1	ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY
2	General Meeting
3	held at 4796 U.S. 1 North
4	St. Augustine, Florida
5	on Monday, April 21, 2008
6	from 4:00 p.m. to 6:56 p.m.
7	* * * * * * * * * * * * * * * * * * * *
8	BOARD MEMBERS PRESENT:
9	RANDY BRUNSON JOHN "JACK" GORMAN, Acting Chairman
10	WAYNE GEORGE
11	BOARD MEMBER ABSENT:
12	SUZANNE GREEN, Chairman KELLY BARRERA
13	* * * * * * * * * * * * * * * * * * * *
14	* * * * * * * * * * * * * * * * * * * *
	ALSO PRESENT:
15	E. EUGENE ATWOOD, Esquire, Rogers, Towers, Bailey,
16	Jones & Gay, P.A., 1301 Riverplace Blvd.
17	Jacksonville, Florida 32207 Attorney for Airport Authority.
18	EDWARD WUELLNER, A.A.E., Executive Director.
19	BRYAN COOPER, Assistant Airport Authority Director

20	* * * * * * * * * * * * * * * * * * * *	
21	SHERRIE W. SMITH, RPR-CP, FPR St. Augustine Court Reporters	
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24		
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1	INDEX	
2	D . CD	
3	PAGE	
2.	PLEDGE OF ALLEGIANCE	3
4 3.	APPROVAL OF MINUTES	3
5 4.	FINANCIAL REPORT	3
6 5.	AGENDA APPROVAL	4
7 6.	REPORTS 8,	40
8 7.	PUBLIC COMMENTS	15
9 8.	COMMITTEE REPORTS	38
10 9.	PROJECT UPDATES	43
). ACTION ITEMS	
12 13 14	 A. Public Records Policy 2008-01 B. Resolution 2008-01 - Election De C. T-Hangar Rate Discussion D. Property & Liability Insurance D E. Airline Service Discussion - Action 	63 ecision 88
	. PUBLIC COMMENT - GENERAL	153
	2. HOUSEKEEPING	163, 166
17 13 18	3. NEXT MEETING DATES	164
_	4. AUTHORITY MEMBERS	166
_	5. ADJOURNMENT	168

1	PROCEEDINGS
2	CHAIRPERSON GORMAN: Ladies and gentlemen,
3	have your attention please. Time for the
4	St. Augustine-St. Johns County Airport Authority
5	board meeting. And I would ask you now all to
6	rise and for the Pledge of Allegiance.
7	(Pledge of Allegiance.)
8	CHAIRPERSON GORMAN: We have I'm going to
9	wait a couple of more minutes for another board
10	member. We can call it to order, but I would like
11	to wait and see if we have anyone else show up,
12	because it's going to be necessary for a quorum.
13	Ladies and gentlemen, we'll wait another five
14	minutes, hold the meeting as informational for we
15	will not have a quorum and we will not be able to
16	do any action; but, we can, of course can go on
17	with informational and, of course, discussion from
18	the public. So, let's give it about four more
19	minutes and see what we can do.
20	3 APPROVAL OF MINUTES

- Let's go along with the approval of minutes
- if the board would like to approve the previous
- 23 minutes.
- MR. BRUNSON: I'll make a motion, if you need
- 25 it.

1	CHAIRPERSON GORMAN: And?
2	MR. BRUNSON: Approve the minutes.
3	CHAIRPERSON GORMAN: All right. The minutes
4	will be approved.
5	4 FINANCIAL REPORT
6	CHAIRPERSON GORMAN: And then financial
7	reports. Again, being treasurer, I am yet again
8	going to defer the discussion of financial reports
9	to the next meeting. And I would like to tie that
10	in with the next issuance here.
11	5 APPROVAL OF AGENDA
12	CHAIRPERSON GORMAN: And we've got an agenda
13	approval. Would the board like to approve the
14	agenda?
15	MR. GEORGE: I see no problem with it.
16	CHAIRPERSON GORMAN: The okay. Public
17	comment? We can do that.
18	MR. RIPPE: Hey, Jack, I thought last Herb
19	Rippe, 324 Village Drive. I thought last time we
20	talked about putting on the agenda a review of

21 maybe getting off the tax rolls a little sooner?

22 CHAIRPERSON GORMAN: That was -- that was
23 requested by myself. And I think in -- as I'm
24 treasurer, I would like to see that added as an
25 agenda item on every meeting to see if there is

any additions or resolutions that can be made. 1 And so that was an agenda item, it should be an agenda item, and I will request that item be added to the agenda. In -- in defense of Mr. Wuellner, he thought 5 that I had wanted that as a specific item because of the increased revenue from Skybus. And, of 7 course, that was a part of the issue. However, 8 even without Skybus, I think the issue needs to be 9 both discussed and resolved. And so I'd like to 10 have that on -- on every board -- as long as I'm 11 treasurer, on every board meeting as part of the 12 agenda. Sometimes we -- the discussion may be 13 short, maybe not. So, thank you for that comment. 14 Mr. Brunson? 15 16 MR. BRUNSON: Maybe not at this meeting, but I'd like to recommend, because we do have a lot of 17 public interest, and the meeting sometimes drags 18 on, that we, today or in the future, move the 19

20

public comments to the first of the meeting.

comment?

21	CHAIRPERSON GORMAN: In other words, you're
22	suggesting that the public comments be held now?
23	MR. BRUNSON: Yes.
24	CHAIRPERSON GORMAN: Is there any other board

1	MR. BRUNSON: Of course, the public and on
2	the agenda items, they can speak again, but if
3	they have public comments, as Mr. Sanchez's group
4	does, they you do the public comments before
5	the meeting, right?
6	COMMISSIONER SANCHEZ: Well, it's it's
7	within the meeting, but we do it before we set the
8	agenda, yeah.
9	MR. BRUNSON: That's up to the board. And I
10	know we only have three, so I don't mind it coming
11	for a vote if we need that, but I think it'd be up
12	to the discretion of the chairman.
13	CHAIRPERSON GORMAN: Well, since the board
14	serves for the public, it sounds like a good idea
15	to me. Is there any other board discussion or
16	MR. BRUNSON: No.
17	MR. GEORGE: I don't have a problem with it.
18	COMMISSIONER SANCHEZ: I'd like to ask if
19	you're going to do that today, I'd like to give my
20	report ahead of time, because after my report, I'm

- going to leave. I've been out for two weeks
- 22 except for our County Commission meeting last
- week, with a little virus of some kind, and I'm
- getting over it, but I just -- I still want to
- head on to the house.

CHAIRPERSON GORMAN: Well, certainly. 1 COMMISSIONER SANCHEZ: This is my first full day in two weeks, so... MR. BRUNSON: I understand. CHAIRPERSON GORMAN: I've been here for 5 years. I'm no slave to Roberts Rules of Order. Yes, sir, that sounds good to me. How would -- so 7 how would we like to -- to proceed with this? We 8 have numbers of slips here. 9 MR. BRUNSON: Well, why -- why don't -- I 10 would recommend that we have Commissioner Sanchez 11 12 give his report. And if he'd like to stay as long, then -- but he might need to leave. So, I 13 14 would -- I would recommend that we go to -- to Mr. Sanchez's report and then go to public 15 16 comments and then continue with the committee 17 reports. 18 CHAIRPERSON GORMAN: That's fine. MR. BRUNSON: Okay. 19 CHAIRPERSON GORMAN: If there's no objection. 20

- 21 Mr. George?
- MR. GEORGE: Yeah, I have an objection
- because we approved the agenda. You know, you
- said it's approved. And then we started getting
- all this other stuff that's in there. So, you

1	just be the take command and run it the way you
2	want to.
3	CHAIRPERSON GORMAN: All right. Well, I make
4	a motion that we that we move the direction of
5	the discussion and let Mr. Sanchez go, and then
6	public opinion, and then then from there, we'll
7	go to committee reports.
8	MR. BRUNSON: Fine with me.
9	CHAIRPERSON GORMAN: And would you like to
10	second that, Mr. Brunson?
11	MR. BRUNSON: Second.
12	CHAIRPERSON GORMAN: All in favor?
13	MR. BRUNSON: Aye.
14	CHAIRPERSON GORMAN: Aye.
15	MR. GEORGE: Aye.
16	CHAIRPERSON GORMAN: That's fast. All right.
17	Thank you. All right. Mr. Sanchez, would you
18	like to make your report?
19	5 COMMITTEE REPORTS
20	COMMISSIONER SANCHEZ: How about that; he

- called me Mister, and I don't even owe him any
- 22 money. That's pretty nice today.
- I want to start by saying that we -- you
- know, we've had some people come before our board
- and make presentations about the Airport

1	Authority. There is nothing wrong with that. I
2	have no problem with it. I don't disagree with
3	the individuals that want to come there and talk.
4	But I would like to ask the Airport Authority
5	to view what has been said at the meeting. If
6	there's any inaccuracies, or if the information
7	might have gotten wrong, if you will let me know,
8	I will read it into the record the following
9	meeting to correct those statements, because I
10	just don't want a bunch of information out there
11	that may not be totally accurate. So and I
12	don't know that it is or it isn't. And if the
13	board would have someone view that, check it out
14	and make me a little report, I'll be glad to do
15	that two weeks later at the next meeting.
16	I don't really have a lot to talk about,
17	other than the fact that this is an exciting
18	little board to be liaison officer to, you know?
19	It's real interesting.
20	Just real quick, because I know the subjects

- are going to come up, but as far as Skybus is
- concerned, bankruptcy is a legal option, and
- that's what it is, is a business option, and --
- and it's allowed to try to cut your losses. So,
- you know, that's fine.

1	And I do understand the airport has has
2	other ways to try to follow that up. They have
3	other plans. And I knew that all along. So,
4	anyway, we'll keep working on that.
5	If there's anything else someone did ask
6	me a question about a straw ballot about the
7	County Commission, and I checked into that. The
8	County Commission can request a straw ballot to be
9	put on a referendum without any other approval.
10	The straw ballot carries no weight at all.
11	It's just a screen of the public, basically. Why
12	anyone would want to do that, I I don't know.
13	I can pretty much tell them the outcome before it
14	ever happens.
15	But, anyway, it's my understanding that that
16	will come before the the Commission possibly on
17	the 19th and possibly even a 5:30 meeting. And
18	we'll have to see what's said and how it goes.
19	My my feeling right now is I will not
20	support that. There's probably some other ones on

- 21 there I will not support. I think we have enough
- to worry about at our own level at the County
- Commission without getting involved in a bunch of
- other stuff.
- Unless anyone has got any questions about

1	anything
2	UNKNOWN SPEAKER: Do you think this will end
3	up as a straw vote?
4	COMMISSIONER SANCHEZ: I have no idea. I
5	just understand the subject is going to be brought
6	up.
7	UNKNOWN SPEAKER: All right.
8	COMMISSIONER SANCHEZ: I I understand
9	one's going to be brought up about the Mosquito
10	Control and about some other situations going on.
11	That's pretty much done by you know, everyone
12	knows Commissioner Manuel's talked about it
13	publicly. So, you know, I have the right to say
14	that I have heard that.
15	I don't know how it will go. I will
16	certainly make my pitch to that if I think any
17	of them are just kind of ridiculous and and
18	costing us money and and taking up space on the
19	ballot that will already be crowded, I will
20	probably not support any of them for those

21 reasons.

22 A straw ballot is simply an attitude. If the
23 people say yes, okay, what do you do? The people
24 still have to vote totally and ask the legislators
25 to do it. It has to go to Tallahassee, if I'm not

1	wrong about that, you know, I believe.
2	And, you know, so it's a long, drawn-out
3	process. And I just I don't know that a straw
4	ballot is worth it. But, anyway, we'll cross that
5	bridge when we get to it.
6	CHAIRPERSON GORMAN: I have one question for
7	you, just as a board member. I'll be really
8	brief. How best could the airport pursue looking
9	into the insurance or the possibility of
10	self-insurance to save plenty of money? In other
11	words, is the County going anywhere with
12	self-insurance, or is it
13	COMMISSIONER SANCHEZ: We are
14	CHAIRPERSON GORMAN: hurricane?
15	COMMISSIONER SANCHEZ: We are self-insured.
16	We we looked
17	CHAIRPERSON GORMAN: Right.
18	COMMISSIONER SANCHEZ: into that, and I
19	brought a bunch of papers out here. It was all
20	looked into June 2006, I believe.

21	CHAIRPERSON GORMAN: Right.
22	COMMISSIONER SANCHEZ: And the way it works
23	out, I don't think it would work out for you, and
24	it certainly wouldn't work out for the County
25	CHAIRPERSON GORMAN: Okay. In other words,

1	that's
2	COMMISSIONER SANCHEZ: because of the cost
3	involved in it, the differences that we have in
4	our program compared to what you have.
5	CHAIRPERSON GORMAN: That would just
6	COMMISSIONER SANCHEZ: But that would
7	MR. WUELLNER: That's health insurance.
8	COMMISSIONER SANCHEZ: be a very big item.
9	MR. WUELLNER: He he's referring to health
10	insurance.
11	CHAIRPERSON GORMAN: Yeah. Was referring
12	MR. WUELLNER: You're referring to
13	CHAIRPERSON GORMAN: Yeah
14	MR. WUELLNER: something else. That's
15	not
16	CHAIRPERSON GORMAN: Okay. Thank you for the
17	clarification, Mr. Wuellner.
18	COMMISSIONER SANCHEZ: Yeah, that's
19	CHAIRPERSON GORMAN: I was referring to
20	actually business stuff.

21	COMMISSIONER SANCHEZ: mainly what I'm
22	talking about. The the other insurance, I
23	think, was almost in the same boat. The insurance
24	company said they sent out information to every
25	taxing district, and when they sent that out in

1	June 2006, no one ever even answered them.
2	CHAIRPERSON GORMAN: As far as the physical
3	structure.
4	COMMISSIONER SANCHEZ: As far as trying to
5	switch over to another insurance thing.
6	Now, I understand there's some activity going
7	on to try to see if if we can combine insurance
8	on a regional basis and make it any anymore
9	cost effective. I don't know how that's coming
10	out. I'm not involved directly with that. I'll
11	just wait on the outcome and and see what it
12	is.
13	I don't know really how that would work.
14	Might work for for small organizations that are
15	spread out, but I don't know if you could get five
16	or six counties to all go under the same thing and
17	come out cheaper or not. I just don't know if you
18	can do that.
19	CHAIRPERSON GORMAN: Just if you could keep
20	us advised.

- 21 COMMISSIONER SANCHEZ: I will do that.
- 22 CHAIRPERSON GORMAN: Thank you.
- 23 COMMISSIONER SANCHEZ: Okay.
- 24 CHAIRPERSON GORMAN: That's -- that's fine.
- 25 I'll keep it short.

1	COMMISSIONER SANCHEZ: All right. And I'm
2	going to stick around a little while and then
3	probably take on off. Is there anymore questions
4	or
5	MR. BRUNSON: Thank you, Ron.
6	COMMISSIONER SANCHEZ: Thank you.
7	7 PUBLIC COMMENTS
8	CHAIRPERSON GORMAN: Who have we got? All
9	right. In keeping with I like change. I think
10	change is sometimes good. In keeping with
11	Mr. Brunson's idea, which is good, but let's
12	modify it a little bit. If I can call up public
13	comment, I would like the public to come up one by
14	one and state what you what your interests are.
15	But don't go on too long.
16	And then, if you could, then if the point of
17	discussion comes up further during these agenda
18	items, then I you can ask to be called on again
19	when I ask for public public comment, in other
20	words so that we will then be clear about what

the public wants to discuss. But we'll come back at length, in other words, at probably points you want to make, but let's not try to make every point right now so we can kind of fly through a number of people we've got, because I've got a

1	whole pack of these. Yes, sir. Mr. Sanchez.
2	COMMISSIONER SANCHEZ: If this will help you,
3	what we do at the County Commission, public
4	comment is designed for someone that is not going
5	to stay to the meeting or they want to talk on a
6	subject.
7	CHAIRPERSON GORMAN: All right.
8	COMMISSIONER SANCHEZ: Or it's for anything
9	that is not on the agenda. And then if they have
10	something to talk about, an agenda item, they need
11	to wait until that time. That's how we work it,
12	and it works out real well.
13	CHAIRPERSON GORMAN: So you
14	COMMISSIONER SANCHEZ: That way, you're not
15	listening to the same thing twice under public
16	comment and then again under the agenda item.
17	So
18	CHAIRPERSON GORMAN: So, I can call on each
19	one of these, and if they want to wait for the
20	agenda item to come up, then they can defer to

- 21 that?
- 22 COMMISSIONER SANCHEZ: Yeah, yeah. That's
- fine. It's just a different way of handling it --
- 24 CHAIRPERSON GORMAN: That's fine.
- 25 COMMISSIONER SANCHEZ: -- without

duplication. 1 MR. BRUNSON: And that's what we meant. 2 CHAIRPERSON GORMAN: That's fine. Well, let's continue on with public comment, then. And we'll go through this quickly. 5 Mr. Joe Jones. I'm just calling these out 7 as --MR. JONES: I'm a winner. Joe Jones, 4672 8 5th Avenue. My first question was, I read in the 9 paper the other day you spoke of three additional 10 3,000 square foot hangars in the south development 11 12 area? You talk about -- because you said for additional revenue coming up, you said they was 13 14 going to generate an extra \$90,000 -- I wasn't really worried about the dollar amount. I'm just 15 16 worried about what you're going to put in the 17 hangar. MR. WUELLNER: Actually --18 MR. JONES: Because you've been -- because, 19

20

you know, you were talking about relocating

- everything, jets over here, and the small planes.
- I was just wanting to know how that has affected
- that plan.
- MR. WUELLNER: Actually, they're not new
- hangars. They're -- the way the question was

- asked, they were segregating T-hangars from the 50
 by 60s we're building. And all I was doing was
- describing the difference in the two and the
- 4 revenue associated with each of the two types.
- 5 So, it's nothing new.
- 6 MR. JONES: Okay. So, the 50 by 60s are
- 7 still going to be for the -- the small planes --
- 8 MR. WUELLNER: Yes, for small --
- 9 MR. JONES: -- or it would be for the jets?
- MR. WUELLNER: Yeah, they're -- they're still
- small planes.
- MR. JONES: So, your planes --
- MR. WUELLNER: It's the same six we've been
- talking about for --
- MR. JONES: Okay. So, I mean, your planes --
- you're still going to try to stick with the same
- plan about separating them and everything?
- MR. WUELLNER: Yeah, yeah, yeah.
- MR. JONES: That's all -- that was my
- question.

- MR. WUELLNER: Yeah, there's nothing --
- 22 nothing new along that line.
- 23 CHAIRPERSON GORMAN: Well, thank you, Mr.
- Jones. Good, we got that resolved. And, again,
- 25 the short is good. So, Reba Ludlow, please.

- 1 MS. LUDLOW: No comment at this time.
- 2 CHAIRPERSON GORMAN: No comment at this time.
- 3 And you would then defer, if you'd like to come
- 4 back up later?
- 5 MS. LUDLOW: I definitely would love to come
- 6 back up later.
- 7 CHAIRPERSON GORMAN: Thank you. All right.
- 8 MR. BRUNSON: On an agenda item?
- 9 MS. LUDLOW: Probably.
- 10 CHAIRPERSON GORMAN: Yes. All right. I
- 11 understand. Mr. Slingluff.
- MR. SLINGLUFF: Nothing at this time.
- 13 CHAIRPERSON GORMAN: Nothing at this time.
- 14 Again, we'll defer.
- Bruce? And let's -- I don't know -- want to
- make a mess of your name. Could you pronounce
- 17 your last name for me, please?
- MR. KENDEIGH: Kendeigh. Kendeigh.
- 19 CHAIRPERSON GORMAN: Kendeigh. Yes, sir.
- Again, if you could be brief, then if you need to

- come back, that would be good.
- MR. KENDEIGH: Forty-five seconds, Mr.
- 23 Chairman.
- 24 CHAIRPERSON GORMAN: Oh, I see. Fine.
- 25 MR. KENDEIGH: I talk fast. Very quickly, I

have a couple of questions. Obviously, Skybus 1 went bankrupt. Unfortunately, 40, 50 people lost 2 their jobs. I understand that's -- that's pretty 3 catastrophic. But on the other hand, I'm -- I'm questioning 5 which way the airport is going. And I've probably 6 read 5500, maybe, pages of -- of Authority 7 e-mails. And I picked up a bunch of things. 8 9 We moved here about ten years ago, been in Florida about 40. And this was an excellent 10 general aviation airport. Enjoyed coming down 11 12 with the kids and watching the air shows and 13 whatever. 14 And -- but one of the meetings I think Mr. Slingluff -- I haven't met him yet -- but made 15 16 a comment that for -- I think almost quoting it --17 for four years they've been asking for hangars. They could use 48,000 square feet and now they 18 could use a hundred thousand square feet. And it 19

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could have filled by this last January.

- And afterwards, I think he was thanked for
- his comment, and it just -- nothing happened.
- Well -- but the question I'm thinking is, if we
- have a spare 110,0000 square foot hangar --
- 25 UNKNOWN SPEAKER: We can put it to use.

