/15 37/14 47/22 48/13 51/12 53/8 56/5 58/1
making [5] 20/10 34/4 49/15
49/15 52/24
manner [1] 41/24
manufacture [1] 28/25
manufacturer [1] 28/21
manufacturing [1] 14/1
many [2] 23/22 24/17
March [4] 15/4 52/12 53/5
53/12
market [2] 15/16 53/25
master [2] 23/14 30/14
master plan [2] 23/14 30/14
match [1] 27/1
matching [1] 26/25
may [6] 41/25 48/24 48/25
48/25 49/2 51/15
maybe [1] 14/16
me [13] 13/8 21/23 28/3 31/12
34/22 43/23 47/16 47/17 48/24 49/2 49/8 51/13 52/4
mean [16] 5/17 6/20 8/6 10/9
10/15 15/10 24/6 25/8 26/16
27/24 28/12 29/9 35/21 42/24
43/16 54/1
meaning [2] 21/13 24/19
meanings [1] 39/4
means [5] 5/20 7/13 7/13 7/16 39/12
medical [1] 32/24
meet [1] 22/15
meeting [29] 1/2 1/3 2/4 3/5
5/25 6/7 7/25 9/21 9/23 10/11
14/15 20/14 33/9 34/5 34/12
42/8 43/12 43/20 44/22 46/24
51/20 51/23 52/15 52/23 55/13 55/15 55/20 57/16 58/4
meetings [4] 3/7 41/6 41/22 50/15
member [7] 1/17 2/11 41/14 42/25 43/1 45/24 48/18 members [11] $1 / 93 / 836 / 2$ 41/4 41/6 41/14 42/10 42/11 43/3 43/7 45/23
mention [3] 47/15 51/12 52/5 mentioned [1] 49/19
mentioning [1] 54/17
merely [1] 9/18
messed [1] 49/3
met [1] 41/14
methodology [1] 29/9
mid [1] 13/14
might [3] 7/20 25/13 33/10
million [1] 41/9
mind [2] 23/25 50/24
mine [2] 31/13 47/25
minimized [1] 20/18
minor [1] 31/9
minutes [4] 2/4 3/5 3/14 40/20
miss [1] 54/24
mistake [1] 11/20
modern [4] 24/9 25/10 29/11
29/19
modernized [1] 29/11
Monday [4] 1/6 55/16 55/17
55/18
money [6] 8/3 30/15 33/12
43/13 48/16 49/24
month [6] 17/3 17/3 17/6 32/6 32/20 35/23
more [14] 16/1 23/20 24/9
29/19 37/9 38/3 42/16 44/14
49/8 51/4 52/1 55/2 57/8 57/13
morning [1] 49/12
most [1] 28/21
motion [20] 3/11 3/20 5/24 6/6
7/14 7/19 10/18 10/24 11/2
11/7 11/9 11/11 11/12 11/13
11/14 11/25 12/11 12/11 37/13 37/14
move [1] 55/23
moving [5] 13/13 20/15 30/21
52/7 52/23
Mr. [13] 5/13 12/15 12/21 25/17
33/14 45/22 46/12 51/9 53/18
54/17 54/24 57/18 57/25
Mr. Brunson [2] 51/9 54/17
Mr. Burnett [1] 33/14
Mr. Ciriello [1] 57/25
Mr. Kira [3] 5/13 12/15 57/18
Mr. Maguire [2] 45/22 53/18
Mr. Wuellner [1] 12/21
Mr. Youman [3] 25/17 46/12 54/24
Ms. [1] 31/21
Ms. Bennett [1] 31/21
much [7] 12/16 18/14 29/15 29/19 48/23 49/4 57/21
must [2] 12/23 47/12
my [17] 6/15 6/15 7/23 11/9 11/20 12/3 26/17 28/7 45/11 45/12 49/5 50/6 50/25 53/14 56/6 56/23 59/9

N
national [4] 22/21 22/21 53/24 54/22
nature [2] 18/21 30/9
nav [1] 29/7