1	MR. KENDEIGH: Well, we could put it to use
2	and generate revenue. I don't think anybody will
3	disagree the financial situation of the country
4	right now is pretty squeezed. And I don't think
5	anybody is putting out a lot of money.
6	CHAIRPERSON GORMAN: Can can I answer your
7	question for you?
8	MR. KENDEIGH: Sure.
9	CHAIRPERSON GORMAN: Probably and I'll
10	defer to Mr. Wuellner, but I'll probably be, you
11	know, faster than he would be. Right now we've
12	got a plan in place, and if in fact we do not get
13	a Part 121, which would be commercial air service
14	in there, even on a more bridge basis than we had
15	before, it will convert to and be rented to a
16	private enterprise, because the market's there.
17	In other words, it's not going to go to
18	waste. But it's there's a number of different
19	factors and to keep going with the Part 121 as
20	service, you know, for the community.

And there are people looking now. It just
takes a bit of time to put them in place. Not
going to go on forever. If in fact this doesn't
work, we're going to go to plan B.

MR. WUELLNER: And to clarify, there is no

- spare hangar space anywhere on the airport.
- 2 Everything that's on airport is -- is leased and
- 3 has been.
- 4 MR. KENDEIGH: Correct, but I was referring
- 5 to Mr. Slingluff's comment. Appropriately, he's
- 6 been asking for 48- to a hundred thousand square
- 7 feet for four years. And --
- 8 MR. WUELLNER: Well, to be fair, Mr.
- 9 Slingluff can come before this board anytime he
- wants and with an offer to build 110,000 square
- feet of hangar someplace. He hasn't done that
- either. It's not our job necessarily to
- capitalize his infrastructure.
- MR. KENDEIGH: Okay. I misunderstood. Thank
- 15 you.
- 16 CHAIRPERSON GORMAN: All right. Well, thank
- 17 you. That's fine. We have good discussions here.
- 18 Mr. Martinelli, Victor Martinelli.
- 19 MR. MARTINELLI: I will defer.
- 20 CHAIRPERSON GORMAN: You're going to defer to

- 21 later. All right. Thank you, sir. Herb? Would
- you state your --
- MR. RIPPE: Yeah. Herb Rippe, 324 Village
- 24 Drive. I just want to make a few comments on this
- ad valorem tax situation which I had thought we

were going to discuss today. 1 You may or may not agree with Commissioner 2 Manuel's politics, but I do believe he has 3 accurately captured the mood of the public. And, you know, we are cutting back today in our 5 schools, in our libraries, and across really all state and county functions. 7 This airport, as best I can tell -- and 8 I've -- I've gone through the financials in 9 depth -- is in fact profitable on an operating 10 basis today. Last year it was. And we -- we 11 12 generate a few -- a couple to a few hundred 13 thousand dollars in profits now. And I think the press has got that wrong. And we have new forms 14 of revenue getting ready to come on stream, new 15 16 hangars. And I guess my point is that we ought to 17 seriously look at getting off the tax rolls now, 18 sooner rather than later, and start exploring some 19

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different opportunities to raise revenue for our

- 21 capital expansion budget.
- Frankly, that's what we use our -- our tax
- rolls for right now, is capital improvement. And
- 24 we have -- we have lots of land that belongs to
- 25 the airport that could be traded, leased,

potentially sold. 1 We could change our business model at the 2 airport from one of building buildings to leasing land for second FBOs, whatever -- whatever the 5 cost. But I -- my point here is just this: I -- I would like to encourage this board to look very 7 hard at how we could get off the tax rolls sooner 8 9 rather than later. Thanks. CHAIRPERSON GORMAN: Well, thank you, Mr. 10 Rippe. I appreciate that. I, myself, as 11 12 treasurer, believe that we need to keep it -- it on the agenda item, a discussion, an ongoing 13 14 discussion of that particular exact subject. So, thank you. 15 16 MR. GEORGE: I have a comment to make. 17 CHAIRPERSON GORMAN: Absolutely. Mr. George. 18 MR. GEORGE: Herb, you -- you started off by 19

saying that in this economy of cutting back. I'd

- 21 like to point out to you that we cut back
- percentagewise of ours more than the County did of
- theirs, okay? So, it's not that we're not cutting
- back. We are cutting back.
- You also mention we're making a profit now, a

1	few hundred thousand. And then you talked about
2	better use of our capital expansion. Well, how
3	much capital is a hundred thousand going to give
4	you for doing any capital expansion?
5	If you were here when I started, you know,
6	and got into the financial plan, which is seven
7	years ago
8	MR. RIPPE: Right.
9	MR. GEORGE: the whole point of it was the
10	accountant said that an organization of this size
11	needs to have a reserve for unforeseen things.
12	We looked at it as a business approach, the
13	same way you would run your business, that if I
14	can build the capital and have them free and
15	clear, my capital expansion program would then be
16	done for loans against what we already have
17	revenue streams on to build things and then to go
18	from there, hence, off the tax rolls in 2010.
19	The the reason for the 2010 is that the
20	accountants recommended that we shoot for a

- \$6 million reserve. They were saying other
- businesses our size did that. That's what's the
- basis of the entire plan is all about.
- When we first came out with the plan, there
- were some people that said, oh, we can get off the

1	tax rolls in seven years, that's one-seventh per
2	year.
3	No, that's not what it said. It said to
4	build up our revenue, our capital to build hangars
5	likes going in right now that's going to generate
6	\$300,000 a year in revenue, we need those taxes
7	coming in for another seven years. Let me have
8	the capital to build the hangars for the next
9	seven years to bring the revenue in, and then at
10	the end, I'll have the \$6 million, and bingo,
11	we're off all of it.
12	That was the plan. And I welcome discussing
13	that plan and getting an update to it, because
14	this board kind of took a shot in the dark with
15	Skybus. We got a company coming in that's telling
16	us what they can do. They're they're touting
17	models of what they're doing in in Europe. And
18	they're making money there.
19	And we sat and looked at it and said, I can
20	get three, maybe four times the revenue coming

- 21 into this airport than me just building a hangar
- with that one and a half million, or whatever it
- was at that time.
- So, that's the reason the decision was done.
- But the decision was also done that if they do go

1	belly up, we don't want to be like Daytona and
2	Melbourne and wind up with a \$25 million terminal
3	sitting out there and not being used.
4	So, that has that terminal is set, if the
5	decision is made by this board we can't find
6	anybody that's going to bring in the revenue, that
7	that gets converted to a hangar. You know, a
8	hundred thousand feet of space that Mr. Slingluff
9	wants and I think there's a waiting list for
10	that stuff too, so
11	CHAIRPERSON GORMAN: Thank you. Those are
12	good comments. As I think that my own I have
13	just some reservations about the amount of
14	reserve. And that's, I think, discussable. And
15	certainly his Mr. George's comments about the
16	plan and about using the capital now rather than
17	borrowing capital, you know, they're valid, but
18	all this needs to continually be discussed
19	because that's my contention, because and

Mr. Rippe's, because we need to -- I agree with

- 21 him, because we need to see if there again --
- there is a path -- a very quick path to it, if
- that's all possible.
- So, that's -- that's the exact kind of
- discussion I'd like to invite.

1	Let's move on and let's
2	MR. BRUNSON: Mr. Chairman, if I could just
3	add to his comment.
4	CHAIRPERSON GORMAN: Mr. Brunson?
5	MR. BRUNSON: The the Skybus situation,
6	when we gave our presentation to the business
7	community, we included this of the increased
8	income, but it we also say that we're on the
9	same path that we've been on, but that was just
10	going to be additional income that would help us
11	get off the tax rolls sooner if it but there's
12	not a meeting that has gone on here, the people
13	that come here every month, every other week with
14	the workshops and different things we do, that we
15	don't preach we can't put all of our emphasis on
16	Skybus. And I think we've done that.
17	And I think we're still on the financial
18	path. Sure, 80 percent of our budget is capital
19	improvements. We need to look at that real hard.
20	But you're exactly right; when you're out there on

- 21 the streets and talking to the public every day,
- they frankly don't understand how much economic
- value this airport has. And they think of it as a
- general aviation with the -- with the Pilot's
- 25 Association.

But -- but we've been -- we preach. And 1 Wayne's been on this for how many years now, 2 Wayne? Every day he preaches about the economic 3 strengths and how many people use this airport. And we're going to continue to do that. 5 And -- but you are so right; we need to get off the tax rolls quick. And we have a plan. 7 CHAIRPERSON GORMAN: Well, thank you, 8 9 Mr. Brunson. We have -- we have -- I'm -- I'm breaking rank here with Robert's Rules of Orders, 10 11 but Mr. Martinelli has a comment. 12 MR. MARTINELLI: Thank you. I -- I want to just rescind my previous pass, because -- Victor 13 14 Martinelli, 24 Carriage Lane in Ponte Vedra Beach. Mr. Rippe, I -- I really applaud what you 15 16 said, because you're right on target. And the 17 financials do show that the operating profit on a cash basis for this airport is \$220-some-odd 18 thousand for this past year. So, operations are 19 profitable. 20

21	The other side of that coin is, as you
22	mentioned, the ad valorem taxes are used for
23	investment. Now, those investments or those
24	dollars that come from the ad valorem taxes are
25	matched by federal grant monies and state grant

1	monies. And the ratio is about 25 percent to 75
2	percent.
3	So, for every \$25 of ad valorem taxes that
4	are invested in this airport, a hundred dollars
5	worth of assets show on the books. And those
6	hundred dollars worth of assets earn revenue.
7	And so I don't know any other investment
8	anywhere where you can get a hundred dollars for
9	\$25. And so to summarily say we should be off the
10	tax rolls because we make an operating profit and
11	we should go borrow money and pay interest for the
12	matching funds for grants doesn't make economic
13	sense.
14	And so as a taxpayer, I want you to keep
15	using my money, my 25 bucks to get me a hundred
16	bucks back. Thank you.
17	CHAIRPERSON GORMAN: Thank you for your
18	comments. I might interject one comment, though,
19	and then we'll move right along, is that federal
20	tax money is tax money, too.

Then let's move along, although your points
are well-taken, Mr. Martinelli.

What -- let's move on. And, again, if you
can be brief, and -- and if you then need to
expound later on the -- on an agenda item, let's

do that. Mr. Sesona, Al Sesona? 1 MR. SESONA: Al Sesona, 394 North Boulevard. 2 I want to thank the board for placing public comment front and center. Some of us, like Commissioner Sanchez, has other business to take 5 care of, and that would be a nice thing for that. If possible, would it be possible to kick the 7 amplification to this system up a little bit for 8 dumbheads like this guy to hear a little better? 9 I'd appreciate it very much. 10 CHAIRPERSON GORMAN: I can hear you fine, Mr. 11 12 Sesona, honestly. MR. SESONA: Well, y'all speak away from that 13 mic, and it's not as sensitive as it might be 14 sometimes. And Mr. Gorman's got kind of a gravel 15 16 voice over there, so it's kind of hard to hear with guys like me. 17 MR. BRUNSON: And I'm hard of hearing. 18 MR. SESONA: My position has been clear for a 19

20

long time. I'm not at all pleased with the

- 21 Airport Authority. And I make my views known. I
- spoke at the County Commission. I made my views
- known. You all can take me and hit me with
- anything you've got anytime you want. I'm an old
- campaigner.

1	I'd like to see the Airport run on a
2	money-in, money-out basis, just like I have to run
3	my business and just like anybody has to run their
4	business in the private sector.
5	I'd also like to see I would enjoy having
6	one person or one entity in charge of this
7	airport. And if if that person or entity is
8	doing a good job, hey, we keep him. If he's not,
9	give him the ax. You guys are unpaid and you come
10	and go. I think there's a lot of slippage, and I
11	don't think that's good for the taxpayer.
12	Other than that, my position remains the
13	same. As a property owner adjacent to the
14	airport, I don't feel like I own my property.
15	Y'all can come and get me anytime you want. I
16	don't think that's the true meaning of real
17	estate.
18	If someone wants to come and wanted to buy my
19	property, then they knew that the cloud was
20	hanging over my head, namely Airport Authority.

- 21 They could move in by imminent domain and take
- that property. They'd be hell bent to part with a
- bunch of money buying my property or any other
- property in that vicinity.
- So -- and that's about all I have to say.

Thank you. 1 CHAIRPERSON GORMAN: All right. Thank you, 2 Mr. Sesona. Again, we're doing a good job of being summary and -- but brief summaries, so that's great. Let's keep up the great work. 5 Here's a Mr. Theodore -- and I'm going to spell your last name. G-l-a-d-u? 7 MR. GLADU: Gladu. CHAIRPERSON GORMAN: Gladu. Yes, sir. If 9 you'd tell where you are living and --10 MR. GLADU: My name is Theodore Gladu, and I 11 12 live on 701 Palm Hammock Circle just up the road a piece. And my concerns here are, I know we have 13 14 all of this financial wherewithal about the airport survival and post-Skybus and so forth and 15 16 on, and how we get free money; if we give \$25, we get \$75. I certainly respect that view. 17 But the quality of life is my concern. No 18 board member lives within two miles -- a two-mile 19

radius of the airport, as I do. What -- what you

folks do in the quiet of your home is not invaded
by screaming commercial jets or zooming stunt
planes. When friends come over for dinner in the
garden, they don't have to explain the noise they

aren't enduring is for the good of the county.

1	The value of their nomes is not threatened by
2	a reputation of being in a noisy neighborhood.
3	Only our airport executive director over here must
4	put up with the noise, in his freely provided
5	home, I might add.
6	So, I guess this is more dollars and cents
7	talk that we're I'm unfortunately forced to
8	come to.
9	We citizens of St. Augustine, St. Johns
10	County, and Vilano are raising our voices to put
11	an end to this madness.
12	Let us cut our losses on these airport pipe
13	dreams and raise our voices over the line of the
14	ever increasing air travel and demand input such
15	as on such issues as nighttime curfew
16	restrictions on flights, very important and done,
17	many areas all around the country. Four-fifteen
18	Sunday morning, woke up three of my friends at
19	Eagle Creek, I might add.
20	A removal of the stunt box area over a now

21	much more densely populated area than when it was
22	initially designed and put into this airport. And
23	let's eliminate the fly-by-night guys, the beating
24	of the bush, to get the proverbial fill-in for the

failed Skybus. Because twice the airport has

1	failed in this attempt to have commercial service
2	in here. And, you know, let's try and refocus on
3	the good of the community and the quality of life
4	in St. Augustine.
5	CHAIRPERSON GORMAN: Well, thank you for your
6	comments. And let's see. We have Pappas?
7	I cannot read. Is first name Lindley?
8	MS. PAPPAS: Yes, it is, Lynn, and I really
9	just have a question. At the last meeting I
10	attended, which I think was the meeting before
11	this I represent Cordova Palms. And there was
12	a discussion about correspondence that the airport
13	intended to undertake with DOT concerning that
14	proposed project. And I've been talking with Doug
15	Burnett, your attorney, trying to determine
16	whether or not that correspondence has been sent
17	or if it's ongoing, and I haven't had any
18	Doug's been responsive, but I but I just
19	haven't been able to determine whether or not

that's still in the works. And so I'm here to ask

- 21 that question --
- MR. WUELLNER: It's in the works.
- MS. PAPPAS: -- which is very
- straightforward.
- MR. WUELLNER: It's in the works.

- 1 MS. PAPPAS: Okay. Thank you.
- 2 CHAIRPERSON GORMAN: Would -- oh, well,
- 3 Mr. Wuellner, just -- let's clarify it for her.
- 4 In other words, will there be -- need to be an
- 5 agenda item for any type of board action
- 6 concerning her concerns?
- 7 MR. WUELLNER: No, sir.
- 8 CHAIRPERSON GORMAN: All right. All right.
- 9 Thank you.
- 10 And again, we have -- unfortunately, I'm --
- it's my eyesight. Ken, and last name is
- 12 L-e-t-t-e-r (sic)?
- MR. YETTER: Yeah, Ken -- Ken Yetter, and I
- waive my --
- 15 CHAIRPERSON GORMAN: You're going to defer
- it. All right, then, sir. Thank you. We'll put
- 17 you in this pile over here. And Mr. Hickox.
- MR. HICKOX: Wayne Hickox, 881 Queen Road,
- 19 St. Augustine. Very briefly, in the wake of the
- 20 problems that Skybus found itself facing and

- 21 having to suspend services, the subject topics, it
- came up on the air. Somebody mentioned press.
- 23 Don't include us with the local press coverage of
- the thing, because I felt we had the most accurate
- 25 information available, thanks to your executive

1	director, Ed Wuellner, who on very short notice
2	appeared on the air in an hour-long discussion,
3	along with Mr. Sesona and Mr. Ciriello. It was
4	setting the record straight, if you will, that it
5	was not disaster, that the failure was not that of
6	the airport but of the company that was operating,
7	and that there would be other plans in place.
8	Now, I'll admit, I raised some of these
9	questions on the air previously myself.
10	Mr. Wuellner did a beautiful job of bringing us up
11	to date providing background. And I might say
12	that in the 24 hours after that, the station's web
13	site ended up with 1100 positive response versus
14	only 30 negative ones regarding the situation at
15	the airport.
16	So, not everybody's against you guys. And
17	the fact of the matter is you can thank Ed
18	Wuellner for a lot of that. Thank you.
19	CHAIRPERSON GORMAN: Well, good. Thanks for
20	your comments.

All right. That concludes the slips I have
for public comment, and it's -- I think that's
good. I really thought the comment -- the public
did a good job of quick summary. So, let's move
on to committee reports, if we would, please.

1	MR. BRUNSON: Committee reports.
2	CHAIRPERSON GORMAN: It would be the first
3	one is MPO.
4	8 COMMITTEE REPORTS
5	MR. BRUNSON: Mr. Chairman, would you like to
6	comment on the MPO?
7	CHAIRPERSON GORMAN: Pardon?
8	MR. MANUEL: The MPO Tom Manuel, 129
9	Ocean's Edge Drive, Ponte Vedra Beach.
10	MR. WUELLNER: Is that showing up?
11	MR. MANUEL: The MPO has, through trip
12	funding, funded the improvements for 210 and I-95.
13	Thank you. At the next County Commission
14	meeting on April 29th, the County will discuss the
15	acquisition of the necessary real estate to start
16	those improvements, and that it's my hope that we
17	would break ground at the end of July or the first
18	part of August for the p.m. fix on I-95 and and
19	210.
20	The MPOs also advanced trip funding to the

- County for right-of-way acquisition for 9B, which
- is a critical alternative route to alleviate the
- a.m. traffic issues at 95 and 210.
- I serve with Mr. Brunson on that board and,
- you know, I think we as a group have done a good

- job in -- in raising the awareness of some of the 1 traffic issues in St. Johns County. So, thank you very much. MR. BRUNSON: Tom, thank you for attending and sharing. Since you're an officer on the MPO, 5 I thought it would be good that you would share that. They've been hearing me say the same things 7 over and over. That's it. CHAIRPERSON GORMAN: Thank you very much. 9 We'll move on to the EDC. 10 MR. BRUNSON: Do you have anything on EDC? 11 12 MR. GEORGE: No, I do not. MR. BRUNSON: We don't have -- I don't have 13
- 15 CHAIRPERSON GORMAN: Nothing on the EDC now,
- and the Intergovernmental will be coming up very
- shortly. We're going to have a report on that
- shortly.

- MR. BRUNSON: And congratulations on your
- 20 excellent agenda that you're going to have at the

anything on EDC.

- 21 Intergovernmental.
- 22 CHAIRPERSON GORMAN: That'll be an
- 23 interesting Intergovernmental meeting. And the
- 24 SJC --
- MR. GEORGE: When is the meeting? May 7th?

Wednesday, the 7th? 1 CHAIRPERSON GORMAN: Yes. And the SJC 2 Aerospace Academy? Have we got any reports on that? MR. WUELLNER: Nothing knew to report. 5 CHAIRPERSON GORMAN: Nothing to report. Let's see. We'll move on to project updates. Do 7 we have reports? See, this is a bit out of order, 8 Mr. Wuellner. If you could help me here, we've 9 got reports here? 10 MR. WUELLNER: Yep. 11 12 8. - REPORTS (Cont'd.) 13 MR. BRUNSON: Ron's done here. 14 MR. WUELLNER: Mr. Slingluff looks -- Pick it up up there. 15 16 MR. SLINGLUFF: Nothing -- nothing new to 17 report that y'all haven't already heard. MR. GEORGE: How much are you willing to pay 18 for that hundred thousand square foot hangar? 19

MR. SLINGLUFF: That's -- that's to be

20

- 21 negotiated.
- MR. WUELLNER: I'm sorry. Get behind you
- here.
- 24 CHAIRPERSON GORMAN: I'm actually out of
- order, so if we have -- the next report is Galaxy.

- 1 All right. And I don't have that in order.
- 2 MR. BRUNSON: Northrop Grumman.
- 3 MR. WUELLNER: It's on your slide list there.
- 4 CHAIRPERSON GORMAN: That's fine. All the
- 5 help we can get would be helpful here.
- 6 MR. WUELLNER: Grumman, Northrop Grumman.
- 7 CHAIRPERSON GORMAN: Northrop Grumman. Do we
- 8 have any report from Northrop Grumman?
- 9 MR. WUELLNER: I don't see anybody.
- 10 CHAIRPERSON GORMAN: All right. Moving on.
- 11 Reba Ludlow, SAAPA.
- MR. BRUNSON: We've got a dinner coming up.
- Talk about that.
- MR. GEORGE: Somebody lower the mic.
- MS. LUDLOW: SAAPA is alive and well, and
- thanks to our president, she's keeping everybody
- in line. We have an auction set up for May
- 18 10th -- or 20 -- 24th, moved to the 24th now.
- We have a quarterly dinner at the Rod and Gun
- Club, 10th? May 10th? What's the date for the

- Rod and Gun Club?
- 22 UNKNOWN SPEAKER: Twenty-sixth.
- MS. LUDLOW: Oh, that's the 26th. Okay. At
- the Rod and Gun Club, the 26th. And then we have
- an auction.