navaid [6] 19/4 22/20 22/22
24/13 24/13 30/1
navaids [3] 18/4 27/15 52/6
navigational [2] 20/21 21/7
nay [7] 6/15 6/15 6/16 7/23
11/15 11/21 49/3
NDBs [1] 23/10
need [20] 5/5 9/1 18/18 19/1 21/5 21/13 22/1 22/1 24/2 36/13 36/14 38/10 40/13 40/20 40/21 40/23 41/1 41/3 41/4 45/2
needed [2] 31/17 31/18 needing [1] 18/17
needs [3] 40/16 45/6 52/4
neighborhood [1] 13/7
never [5] 5/15 11/16 11/19 14/1 26/20
new [9] 15/1 18/20 18/20 29/8 29/21 35/3 37/15 49/11 49/13
newer [1] 23/17
next [20] 4/12 4/16 5/25 14/12 14/14 14/16 17/8 17/12 17/16 19/24 20/14 21/9 28/18 32/21 32/22 33/8 33/19 49/1 57/9 57/16
night [4] 17/15 17/16 34/4 57/14
no [37] 3/10 4/3 4/4 10/6 10/20 15/7 18/7 21/10 24/4 30/7 30/10 31/14 31/17 33/17 33/18 36/11 36/17 36/18 37/9 37/12 38/15 38/18 39/5 39/17 39/17 39/20 42/6 43/18 44/20 45/4 45/21 46/11 48/9 48/12 56/16 56/19 56/19
nobody [1] 31/21
None [3] 37/11 38/4 45/20
nonfederal [1] 24/19
nonmembers [1] 43/10
normal [3] 32/7 34/23 54/21
North [1] 23/3
North Florida [1] 23/3
Northrop [2] 32/3 32/4
Northrop Grumman [1] 32/3 not [41] 5/23 6/20 8/2 9/4 9/5 9/17 16/11 19/12 19/14 21/25 24/12 25/8 27/3 27/4 28/14 29/7 29/22 30/6 30/7 30/16

32/12 36/9 39/3 41/14 41/19 41/20 41/21 42/6 42/7 43/3 43/6 44/17 47/10 47/11 48/11 48/16 49/2 51/17 54/24 55/22 57/24
notes [2] 54/8 59/9
nothing [2] 33/20 46/13
notice [1] 41/23
noticed [1] 42/9
notified [2] 20/2 20/10
November [3] 17/3 32/5 32/8 now [25] 5/12 7/6 15/3 15/19 16/3 18/11 18/14 23/19 24/9 25/22 29/5 32/19 32/24 34/7 34/10 35/15 38/10 40/13 42/15 48/24 49/14 49/22 50/5 50/25 56/24
number [6] 13/8 18/10 20/4 26/17 38/14 42/1
numbers [5] 17/4 17/7 19/3 19/6 54/14

## 0

objection [1] 30/10
obligation [1] 20/17
obsolete [1] 28/1
Obviously [1] 54/12
October [3] 17/4 17/6 39/6
off [1] 51/24
officer [2] 2/9 6/14
officers [2] 4/12 4/12
offset [1] 21/21
often [1] 42/16
oh [10] $4 / 6$ 6/1 7/8 17/11 31/17 32/2 53/12 55/12 56/6 56/9 old [7] 23/10 23/16 25/1 25/3 25/7 29/25 30/24
one [41] 6/16 7/3 8/4 10/12 12/6 14/3 17/11 18/2 18/20 24/4 27/24 30/5 32/18 32/19 33/21 37/23 40/15 40/25 41/1 41/3 41/4 42/15 42/17 42/23 44/14 45/8 45/12 46/25 47/20 49/3 49/8 50/9 50/17 50/21 51/4 52/5 55/2 55/13 56/14 56/16 57/3
one's [1] 24/23
one-day [1] 50/21
one-time [1] 42/15
ones [2] 23/16 26/6
online [2] 16/20 17/25
only [9] 6/21 6/23 15/3 26/6
26/13 35/7 35/22 35/25 46/16
Ooh [2] 46/5 46/6
open [2] 23/25 32/15
opening [1] 49/14
oper [1] 32/9
operations [4] 23/23 32/7 32/8 32/9
options [2] 30/17 33/12
order [2] 3/3 3/7
ordered [1] 19/20
ordinary [1] 41/24
organized [1] 46/19
original [4] 13/21 13/23 35/1
45/9
other [21] 5/8 13/16 14/2 14/24
19/13 21/15 25/12 26/15 28/12
28/16 29/5 31/13 33/21 35/25
38/25 41/14 43/7 43/7 46/20
53/7 57/2
otherwise [1] 39/3
Ouch [2] 46/8 46/10
ought [1] 27/4
our [26] $3 / 6$ 10/10 12/16 17/24
21/9 22/11 22/15 26/5 28/9
32/6 32/13 32/19 32/22 33/24 34/5 34/23 42/2 45/19 48/5
49/25 52/23 53/10 54/14 56/13 57/16 57/17
ours [4] 29/17 29/17 55/15 55/17
ourselves [1] 42/12
out [35] 9/2 9/21 14/4 14/17 14/18 18/5 19/8 19/10 19/16 19/23 19/25 21/20 21/22 21/23 22/8 22/20 25/7 26/6 26/10 27/7 30/8 33/2 33/5 33/10 33/11 36/4 47/12 48/21 48/24
49/13 49/16 50/20 53/14 53/16 56/13
outside [2] 42/8 44/16
over [8] 13/18 21/8 32/11 44/8
46/3 47/13 51/22 57/5
overnight [2] 17/13 17/15
owned [1] 29/4
owners [1] 49/22
P
p.m [3] 1/7 1/7 58/4

PAGE [1] 2/2
pages [1] 40/19
paid [2] 13/6 25/25
paperwork [1] 32/24
par [1] 54/20
paraphrase [1] 43/23
parents [2] 52/24 53/14
part [7] 15/7 25/2 27/18 27/22 34/5 36/1 40/14
Part 139 [1] 34/5
participating [2] 26/2 26/21
participation [1] 22/5
particular [2] 24/23 24/24
PARTNER [2] 2/7 31/19
parts [4] 18/10 19/19 25/11 25/16
party [1] 46/2
pass [4] 12/11 32/12 44/23
44/25
passed [5] 38/10 39/25 42/7
42/7 46/18
passes [1] 11/1
past [2] 4/15 4/19
pause [1] 51/7
pay [2] 24/20 24/21
pen [1] 45/2
people [3] 33/24 51/14 53/15
per [1] 53/25
percent [1] 49/24
performed [1] 11/22
permanent [2] 21/18 21/24
person [2] 45/8 53/23
personal [1] 50/6
phase [1] 33/11
phase-out [1] 33/11
phased [1] 33/5
phases [1] 50/14
phasing [1] 33/2
Photoshop [1] 56/20
phrases [1] 39/2
picture [2] 56/12 56/17
pictures [1] 56/15
piece [3] 16/21 49/20 50/1
pieces [1] 31/16
pilot [1] 47/11
pilots [2] 26/14 47/12
pin [1] 18/14
place [1] 34/20
plan [6] 19/2 22/1 22/12 22/15
23/14 30/14
playing [1] 49/17
plays [1] 23/24
please [2] 3/3 56/1
pleased [1] 54/23
pleasure [2] 46/21 47/3
pledge [3] 2/3 3/3 3/4
plenty [1] 19/9
plus [2] 19/4 32/16
point [10] 14/8 14/10 19/1
20/16 21/2 22/2 22/8 26/24
27/14 30/4
pointing [1] 51/16
policy [1] 13/10
politely [1] 51/25
Ponce [1] 1/22
portion [1] 26/5
position [6] 8/12 8/13 8/15
8/21 9/3 48/9
positions [1] 8/22
possibilities [1] 50/17
potentially [1] 17/16