1	We continue to build our attend to build
2	our attendance. We have like another half dozen
3	new members, so we're breaking 200 now.
4	Let's see. And I had my mind on all the
5	agenda items, so I wasn't ready for SAAPA, so I'll
6	speak again. Thanks.
7	CHAIRPERSON GORMAN: All right. Thank you
8	for your report.
9	MR. WUELLNER: Bjorn?
10	CHAIRPERSON GORMAN: And Bjorn Ottesen?
11	FACT? Mr. Ottesen's not here. We'll move on to
12	Mr. Doug Burnett.
13	MR. ATWOOD: Nothing from him.
14	CHAIRPERSON GORMAN: Nothing from Doug
15	Burnett. All right. Mr. David Knight, who is
16	our
17	MR. WUELLNER: I don't think David's here,
18	but I have the slide. Let's see. 10,090
19	operations for the month of March as compared to
20	2007 and 2006. They're also displayed there. So,

- 21 it's looking like a fairly strong year in 2008.
- We'll see how the summer goes when it
- traditionally drops off.
- These are take-offs and landing numbers, for
- 25 clarification.

1	CHAIRPERSON GORMAN: Is there just a simple
2	percentage as to how far down we are from our
3	percentage?
4	MR. WUELLNER: I'm sure.
5	CHAIRPERSON GORMAN: Just just a good
6	guess. I suppose it's the graphic guess is as
7	good as any. And let's move on to outstanding
8	projects.
9	MR. WUELLNER: Looks to be about three
10	percent.
11	CHAIRPERSON GORMAN: That's fine.
12	Moving onto out
13	9 PROJECT UPDATES
14	MR. WUELLNER: Outstanding projects, got
15	T-hangar development; rental car facility; U.S.
16	Customs facility; terminal operations report; park
17	development; as well as marketing and public
18	relations and airport leasing.
19	South area hangers construction is ongoing.
20	If you've driven down that way you'll see

- 21 there's -- third building is going up now. Fourth
- building's on site, if my memory's correct. Doors
- are there for the first three buildings, fourth
- building? Four buildings now?
- 25 Slabs poured for fourth and fifth -- half of

fifth. The other half will be, I believe tomorrow 1 still -- Wednesday now. 2 With the balance of materials and all that, we would expect the slabs and buildings to be here on property within the next two weeks. It's 5 targeting a -- a mid-June opening for at least several of the buildings, if not the whole north 7 end of the project. So, they're also beginning to 8 9 do the site work, get the taxiway cut in -- or taxiways cut in at this point. And hanging the 10 first doors on the first building. So those --11 12 those are all in place already. Occupancy, about mid-June at this point, looking like, the first 13 occupancies. 14 Next, rental car facility. We were at the 15 16 point of having contracts signed with the 17 contractors. You know it was bid, designed and bid at that point. Project is now -- we had 18 gotten DRC comments, and we're responding to 19

20

those. At this point, based on the Skybus news,

- 21 the project is now on hold. At this point, very
- 22 little financial risk to the Airport Authority.
- 23 It's sitting, waiting on the outcome of whether we
- continue to look for service, and then what the
- results of that would be, rather than completely

- 1 kill the project at this moment. We've got it
- 2 kind of tabled and we'll -- we'll see if it would
- 3 be in a position to come back later, if necessary.
- 4 MR. BRUNSON: Excuse me, Ed. Mr. Chairman.
- 5 Do we have any liability on the contract signing
- 6 other than maybe performance bonds or --
- 7 MR. WUELLNER: Only -- only related to bonds.
- 8 MR. BRUNSON: Okay.
- 9 MR. WUELLNER: Because those were purchased
- for the project. So, if we do end up cancelling
- it that would be, yes, a few thousand dollars
- related to it.
- 13 MR. BRUNSON: Okay.
- MR. WUELLNER: That would be the extent of
- our -- our risk at this point.
- MR. BRUNSON: Okay.
- MR. WUELLNER: A couple of days earlier, we
- wouldn't have had them signed and it would have --
- 19 you know, that's the way it goes.
- 20 U.S. Customs facility design is near final at

- 21 this point. We would expect that this will be out
- to bid through most of the month of May at this
- point. We have received final comments from U.S.
- 24 Customs related to the facility.
- 25 Completion date is on track for the end of

the calendar year for December '08. As you 1 recall, that's also the expiration date of the 2 grant funds with Florida DOT related to this project. Any -- I don't know if there's any questions 5 on U.S. Customs, but they -- that one's moving -moving along pretty good. So... 7 Final numbers related to Skybus on terminal 8 operations. For the month of March this year, we 9 had inbound passengers accounted for 13,871 10 passengers into St. Augustine Airport. Outbound 11 12 was 12,281. Represented a final load factor of 73 percent for the month of March. So, they 13 continued to post strong numbers into this 14 community right up to the end. 15 16 And park development. At this point, the committee is meeting frequency -- frequently, most 17 of the time by phone. However, they did meet 18 in -- in -- as a group I believe a week ago, 19

20

developing details of design and development plan

at this point and awaiting integration of the park
plan to the general aviation development plan,
which is a little bit behind the development. So,
as -- you're probably looking at another month or

so until the GA plans are to a point where we can

1	make sure that all of those pieces fit fit
2	together nicely. Shouldn't be too long now.
3	CHAIRPERSON GORMAN: I might like to say that
4	this park, we're talking about a very, very low
5	cost, and yet it will allow an observation area
6	for the public. So, we're not talking about a
7	capital project of any size at all. We're talking
8	about just keeping green areas green, applying a
9	path, and letting the public have access to the
10	view of the aircraft. So, it's hopefully, that
11	will continue that way without a lot of
12	complications. Thank you.
13	MR. WUELLNER: And I anybody with
14	questions on that, I would encourage you to get
15	with Bryan and get the get the latest updates
16	on it.
17	Public relations and marketing. PR committee
18	report, somebody going to make that? Yeah, no?
19	MR. COOPER: I will make the report on that.
20	The public relations committee had been working on

- 21 preparing a series of presentations, one of which
- was used by Mr. Wuellner for the aerobatic box.
- And that -- that was very successful. It brought
- the facts out, why and how that worked.
- The second presentation that they were

1	working on was the ad valorem tax issue, which
2	after hearing some of the comments tonight, I
3	think is needed as much as we felt in our
4	discussions when we we met on that. We met
5	twice on that three times, I'm sorry.
6	However, when Skybus went down, we put that
7	presentation on hold, started working on some
8	presentations related to commercial service at the
9	airport, which we've we're close to being
10	finished on that.
11	The PR committee has been meeting two or
12	three times a month, or the subcommittees, if you
13	add all that, probably four or five times a month.
14	So, it's quite active right now.
15	But some of those things take two or three
16	meetings to come out with the with the final
17	product.
18	If there's any questions about the public
19	relations committee, you can meet me after the
20	meeting and I'll explain to you in detail more of

- 21 what those -- what occurred in those meetings.
- MR. WUELLNER: I would call your attention to
- Business Expo is April 30th at World Golf Village.
- The Airport Authority will have a booth at that.
- 25 It's part of our Chamber membership.

We will receive a recognition award on May

2	1st by the school district for our participation
3	and and assistance in the career academy
4	developments at, in this particular case, the
5	aerospace academy at at St. Johns County High
6	School or, excuse me, at St. Augustine High
7	School.
8	The aerospace academy will be here. We will
9	be hosting them the morning of the 31st, with
10	parents and the like, to facilitate, again, just
11	kind of enhancing the interest in the aerospace
12	program at the at the high school.
13	And we have we're on the docket, as I
14	understand, for May 7th with EDC to talk about the
15	airport at the at their meeting on the 7th.
16	The last time (sic) I have is air airport
17	leasing, and there's nothing to report under
18	leasing this month. Yes, sir.
19	CHAIRPERSON GORMAN: Can I ask who's going to
20	do the report as far as for the EDC? Who's going

- 21 to be there?
- MR. WUELLNER: Either be myself or Chairman
- Green. We -- we haven't really had a chance to
- talk about it yet.
- MR. BRUNSON: So -- so, we're doing a

modified ---1 MR. WUELLNER: Modified version of probably 2 the one that was most recently done, yes. CHAIRPERSON GORMAN: Yeah, I was interested in the content of that. 5 MR. WUELLNER: Yeah. Well, I'll be happy to review it with you if you want to see it. 7 CHAIRPERSON GORMAN: All right. Thank you. MR. WUELLNER: Brings you to your first 9 agenda item. 10 CHAIRPERSON GORMAN: That's fine. 11 12 COMMISSIONER SANCHEZ: Thank you so much. I'm going to depart. 13 14 CHAIRPERSON GORMAN: Thank you, sir. Okay. Moving on to our first agenda item, we have a 15 16 public records policy 2008-01. 17 MR. WUELLNER: Uh-huh. 18 10.A. - PUBLIC RECORDS POLICY 2008-01 19 CHAIRPERSON GORMAN: This -- this is a --

20

basically a codification or an update of the

- 21 Authority's public records policy to assure that
- 22 it's completely compliant with Florida Statutes,
- which it -- it was, but it picks up the most
- recent references in Florida Statutes.
- This is basically the -- mirrors the state's

1	policy for making public records available to the
2	public.
3	And it's, just again, an update of the policy
4	the Airport Authority already had. It's policy
5	2008-01, provides for charges for making copies,
6	staff time, making those records available, the
7	time lines related to it, what are what are
8	appropriate records, those kind of things, what's
9	protected under Florida Statute. Former records.
10	We provide those kinds of things.
11	And again, it mirrors Florida Statutes. And
12	it would be Staff's recommendation you adopt
13	2008-01. You have been provided a copy of that in
14	advance of the meeting.
15	MR. BRUNSON: We haven't we've never
16	adopted this?
17	MR. WUELLNER: You have you have one in
18	place. This would simply replace it. It just
19	brings it more current with its statute

references, primarily.

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- MR. BRUNSON: Let me -- let me ask a
- question.
- 23 CHAIRPERSON GORMAN: All right, Mr. Brunson.
- MR. BRUNSON: I was e-mailed some e-mails
- back and forth about this. And my understanding

- 1 is that Mr. Kendeigh would like to view my e-mails
- and my personal -- well, my computer.
- 3 MR. KENDEIGH: The airport function --
- 4 MR. BRUNSON: Okay.
- 5 MR. KENDEIGH: -- of your account. I think
- 6 each member, I believe, has a -- an e-mail
- 7 address. And some go into personal computers.
- 8 That's just of interest to me.
- 9 MR. BRUNSON: Okay. So, as mine goes to
- 10 BrunsonRandy at AOL. So, how -- and I don't mind
- you looking, to tell you the truth. But what
- would we do, sit down at -- at my breakfast room
- table and -- and look at my e-mail?
- MR. WUELLNER: Well, we can go over that with
- you as to how you do that.
- MR. BRUNSON: Okay. Okay. So, how will --
- 17 how would I do that?
- MR. WUELLNER: How will you do it? You
- provide paper copies to Mr. Kendeigh for him to
- 20 review.

- MR. KENDEIGH: Why is it required --
- MR. WUELLNER: That's --
- MR. KENDEIGH: -- for paper copies? I think
- the statute says review.
- MR. WUELLNER: You're not -- you're not

obligated to purchase them. You're welcome -- it 1 will be printed for you and you may review those. And if you choose to take them with you, you would pay for them. MR. KENDEIGH: Okay. I do have a question 5 while we're on it. In the past, I got --CHAIRPERSON GORMAN: Yes, Mr. Kendeigh, we're 7 going to have you -- we're going to -- public 8 9 comment. MR. KENDEIGH: In the past, I had requested 10 information on -- because the Airport Authority, 11 and I requested information with the DEP in the 12 past. And my understanding was that the --13 14 Tallahassee said they're normally stored on the server for three years, and any citizen who has 15 16 information or would like to know, depending on 17 whatever state you're in, is allowed to review these. And that way, instead of someone wasting 18 their time at the Airport Authority level, it'd be 19

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much easier to review the -- the documents and

- 21 the -- the e-mails in the files and then print off
- or access what I wanted to read, rather than
- somebody wasting paper and printing off \$180 worth
- of copies.
- I just wanted to review them. And I think

- that's allowed under Florida law. And I think 1 under security, the last time I reviewed Mr. 2 Wuellner's computer, I sat and had an employee at my elbow. And I promise I'm not going to put any 5 viruses in the system. I just wanted to read the information to the Airport Authority. 7 MR. GEORGE: All right. MR. KENDEIGH: I have been allowed this with 9 the state in Tallahassee. I have been allowed 10 this at DEP in Jacksonville. I spent almost a 11 12 week at the -- at the director of the DEP in Jacksonville's terminal when he was on vacation 13 14 reviewing 5100 e-mails. And at no time was there any difficulties or question if it was legal for 15 16 me to do so. 17 MR. ATWOOD: Mr. Chairman, if I could... 18 CHAIRPERSON GORMAN: Yes. MR. ATWOOD: The -- the public records 19
- file:///A|/airport4-21-08.txt (107 of 338)5/12/2008 2:38:51 PM

request on e-mail would be, again, at your

- 21 election on whether you produce it in the
- 22 electronic format or on -- or on the printed
- format. It's not at the election of the person
- asking.
- I would suggest, particularly with personal

1	computers, that it'd be much more beneficial just
2	to do a printed copy. If if the public at that
3	point or the requestee is looking for additional
4	information, that would be something we would have
5	to review legally for you before you would be
6	bound to provide it one way or the other.
7	There is certain information that appears in
8	native format with e-mails that is protected
9	information. There's certain information that you
10	would have to share with the public, and we'd have
11	to address that on a case-by-case basis.
12	CHAIRPERSON GORMAN: In other words, you're
13	saying there certain certainly in shade
14	meetings, that those there's no e-mails
15	involved. But, I mean, you're talking about in
16	that instance?
17	MR. ATWOOD: I'm talk yes, exactly.
18	MR. KENDEIGH: So, the documentation that
19	would be here would be the information, if it
20	were confidential in nature, not public

- information, if that's what you're saying?
- MR. ATWOOD: All right. The -- the e-mail
- that you see on the computer also has other text
- that's involved with it.
- 25 MR. KENDEIGH: Correct.

1	MR. ATWOOD: And those portions, some of that
2	are are portions that would even show drafts
3	that may have occurred to an e-mail, and that
4	information isn't necessarily available.
5	The information that would be printed off in
6	the e-mail, of course, is.
7	MR. KENDEIGH: So, the documents and
8	folders
9	MR. ATWOOD: So, I would have to I would
10	have to see what your request is.
11	MR. KENDEIGH: I don't know what I'm
12	requesting because I haven't seen it.
13	MR. ATWOOD: Because you haven't seen the
14	e-mails.
15	MR. KENDEIGH: You're right. How would I
16	know?
17	MR. ATWOOD: So, my advice to the board is
18	still to start off with a printed e-mail, see if
19	that satisfies your request. If you're looking
20	for something beyond that, then we'd have to take

- a look at what it is.
- MR. KENDEIGH: So, we'll be able to get total
- documents and files and folders at -- as we're
- requesting?
- MR. ATWOOD: I don't know what you mean by

files and folders. 1 MR. KENDEIGH: That's Tallahassee. An 2 attorney suggested asking for that. 3 MR. ATWOOD: Again, if you -- if you will make your request, we can review it to see what it 5 is you're requesting. From what I understand, you're looking to see 7 the e-mails. Obviously, that would be made 8 9 available to the public. MR. KENDEIGH: Correct. 10 MR. ATWOOD: If -- I'm not quite sure I 11 12 understand what you mean by files and folders. We'd have to review that to see what you're 13 14 looking for. MR. KENDEIGH: Associated with the Airport 15 16 Authority board members and the director. If I 17 send you an e-mail, I've got an attachment, that, to me, is part of an e-mail. 18 MR. ATWOOD: That would be part of the 19

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e-mail. If you're talking about the attachments

- 21 to the e-mail, that would be available just as
- well as the text.
- MR. KENDEIGH: And if I put it in a file for
- reference later, that would be part of that
- e-mail, I assume, also. Again, I'm not an

attorney. I'm just asking you. 1 MR. ATWOOD: That's correct. 2 MR. KENDEIGH: Okay. 3 MR. ATWOOD: Anything that's the attachment to an e-mail that's public would also be available 5 to you. MR. KENDEIGH: Okay. I just didn't want to 7 kill 37 trees for me to sit here and drink a bunch 8 9 of coffee and -- and read the stuff and say, "Thank you; I only want ten of them." I just 10 didn't want to do that. 11 CHAIRPERSON GORMAN: All right. Thank you. 12 13 MR. GEORGE: Well, the problem that I see 14 goes back to security. While your intentions are 15 fine, if you set a policy that anybody can come 16 in, maybe the next person down the street will

bring a virus with him. So, I would think that

from a security standpoint, we would not make a

terminal available to you for you to just scope,

running off.

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- Now, to have a staff member sit with you,
 well, that staff member has a payroll and a pay
 rate also, and so you could be back to cutting
 trees.
- MR. KENDEIGH: Right. With -- well, the

1	concern is the in Tallahassee, during this
2	this 26 months I worked with the state, I was told
3	that the employees there for the 40 hours, and I'm
4	part of the reason they get a paycheck, or we're
5	all a part of it. So, as far as putting a virus
6	in, I don't think you can get a virus unless you
7	bring a disk in and access it.
8	I mean, I think Mr. Sanchez just left. He
9	had a virus. I'm not going to bring something
10	like that in here.
11	CHAIRPERSON GORMAN: Good. Any any
12	further public comment?
13	(No further public comment.)
14	CHAIRPERSON GORMAN: Any further board
15	comment about the public records policy 2008-01?
16	MR. BRUNSON: You need a motion on this?
17	MR. WUELLNER: Yes, sir.
18	MR. BRUNSON: I'll make the motion that we
19	adopt Resolution '08-01 as printed in the material
20	provided.

- 21 CHAIRPERSON GORMAN: You'll second it?
- MR. GEORGE: Yeah, I'll second it and add
- some more discussion to it.
- 24 CHAIRPERSON GORMAN: That's fine.
- 25 Mr. George?

1	MR. GEORGE: I read the the policy, and
2	and as you two guys stated, it gets it more in
3	line with, you know, what with what the
4	legality is. It would be nice if we had a policy
5	that was so clear-cut that we didn't have to call
6	an attorney in, you know, every time there was a
7	request that was made to see if it was valid.
8	But
9	MR. ATWOOD: I would second that. There's
10	nothing I enjoy less than reviewing these types of
11	requests. However, your legislature's the one
12	that passes the the statute. And Section
13	119.011 referenced here is a very complex statute
14	It's complex because information on the state
15	level takes so many different forms. In trying to
16	ferret out what that might be, the legislature is
17	trying to give guidelines to attorneys in very
18	unique situations, as well as the situations we're
19	talking about here.
20	MR_GEORGE: Okay

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MR. ATWOOD: And so it is a difficult area,
and it can be a very gray area at times.

MR. GEORGE: Is this the same policy that
would be -- or mandated by the state that would be

for other government agencies, i.e. the County?

- 1 MR. ATWOOD: Yes, sir.
- 2 MR. GEORGE: You know, if somebody came over
- and wanted to take a look at a terminal at the
- 4 County and go back and look at all e-mails to --
- 5 to Bruce, you know, they would still have to go
- 6 through this, right?
- 7 MR. ATWOOD: The same principles would apply.
- 8 MR. GEORGE: All right.
- 9 CHAIRPERSON GORMAN: We have a motion on the
- 10 floor and a --
- MR. GEORGE: And a second.
- 12 CHAIRPERSON GORMAN: -- second. All in favor
- of passing it as Staff's recommendation?
- 14 MR. GEORGE: Aye.
- 15 CHAIRPERSON GORMAN: Aye.
- 16 MR. BRUNSON: Aye.
- 17 CHAIRPERSON GORMAN: And it passes. We can
- move on to resolution 2008-01, election
- 19 delegation.
- 20 10.B. RESOLUTION 2008-01 ELECTION DELEGATION

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21	MR. WUELLNER: Yes. Approximately ten years
22	ago, the Airport Authority, as required by Florida
23	Statutes, issued a previous resolution to
24	essentially, it authorizes the Supervisor of

Election to conduct elections for this special

1	district on your benaif. As it is a 10-year-old
2	resolution, the clerk or, excuse me, the
3	Supervisor of Elections has requested an updated
4	version of the resolution authorizing her to do
5	that and referencing the Florida Statutes related
6	to that.
7	So, it basically abdicates you under
8	your special district legislation you could have
9	your you could have your election independent
10	of general election, if you wish, but that cost of
11	having that election is born by the special
12	district. So, we would have to pay to have a
13	standalone election, if that were your decision.
14	By combining with the general election, we
15	essentially have no there's no cost to us
16	because they're already conducting an election
17	during that time.
18	By authorizing her to do that, she does that
19	during the general election. It's essentially
20	what's covered by this. And again, it replaces

- 21 our previous -- our previous policy saying
- essentially the same thing.
- 23 CHAIRPERSON GORMAN: That's -- that's fine.
- Is there any public input?
- 25 (No public comment.)