power [1] 29/25
PowerPoint [1] 18/6
practice [1] 26/15
present [3] 1/9 1/13 36/14
presentation [1] 18/4
presented [3] 3/12 3/15 40/9
pretty [4] 18/14 29/15 47/20
54/9
previous [1] 48/12
privately [1] 15/9
pro [1] 27/10
probably [10] 14/22 17/8 17/23
18/24 22/3 25/4 26/23 32/14
32/15 32/22
problem [3] 10/6 13/18 44/20
procedural [1] 8/24
proceedings [1] 59/8
proceeds [1] 41/18
process [7] 26/1 47/19 47/23
49/23 50/22 50/22 52/9
professionals [1] 47/5
profit [1] 26/7
program [7] 18/19 18/23 18/23
19/11 21/5 30/9 53/17
progress [1] 13/22
progressing [1] 21/8
project [2] 13/22 30/4
projects [1] 22/7
prom [1] 53/7
properly [1] 42/9
property [2] 49/20 54/19
proud [2] 49/22 52/1
providing [1] 38/18
provisions [1] 39/1
public [12] 2/10 37/10 37/12
39/25 41/5 41/22 41/23 42/8
45/1 45/16 45/18 45/21
publish [1] 15/2
published [1] 15/11
pulling [1] 56/13
purchased [1] 41/12
purchaser [1] 41/9
purposes [1] 22/19
pursuant [1] 38/23
pursue [1] 20/12
put [4] 8/12 9/2 24/20 33/12
putting [2] 32/8 33/10
qualified [1] 28/18
quandary [1] 7/8
quarterly [1] 53/21
question [6] 9/9 22/18 25/20
25/22 28/13 55/2
questions [2] 31/13 34/15
queue [1] 30/6
quick [2] 18/3 56/5
quite [1] 50/7
quorum [2] 6/24 7/1
quote [1] 13/8

## R

railroad [1] 21/15
raised [1] 44/7
RANDY [6] 1/11 3/9 11/16
11/19 45/10 56/18
range [2] 22/11 22/15
rare [1] 27/23
rata [1] 27/10
Ratification [1] 39/19
ratified [1] 39/20
ratifies [1] 35/13
ratifying [1] 38/17
re [1] 50/20
re-sorts [1] 50/20
reach [1] 41/15
read [7] 36/19 36/20 38/11
40/13 40/20 40/21 40/24
ready [1] 50/1
real [2] 53/24 54/15
really [14] $8 / 25$ 14/1 14/7 19/1
22/18 25/2 26/20 31/2 34/12
43/11 44/8 51/10 54/18 56/24
reason [1] 29/23
Reba [1] 32/2
received [1] 13/5
recognizing [1] 41/8
recommended [1] 41/20
record [5] 36/19 37/16 38/11
51/15 59/9
referred [1] 39/16
referring [1] 55/12
reflect [1] 51/15
regards [1] 37/5
regional [2] 15/19 15/20
Regular [1] 1/2
reimbursement [1] 49/23
related [6] 18/12 20/12 21/5
23/24 34/14 44/1
Relatively [1] 31/10
release [1] 15/8
released [1] 15/5


their [7] 15/2 15/15 15/18 16/7 42/18 48/19 48/21
them [21] 14/16 14/23 15/1 15/22 16/1 25/13 25/15 25/15 26/7 26/21 27/24 27/25 28/7 28/14 28/17 29/3 29/6 33/2 49/1 50/20 57/8
themselves [1] 43/4 then [24] 3/24 4/17 8/8 9/22 10/6 12/1 12/2 12/10 12/11 12/20 14/4 14/6 25/15 30/14 30/25 32/1 32/3 33/20 36/22 43/8 43/11 45/22 49/3 54/2
there [29] 6/9 9/12 11/11 11/14 11/25 13/9 13/20 15/24 16/19 18/24 19/8 19/16 19/25 22/8 23/11 26/13 26/15 28/16 29/5 30/11 31/13 31/16 33/12 34/1 37/25 43/8 48/2 54/10 57/6
there's [14] 3/18 6/23 7/6 7/6 7/10 10/23 15/25 18/7 19/9 23/12 23/15 37/4 42/5 45/25
therefore [2] 41/18 41/19 thereto [1] 39/5
these [5] 18/22 23/18 28/22 47/3 47/20
they [32] 6/13 14/18 14/23 14/25 15/2 15/6 15/14 16/11 17/17 18/8 18/9 19/23 23/10 23/19 24/20 25/9 26/6 27/7 27/21 29/10 30/20 33/3 33/4 33/10 34/20 37/1 44/5 44/13 46/17 47/5 48/7 50/21
they'll [3] 17/8 27/7 33/24
they're [14] 18/1 18/24 23/19 28/14 29/2 29/3 29/17 33/3 34/2 34/2 43/22 43/23 44/18 47/6
they've [4] 15/18 46/18 47/6 48/19
thing [14] 14/3 16/5 18/25 33/7 33/21 35/22 35/25 42/15 46/16 48/10 50/9 52/5 52/14 57/6
things [23] 3/18 5/8 18/20 22/6 23/8 25/9 27/16 29/11 32/24 34/24 47/10 47/13 47/18 48/15 49/4 49/9 50/16 52/6 52/16 53/7 53/8 54/13 54/14
think [53] 5/1 5/6 5/19 6/3 6/17 9/14 10/17 13/7 15/4 15/17 17/9 18/5 19/3 19/20 20/3 20/13 22/7 23/7 23/12 23/13 23/22 24/8 24/8 26/20 27/15

27/22 27/22 28/20 29/9 30/2 30/12 31/5 33/21 36/13 37/2 40/13 40/21 40/23 40/25 43/23 48/10 50/25 51/1 51/2 51/3 51/3 51/12 51/20 51/24 52/17 53/1 54/20 57/1
this [70]
those [15] 13/21 16/17 17/8 19/17 20/18 20/18 22/6 23/10 24/17 25/8 25/10 25/11 28/24 29/10 30/5
though [1] 9/10
thought [4] 17/10 54/20 55/3 56/22
thousand [1] 26/23 three [8] 7/2 7/2 7/2 12/5 25/13 26/17 35/12 40/19
threw [1] 27/6
through [11] 16/3 16/16 16/19 26/1 30/23 32/23 34/3 34/11 36/21 47/17 55/22
throw [2] 46/1 46/1
throwing [1] 43/17
Thursday [1] 15/21
tie [3] $7 / 107 / 117 / 13$
tied [1] 33/23
til [8] 4/4 4/18 5/24 10/14 11/5 12/12 15/3 18/5
time [14] 9/21 15/6 15/11 15/17 16/20 19/9 21/8 30/14 30/20 33/15 34/14 34/17 42/15 48/21
timeline [2] 33/10 50/5
today [7] 4/2 7/18 8/3 8/8
21/21 29/12 36/5
together [2] 53/21 57/7
told [2] 15/17 20/23
tolerable [1] 23/20
tolerance [1] 21/11
tomorrow [6] 30/8 33/23 34/3
35/21 36/6 52/15
toned [1] 54/2
too [5] 20/23 29/23 50/25
52/18 57/10
took [4] 8/12 31/15 33/3 47/16 top [2] 24/3 44/8
tossing [1] 26/10
total [6] 19/7 20/6 20/7 20/8
20/9 32/8
tough [3] 7/24 57/6 58/1
toward [1] 19/11
tower's [1] 32/14
TPO [4] 46/16 46/17 46/19 46/22
TPOs [1] 46/20
track [1] 52/12
tracks [1] 21/16
traffic [2] 16/22 32/6
training [6] 22/24 23/2 23/24
28/6 28/8 30/24
transcript [1] 59/8