1	CHAIRPERSON GORMAN: Any board comment
2	concerning the resolution?
3	MR. GEORGE: I make a motion we accept the
4	staff's recommendation on the resolution the way
5	it reads.
6	MR. BRUNSON: I second.
7	CHAIRPERSON GORMAN: All in favor?
8	MR. GEORGE: Aye.
9	CHAIRPERSON GORMAN: Aye. And the resolution
10	passes.
11	We next have T-hangar rate discussion.
12	10.C T-HANGAR RATE DISCUSSION
13	MR. WUELLNER: Yes. As I mentioned at the
14	last the last couple of Airport Authority
15	meetings, one of the things that the Airport
16	Authority needs to have policy discussion is
17	related to pricing of new T-hangars. And while
18	there are there are several ways to go there
19	are probably essentially unlimited number of ways
20	to go I took the liberty of developing the

- developing some examples or some iterations ofdifferent pricing methodology.
- But the core question is here, you're --
- you're bringing some T-hangar on line here in
- June, and you need to deal with what the rental

structure will be of those new hangars. 1 We -- we made representations to you based on our ally on the actual costs of those buildings. And you can certainly charge that rent for those new buildings. That's option number one, when it 5 comes down to it. I'm sorry these numbers aren't as -- they look better on a small screen. Sorry. 7 The white lines are essentially a recap of 8 existing T-hangars on the property to date. 9 Port-a-port -- port-a-port hangars are about 847 10 11 square foot. I don't think we all need to argue 12 over the fact they're in relatively poor condition in the scheme of things. There are 22 of those 13 14 units. When you aggregate it out, you see that 15 16 there's about \$2.62 a square foot, is the current 17 rate for those structures. Standard Ts a little bit bigger, 1181 square foot. They are better 18 shaped. This would be buildings B and C out 19

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there, for those of you trying to follow which

- units we're talking about. Again 22 units, \$210 a
- 22 month, which works out to about \$2.13 a square
- 23 foot.
- 24 Large Ts, this is really only building A,
- 25 which is a -- more of a twin -- light twin kind of

a hangar. Has additional wing box depth for twin 1 engine aircraft. Again, fair condition. There 2 are 10 of those units. Rents currently for \$260, which is \$2.31 a square foot. K, L, and M, the newest of the ones on 5 property, a little over a thousand square foot, good condition. Thirty-six of those units, about 7 \$235 a month, which aggregates -- nets out to 8 \$2.79 a square foot. 9 New T-hangars -- excuse me, the H & I row 10 11 buildings, there are only a couple of units in 12 there that are leased more consistent with the new 13 ones being built. They're in good condition, have 14 the like HydroSwing door now. And end up about \$3.16 a square foot as currently leased. 15 16 And you can see that the pink lines here 17 represent what we -- what we did as the ROI, if you will, for the project when the Authority made 18 the decision to go ahead and build. These rents 19

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were used in the modeling, as it was explained at

that time also. Works out to \$325 and \$375 a

month, which ends up \$3.68 and \$3.66 a square foot

when you -- when you work it out.

And the 50 by 60s echo what we get for light

corporate use aircraft hangar space, which is in

the vicinity of about \$6.00 a square foot, which 1 is a monthly rent of about \$1500 for 3,000 square 2 foot. The first iteration here is using the average hangar rental rate for the existing units, which 5 is \$2.90 a square foot. When you -- when you work that back out, you -- you can see that some of our 7 hanger units would go up significantly when you 8 apply -- it effectively averages the product 9 across the board based on the square footage of 10 the individual unit you're leasing. 11 12 It does not do anything to account for the relative condition or differences in types of 13 14 space. While they all store a hangar -- as we said, we've got conditions that range from poor to 15 16 brand new coming forward. That would get you hangar rental rates that 17 begin with port-a-ports at about \$204, escalate up 18 based on square footage to the newest T-hangars 19 which would end up at, what, \$256 a month if you 20

- were to aggregate the rate across everybody'shangar.
- That ends up with the same amount of money,
- essentially, as we would -- we would get now
- creating pricing based on different types of units

1	out there.
2	The next iteration of this takes the new
3	units and and essentially puts the new rate
4	into effect for everyone based on what it costs on
5	the to build new ones. And when you when
6	you apply that to the old ones, you can see that
7	the hangar space jumps dramatically, \$258 being
8	the least expensive hangar out there, if that were
9	applied, and you would see that we'd still have
10	that \$325 and \$375 number for the newest units.
11	Now, the only the upside to this method
12	which, you know, is certainly going to be met with
13	resistance by our tenants, is that it does
14	generate about \$110,000 more a year by bringing in
15	up to what it costs to build hangars today in
16	terms of the costs that we would have to recover
17	per square foot.
18	Keep in mind our newest buildings, when
19	projecting at \$325 and the \$350 structure, gets

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your 7 percent ROI on your investment. So,

- it's -- that's -- that's kind of the minimum
- baseline rent expectation for the new buildings.
- We did the same -- yes.
- MR. GEORGE: Say that again.
- MR. WUELLNER: When you use the --

MR. GEORGE: New T-hangar --1 CHAIRPERSON GORMAN: \$325 and \$375 rates. MR. GEORGE: That represents a --MR. WUELLNER: Seven percent ROI on the new buildings. 5 MR. GEORGE: Okay. MR. WUELLNER: It's -- it's impossible for me to go backwards and look at the ROIs on the old 8 buildings, because we don't have that data. 9 MR. GEORGE: I understand. I understand. 10 MR. WUELLNER: In fact, some of them are 11 12 20-some years old, too. Same methodology when you look at 50 by 60s. 13 You add some new and some good. You can see 14 there's sort of a variety of the older units 15 16 averaged about \$3.51 a square foot. The new ones 17 would be at \$6. Now, that -- if you blended the rate again, you'd come down to about \$5.17 a 18 square foot, which would significantly jump the 19

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existing units, however, would provide some relief

for the newest units as they were brought on
property, which would get you a new monthly rent
of \$1292, call it \$1300, instead of \$1500. But at
the end of the day, you have the same amount of
money as you would have pricing them distinctly

different. They are essentially the same product. 1 MR. BRUNSON: Ed. 2 MR. WUELLNER: Yes, Mr. Brunson. MR. BRUNSON: Do we have a waiting list for these type hangars? 5 MR. WUELLNER: Yes, yes. We have waiting lists for pretty much everything. 7 The last does the -- adopts -- in a sense 8 uses the \$6 a square foot number, which is what it 9 costs to build hangars today, and you get 7 10 percent ROI. And when you -- when you plug that 11 12 back in, you can see you'd pick up another \$30---13 not quite \$30,000 in new revenue if that were 14 adopted. There's -- I would point out there's no 15 16 urgency for a decision today. I did have access 17 to some survey information that Daytona Beach airport did back in January of this year, so it's 18 relatively fresh data. And you could see what 19

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rental rates are going for, at about a thousand

square foot and 1300 square foot level at a number
of airports that they had surveyed. So, rather
than duplicate that again, you can see that those
range, you know, anywhere from \$175 all the way up
to what, \$250 a month for a thousand square foot

1	hangar, and likewise is dramatically different,
2	anywhere from what, \$260 all the way up through,
3	what, \$450 a month for the same 1300 square foot
4	unit.
5	Now, not all of those airports are, you know,
6	immediately comparable to St. Augustine, but it
7	gives you a good cross section of what other
8	other airports are doing, just to help you in your
9	decision.
10	As I said, you don't have to make a decision
11	today, but really, we will need a decision at your
12	May meeting. You can make a decision today; it's
13	up to you. But the urgency is not until June
14	on on making a rate decision.
15	CHAIRPERSON GORMAN: You're saying that we
16	will need to make a rate decision by June.
17	MR. WUELLNER: Yeah. The direction you want
18	to go, whether you want to essentially blend the
19	rate into everybody's rent structure, as we add

hangars, which will require us to review that

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every time we add new hangars. Or, we can do kind
of like we did when we added K, L, and M, which
was simply create a new -- a new rate structure if
you occupy a K, L, and M hangar. Which you can do
this time, too. You can simply say the newer

- 1 units are the \$2 -- or, excuse me -- the \$325 and
- 2 \$375 numbers and the -- the market will bear it.
- And you'll leave the other hangar rates on the
- 4 more normal adjustment pattern.
- 5 CHAIRPERSON GORMAN: I must -- I must say
- 6 analysis is really thorough. I mean --
- 7 MR. WUELLNER: It's an interesting iteration.
- 8 CHAIRPERSON GORMAN: That's a very thorough
- 9 way to do it. Is there any public comment?
- MR. WUELLNER: I can't imagine we don't have
- 11 T-hangar tenants that have something to say.
- MR. MARTINELLI: They are all checked there.
- 13 CHAIRPERSON GORMAN: We have public --
- pardon?
- MR. MARTINELLI: They're all checked on the
- agenda item.
- 17 CHAIRPERSON GORMAN: All right. T-hangar
- rate, we have -- yeah, let's put some glasses on.
- 19 Ken?
- 20 MR. KENDEIGH: I'm too irritated to speak at

- 21 the moment, so I'll defer.
- 22 CHAIRPERSON GORMAN: All right. We --
- we'll -- we'll defer. And sorry. Again, the
- pronunciation of your last name? I can't read --
- MR. WUELLNER: Yetter.

MR. YETTER: It's Y-e-t-t-e-r. Like Better, 1 only the "B" is a "Y." 2 CHAIRPERSON GORMAN: All right. Thank you. Yetter. Sorry for the delay. Who else in the public would like to speak about the -- the hangar 5 rents? MR. JONES: I would. I think I marked it 7 out. 8 9 CHAIRPERSON GORMAN: All right. You probably marked it out and I haven't got to it. Go ahead, 10 Mr. Jones. We have plenty of cards there. 11 12 MR. JONES: Joe Jones, 4672 5th Avenue. One question is, the 7 percent you speak of, is that 13 14 basing off the -- the hanger cost, or is that all the infrastructure and everything all together out 15 16 there? MR. WUELLNER: The infrastructure's included 17 in this project. The infrastructure supporting 18 the hangars. 19

MR. JONES: Right, not -- not the -- not the

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- 21 main --
- MR. WUELLNER: Right.
- MR. JONES: Not the four -- first four and a
- half million dollars.
- MR. WUELLNER: Apron project.

1	MR. JONES: This four and a half million
2	dollars you're working on now.
3	MR. WUELLNER: Right. Correct.
4	MR. JONES: Okay. When you did that other
5	rent analysis you did one time before, was it last
6	year you had someone come in and they said that
7	you should make at least 10 percent return on your
8	money, whether you have grant money or not. How
9	come you don't try to shoot for that?
10	MR. WUELLNER: The current policy of the
11	Authority is minimum ROI expectation is 7, so I'm
12	using that as the example. They can choose
13	whatever number they'd like.
14	MR. JONES: I mean, because I know y'all paid
15	for that guy to come in there and do all these
16	analysis, and he that was his recommendation.
17	Any new hangars that come on line, you know, he
18	said to go for 10 percent return.
19	Now, the 8, 9, and 10 you just built, those
20	are 7500 square foot hangars, and how much do

- 21 those rent for, compared to these 1500 --
- 22 MR. WUELLNER: They're at \$6 -- \$6 or --
- excuse me, \$6.50 a square foot, is my recollection
- of all -- each of those units, so it's --
- MR. JONES: That's like a corporate hangar?

1	That's a
2	MR. WUELLNER: Yes.
3	MR. JONES: That's more top of the line?
4	MR. WUELLNER: Well, it's it's the
5	physical dimensions are different than this kind
6	of a hangar. It has a 20-foot door height. And
7	trying to remember the width. It's like 85 by
8	MR. JONES: Well, that's why I was curious to
9	go back. Either you're getting a lower rent a
10	lower-type hangar now for basically the same rent
11	as the top of the Cadillac. You know, you just
12	wonder how people is going to adjust to that, you
13	know? It's the same thing with, you know, you
14	said in the paper the other day something like
15	\$300,000 you was going to generate off these new
16	hangars. There was 42 hangars. I can see now if
17	you spread it all out, you know, I got to really
18	look through that, which, you know, you were
19	talking about close to \$600 a month, you know,
20	just just in new hangers alone.

- MR. WUELLNER: Yeah.
- MR. JONES: So, are you going to have this --
- this, what you got up here available to look at?
- 24 Yours is kind of --
- MR. WUELLNER: Sure.

MR. JONES: And then the only other question, 1 like these airports you have here, you know, 2 you're comparing to, are all of those like 3 county-run airports that get tax dollars or are any of those private airports to say what the --5 you know, what private people charge? 7 MR. WUELLNER: I --MR. JONES: You know what I mean? I mean, 8 like are those all county airports that, you know, 9 get tax money to build air -- you know, hangars, 10 and you're to subsidize rent? Are any of those 11 12 like private -- you know, like -- like Craig Field 13 or something like that, that just say, well, this 14 is mine; I want to make as much as I can off it, either of those numbers? 15 MR. WUELLNER: These are all public airports. 16 17 I can't speak -- it wasn't my survey, so I can't speak ---18 MR. JONES: Well, I was just curious. 19

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MR. WUELLNER: -- to whether they are --

- MR. JONES: Never seen --
- MR. WUELLNER: -- through an FBO or airport.
- MR. JONES: Rent, do you know what I mean?
- MR. WUELLNER: We can try to find out for
- you, but I do not know.

1	MR. JONES: Thanks.
2	CHAIRPERSON GORMAN: All right. Thank you,
3	Mr. Jones.
4	MR. WUELLNER: And I've got a bigger or
5	more expansive copy of this survey that I'd be
6	happy to give you, too.
7	CHAIRPERSON GORMAN: We have another public
8	comment, is Reba Ludlow, you have checked on
9	T-hangar rate discussion?
10	MS. LUDLOW: I'm going to defer to
11	Mr. Tucker.
12	CHAIRPERSON GORMAN: Then we have Mr. Tuck
13	Mr. Tucker here. He has also got something
14	that concerning T-hangar rate discussion.
15	MR. TUCKER: Len Tucker. I would like to
16	I got caught a little off guard, so bear with me.
17	I would like to at least put in what I feel
18	would be the comments that everybody that's a
19	current tenant out there would be feeling, and
20	that is that a lot of those hangars are in pretty

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poor condition, and I think the concept of trying
to bring them up to the same rental rate as the
newer hangars that have a lot more sophistication
and a lot easier to operate is not what I would

feel a good business sense to do.

1	I know there's several hangars that the doors
2	are stuck on, they're hard to open. My hangar, in
3	particular, until the doors were changed, was
4	almost you almost got a hernia trying to get
5	the door open; where the new hangars are going to
6	all have those HydroSwing doors which are much
7	more convenient.
8	And I just don't think that the bulk of the
9	tenants there are going to say, "If I'm going to
10	pay the same rate, I'm going to be in a dumpy
11	hangar." All of a sudden, everybody's going to
12	move out of those hangers and nobody's going to
13	want to be in them at those rates.
14	So, I think you need to take that into
15	consideration when you start to come up with that
16	policy. Thank you.
17	CHAIRPERSON GORMAN: All right. Thank you,
18	Mr. Tucker. And Mr. Martinelli, you have one on
19	T-hangar rate discussion.
20	MR MARTINELLI: I'm checked off there

- 21 CHAIRPERSON GORMAN: Yes, you are checked
- off. Come on up.
- MR. WUELLNER: And before everybody hands me
- 24 my head, these are -- I don't -- I don't have an
- opinion. This is something, a policy matter that

1	you guys do. I'm not advocating any one of these
2	directions.
3	CHAIRPERSON GORMAN: I might interject that
4	your analysis is really well done.
5	MR. WUELLNER: My I think if you are
6	moving forward seriously looking at bringing
7	the the rate per square foot into align with
8	the balance of the hangars, then I think you need
9	to look at some sort of a don't want to use the
10	word "discount." I don't mean it quite the same,
11	but I think you need to really discount the rate
12	based on the condition of the hangar.
13	You know, it may be the first flush is the
14	right number, but the second you know, when
15	you when you look at the relative value of a
16	port-a-port per square foot to a brand new hangar,
17	that is a completely different product.
18	MR. BRUNSON: I think we can figure that out.
19	CHAIRPERSON GORMAN: Mr. Martinelli?
20	MR. MARTINELLI: Return on investment, the

- investment is on the balance sheet. For most of
- the existing hangars, the net investment on the
- balance sheet is zero. They're fully depreciated.
- And so if you take a return on investment and you
- calculate it on that basis, the return on

investment that you're getting from the existing 1 hangars is infinite. So, it's -- it's really 2 found money. Now, to turn around and say the new hangars based upon today's market need to have some kind 5 of a leveling factor or a meldting factor which will ameliorate the high rent that you're going to 7 have to pay in order to get a retired -- desired 8 9 return on investment I think is inequity. It's not just the age of the hangars financially; it's 10 an inequity. 11 And so the present policy for pricing those 12 13 hangars, all the existing hangars, is to look at 14 what hangar prices are in the neighborhood and base your prices on that. 15 16 And so, you know, if the folks want to come 17 here and they want new hangars, and you've got a waiting list for that, then either two things have 18 to happen: Either you're going to have to adjust 19

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your return on investment expectation by extending

- 21 the period of time that you want to get that
- investment recovered, or charge the appropriate
- amount for the new hangar to the new tenant and
- leave the existing structure alone.
- That's my take on it.

1	CHAIRPERSON GORMAN: All right. Thank you,
2	Mr. Martinelli. Is there any any more public
3	comment? I don't have anymore slips.
4	Well, we'll move on to board comment.
5	MR. WUELLNER: So, the other other point
6	to make is that the the ROI calculation, as
7	your policy does it, is over a 20-year period.
8	So, you certainly could look at extending the ROI
9	to a longer period if you wish to, because the
10	asset has, I'm sure, longer than 20 years of
11	life
12	MR. GEORGE: I think that that would
13	MR. WUELLNER: which would affect
14	dramatically.
15	CHAIRPERSON GORMAN: Mr. George? Go ahead,
16	Mr. George.
17	MR. GEORGE: I think that that was one of the
18	considerations in our overall financial plan, that
19	we're trying to get that rate of return over a 20
20	vear or sooner.

21	If I have a development, and that's basically
22	what we have here, and I have some product, a
23	1,000 square foot house that was built ten years
24	ago, and I built a new one, I think it's
25	ridiculous for us to consider that that

ten-year-old house is going to get the same rate 1 as the new house. 2 We took a lot of pains over the years that I have been on this board to make sure that we were in line with the other airports in the surrounding 5 area, what they were charging for hanger space. And there is a detail report of the last one 7 that Mr. Wuellner has in his office, and I've had 8 9 an opportunity to see it, but if you start looking at what we're charging for a thousand, 1100 square 10 foot hangar, and what the rest of them are 11 12 charging for it, we're up there pretty close to 13 the top. We're not the top. I think that there 14 were three in there at \$256, and we're at \$235, something like that. So, we're up to the top. 15 16 Now, we have also had a policy that every 17 year we make an adjustment to the rent based on these numbers that we find out from what other 18 airports are charging in the area. And the last 19

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time we did that, Mr. Wuellner, was when?

- MR. WUELLNER: March of last year.
- MR. GEORGE: Okay. So, it's time to go
- through with an adjustment there. How much was
- the rough estimate of what we increased it last
- year?

MR. WUELLNER: I'm going to have to defer. I 1 think it was -- it's equivalent --2 MR. GEORGE: That one, it went from \$212 --MR. WUELLNER: -- to CPI adjustment? MR. GEORGE: -- to \$235? 5 MR. WUELLNER: Yeah. I'm pretty sure. Do you remember what the adjustment was last time we 7 made it on hangers? 8 9 SECRETARY: I think \$10 a unit. MR. GEORGE: How much? 10 MR. MARTINELLI: About five percent. About 11 12 five percent. MR. GEORGE: Okay. Five percent. I don't 13 14 see why we don't, with the existing units that we have now, we don't continue with -- with that line 15 16 of thinking, because it is equitable. What else 17 is available in our competition in the area? And if that's a five percent increase on the existing 18 hangars or a 10 percent increase, you know, I 19 think that that would be reasonably to expect 20

- 21 that.
- On the new hangars, however, we sit back here
- and we make a decision on how much money we're
- 24 going to invest, and we do it based on the return
- that we're going to get.

So, I think on the new hangers we need to 1 stick to that return and say that's what it is. 2 MR. WUELLNER: So, if I'm hearing you correctly, make or -- you're -- you're -- you're advocating keep -- making the rental structure --5 MR. GEORGE: I, as one -- I as one member of this board am making a recommendation that all of 7 the new hangers that come out, we do it on a 8 9 minimum rate of return of 7, or whatever we had --MR. WUELLNER: Right. 10 MR. GEORGE: -- in the policy. But the other 11 12 units, you have to raise those the way we've done in the past. 13 14 MR. WUELLNER: Right. MR. GEORGE: And some indication of lights 15 16 that don't work? Where's Len? You know, need to 17 be taken to get those up to snuff. MR. WUELLNER: Uh-huh. So, it's a \$325, \$375 18 rental structure, basically. 19

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MR. GEORGE: Yeah.