transition [1] 9/19
transmit [1] 29/10
transmitter [1] 25/2
transmitters [1] 29/18
Travelocities [1] 16/17
treasurer [4] 35/3 39/14 40/5 40/18
treat [1] 8/23
trip [1] 18/2
trouble [1] 55/24
true [2] 9/7 59/8
truly [2] 47/5 47/5
try [1] 16/7
trying [10] 6/3 6/20 7/5 20/4 33/3 43/23 44/4 44/19 51/21 53/6
tubes [1] 29/12
Tuesday [1] 17/15
turn [1] 51/14
TVOR [2] 18/18 29/25
two [9] 8/4 13/17 14/12 17/24
19/24 20/18 20/18 49/9 57/5
type [3] 20/24 33/11 50/21
typically [3] 9/23 27/14 27/15

U
U.S [4] 28/13 28/21 29/3 29/6
U.S. [2] 21/14 21/23
U.S. 1 [2] 21/14 21/23

Uh [6] 22/13 28/11 31/4 31/7 42/22 50/13
Uh-huh [6] 22/13 28/11 31/4 31/7 42/22 50/13
under [3] 15/16 47/17 55/11
undersigned [1] 41/6
understand [4] 40/6 43/25 44/3 54/10
Unfortunately [1] 40/15
unilaterally [2] 26/9 26/13
United [2] 16/10 46/21
United States [1] 46/21
unless [2] 31/13 57/1
until [3] 4/16 6/14 51/8
up [25] 4/14 4/20 9/15 12/25
16/14 16/20 18/8 18/25 19/21
23/4 23/17 25/18 28/9 28/10
28/10 28/17 32/6 33/23 40/4
45/22 48/13 48/14 48/20 49/4 54/10
upcoming [1] 9/13

| U | 47/15 47/5 44/13 44/24 | West [2] 15/15 16/3 |
| :---: | :---: | :---: |
| update [2] 17/8 18/3 |  | rginia [2] 15 |
| UPDATES [2] 2/7 31/19 |  | what [43] 4/25 6/3 6/20 6/22 |
| upgrade [2] 20/24 22/14 | $\mathbf{w}$ | 10/15 11/2 12/9 14/14 15/9 |
| upgraded [1] 15/18 | 10/3 10/4 10/13 11/2 11/7 11/9 | $16 / 12 \text { 16/22 17/10 19/15 22/1 }$ |
| upon [2] 39/24 41/12 | 11/11 11/14 11/20 11/25 13/7 | 24/7 24/18 28/20 29/9 29/12 |
| UPS [1] | 13/9 13/9 13/24 16/12 24/18 | 31/18 33/10 36/14 36/16 36/1 |
| 16/5 18/9 30/22 31/8 32/8 33/4 | 24/18 24/24 24/25 28/21 30/23 | 40/14 41/1 44/3 44/13 47/5 |
| 48/2 49/13 49/24 49/25 50/7 | 30/24 34/17 34/20 40/24 41/24 | 51/19 54/6 54/10 54/11 54/16 |
| 51/22 54/3 57/7 57/19 | 42/8 44/2 46/14 | 7 |
| use [10] 9/20 23/6 23/7 23 |  | what's [1] 7/11 |
| 23/15 25/10 26/13 26/15 26/16 | 48/10 48/12 50/15 50/18 52/1 | whatever [3] 7/11 16/10 26/ |
| 27/16 | 52/18 53/22 53/22 54/3 54 | when [15] 4/19 13/24 14/7 |
| used [10] 22/22 23/16 24/24 | 54/17 54/22 55/6 57/25 59/7 | 17/24 23/22 24/25 30/14 30/20 |
| 5/13 28/7 28/24 29/21 39/3 |  | 30/23 33/3 36/20 47/16 47/ |
| 46/20 52/2 | wasted [1] 9/20 | 52/2 |
| uses [1] 23/1 | watching [1] 47/ | where [7] 15/6 28/21 34/19 |
| using [1] 50/17 |  | 39/13 40/16 50/19 50/22 |
| V | 54 | whether [4] 30/15 41/16 42/6 |