- MR. WUELLNER: I just want --
- 22 CHAIRPERSON GORMAN: Thank you, Mr. George.
- 23 Any further board comment?
- MR. BRUNSON: No, I think -- I think we're
- on -- right on track with being fair and making

sure we have returns. 1 CHAIRPERSON GORMAN: So, I would like to 2 actually say that we -- that the board should just ask for Staff recommendation, in other words, on this, because he's really got a good analysis 5 going here. MR. BRUNSON: And then I think by -- we'll 7 have a decision. 8 9 MR. WUELLNER: I was going to say, at the end of the day, no matter which of the methods you 10 apply, other than the raising it up to the new 11 12 square footage rate, which is more shown to 13 illustrate what -- if you were replacing those 14 units today, what the rental structure would have to be probably to be able to replace them. 15 16 But the other methods essentially provide the 17 same net. So, the ROI is there; it's just you're recovering it over all the hangar assets, not just 18 the new hangar asset. 19

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So, it's really up -- you know, they both

- work. They both get the same objective.
- MR. GEORGE: But as we pointed out, some of
- the hangars that are 20 years old --
- MR. WUELLNER: Agreed.
- MR. GEORGE: -- you know, it's -- the return

1	on those is up there, and that's what we planned
2	on.
3	MR. WUELLNER: Believe me, I understand. The
4	return is wonderful and the conditions not
5	necessarily.
6	MR. GEORGE: Exactly. Right.
7	CHAIRPERSON GORMAN: It's not exactly the
8	right time, but I would like to add as an agenda
9	item in the future, discussion of the replacement
10	of some of those very delapidated hangars.
11	MR. GEORGE: Say that again?
12	CHAIRPERSON GORMAN: I'd like to add sometime
13	in the future discussion of the replacement of
14	those very delapidated hangars because
15	MR. GEORGE: As long as it's in the financial
16	plan and brings in the revenue, I have no problem
17	with that.
18	MR. BRUNSON: That's fine. We have the
19	money.

MR. WUELLNER: Well, I think the

- recommendation -- there's a recommendation that
- will likely come out of the GA committee relative
- 23 to where some of that --
- MR. GEORGE: Yeah, okay.
- MR. WUELLNER: -- stuff ought to go. And

it's up to you then --1 CHAIRPERSON GORMAN: That's fine. That's why 2 I said when it's apropos to do so. That's fine. MR. WUELLNER: Up to you. CHAIRPERSON GORMAN: So, we have -- so, we're 5 just going to leave it to where we're going to let the -- we're going to defer to Staff 7 recommendation? MR. BRUNSON: I'm not prepared to make a 9 recommendation yet. 10 CHAIRPERSON GORMAN: So, we're --11 12 Mr. Wuellner, we're just going to hear from you as far as your recommendation at the next meeting as 13 14 to the --MR. WUELLNER: Right. 15 16 MR. BRUNSON: I think he -- I think he's laid 17 out our homework to where we can --18 CHAIRPERSON GORMAN: So do I. MR. WUELLNER: Okay. 19

MR. GEORGE: Yeah. I make a motion that the

- new hangers go in at the 7, 7 1/2 percent return,
- the way we've always calculated it. And that's
- what the rates fall out to be.
- As far as the existing hangers, we look at
- 25 those. And in March we gave an increase on them,

- 1 and we just do it as we have always done it in --
- every six months, you know, adjust it.
- 3 MR. MARTINELLI: A year.
- 4 MR. WUELLNER: Yearly. It's a year.
- 5 MR. GEORGE: Yeah.
- 6 MR. WUELLNER: We adjust it annually.
- 7 MR. GEORGE: Well, in Mr. Martinelli's case,
- 8 let's do it every six months.
- 9 MR. BRUNSON: It's according to whether you
- 10 had the Christmas party in them or not.
- 11 CHAIRPERSON GORMAN: Well, we have a motion.
- Do we have a second or --
- MR. BRUNSON: (Witness shaking head.)
- 14 CHAIRPERSON GORMAN: Well, the motion fails
- 15 from lack of a second; however, it's -- the
- point's making -- is made.
- So, let's see. No -- let's go on to the next
- issue, then, since we have no --
- MR. WUELLNER: It's just --
- 20 CHAIRPERSON GORMAN: What would you like to

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do? If Mr. Wuellner wants to speak, let him.
 MR. WUELLNER: So, if I'm hearing you, this
 is essentially deferred to next month, when
 everybody's here, when you will make some final

decision on what it is since the motion failed and

there's no -- no new motion. 1 CHAIRPERSON GORMAN: Yes, sir, that -that's -- that's clear. MR. GEORGE: I would like to request a new chart that covers the parameters of what I just 5 said so we know how much revenue is to be expected from all that. 7 MR. WUELLNER: It's already on there. MR. GEORGE: Fine. MR. WUELLNER: I'll just take it off there. 10 11 MR. GEORGE: Circle it for me. 12 MR. WUELLNER: I will do that. 13 CHAIRPERSON GORMAN: So, we are deferring 14 this to another discussion for the next board meeting? 15 16 MR. WUELLNER: Correct. 17 CHAIRPERSON GORMAN: When we are going to make a decision at that point. 18 19 MR. WUELLNER: Correct.

CHAIRPERSON GORMAN: That's fine. Let's move

- on to the -- another action item, property and
- 22 liability insurance decision.
- 23 10.D. PROPERTY AND LIABILITY INSURANCE DECISION
- MR. WUELLNER: We have three firms proposing
- 25 to provide property and liability insurance this

year. The three firms are Lance Toland 1 Associates, Herbie Wiles, and Thompson Bailey Baker (sic). And I would invite John Tinseth of Lance Toland up, if he'd like to come up and explain 5 coverage or -- related to his proposal. MR. TINSETH: Sure. MR. WUELLNER: That will work. Got the wrong direction. 9 MR. TINSETH: First off, I -- I'd like to 10 thank you guys for allowing me to -- to make a 11 12 quote this year. There was a little bit of miscommunication, and I think I kind of came in 13 last. To that degree, some communication wasn't 14 communicated to me, specifically the deadline, nor 15 16 presentation. I was told to come here and answer 17 some questions. MR. WUELLNER: You don't have to. 18 19 MR. TINSETH: So, I'm here to answer some

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questions, as well as just put forward the figures

- 21 that you have. I understand they've all been sent
- to you from my firm.
- We quoted a company called Allianz Aviation
- Managers. We're, by the way, a aviation insurance
- agency. It's -- it's what we do.

1	For the property, Allianz is an admitted
2	company. They came in with three quotes with
3	three deductible options; one a \$5,000 deductible
4	for \$69,010, a \$10,000 deductible at \$67,000, and
5	a \$25,000 deductible at \$62,980.
6	Those figures are indicated on the e-mail
7	and as on the actual quote itself as an
8	indication.
9	I have been talking to the underwriter today,
10	and they indicated that that it's never going
11	to go higher, that it would go lower.
12	This quote excludes wind, hail, flood, and
13	earthquake.
14	MR. GEORGE: Not much left, is there?
15	CHAIRPERSON GORMAN: So, how do we get hurt?
16	MR. GEORGE: What's left?
17	MR. TINSETH: Fire.
18	MR. GEORGE: Other than you wrecking your
19	plane?
20	MR. TINSETH: Fire. You currently carry

- 21 currently, I believe, the policy also excludes --
- 22 I'll check with Doug -- wind -- or, no. You --
- you include wind but you exclude flood and quake.
- MR. WILES: Right.
- MR. TINSETH: So, apples-to-apples

comparison, we're not bringing you the quake, 1 which is why it's \$60,000 for a \$25,000 2 deductible. The situation is if you want wind, which we've done a number of FBOs and airports in the 5 state of Florida. We're finding some people take wind and some people don't. If you want wind, we 7 can go out and we have priced on an indication 8 9 basis the difference in conditions policy. That would provide you the wind. And that, we're 10 estimating at \$72- -- \$80,000 -- \$80,000. 11 12 Allianz is an admitted market. Allianz Aviation Managers also write airports, and they 13 14 would be very interested in writing your airport liability, your auto, your worker's comp. 15 16 Basically, that's what Allianz does, is they 17 write all of the aviation lines of coverage connected to FBOs and to airports. 18 MR. WUELLNER: Is that in addition to? 19

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MR. TINSETH: I'm sorry?

- 21 MR. WUELLNER: This \$70- to \$80,000 for --
- MR. TINSETH: That's in addition to. So,
- basically, we're roughly guessing, or estimating,
- that you would be looking at \$130- to \$140,000 for
- 25 the same policy that you had last year.

1	You would also save a substantial well,
2	you would save some money because you wouldn't be
3	paying excess and surplus lines taxes on the
4	property that Allianz has because they're an
5	admitted company. So, that's that's a little
6	bit of a betterment.
7	CHAIRPERSON GORMAN: May I ask Mr. Wuellner
8	how that would compare to what we're paying now?
9	MR. WUELLNER: All of your quotes today are
10	dramatically below what they were last year for
11	equal or better coverage in every respect, so
12	CHAIRPERSON GORMAN: That's what it looked
13	like to me.
14	MR. WUELLNER: The the round numbers for
15	last year are around \$230- plus the I want to
16	say it ended up about \$268-, something like that,
17	at the end of the day last year. So, this
18	these are all and you're going to find they're
19	all down in a in a much better range this year.
20	So

MR. GEORGE: Why is that?

MR. TINSETH: The market is soft, and it's

getting softer every day. There's been a

substantial lowering of premiums for wind coverage

in Florida. You're in St. Augustine, so -- you're

not in Fort Lauderdale, you're not in southern 1 Florida, where these are some very, very serious 2 issues, and people have seen their premiums go up 500 percent. So, your location is helpful, the market's 5 helpful. And I think regardless of -- you know, I think a lot of times people will go out in a 7 situation like this and they'll price it out and 8 they'll find out what markets could come in with 9 the best price. 10 Regardless of what you ever do, we're an 11 12 aviation insurance agency. This is what we do. Some people have expressed an interest in us 13 14 coming in and even providing consultative services on even how to bid, in which case we normally pull 15 16 ourselves out of a broker situation. We will not 17 broke or place insurance that we're consulting on. But I -- I highly recommend that if you 18 haven't already, that sometime in the near future 19

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you may want to look at hiring an aviation

- insurance specialist who can not only review your
 current program, but he'll do it with actually no
 skin in the game. And that's important.
 CHAIRPERSON GORMAN: Any -- any further
- questions from the board or from the public?

MR. BRUNSON: No, that's good. Thank you. 1 MR. TINSETH: Thank you. 2 CHAIRPERSON GORMAN: Thank you very much. MR. WUELLNER: And Ralph Klein? MR. KLEIN: Good afternoon. I believe you 5 all probably have a copy of -- of our proposal. And I think you've had time to review it. 7 I don't want to go through lengths of talking 9 about the values and so on because those are things that -- that Mr. Wuellner has essentially 10 determined. 11 12 Our proposal also has three options. The initial option does not include business income 13 14 coverage, which -- which was included in last year's policy. 15 16 We also -- the first option does not 17 include -- there are several buildings, hangers, particularly, that are noncombustible buildings, 18 that -- that are older, in poor condition, that we 19

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did not insure in the past. And we -- we have

- included that as a third option, including if you wanted to cover those.
- But essentially, ours breaks down where we are providing wind and hail coverage with a five percent deductible, which is a hundred thousand

1	minimum deductible per occurrence.
2	There is an all other wind deductible, which
3	is not named storms, and that coverage is \$50,000.
4	And any other peril would have a carry a
5	\$10,000 deductible. Flood and earthquake are not
6	covered.
7	The second option would be to add the
8	business income coverage, which would add an
9	additional \$6,000 of taxes and fees, for a million
10	dollars of business income.
11	And the last option is adding the coverage
12	for those older hangars, a million, four in value,
13	and roughly \$16,800 additional premium, plus taxes
14	and fees.
15	MR. WUELLNER: If you put all three together,
16	that ends up what, \$160,600.
17	UNKNOWN SPEAKER: I can tell you what that
18	number is.
19	MR. GEORGE: Ed, is this typical, in that you

get insurance for \$1.4 million to cover one, two,

- three, four, five, six hangers that would probably
- cost us \$6 million to build?
- MR. WUELLNER: Actually, these are based on
- 24 the value of those buildings if you're -- they --
- 25 they are all old -- old buildings with -- with --

MR. GEORGE: But for us -- us to replace 1 them --2 MR. WUELLNER: Replaced, yeah. MR. GEORGE: -- at current value, it would easily be \$6 million. 5 MR. WUELLNER: Yeah. To find replacement 7 value insurance, I don't -- I don't know that anybody's doing that for --MR. GEORGE: Okay. 9 MR. WUELLNER: -- those age. 10 MR. KLEIN: If you added all those up, if you 11 12 added options one, two, and three together, the total premium is \$160,613.94. 13 14 MR. TINSETH: Mr. Wuellner, I'll put in that our quote does add all the hangars, and that's why 15 16 our values, you'll notice our --17 MR. WUELLNER: Okay. 18 MR. TINSETH: -- TIV is \$26- and not \$21- --MR. WUELLNER: Right. 19

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MR. TINSETH: -- because we did Marshall &

- 21 Swift evaluations on all of them.
- MR. WUELLNER: Okay.
- MR. TINSETH: If you lose one, you would get
- the replacement cost value of a hangar that was
- built in 19- -- I think you've got two that were

built in '69. 1 MR. WUELLNER: Yeah. There's some older ones 2 out there. MR. GEORGE: Yeah. CHAIRPERSON GORMAN: All right. Well, thank 5 you, sir. Is there any -- any questions of -from the public or the board? We'll go to both. 7 (No further discussion.) 9 MR. WUELLNER: Okay. CHAIRPERSON GORMAN: All right. 10 11 MR. WUELLNER: Then last is --12 CHAIRPERSON GORMAN: We have one more presentation? 13 14 MR. WUELLNER: -- Andy Norman. MR. NORMAN: Good afternoon, everyone. My 15 16 name is Andy Norman, and I'm with Thompson Baker 17 Agency. I will thank Mr. Shimmer for passing around our presentation. We're also going to do 18 it on a PowerPoint. The notes you have there are 19

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just copies of the slides, if you want to follow

- along.
- Thompson Baker Agency, as some of you may be
- familiar with, we're a local agency, been around
- since 1925, and -- hit the button.
- MR. WUELLNER: Yeah, I thought you had it.

She didn't give you the thing? 1 MR. NORMAN: I don't have a clicker. 2 MR. WUELLNER: It should be on already. The left button. MR. NORMAN: Again, my name is Andy Norman. 5 With me today is Kurt Heyman, and he is with Public Risk Underwriters, and they're 7 administrator for the program we're presenting 8 today. He'll be available for any questions you 9 have about the program afterwards also. 10 The servicing team that we're presenting 11 12 today, I would be your agent. I'm an accredited 13 advisor in insurance and associate in risk 14 management. My responsibilities as your agent is the first point of contact and present renewals, 15 16 come to board meetings, obviously, answer 17 questions, overseeing claim handling. On my team also is Jessica Minch. Her 18 responsibility is to answer coverage questions. 19

She can add or endorse policies. Also, she is the

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- 21 main point of contact in that if I'm out of the
- office, which I am frequently, she is there on a
- 9:00-to-5:00 basis to answer any questions you
- guys have.
- 25 Issuing certificates, Renee Love, that's her

full-time job, also. I understand your 1 certificate requests aren't that great, but she's 2 there if you need them. The property schedule we have is the full property schedule covering all the hangers, 5 including the noncombustible ones, the metal buildings, at the full value that Ed had given to 7 me. And that's -- you know, we can change those 8 as -- as an appraisal comes through or anything 9 else you need. 10 Property -- you know, our TIV, our total 11 insured value, is \$23,642,999 on building, and on 12 the contents is \$910,000. 13 We also have an extensions of coverage. 14 These are comparable to any other extensions of 15 16 coverage you're going to get, accounts receivable, 17 new locations, personal property of employees, fairly standard. 18 To sum it up, your values increased as of 19

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last year 19 percent. What we have are -- and

- what we're presenting is a named storm
- deductible -- we are covering wind -- of a five
- percent on all buildings subject to a minimum of
- 24 \$50,000.
- 25 And I believe last year, I think it was

1	subject to a \$250,000 deductible.
2	We are all other peril, which is your
3	fire, lightening perils, we have a deductible of
4	\$25,000. We also have a lower option available.
5	This is, again, what you had last year.
6	Equipment breakdown is included. And that's
7	machinery or anything you have in the buildings,
8	elevator, something like that.
9	We're also including business income in the
10	amount of \$1 million.
11	And all property is based on replacement
12	cost. What that means is you have it on the
13	schedule at \$100,000. It burns to the ground, we
14	write you a check for a hundred or burns or
15	blows to the ground, we write you a check for
16	\$100,000 to replace that building or up to a
17	hundred thousand.
18	Now, if you look with me here, the other
19	option is an actual cash value basis. Actual cash

value is replacement cost less depreciation. And

as we just touched on, some of your buildings are
older than maybe -- you know, they may be
depreciated almost to zero dollars. Sixty-four
percent of your buildings are metal buildings, and
according to last year's schedule, they were all

1	on that actual cash value, so essentially, almost
2	not covered. You have you have these buildings
3	that are built in you know, you have one that's
4	built in 1986, hangar B. At \$300,000, we're
5	covering it. If it burns down or blows down
6	today, \$300,000, less the deductible. As it
7	stands now, you would have less the depression.
8	What's the depreciation on a metal building built
9	in 1986? Probably about half. So, think about
10	that when you're considering this.
11	Crime coverage, you're also part of the
12	property coverage as per last year.
13	Though it's not coming up right now, and I'm
14	not even positive if you guys have it, public
15	officials liability coverage, highly recommend it.
16	This covers and you can read it there
17	misfeasance or nonfeasance, something done
18	incorrectly, something done that wasn't done and
19	should have been done. And it covers you guys as
20	board members personally.

- 21 I'm also recommending employment practices
- 22 liability. This covers any sort of
- employment-related claims, sexual harassment,
- discrimination. And these are employees of the
- board -- or, excuse me, of the Airport Authority.

1	Premium we're presenting today, again at full
2	replacement cost of the full schedule, with wind,
3	\$138,270. We have these optional coverages, if
4	you're interested, for pub public officials
5	liability and employment practices liability.
6	We also have another feature that we're
7	offering, and it's a 17-month policy. And the
8	advantage of this is it'll get you through two
9	hurricane seasons. So, you have a hurricane
10	season coming up, you lock in this rate at \$138-,
11	where we have a bad storm season, and you get your
12	rates tripled or doubled like happened last year,
13	you don't have that here. You're locking in this
14	lower rate at for 17 months.
15	Now, that would move your property expiration
16	date to the 10/1 through 10/1 continuing. But as
17	it stands now, it's 17 months, including two
18	hurricane seasons, for only \$200,000.
19	MR. GEORGE: One of the problems we tried
20	one of the problems we tried to avoid by moving

- our insurance away from our budget is because we
- were going in the budget years and having just,
- you know, wild guesses, as far as what the
- insurance is going to be.
- MR. NORMAN: The way that --

MR. GEORGE: So, how about 24 months? 1 MR. NORMAN: Can't do it 24 months, only 17 ---MR. GEORGE: Okay. MR. NORMAN: -- at this time. However, to 5 answer your question, the way our company works, I know you guys are on -- it's 9/30, start your 7 fiscal year; is that correct? 8 9 MR. GEORGE: Right. MR. NORMAN: We will present in the month of 10 September, like we're doing now; however, your 11 12 first payment won't be due until after that 10/1 13 period. 14 MR. GEORGE: But in the month of September, I have to put a budget together, so I'd have no 15 16 earthly idea how much I'm going to pay you starting October 1. 17 MR. NORMAN: So, is it easier to keep it at 18 the 4/28? 19

MR. GEORGE: Yeah, if we can get 24 months.

20

- MR. NORMAN: Twelve. That's all we can do at
- the 4/28 period.
- MR. GEORGE: Okay.
- 24 UNKNOWN SPEAKER: We can consider that 24
- 25 months, and the main reason, our program runs from

1	10/1 to 10/1. That's why we're offering you that
2	option. We could certainly probably, if you
3	wanted 24 months, because you're out of hurricane
4	season. You know, November to April is when our
5	(unintelligible).
6	MR. GEORGE: Yeah.
7	UNKNOWN SPEAKER: so we didn't really
8	consider that. We just kind of gave you, you
9	know, a date that will coincide with our 10/1
10	year. But but it's something that I can
11	certainly go back and check. But your exposure is
12	pretty much done by October.
13	MR. GEORGE: Well, I was just trying to let
14	you know why
15	UNKNOWN SPEAKER: I understand.
16	MR. GEORGE: we're on this weird schedule.
17	UNKNOWN SPEAKER: And you would pay us after

10/1, so you wouldn't be paying us for 10/1 prior

members come due on October 1st, you would have 30

to that date. The way it works, if one of our

18

19

20

- 21 days into that -- that fiscal year to pay the
- premium.
- MR. GEORGE: Right.
- 24 UNKNOWN SPEAKER: So, you wouldn't be -- for
- example, if you came with this option now, we

1	would bill you 4/28/08 to 9/30/08. You would pay
2	that now, and then we would bill you payable in
3	'08-'09 for that next year.
4	MR. GEORGE: Yeah.
5	MR. NORMAN: So, you wouldn't have to come up
6	with the full \$200,000 at this point in time.
7	There would be two fiscals years involved. But I
8	can check that 24 month, if you wanted to.
9	CHAIRPERSON GORMAN: Is there any further
10	questions?
11	MR. NORMAN: Yes, sir. Anymore questions?
12	MR. TINSETH: Just a quick question. I was
13	wondering, both with you and Doug, what are your
14	markets?
15	MR. NORMAN: My market is PGIT.
16	MR. TINSETH: Your your paper, your
17	carrier?
18	MR. NORMAN: PGIT.
19	MR. TINSETH: Can you spell that?

MR. NORMAN: P-G-I-T, PGIT. I'll show you in

- just a moment. The PGIT Advantage.
- MR. TINSETH: And that's the insurance
- company?
- MR. NORMAN: That's the insurance trust we're
- with, yes, sir.

1	MR. TINSETH: That's a trust. Before we get
2	off before we get off any insurance carriers
3	Okay. So, you have so you're a trust for
4	a bunch of carriers.
5	MR. NORMAN: And we're a trust and we have
6	A-rated carriers, so if there's any
7	MR. TINSETH: Okay. And so this is all
8	excess and surplus paper.
9	MR. NORMAN: This is all excess and loss
10	(unintelligible) to the trust, correct.
11	MR. TINSETH: Yeah. Excess and surplus
12	markets. And, Doug, what's your market?
13	UNKNOWN SPEAKER: Ours is a combination of
14	Lloyds of London, Lantana, and National Fire.
15	UNKNOWN SPEAKER: You're still in
16	(unintelligible)?
17	UNKNOWN SPEAKER: Yeah.
18	MR. TINSETH: All right. Thank you very
19	much.
20	UNKNOWN SPEAKER: I have a question also.

- 21 What was your total insured value?
- MR. NORMAN: It's \$24 million. What was it?
- Back as last time.
- MR. WUELLNER: Yeah.
- 25 CHAIRPERSON GORMAN: Mr. Wuellner, is there

1	any advantage to to is this an action item
2	we need to do right now? When is our drop-dead
3	deadline? Because quite honestly, this is as
4	confusing as it can be, at least for me. And I
5	don't know how the other board members feel.
6	MR. WUELLNER: My my recollection is our
7	policy expiration date is May 1; is that correct?
8	Is May 1. Except the secondary problem we have
9	with insurance all the time is you can't get
10	you can't get the information until you get close
11	to the date.
12	CHAIRPERSON GORMAN: In other words, these
13	quotes couldn't have been provided to us any
14	earlier? And I'm not I'm not pointing a finger
15	at you.
16	MR. WUELLNER: I got
17	CHAIRPERSON GORMAN: I'm just curious.
18	MR. WUELLNER: I got one Friday, I got one
19	today, and I got one maybe Thursday last week. I

mean, that -- that's -- the numbers -- was it last

- Tuesday? I'm trying to remember.
- 22 UNKNOWN SPEAKER: Yes.
- MR. WUELLNER: You're right.
- 24 UNKNOWN SPEAKER: I do want to point out
- 25 there is discrepancy also. There, they have a

1	total insured value of \$23,000,006. Ours is
2	\$25,8-, almost \$26,000,000. So, there there is
3	some valuation
4	CHAIRPERSON GORMAN: I understand. Before we
5	get into the battle of the agents here, I mean, I
6	really I'm trying to figure out how the board
7	can deal with the most competitive quote in this
8	short a period of time, is what we're doing. And
9	I'm looking to Mr. Wuellner to
10	MR. WUELLNER: I warned you this would be
11	fun.
12	CHAIRPERSON GORMAN: help us.
13	MR. GEORGE: You warned me what?
14	MR. WUELLNER: I warned you last month this
15	would be fun.
16	MR. GEORGE: Yep.
17	CHAIRPERSON GORMAN: I'd like to point out to
18	the board, too, it's my own thought that if you
19	have a catastrophic loss, you've got FEMA stepping
20	in, you really do. I mean, you're going to at a

- certain point in time. And that is -- and their
- activity is not -- oh, I wouldn't call it
- perfectly predictable, but it's certainly
- substantial. So, I don't know how -- is any of --
- could we comment one agent at a time on that?

1	Yes, sir.
2	MR. TINSETH: I'm from St. Augustine. And I
3	left here in 1984 to
4	MR. WUELLNER: The mic.
5	MR. TINSETH: to move back here. I spent
6	22 years in Chicago writing insurance. And I came
7	back here, and I've been here a year in the state
8	of Florida, traveling all over this state, writing
9	and quoting insurance.
10	The problem is wind. And there seems be a
11	general consensus amongst a lot of buyers in
12	Florida that they don't have to buy wind.
13	The point is, is that they've watched what
14	happened with Hurricane Katrina, they've watched
15	the federal government step in and bail them out.
16	So, a lot of people who are running FBOs, who are
17	running airports are violating mortgages,
18	violating contracts with public entities, and
19	they're going bare on wind.
20	Mr. Wiles knows this better than anybody and

can speak to it a lot more intelligently than I
can. But the point is you buy insurance for a
catastrophe, and I would highly recommend that you
don't depend upon the federal government to bail

you out. You buy the insurance to bail you out.

1	And however, whatever option you go with
2	CHAIRPERSON GORMAN: I just know that there's
3	a lot of precedence set by doing just what you're
4	saying, by not buying wind because of FEMA.
5	MR. TINSETH: Right.
6	CHAIRPERSON GORMAN: And I'm just pointing
7	this out to the board.
8	MR. TINSETH: It's a it's a roll of the
9	dice.
10	MR. GEORGE: Well, you want a motion that
11	says, "Mr. Wuellner, pick the best one"?
12	CHAIRPERSON GORMAN: Honest to God,
13	Mr. George, I really don't know what to do with
14	this one, and I defer to the rest of you two to
15	to what to do with this. Do we feel we should
16	go with the Staff's recommendation on this? Or
17	again, there's a lot on the plate there.
18	MR. GEORGE: I don't know if there is a staff
19	recommendation, if they just got it. Ed, what are
20	our exposures if we don't resolve this issue until

- 21 May the 19th, which is the next meeting, I think?
- 22 CHAIRPERSON GORMAN: Exactly.
- MR. GEORGE: I am not an insurance guy, okay?
- I am more the bread and butter and what's going
- on? And, "Hey, Ed, we need some insurance." You

know, I'm behind you, yeah.
But one of the things that that would help
me quite a bit, and I think it would help every
other board member, is let's start taking these
categories of what is covered and lets make a very
long matrix, which one's covered and which one's
not.
MR. WUELLNER: Well, maybe they could each
just take a second and then and and speak
to if we could get the actual cash value items
on the table, if they exist, within their quotes,
I think that's the the least tasteful thing
that we'd be dealing with on the insurance side,
is that we're by again, by the time you
depreciate the value, in many cases we're either
not insuring much, if anything, on some of our
older buildings.
And if we want to we're in a good position
marketwise right now to be able to take those two

replacement value kinds of numbers, which is

- certainly a much better -- as you pointed out earlier, a much better financial position.
- So, maybe they could each speak to whether --
- whether it's everything's at replacement value,
- everything's at -- or pieces and parts are

1	excluded for actual cash value.
2	I know there are some nuance kind of
3	differences between the appraisal or the
4	proposals here related to I know that the
5	Herbie Wiles, for example, there's some exclusions
6	for older roofs on certain buildings and not
7	exclusions, but certainly different changes in the
8	policy terms.
9	Maybe they could just provide that quick
10	summary, each of them, on big picture, high level,
11	what's what's in what in the guts of each
12	proposal. Because I think until you until you
13	understand the apples-to-apples-to-apples part of
14	it
15	MR. GEORGE: Right.
16	MR. WUELLNER: the money doesn't matter,
17	because you don't know what you're buying.
18	CHAIRPERSON GORMAN: Thank you. That's the
19	way I feel exactly. It's certainly a confusing
20	issue.

MR. WUELLNER: So, if y'all want to take
turns for a minute and just cover that part of it.
We all understand the -- what's your term here for
them? The extensions of coverage are essentially
the same across the board, don't really -- don't

1	really need to spend any time in that area.
2	There are some minor differences, too,
3	between policies. Some them include all of the
4	automobile insurance in this number. So and
5	and others don't. So, that's another piece of
6	insurance that would have to be purchased
7	separately otherwise.
8	MR. NORMAN: Let me see if I can run with
9	this. But when I first gave it to you, we
10	increased it to include the auto
11	MR. WUELLNER: Uh-huh.
12	MR. NORMAN: and then we figured it would
13	confuse everything.
14	MR. WUELLNER: So, the new numbers backed
15	with it out.
16	MR. NORMAN: These are all property.
17	MR. WUELLNER: Okay. Good enough. Thank
18	you.
19	UNKNOWN SPEAKER: Do you buy terrorism on

this property?

21	MR. WUELLNER: We have not up to this point;
22	however, that's an item they actually do need to
23	decide, whether they want to go ahead and
24	purchase. With with commercial service having
25	been a component recently, you know, you actually

1	have a risk that I don't believe you really had
2	meaningfully as a GA airport. So, you know, the
3	odds of somebody doing something stupid purposely
4	is more geared toward commercial aviation
5	historically than than general aviation. So,
6	it's something to to talk about.
7	MR. BRUNSON: Mr. Chairman?
8	MR. WUELLNER: But it would it could be
9	handled separately. It's wouldn't even need to be
10	a part of
11	CHAIRPERSON GORMAN: Yes, Mr. Brunson?
12	MR. BRUNSON: I'm having a hard time. If I'm
13	going to buy something
14	MR. WUELLNER: You want to know what you're
15	buying.
16	MR. BRUNSON: I want to know what I'm
17	buying. And I think it's up to the board to to
18	tell these people what we want. I'm hearing some
19	people saying wind, no wind, \$23 million, and only
20	those hangars are excluded. And so I it's

- 21 unbelievable to me how we can make a decision
- 22 until we outline exactly what we want the
- Authority to vote on.
- And I think -- and fortunately, we -- we --
- 25 we trust Ed to give us some guidelines on what he

1	thinks we need to insure. We he might say this
2	is this is this way we do it; do you want to
3	take the gamble on the wind or not?
4	Now, I can handle that. But this thing of
5	the discrepancies in the different policies, in
6	fairness to the people that are submitting, as to
7	who is really underwriting us and and who is
8	the main player in this industry, that but in
9	fairness to these three people, we need to we
10	need to tell them what we want and then get get
11	the quotes.
12	If I'm thinking about it wrong, and then
13	legally, though, if I wanted to study this and get
14	some recommendations from Staff, and we've got
15	until May the 1st, and can we have a special
16	called meeting? Can we advertise to this
17	this this should be one agenda type of item.
18	MR. WUELLNER: Workshop.
19	MR. BRUNSON: Yeah.
20	MR. WUELLNER: Well, do a special meeting on

- it. That way, you can take action on it.
- MR. BRUNSON: Yeah. And it'd be a special
- 23 meeting.
- MR. WUELLNER: You know, you'd have to --
- MR. BRUNSON: And we -- we have -- we have

1	two good board members that are not present,
2	and and a legal attorney and a young lady
3	that's been in the aviation industry, and us
4	business people, that we can all have some good
5	input. But when I'm when I'm trying to buy
6	insurance, I for my liability and my building
7	business and my home and you know
8	MR. GEORGE: With our advertising time limits
9	for a meeting, what is the earliest we can have a
10	meeting?
11	MR. WUELLNER: Three days.
12	MR. BRUNSON: Okay.
13	MR. WUELLNER: Thereabouts.
14	MR. GEORGE: I thought you had to
15	advertise
16	MR. ATWOOD: You can have an emergency
17	meeting.
18	MR. WUELLNER: This you know, I we've
19	got the latitude to get it done before May if we

wanted to have --

21	CHAIRPERSON GORMAN: Let why don't we
22	think about having another meeting after after
23	two things are standardized. One, the value of
24	these buildings. We need to standardize the value
25	of these buildings. Two, we need to standardize

what quote Mr. Wuellner is coming --1 MR. BRUNSON: Too, the insurance company 2 should not be -- tell me that I'm insuring 3 \$23,642,000 ---MR. WUELLNER: Yeah. 5 MR. BRUNSON: -- and -- and the other one saying I'm insuring \$21 million. And -- and 7 that's what I want to look at. We might miss it. 8 9 But I -- we might say that we only insure \$19 million. 10 MR. WUELLNER: We can -- we could very 11 12 quickly, with these guys, I mean like tomorrow 13 morning, come to some understanding of exactly 14 what the insured value is so that everybody's 15 talking the same number. This is nuance. And, 16 you know, you're not talking much difference in 17 any case relative to premium because of the values we're talking about. 18 MR. BRUNSON: And the good thing about it is 19

20

we're dealing with people we know, and we -- we

- 21 trust what they're telling us. And I think if we
- tell them what we want, we'll have some good
- comparisons.
- MR. WUELLNER: Yeah, I -- I agree. We can
- standardize the value. We can -- I think a piece

1	of this we can just set aside because they're
2	they're the same in all.
3	But then we get down to the the core of
4	what's how is it covered
5	MR. BRUNSON: And everything in the world is
6	arithmetic. And
7	MR. GEORGE: Why don't we do an emergency
8	meeting, then, if you will, for next Monday?
9	MR. WUELLNER: I'm fine with that if if
10	everybody
11	CHAIRPERSON GORMAN: That sounds like a good
12	idea, because that's giving us enough time.
13	MR. GEORGE: I'd like to have out of you, by
14	say Friday, a matrix that shows what coverage we
15	presently have and then the three options for
16	MR. WUELLNER: Well, we'll work with all
17	three and we'll get that standardized so you have
18	something relatively simple to look at and talk
19	about, and hopefully we can get these gentlemen or
20	representatives back to

- 21 CHAIRPERSON GORMAN: Great.
- MR. WUELLNER: -- answer specific questions
- 23 about their individual --
- 24 CHAIRPERSON GORMAN: I wouldn't -- right.
- MR. GEORGE: But John's all over Florida.

1	CHAIRPERSON GORMAN: Right. And, again, I'd
2	like to and myself, my own thought is, I would
3	like to possibly get the deductibles as high as
4	possible on older buildings so that we're
5	insuring an older building for replacement value.
6	We're not insuring that building
7	MR. GEORGE: Well, that's a discussion
8	CHAIRPERSON GORMAN: for a tremendous
9	rate. In other words
10	MR. WUELLNER: That's what you guys can talk
11	about.
12	CHAIRPERSON GORMAN: Set set that value
13	for that older building, and then apply those set
14	values to all three of these providers and then
15	come back by Friday so we can have the meeting
16	Monday and and get rid of and take care of
17	this problem so it's standardized.
18	MR. WUELLNER: Well, you know, the caution I
19	would have in what I think I just heard you say
20	would be that if you you're taking out the

- 21 replacement value, the even reason to have
- replacement value on buildings if you're going to
- 23 adjust the -- the deductible on lower value
- buildings to a point where it no longer makes
- sense to have --

1	CHAIRPERSON GORMAN: There is certainly a
2	point to where it's nonsensical, yeah. So, yeah,
3	I understand. Well, I'll we'll in other
4	words, we'll have to actually defer that to
5	letting you make it an executive decision as to
6	whether or not these buildings are should be
7	insured or not be insured. I mean
8	MR. WUELLNER: Yeah. To the to the best
9	of our ability, we can get you a as close to
10	apples-to-apples kind of comparison for
11	you by the end of the week so you have something
12	to look at over the weekend. We'll put it up on
13	the scene and let them explain the nuances of
14	coverage
15	MR. BRUNSON: Good recommendation.
16	MR. WUELLNER: and then let you go.
17	MR. GEORGE: If if we're going to be
18	asking for one that one person asking for stuff
19	or an option that one person has and the other two
20	don't, out of courtesy, we need to give them the

- 21 opportunity of getting apples to apples.
- MR. WUELLNER: Well, they -- they can --
- MR. GEORGE: That, to me, says we have a
- workshop to discuss what we have and then an
- emergency meeting after that.

1	MR. WUELLNER: I I think you just
2	characterize it as a special meeting and do you
3	know, it's a single purpose meeting and do both
4	things at
5	MR. BRUNSON: What I would recommend is that
6	if you can make and just, Ed, 30 minutes
7	available one-on-one with each of us Friday, to
8	where we could look at the apples to apples and
9	then advertise immediately that we're going to
10	have a meeting at on Monday the 28th.
11	CHAIRPERSON GORMAN: That's fine. Would you
12	agree with that, Mr. George?
13	MR. WUELLNER: At four o'clock?
14	MR. GEORGE: I won't be here.
15	CHAIRPERSON GORMAN: Well, then then
16	it's
17	MR. WUELLNER: Different time.
18	CHAIRPERSON GORMAN: Let's do that. We're
19	going to have each of our board members will
20	discuss the standardization of the value of the

- buildings and the coverages with Mr. Wuellner, and 21 then we will have a meeting Monday at 4 o'clock 22 and make the decision. 23 MR. WUELLNER: The only other caution is that 24
- why -- why don't you let us establish the value at 25

1	this point so that that information gets in their
2	hands tomorrow morning instead of
3	CHAIRPERSON GORMAN: Certainly, that's fine.
4	MR. WUELLNER: And then you guys can kick
5	around the balance of it.
6	CHAIRPERSON GORMAN: That makes sense.
7	MR. WUELLNER: That way, everybody's got the
8	exact same insured value they're working off of.
9	MR. BRUNSON: And if you miss it a million,
10	we won't hold you to it.
11	CHAIRPERSON GORMAN: Okay. Then then
12	we
13	MR. WUELLNER: He's going to be missed.
14	MR. BRUNSON: Just make sure make sure you
15	include the sexual harassment of this job.
16	CHAIRPERSON GORMAN: Okay. Do we have we
17	had a request. I know we're we're reaching the
18	normal rules, but let's go move on.
19	We have a public comment, please.

MR. WILES: Thank you. Doug Wiles, Herbie

Wiles Insurance. And let me, on behalf of all of us in the industry apologize to you. Insurance is not an easy topic anymore to discuss. I don't think any of us intended to make this any more

difficult than trying to lay out what we've got.

1	The differences in coverage and companies,
2	deductibles are all a factor of where we happen to
3	be today in an insurance crisis that still
4	continues to go on.
5	Fortunately, because we've not had any
6	hurricanes or significant losses in Florida, for
7	that matter in the country, insurance companies
8	have a little more money to work with, and as a
9	result, you're seeing your premiums come down.
10	And I think that's the absolute good news for
11	you, is that regardless of who you choose in
12	another week or ten days, you're going to be
13	serving the public well because the cost is going
14	to be less.
15	And I'm absolutely confident that with a
16	little bit of time with with the director and
17	all of us working together, we're going to be able
18	to get you the information that you see, because
19	there's no intent here to to play a little

cat-and-mouse or a shell game. It's just

- unfortunately the way it is and why we spend hourswith the green eyeshades.
- But, Commissioner Brunson, I've been in your
- place. I think it's a wise choice to do and I
- 25 think you should be commended for at least a

1	little bit of postponement to make sure you
2	understand what you're getting. Thank you.
3	CHAIRPERSON GORMAN: All right. Thank you,
4	Mr. Wiles. All right. Fine. So, we can move on
5	to the next item, then, because Staff has that
6	direction, correct?
7	MR. WUELLNER: Yes. Four o'clock. I just
8	want to confirm
9	CHAIRPERSON GORMAN: Four o'clock on Monday.
10	We'll have emergency meeting and we'll decide.
11	And then we have moving on to the next item,
12	because we're is airline service discussion,
13	the action plan.
14	10.E AIRLINE SERVICE DISCUSSION - ACTION PLAN
15	MR. WUELLNER: Yeah, actually, on the
16	previous cover I gave you a draft
17	MR. BRUNSON: Here you go.
18	MR. WUELLNER: Thanks. A draft version of a

20

white paper that I developed and got out to you

approximately April 11th, so a couple of weeks

- ago. That goes over, you know, what we knew, when
- we knew it, that kind of information, as well as a
- bit of a summary to date of things that we did
- with -- upon learning that Skybus went out of
- business.

1	Just let me state publicly we had one hour,
2	approximately one hour of advance notice that this
3	was was was coming down the pike, and that
4	was at we learned about 8:30 on the night that
5	they announced at 9:30. So, we didn't know and
6	didn't have any expectations of this happening.
7	And as with all airlines, we understood they
8	were having, you know, a tightness, so to speak,
9	within their companies, as most airlines are right
10	now. It's every headline in the paper seems to
11	indicate some level of loss on a quarterly basis
12	for most airlines.
13	Upon learning that, Staff secured the
14	terminal building, as you might expect, and
15	proprietary items for Skybus have have since
16	been were secured. And I think as of today,
17	most items of of substance have been removed by
18	the airline now and are are now off property as
19	they those assets became a part of their
20	bankruptcy filing, as you might expect.