|  | ways [1] 50/1 | 43/1 |
| vas | we [126] | which [5] 15/20 19/5 36 |
| dors | we'd [1] | 47/19 54/13 |
| version [3] 24/24 30/1 | we'll [23] 13/15 13/18 13/19 | while [4] 17/16 29 |
| versions [2] 23/18 | 14/12 14/13 15/8 16/1 17/2 | WHITEMAN [1] 1/ |
| very [14] 10/8 12/16 16/15 | 18/5 20/16 23/13 23/13 30/11 | who [3] 25/13 27/10 48/13 |
| 17/21 28/5 32/15 48/5 48/23 | 30/13 30/15 33/11 33/19 45/9 | Who's [1] 11/10 |
| 48/23 49/4 53/16 53/17 54/22 | 49/25 51/7 56/20 57/8 57/17 | Whoever [1] 9/22 |
| 57/21 | we're [35] 8/2 9/11 11/24 15/1 | whole [3] 23/20 35/6 49/13 |
| via [1] 50/20 | 15/22 17/7 18/18 19/14 20/22 | why [2] $6 / 18 / 7$ |
| ViaAir [1] 15/13 | 27/23 29/23 29/24 30/15 32/6 | will [18] 3/15 3/24 10/25 17 |
| Virginia [2] 15/15 16/3 | 32/11 32/12 32/15 33/22 34/5 | 17/19 19/23 20/24 21/10 21/1 |
| voided [1] 44/19 | 35/21 36/18 45/17 47/22 50/1 | 35/15 35/20 38/9 41/1 |
| volume [1] 16/23 | 51/15 52/7 52/15 52/23 52/25 | 52/3 52/3 55/20 57/17 |
| VOR [10] 18/4 19/8 22/9 22/16 | 53/2 54/16 54/20 55/22 56/13 | willing [1] 25/15 |
| 22/19 23/12 23/24 29/15 29/21 | 58/3 | wing [1] 47/17 |
| 33/4 | we've [9] 4/15 4/20 5/1 | wish [6] 8/25 18/17 19/8 20/25 |
| VORs [4] | 40/10 44/9 49/16 51/19 54/17 | 21/1 52/1 |
| vote [16] 5/5 5/16 5/19 5/21 | web [2] 49/11 49/13 | thin [6] 14/12 17/23 18/22 |
| 6/14 7/4 7/11 7/17 7/21 8/5 8/8 | web site [2] 49/11 49/1 | 9/23 21/10 51/24 |
| 8/12 10/13 12/3 35/8 48/12 | Wednesday [1] 17/16 | witness [1] 42/2 |
| oted [3] 6/19 48/11 48/14 | week [12] 14/16 17/8 17/12 | won [1] 51/22 |
| voting [4] 10/20 10/21 10/25 | 17/16 17/23 19/22 19/23 19/24 | won't [3] 13/17 27/6 33/8 |
| $52 / 3$ | 32/21 32/21 32/ | word [1] 9/20 |
| W |  |  |
| wait [14] 4/16 4/18 10/14 10/23 | well [19] 4/10 4/14 6/19 7/5 | worked [3] |
| 10/24 10/24 10/25 11/3 11/5 | 7/22 8/11 9/1 9/10 9/14 10/6 | working [4] 19/11 48/4 49/23 |
| 11/14 11/25 12/3 12/12 55/12 | 15/23 26/8 28/1 28/20 36/5 | 52/25 |
| waiting [7] 8/4 10/7 11/24 13/3 | 43/15 43/18 48/15 57/1 | works [1] 32/23 |
| 14/11 15/1 35/22 | went [3] 13/23 14/4 54/12 | world [1] 22/22 |
| walk [3] 30/7 30/8 56/3 | were [11] 13/2 14/5 14/7 18/8 | world's [1] 24/15 |
| want [17] 6/13 9/20 16/19 24/7 | 19/16 26/16 31/16 49/9 53/6 | worth [2] 23/25 30/2 |
| 30/19 32/2 36/20 43/11 43/13 | 54/9 54/13 | would [25] 4/7 5/1 7/16 7/18 |