- There weren't, surprisingly, many items, you
- know, that -- that actually were owned by them.
- 23 It's primarily related to communication. There's
- some limited telecommunication and equipment.
- 25 That's -- that's essentially what -- what they had

here, that that belonged to them. 1 At this point relative to the parking lot, I 2 can tell you it's empty, that everybody who had 3 left vehicles with us has now since claimed those vehicles. 5 Our rental car contracts had become in full force in terms of revenue production beginning in 7 February of this year, and we were enjoying a 8 couple of really wonderful months relative to 9 revenue, and we're -- we're disappointed to see 10 that opportunity going away, at least short term, 11 12 anyway. We -- I summarize the financial position in 13 just a minute, but the -- those rental car 14 contracts remain in place and are as valid today 15

immediately produce revenue to us at the -- at the commission value of 15 percent per contract;

the expectation is if the -- if the Authority

as they were when they were executed, so they --

desires to move on with commercial service, they

16

17

- whereas, prior to that, we had the ramp-up time of getting those agreements negotiated and getting them in place.
- So, we only had two months of the big number
- 25 revenues for rental cars that -- because that's

1	how long the agreements produced revenue at that
2	point. So, we we've made decent money prior to
3	that, but but it really enhanced in February
4	and March. And like I said, I can explain that
5	further in a minute.
6	Consolidated rental car project, as I
7	mentioned earlier, was placed on hold and and
8	continues to be in the hold position waiting
9	further action as I guess starting today, but,
10	you know, likely down the road a little bit.
11	Changed all this and didn't change the
12	computer back over.
13	TSA support at the time are offering this. A
14	couple of weeks ago, TSA had indicated that their
15	first read was that the federalization of the
16	facility could remain until we surrendered it.
17	They have since adjusted that position that in the
18	event we are not really engaged in either with
19	service or it's on the horizon, that they will
20	likely, in July, begin taking equipment out, as

- 21 they need to, and we'll begin the process of
- defederalization if there's just no activity or no
- 23 interest.
- As you know, we've contracted with the
- 25 Sheriff's Office for requirement for law

enforcement officer during airline operations. 1 That is suspended at this point, so it doesn't 2 cost us anything while -- while the facility is not being used. MR. BRUNSON: They can reassign those people? 5 MR. WUELLNER: Yes. And likewise, if service resumes, we can in a sense reclaim that support 7 with them. 8 We had huge public relations committee 9 support immediately after, as well as to this date 10 in gathering data, helping us get a message out 11 12 there that was consistent. Your Airport Authority members, for the most part, were very helpful 13 14 in -- in putting a positive message out there, because there is really nothing negative about it 15 16 other than the service isn't here. There's -- in 17 terms of local investment, it's -- it's been protected. 18 PFC, when -- again, when I wrote this, FAA 19

had indicated that we -- we should be able to

continue with the application process. As you
know, that was submitted for a PFC. We've since
learned they've told us if we don't have service
established by close of business April 30th, that
they will in a sense deny the application. We

1	would be welcome do resubmit the application upon
2	resumption of commercial service. But they can't
3	authorize it based on an airline that doesn't
4	exist in in your community.
5	And lastly, due to the nature of our
6	agreements with the airline, we had no irons in
7	the fire, so to speak, as an Airport Authority in
8	the Skybus bankruptcy. So, we we were not owed
9	money directly from the airline, and as a result,
10	we have not had to expend money in legal fees or
11	anything else to protect the Authority's interest
12	that might have been there in a contract value.
13	Had it been a lease agreement or some other
14	method, there may very well have been assets to
15	protect or rent to protect or or things of that
16	nature through bankruptcy. The nature of our
17	agreement didn't require that. So, it's actually
18	a positive in the direction of our agreements.
19	In terms of our financial position, the
20	Airport Authority expended approximately \$3.2

million overall in capital and equipment and
things of that nature related to the facility, of
which we recovered \$1.325 million directly from
Florida DOT related to those expenditures. That
grant participation was limited to the building,

1	not equipment purchases and the like, surrounding
2	it.
3	That leaves an an Authority investment in
4	total of about \$1.9 million. Of that
5	\$1.9 dollars, it's important to note that if you
6	secure or go after additional airline service,
7	about \$1.4 million of that, or nearly
8	three-quarters of the number, is eligible for
9	recovery under PFCs we believe to be eligible
10	still. So, just because you're you're not
11	collecting it right now doesn't mean you wouldn't
12	be able to collect it in the event you reestablish
13	commercial service. So, it it could easily be
14	recovered into that, leaving the total local
15	investment of about \$500,000 that would be offset
16	by revenues long term, or would have normally been
17	offset by revenues from a capital side.
18	Now, from an operating expenditure side,
19	I'm I'm pleased to say that the Airport
20	Authority made money. The Airport Authority made

approximately \$150,000 at the end of the day. We
did make one small adjustment, about a \$30,000
additional expenditure under operating that was
related to the last payment for law enforcement
officers for a quarter, for the first three months

1	of this calendar year. So, it was about a \$30,000
2	expenditure, bringing the total general
3	expenditures to about a hundred thousand dollars.
4	Rental car revenues, we only received
5	commissions for two months. Now, keep in mind
6	those two months generated \$130-, almost \$135,000
7	for two months. That would have been a wonderful
8	trend to have continued for the whole year and
9	indeed would have continued the whole year at that
10	rate; in fact, it should have been significantly
11	better than that.
12	My original estimates, had the service
13	continued, probably put us at a \$1.2 million
14	rental car commission number for the first year
15	had Skybus survived and been able to operate their
16	plan and announced intentions for St. Augustine.
17	Prior to that, we have recovered about
18	\$41,000 in rental car fees under the old
19	agreements, and that was strictly a per-vehicle
20	fixed fee that was being assessed.

- We also recovered -- were able to collect for
- the six months that paid parking was in place. We
- collected, after taxes, about \$82,000 in revenue
- for parking.
- We, also, through our FBO agreement,

1	recovered \$40 almost \$43,000 in fuel flowage
2	fees from Skybus, and that's at 8 cents a gallon
3	over 530 it's almost 537,000 gallons of jet A
4	that was pumped while Skybus was here. When you
5	net that out, it's about \$150,000.
6	Now it's important to kind of note to put
7	that in order of magnitude, that's the equivalent
8	right now of about three years' worth of rent that
9	you would normally have recovered on a hangar if
10	you had built it of that size. So, in nine
11	months, ten months, you recovered the equivalent
12	of three years rent, netting it out. So, it it
13	was enormously profitable if it could have
14	sustained.
15	You haven't lost anything relative to what
16	you made on the operation of the same kind of an
17	investment. Hopefully if if it if the
18	decision is to go on with finding other carriers,
19	and indeed we find carriers, then these numbers,
20	the revenue side, anyway, begins to pick up

- 21 largely immediately.
- Now, one other note to make is that because
- of the number of enplanements the airport
- received, that the enplanement numbers relative to
- 25 federal grants for commercial service airports are

- based on a calendar year. 1 Since Skybus had about -- these are round 2 numbers -- about 30,000 passenger enplanements 3 last year, and in this current calendar year has about 30,000 enplanements, we tripped the 5 threshold of 10,000 enplanements per year in both years and will be eligible to receive commercial 7 service entitlement funds of approximately 8 \$1,000,000 for each of the two years that can be 9 used for additional capital. That's money that we 10 would absolutely never have gotten without Skybus 11 12 here. As compared to \$300,000, which would have 13 been the general aviation entitlement for the 14 two-year period. So, it's obviously about a \$1.7 million 15 16 enhancement in grant funds that would be available 17 to the airport just by having service for the few months we did. So, at the end of the day, it's --18 it wasn't all bad. 19
- file:///Al/airport4-21-08.txt (265 of 338)5/12/2008 2:38:51 PM

Now, that brings us in a sense to where are

we today or where -- the Authority needs to either
validate direction as we're going or help us
understand what you're thinking as far as long
term in commercial service, as it goes. Are we --

is it something you continue -- would like us to

1	continue to market? I think you've got enough of
2	a track record here of of the revenue
3	generation side to see that if we are able to
4	connect with additional commercial service, that
5	there's significant revenue to be made to the
6	airport after operating expenses. And and that
7	could be significant over time.
8	In addition to that, as Mr. Hickox's actually
9	pointed out, I mean, you I think the community
10	as a whole really latched onto the idea of being
11	able to fly out of here. Sixty thousand
12	enplanements over the period of time we had an
13	airline is is a serious number of enplanements.
14	And I think people were very disappointed that
15	suddenly they're back to driving to Jacksonville
16	or back to driving to Daytona to to catch
17	service. Not that anything necessarily covers
18	everybody's bases, but the opportunity to to do
19	that locally was I think appreciated by most of
20	the most of St. Johns County citizens that used

- 21 it.
- To that extent, we need some direction as to
- whether you would like us to continue marketing.
- We have had conversations already and indeed have
- a meeting this week with at least one other

1	carrier. I have another carrier who is very close
2	to making a decision to begin some level of
3	service as early as June.
4	I I would hope that we would not abandon,
5	if the decision is to go forward commercial
6	service, that one of the really strong points I'm
7	hearing with these other carriers is the way we're
8	developing our relationships with the airline.
9	And that that zero-cost mentally that you've
10	taken some public hits over because it doesn't
11	mirror traditional airline agreements, is it is
12	absolutely what many of these newer carriers are
13	looking for and is the strongest argument we have
14	That, and the number of passengers carried in the
15	short period of time, are the two strongest
16	arguments I'm hearing for the airlines for their
17	interest for in this airport and this
18	community, and indeed the several other airports
19	that had virtually identical models.

We would hope that you -- if your interest is

in continuing with commercial service that, you
know, a reasonable period of time could be
established, maybe 90 to 120 days to -- as I was
quoted a number of times as, you know, beating the

bush to see if we can't find some significant

file:///A|/airport4-21-08.txt (270 of 338)5/12/2008 2:38:51 PM

1	interest in using the facility and and allow us
2	to get that coalesced a little bit and brought
3	back to you in the form of future agreements.
4	In the event we can't get there, there's
5	there's just simply no one interested at this
6	time, it's not you know, it's not a direction
7	it's going to go, or you make the decision today
8	we're just not we're not interested in
9	commercial service, we're done with it, let's move
10	on, then then we can certainly go out and
11	get get moving on what it's going to take to
12	get the building converted over to hanger, get
13	get the information on the door, that kind of
14	detail.
15	We've been doing that concurrently, anyway.
16	But the I think a 120-day period, something
17	like that, would be you haven't in fairness,
18	you haven't budgeted you didn't budget to put a
19	door on the end of it. So, it's it's a capital
20	item we'd have to either take out of reserves or

- whatever if you want to move it through in thiscurrent fiscal year.
- 23 If it's something you just want as a
- 24 contingency, we can budget into next year so that
- 25 it's, you know, in a sense funded and ready to go

1	October 1, which is not much further than 120 days
2	at this point, believe it or not.
3	I would think we could put best efforts
4	forward right now. I don't see any issues in
5	keeping, if we get some nibbles, keeping the TSA
6	federalization in place, which is a long lead
7	item. I don't see us having any issues with being
8	able to sustain our 139 certificate to the class I
9	level. If we can have some nibbles on board, I
10	think FAA will give us that latitude.
11	And as as I said, the back-up position
12	would be to to go back and hang a door on this
13	and and convert it, convert it back to a
14	hangar.
15	CHAIRPERSON GORMAN: Well, thank you,
16	Mr. Wuellner. It's I'm going to go to public
17	comment, and then we'll go to board.
18	Yes, Mr. Rippe.
19	MR. RIPPE: Yeah, Herb Rippe. I Ed,

thanks for that update. I -- the basic math

here -- and I think we need to get this out to the public. If I heard you correctly, we spent \$3.2 million. You know, part of that, we had the state grant, and the Airport Authority spent \$1.9, of which you expect to get \$1.7 back, right, through

1	federal grants. And we have an operating profit
2	in excess of \$150,000.
3	I mean, a point here is it was a break-even
4	experience from an Airport Authority budget
5	perspective. And and I don't think that's the
6	public perception, that it's a break-even
7	experience. And if it if in fact that is
8	correct, then we ought to be out giving the
9	airport and this board and and and the staff
10	some positive press for being conservative in the
11	way that we've approached commercial service.
12	And and I I just think it's a good
13	message. It's a positive message for the public,
14	one that the public doesn't have right now and the
15	public should.
16	MR. HICKOX: I suggest the message has been
17	given chronically on the air.
18	MR. RIPPE: Well, I have not heard it other
19	than than right here, but in any case, we could

benefit from some positive PR.

As I have talked to the public, in my quest
for -- for a seat here at the table, commercial
service is perceived as being very positive for

St. Augustine. There are a lot of people that
really appreciated having Skybus serve this city.

1	And I personally certainly would like to see it
2	continue. Thanks.
3	CHAIRPERSON GORMAN: Thank you, Mr. Rippe.
4	Any other any further public comment?
5	MS. WILLIS: Yes.
6	CHAIRPERSON GORMAN: Mr. Sling oops.
7	Let's Mrs. Willis?
8	MR. SLINGLUFF: Let me bring you the mic.
9	CHAIRPERSON GORMAN: All right.
10	MR. WUELLNER: And and welcome back.
11	MS. WILLIS: Thank you. This time of day
12	nobody wants to hear another word, and we're all
13	tired. But they do have a very difficult job,
14	especially on insurance. There's no way you could
15	make a decision when you just received the
16	information.
17	I'm Mary Willis, and I live next door in
18	Araquay Park. And just quickly, to give you my
19	qualifications for the bottom line I'm going to

give you is that I've lived near the airport for

- 76 years, minus 31 in my beach house at Crescent
- Beach. I now live in Araquay Park right next
- door.
- I also served 20 years as an elected
- commissioner to another board, so I know how

1	difficult their job is. And we should appreciate
2	the unpaid job that they're doing.
3	My bottom line that I wanted to come here and
4	tell you today is I just one month ago completed
5	34,600 miles around the world, not including three
6	off flights that our Boeing 757 it was a
7	private jet could not fly to those smaller
8	airports.
9	And we were confined against our will for
10	almost an hour in China, in Chengdu. We had just
11	returned from Tibet before the killing and
12	murdering started on Monday. We just returned on
13	Saturday. And I appreciated the freedom even of a
14	small airport like this.
15	So, even though I am a next-door neighbor,
16	thank you for the for the job that you're
17	doing, boys, and the ladies, too, if they were
18	here.
19	MR. BRUNSON: Thanks, Mary.
20	CHAIRPERSON GORMAN: Thank you very much for

that comment.
Mr. Slingluff?
MR. SLINGLUFF: I -- I just want to say that
the Skybus service really did serve as a bridge to

the community, and I think it's one that we need

1	to hold out for. It's a tough market out there,
2	though. You know, Skybus wasn't the only airline
3	that went down.
4	There's two ways of looking at it. It's, you
5	know, a glass full or a glass half empty, half
6	full. I'd like to look at it as it is half full
7	because we have so many resources here to be able
8	to attract an airline in here. If we use a
9	120-day period, a 180-day period, whatever the
10	board grants to go out there, we do have a good
11	fallback position. And I think you all know where
12	I stand on that one. We can we can put it to
13	work.
14	But we're we're so far down the road that
15	we might as well keep on going, keep the door
16	open, keep the chances alive for a little bit
17	longer. Thank you.
18	CHAIRPERSON GORMAN: Well, thank you,
19	Mr. Slingluff. Any further public? Yes, sir.

MR. GLADU: Just like to say that I think

- 21 that -- this mic?
- MR. WUELLNER: Mic, thank you.
- 23 CHAIRPERSON GORMAN: Yes, please. And please
- say again where you live and your name.
- MR. GLADU: My name is Theodore Gladu. I

1	live at 701 Palm Hammock Circle. Seems to me that
2	a whole bunch of this money that this gentleman's
3	talking about that we did so well with was money
4	that the taxpayers gave to the Airport Authority.
5	Am I wrong in that?
6	MR. WUELLNER: Yep.
7	MR. GLADU: I'm wrong in that. Where did you
8	get the money from, sir?
9	MR. WUELLNER: Quite a bit of the money
10	you're talking about came from aviation fuel
11	taxes. So, if you didn't operate an aircraft and
12	burn fuel, you didn't pay it.
13	CHAIRPERSON GORMAN: Just to clarify it
14	for for the speaker, what percentage would you
15	say, just guessing, was ad valorem and what
16	percentage was
17	MR. WUELLNER: The
18	CHAIRPERSON GORMAN: Just guess, close.
19	MR. WUELLNER: The Airport Authority's share

is largely ad valorem. But any other matching

- dollars are from aviation fuel-type taxes and
- 22 the --
- MR. BRUNSON: That's where we got the money.
- MR. WUELLNER: And the --
- 25 CHAIRPERSON GORMAN: I wanted to just clarify

that for the record. 1 MR. WUELLNER: Yeah. And the \$1.4 million we 2 refer to as PFC reimbursable is actually, again, 3 paid by outbound passengers from the airport, not the general public. So, if you don't choose to 5 fly outbound, you make no contribution to that number. 7 CHAIRPERSON GORMAN: All right. Let's move 9 on to board comment. MR. BRUNSON: Real simply -- and I have been 10 talking to the community a lot. Number one on 11 12 their mind is quality of life. And I have been 13 flying into this airport for, gosh, 35 years. And 14 I've seen -- and grew up around the airport. And I've seen -- I've landed at night with no UNICOM. 15 16 I've seen the tower come. And we -- we live in a 17 unique community. And I've attended meetings with the North 18 Shores Development. I've attended meetings 19

talking about noise. And -- and sure, we keep

reminding ourselves how to do proper approaches to
hold down on the noise, and there might be some
legitimacy. And -- and people that know more
about it than me might think about a new aerobatic

box. I don't -- I don't know. But we do need to

file:///Al/airport4-21-08.txt (286 of 338)5/12/2008 2:38:51 PM

1	think about quality of life.
2	But what I hear every day is wanting the
3	airport to be self-sufficient. And that's the
4	that's number one in in my opinion, 90 percent
5	of the people. And and then when I talk to
6	them and try to educate them on the economic value
7	of the airport.
8	And and the son of a prominent person was
9	here today. And I said, "We would take your tax
10	money and we reinvest it."
11	And, Victor, we've been doing that. Is he
12	gone?
13	UNKNOWN SPEAKER: Yes.
14	MR. BRUNSON: And but he says, "I don't
15	want you to do that anymore. I want you to be
16	self-sufficient."
17	So, I think we've already made up our mind
18	we're going to do that. Having said that, quality
19	of life, being self-sufficient.

Wow. We've gone through Skybus, we see it

- works, and I certainly would recommend we keep on
- looking for a carrier that makes sense. And we
- give it the 90 or 120 day, but make a decision, if
- it's not going to work, to -- to -- to get that
- hangar rented.

1	And I know for a fact that I've had the
2	occasion to be in the company of John Mica
3	socially and and some other things in the last
4	several days, and it's very much on his mind.
5	Quality of life and the noise and the
6	motorcycles and I live on Woodlawn Road next to
7	the Sheriff's training area, and I've never had a
8	meeting with the homeowners or complaining
9	about the sirens. Never had a meeting complaining
10	about the pistol shots that are just right over
11	here. And I look at that as they're helping my
12	quality of life.
13	But, boy, if we could the PR committee, if
14	they could educate what this airport does.
15	I went to forum in Ponte Vedra here the other
16	day, just after the Skybus, and the comments were,
17	"Well, the airport now is a country club for
18	pilots."
19	Nothing could be farther from the truth. So,
20	I think this the thing I feel bad about Skybus,

so many of the people were so excited about using
this airline. They were proud to have this
airline coming here and going to Richmond and
Columbus or Portsmouth. And -- and they were --

they're missing it. And I hope we can -- I hope

we can correct that shortly. 1 But those are my comments. I'd -- I'd 2 recommend you go -- go ahead and try to find 3 commercial flights that makes sense for this community and keep in mind our quality of life and 5 keep in mind our commitment to being self-sufficient. 7 And these are -- these are good numbers that we -- we're talking about. And I'm excited that 9 we're -- that we have a good model. 10 11 That's all the comments I have. 12 CHAIRPERSON GORMAN: I'll -- sir, I see --13 MR. GEORGE: This is board comment. 14 CHAIRPERSON GORMAN: Go ahead. Board 15 comment, and then we'll go back to public comment. 16 That's fine. 17 MR. GEORGE: Ed, what -- what rate do you think we can get on this hangar if it were turned 18 back into the -- I heard you say \$60,000 a year. 19

Is that --

- MR. WUELLNER: Well, it's a \$6 -- it's a
- 22 \$6.50 a square foot --
- MR. GEORGE: Okay, Ed. And how many --
- MR. WUELLNER: -- facility comparable to our
- 25 other --

MR. GEORGE: How many square feet are there? 1 MR. WUELLNER: It would depend on how we did 2 the -- if we use -- if you're able to get the 3 whole thing in there, it's about 11,000 square foot. 5 MR. GEORGE: Okay. So, you're talking 60 --MR. WUELLNER: Sixty-six thousand --7 MR. GEORGE: -- 70 grand, something like 8 that. The \$1.4 million that Ed was talking 9 about -- and correct me if I'm wrong, and I hope I 10 am. The \$1.4 million would come from us -- to us 11 12 only if we get another airline in here. So, the number, sir, that you were talking about, the 13 14 \$1.7 --MR. RIPPE: No. No. That was with 15 16 federal --17 MR. WUELLNER: He's referring to grants. MR. RIPPE: -- grants, that we will get it. 18

MR. WUELLNER: The commercial service

entitlement grants that --

19

- MR. BRUNSON: Be able to use it again.
- MR. GEORGE: Okay. So, we can use that
- 23 regardless --
- MR. WUELLNER: That's correct.
- MR. GEORGE: -- of whether we -- regardless

1	of whether we have an airline in here using or
2	not.
3	MR. WUELLNER: Correct.
4	MR. RIPPE: And then if we and then if we
5	had commercial service, we could also collect the
6	PFCs, collect that.
7	MR. GEORGE: Okay. Good. That's a good
8	clarification.
9	CHAIRPERSON GORMAN: Right. That's that's
10	the key I'm sorry.
11	MR. GEORGE: When I look at numbers, you
12	know, from the rental car rents and fees, all
13	we've got to do is get the traffic in here, and
14	that picks up again. So, I think when you're
15	looking at those kind of numbers versus \$60-,
16	\$70,000 a year, I don't consider this like buying
17	a lotto ticket. But the return on the money that
18	you're going to get by sitting on your hands
19	for excuse me, by not renting it for 90 to 120

days to give time for this to go forward I think

- 21 is -- is a very worthwhile gamble to take.
- I could support a 90-day and then let you
- come back to the board based on what activity is
- having. And I've been involved with the PR
- committee that's pulling together the -- the

positive statistics to go out to these -- you 1 know, these airlines. So, I could supporting 2 going 90 days, yes. CHAIRPERSON GORMAN: The -- it seems key to the issue of making this investment work to get 5 some traffic so that we continue to have -- we 7 continue to break that \$10,000 threshold so we continue to get that federal entitlement. And so 8 to be able to get -- keep this alive as an issue, 9 we've got to try to get some type of 121 10 operation. 11 Again, there is -- because we -- the \$70,000 12 that Mr. George talks about is not a tremendous 13 14 investment considering what we've spent versus what we could have if we kept 121. So, that's 15 16 pretty obvious that the best of all worlds is to 17 get the -- the -- the public 121 operation going again. 18 There is -- can we think out of the box at it 19

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at all? In other words, let's say we -- we do

- what you had asked myself for, what Mr. George was
- just talking about, what Mr. Brunson thought was a
- good idea, this 90 days, at least, maybe to a 120.
- After that point, can we rent this thing short
- 25 term to somebody else without destroying the

infrastructure totally? In other words, we put a 1 door on it. Let's -- can this be discussed? You 2 put a door on it, you've got --MR. WUELLNER: I --CHAIRPERSON GORMAN: -- a failsafe operation? 5 MR. WUELLNER: I would say certainly we can discuss it and see if --7 CHAIRPERSON GORMAN: Okay. MR. WUELLNER: -- there are some other uses 9 for the building before rushing to convert it. 10 CHAIRPERSON GORMAN: Right. 11 12 MR. WUELLNER: Now, I -- offhand, I don't know what that would be, but --13 14 CHAIRPERSON GORMAN: I'm just -- just talking out loud now, I mean, just thinking, to clarify 15 16 the issue, that the investment is so much better

MR. WUELLNER: Oh, absolutely.

MR. WUELLNER: Oh, absolutely.

CHAIRPERSON GORMAN: -- as an investment.

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kept 121 --

21	CHAIRPERSON GORMAN: Yeah. But having some
22	stopgap measure for some income should that be

- 23 impossible.
- MR. WUELLNER: Yeah. And, you know, I make
- 25 the point a little -- I think a little better than

1	this, but there is you know, just the just
2	the rental car side of this, I mean, our counter
3	leases are what, \$1800 a year, something like
4	that, is what the the counter rentals are.
5	When you put it all together, it's about a \$9,000
6	normal rental car expectation as a GA airport.
7	That's that's about as good as we could do.
8	You know, when you look that since commercial
9	service, that was \$180,000 in revenue for less
10	than a year, and really only included a two-month
11	snapshot of what it should have been producing, or
12	I should say could have been producing had we
13	known commercial service was here
14	CHAIRPERSON GORMAN: Right.
15	MR. WUELLNER: and could have made those
16	contract adjustments.
17	CHAIRPERSON GORMAN: Ed, but we're clear
18	that then do we need to make recommendation or
19	direction for Staff right now to continue

MR. BRUNSON: I think you have our

- 21 recommendation.
- MR. WUELLNER: Well, if you --
- 23 CHAIRPERSON GORMAN: The recommendation of 90
- days at this point?
- MR. GEORGE: Are you going to recognize some

1	of the public?
2	CHAIRPERSON GORMAN: We are.
3	MR. GEORGE: Oh, okay. I'm sorry.
4	CHAIRPERSON GORMAN: I'm I'll do that.
5	Just a moment, Mr. George.
6	MR. GEORGE: All right. I'm sorry.
7	MR. WUELLNER: For ease of ease of motion,
8	if you get if and when you get to that point,
9	90 days is fine. But if we can just reference the
10	staff recommendation part up here, that way, we've
11	got some general direction as to what the 90
12	what we can be talking to carriers about for next
13	90 days, so
14	CHAIRPERSON GORMAN: All right. That's fine.
15	MR. WUELLNER: there's no surprises coming
16	back to you.
17	CHAIRPERSON GORMAN: We can revisit this in a
18	month.
19	MR. WUELLNER: Absolutely, yes.

CHAIRPERSON GORMAN: All right. Then we'll

- 21 do so.
- MR. WUELLNER: And I would say, again, any
- agreements would be coming back to the board no
- 24 matter what, so it's not like it's --
- 25 CHAIRPERSON GORMAN: That's fine. Then we

1	can be clear on that. Let's break rank and go
2	back to public comments, is that we're here for
3	the public. Mr. Kendeigh?
4	11 PUBLIC COMMENT - GENERAL
5	MR. KENDEIGH: Yeah, just two seconds. As
6	Mr. Brunson was discussing, he lives close to the
7	Sheriff's Department, and the pistol shots and the
8	sirens, that's okay, but I think that's normally
9	done in the daytime. We that live close to the
10	airport, I think, have a little more I know
11	we've got some people from Eagle Creek, and there
12	seems to be a lot of general aviation, I think, or
13	perhaps golfing people or tennis people, I don't
14	know, with with private jets. But we get a lot
15	of middle-of-the-night things.
16	Over our particular home we've had big big
17	huge helicopters from 9:00, 9:30, 11 o'clock at
18	night, which is, again, when the tower is closed,
19	that that's fine. But they still occur, which,
20	it's a general aviation airport. I understand

- 21 that.
- The Skybus wasn't that noisy. It was at a
- very low decibel. I have no problem with that at
- 24 all.
- What I question, when I first heard about the

1	Skybus coming in, okay, why do we need this? And
2	I sat out on the side of the road, and about 30
3	people stopped, and a couple reporters were there.
4	And they said, "Why do we need an airport here
5	or a commercial?" We've got Jacksonville 30
6	minutes away, Daytona 30 minutes away, Gainesville
7	is about an hour. Even Skybus put us in
8	Jacksonville, Daytona. We they didn't give
9	us didn't give us St. Augustine.
10	But when they if we build this hangar, we
11	can just pop the door off (sic) of it and we've
12	got a we can rent it. Well, if that's a
13	relatively easy thing to do, rather than wait 120
14	days and lose 120 days' rental, why not just put
15	this door, anticipating?
16	CHAIRPERSON GORMAN: I can answer that for
17	you. Only because you've got a capital cost for a
18	door that wasn't very expensive. And so you
19	just you'd like to give him a little bit of
20	lead time, because if there really are some ripe

- 21 prospects --
- MR. KENDEIGH: Right.
- 23 CHAIRPERSON GORMAN: -- and without doing
- that capital expenditure for the door, let them
- 25 in.

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If all those -- after his research and after

all those -- all those leads prove dead, well,

then, we're going to have to go to plan B and

4	probably discuss actively getting this thing
5	leased with with a door.
6	But there's a capital expenditure to the
7	door.
8	MR. KENDEIGH: Right.
9	CHAIRPERSON GORMAN: And and there are
10	people that have actively submitted an interest to
11	Mr. Wuellner to the airport here. So, we've got
12	to have a little bit of time to let this flesh
13	out. That's that's and I'm speaking for
14	Mr. Wuellner on that, but that's the answer,
15	really.
16	MR. KENDEIGH: The only question, 83 came and
17	nothing happened. I mean, six months, and then,
18	you know, this lasted
19	CHAIRPERSON GORMAN: Well, we're not going to
20	let it go forever.

- MR. KENDEIGH: Okay. Thank you.
- 22 CHAIRPERSON GORMAN: That's your answer.
- 23 Mr. Sesona. You know, I suppose we're not filling
- out -- we do need to fill out these cards, because
- 25 that's something we were supposed to do. But you

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have one up here so come on up, Mr. Sesona. 1 2 MR. SESONA: Al Sesona, 394 North Boulevard. Trying to grow this airport into something other 3 than what it is, is a big, big job. And I commend all of you for trying to do that. 5 I'm old Air Force, World War II. Noise doesn't bother me. In fact, I enjoy living next 7 to the airport perhaps more than any one of you. 8 9 It's soothing to me, whether it be daytime flying, nighttime flying. 10 My point is this: Y'all talking about, you 11 know, \$3.2 million or \$2.1 million or what it is, 12

my objection -- my principal objection is that you

keep dipping back into money that's going to come

generating income from internally, okay? You're

selling gas. You're selling whatever. But it's

never enough to support what you want to do.

out of a collection of federal money or state

money. This is my big beef. You're not

20 Consequently, to someone like me, it seems as

- though, you know, your grasp is always beyond your
 reach. You're always trying to get something out
 there that's just kind of like out of reach.
 And given, you know, the state of our
- economy, where you've got, you know, three

1	airlines going belly up and Skybus really kicking
2	you in the gut, if if I was the board and if I
3	were Ed, I've got to tell you something; I'd want
4	to cry, as it was something that would fall in my
5	lap. But painful.
6	I hope y'all can find someone else that will
7	replace Skybus. You got your work cut out for
8	you. But I'll continue to be an adversary and
9	I'll continue to try to speak as a private citizen
10	and a taxpayer. And I'm sorry if what I say
11	doesn't hit you well at from time to time.
12	CHAIRPERSON GORMAN: Well, that's all right.
13	Thank you, sir. I appreciate that.
14	MR. BRUNSON: I need to be home by
15	CHAIRPERSON GORMAN: We have any further?
16	We've got Mr. Jones. We've got another a
17	public you've got a card up here, please?
18	MR. JONES: Yes, I do.

CHAIRPERSON GORMAN: Yes. Come on up and

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speak.

MR. JONES: Joe Jones, 4672 5th Avenue. I

just had a question for you. When you built the

hangar stuff with Grumman on your leasing stuff,

didn't you give up a parking lot to go with the

hangar for where you were placing -- where you're

making the money for the parked cars? 1 MR. WUELLNER: Did I give it up? 2 MR. JONES: Not give it up. I mean, they didn't re-lease it because you needed it for your parking -- for your car -- or for your airline and 5 stuff. MR. WUELLNER: Actually --7 MR. JONES: So, is it -- it's basically 8 you're really talking about a parking lot, too, 9 there, so you almost need to wait, because what 10 are you going to do with the parking lot without 11 12 airline to generate money? 13 MR. WUELLNER: Yeah. To -- to clarify, we approached Grumman, and they re-leased back to us 14 property the Airport Authority owned. 15 16 MR. JONES: Right. But you wasn't making 17 rent --18 MR. WUELLNER: That was in the --MR. JONES: You wasn't making rent. 19

MR. WUELLNER: But there was no adjustment in

- cost. They -- you know, we didn't pay them to get
- it back or they didn't change their rent payments
- 23 to the Airport Authority as a result of that.
- MR. JONES: I thought when y'all were doing
- all that negotiation, that's how you got it back.

1	You know, something happened.
2	MR. WUELLNER: Well, obviously, we were doing
3	other lease negotiations with them, and they were
4	motivated to let us do that.
5	MR. JONES: Right. Well, I'm just saying if
6	you've got a parking lot there besides a hangar,
7	you almost need to wait so you can generate money
8	off the parking lot, too, because that's where a
9	bunch of your money was coming from, was parking.
10	So, it almost benefits to wait the 120 days,
11	because you're not talking about just a hangar.
12	You're talking about a parking lot.
13	MR. BRUNSON: Right. Good point.
14	CHAIRPERSON GORMAN: The whole thing
15	generates income as just as the structures.
16	We have one more public comment, and that is
17	Alice
18	MR. BRUNSON: Sutherland.
19	CHAIRPERSON GORMAN: Sutherland. I'm

sorry. I just -- you wrote fast, but we got

- 21 through.
- MS. SUTHERLAND: Hi, there. Alice
- 23 Sutherland. And some comments about the airline
- service. I talk to the people around the tourism
- industry in the city, in the county every day.

1	And I and just today, in fact, I talked to some
2	people who had booked their tickets back in
3	December for a trip to come this week to
4	St. Augustine. They still came. They found
5	another way to get here. And, you know, Skybus
6	made such an impact on St. Augustine, that we will
7	never be able to fully thank them enough for what
8	they did to us for marketing.
9	Some of the conversations that I've had with
10	people, they they always mention about not
11	billing us as St. Augustine, billing us as
12	Jacksonville, Daytona. Well, that, to me, was a
13	brilliant marketing move, because nobody has
14	really heard about St. Augustine. People have
15	heard about Jacksonville, Daytona. It only took a
16	short while before St. Augustine started to get
17	top billing.
18	As as far as the revenues that we made off
19	of that, I think it's phenomenal. I'm hearing
20	about other airlines going belly up, you know,

around the country. And they are -- they are
leaving the airports, leaving hundreds and
hundreds of thousands of dollars. And our
management team saw enough to make sure that kind
of thing didn't happen here. We prepared for the

1	worst. We've been through the worst possible case
2	scenario, and we came out ahead.
3	People have to stop looking at what we're
4	spending and see it as the asset that it is in
5	this airport, that once you do come off the tax
6	rolls, it's going to be generating revenue for
7	this county and citizens for years and years and
8	decades to come.
9	So, you know, it's easy to squawk about the
10	\$10 or \$20 you're paying on your tax bill every
11	year, but, you know, what are you getting back
12	from the county, you know, when you're paying all
13	those school board taxes and equestrian centers
14	and boat ramps and parks and everything else?
15	They're never going to have the chance to generate
16	the sort of revenue that this airport is.
17	And, again, you know, I'm always giving kudos
18	to the airport board because I watch what you do,
19	I'm looking at the numbers. And between the
20	airport board and the management team, you know,

- alls I can say is well done, you know, we did it.
- MR. GEORGE: Thank you.
- MS. SUTHERLAND: Thanks.
- 24 CHAIRPERSON GORMAN: Thank you for your
- comments.

1	MR. GEORGE: Mr. Chairman?
2	CHAIRPERSON GORMAN: Yes, Mr. George.
3	MR. GEORGE: I make a motion that we accept
4	Staff's recommendation to allow them to proceed in
5	finding someone else to come into St. Augustine
6	for a period of 90 days, with the option to
7	increase that, depending on what the activity is.
8	CHAIRPERSON GORMAN: Fine. That's a good
9	idea, because it clarifies the issue. All right.
10	Do we have a second?
11	MR. BRUNSON: (Indicating.)
12	CHAIRPERSON GORMAN: All right. We have a
13	second. All in favor?
14	MR. BRUNSON: Aye.
15	MR. GEORGE: Aye.
16	CHAIRPERSON GORMAN: Now that's clarified.
17	Thank you.
18	All right. We have been out of order a
19	little bit, but we have housekeeping issues?

MR. WUELLNER: Just a few.

21	CHAIRPERSON GORMAN: Just a few? Okay.
22	Because we're running along. That's fine.
23	13 HOUSEKEEPING
24	MR. WUELLNER: We have a couple of members
25	attending AAAE. And last call for that. If you

still would like to try and do -- go to AAAE, I 1 need to know by the 25th, which is the end of the 2 week, in order to take advantage of the reduced rate structure out there. May 8th and 9th is our 139 inspection, so 5 that you know that. We will have an exercise with TSA relative to 7 security in May. That's on the books with the 8 Sheriff's Office, FBI, and all those who need to 9 be involved in that. 10 I do want to point out that we've -- during 11 12 recent inspection of building T-hangar unit C, that half of that roof is in need of replacement 13 14 immediately. It's about a \$30,000 expenditure item in capital. We are going to get a -- get the 15 16 quotes and bids together on that and get that 17 accomplished. We'll get it back to you as an award. But it's about a \$30,000 expenditure to do 18 19 the east half of the entire roof of that, what is

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it, about a 50 by 300-and-some foot long building.

- But that metal has had it on -- on that roof, and
- if we don't do something, then it's going to
- become untenable, which means you lose the revenue
- also.
- 25 CHAIRPERSON GORMAN: Understand, is that --

1	MR. GEORGE: Make sure you add that cost into
2	the insurance valuation.
3	MR. WUELLNER: Yeah. Well, that half of the
4	roof would be covered.
5	MR. BRUNSON: In our return on the
6	investment.
7	MR. WUELLNER: Because it's newer than '86.
8	MR. BRUNSON: In our return on investment.
9	MR. WUELLNER: On the roof? Okay.
10	CHAIRPERSON GORMAN: Anything else for
11	housekeeping?
12	MR. WUELLNER: No, sir. That's it.
13	CHAIRPERSON GORMAN: Okay. We have
14	Let's see.
15	MR. WUELLNER: You already did your public
16	comments unless you want to
17	CHAIRPERSON GORMAN: We've done the public
18	comments. I believe we're done through that.
19	Clarify as to the next regular meeting.
20	14 NEXT MEETING DATES

- MR. WUELLNER: Next regular meeting, let me
- look real quick here, is May 19th as it's
- scheduled, at 4 o'clock. And you added, just
- reminder, next --
- 25 CHAIRPERSON GORMAN: That's right.

1	MR. WUELLNER: Monday, the 29th, at
2	4 o'clock, is your we will advertise that as a
3	special meeting. That will be only relative to
4	insurance. And you will be permitted to take
5	action as a result.
6	CHAIRPERSON GORMAN: Monday the 2 say
7	again?
8	MR. WUELLNER: ninth.
9	CHAIRPERSON GORMAN: Twenty-ninth?
10	MR. WUELLNER: This is the 21st. I'm sorry.
11	I'm reading it wrong. It's the 28th.
12	CHAIRPERSON GORMAN: Twenty-eighth. Thank
13	you.
14	MR. WUELLNER: I'm used to Sunday being the
15	left-most column, so I'm reading
16	CHAIRPERSON GORMAN: Right. That's fine.
17	Monday, the 28th.
18	MR. WUELLNER: It's a five-day calendar.
19	CHAIRPERSON GORMAN: I understand.

MR. WUELLNER: You don't see those often.

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- last little housekeeping item. Mr. George has
- pointed out we had an agenda item here for BB --
- 24 BCC letter, a suggestion --
- MR. WUELLNER: We did in the original agenda

1	out. I had at least one board member approach me
2	about drafting a resolution or drafting a letter
3	or something to go to the Board of County
4	Commissioners, basically asking them to lighten
5	up, that, you know
6	CHAIRPERSON GORMAN: Okay. Just wanted to
7	know what that was about.
8	MR. WUELLNER: it really wasn't their area
9	of purview and
10	CHAIRPERSON GORMAN: It's not if it comes
11	up again
12	MR. WUELLNER: That particular member was not
13	going to be here today to
14	CHAIRPERSON GORMAN: I see.
15	MR. WUELLNER: to do it, so we pulled it
16	off before the meeting.
17	CHAIRPERSON GORMAN: I see. Because the
18	member wasn't here. I understand. That's
19	that's clarification. All right. How about, do

we have -- so, we've had the public comment. And

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21	then do we have board comment? Then we're done.
22	14 AUTHORITY MEMBERS
23	MR. BRUNSON: I think we've pretty well
24	covered it. The only thing I would say, that my
25	personal opinion, property values are going to go

1	down next year, and we are going to lose revenue
2	for the county and our millage rate to and so I
3	would caution us to start early in our budgeting
4	and take take that into consideration to do the
5	pro forma to where we can be well prepared to
6	to cut, cut, cut.
7	CHAIRPERSON GORMAN: All right.
8	MR. BRUNSON: That's all I have.
9	CHAIRPERSON GORMAN: I understand.
10	Mr. George, do you have a comment?
11	MR. GEORGE: No, I don't have any comments.
12	CHAIRPERSON GORMAN: No comments from
13	Mr. George.
14	I have just a couple quick ones. I've asked
15	the director for a breakout of our capital items
16	that we expended for Skybus. And then we're going
17	to look at that and look at our realtime assets
18	and then our realtime we've had some losses.
19	We're going to look at those losses versus our
20	assets that continue.

And again, myself, as the treasurer, I'd like
to add a continuing discussion of our ability for
our taxes -- taxing status necessity, in other
words, whether we can run lean enough to be able
to get off the rolls and what that date will be.

1	So, with that whole thought, we'll have to
2	reach for the gavel and adjourn this meeting until
3	the 19th. Thank you very much for your patience
4	with my ability for Roberts Rules of Order.
5	(Meeting adjourned at 6:56 p.m.)
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1	CERTIFICATE OF REPORTER
2	
3	STATE OF FLORIDA)
4	COUNTY OF ST. JOHNS)
5	
6	I, SHERRIE W. SMITH, RPR-CP, do hereby
7	certify that the foregoing pages constitute a true
8	and complete transcript of the proceedings
9	transcribed by me to the best of my ability in the
10	aforementioned cause at the time and place herein
11	set forth.
12	I further certify that I am not a relative,
13	employee, attorney, or counsel of any of the
14	parties, nor am I a relative or employee of any of
15	the parties' attorneys or counsel connected with
16	the action, nor am I financially interested in the
17	action.
18	Dated this 8th day of May, 2008
19	
20	

	SHERRIE W. SMITH, RPR-CP, FPR
21	Notary Public - State of Florida
	My Commission No.: DD732803
22	Commission Expires: 2/29/12
23	(This signature is not valid unless
	signed in blue ink.)
24	
25	