Regular Meeting held in The Conference Center, Meeting Room B 4730 Casa Cola Way St. Augustine, Florida on Monday, November 14, 2022
from 4:00 p.m. to 5:48 p.m.

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BOARD MEMBERS PRESENT:
    BRUCE MAGUIRE, Chairman
    SUZANNE GREEN
    JUSTIN MIRGEAUX
    REBA LUDLOW
    ROBERT OLSON
ALSO PRESENT:
    DOUGLAS N. BURNETT, Esquire, St. Johns Law Group,
    104 Sea Grove Main Street, St. Augustine, FL, 32080,
    Attorney for Airport Authority.
    EDWARD WUELLNER, A.A.E., Executive Director.
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        JANET M. BEASON, RPR, RMR, CRR
        St. Augustine Court Reporters
        17 Pacific Street, Suite B
        St. Augustine, FL 32084
        (904) 825-0570
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PROCEEDINGS
CHAIRMAN MAGUIRE: All right. Call the meeting to order. Robert, if you'll start the Pledge.

MR. OLSON: Okay.
(Pledge of Allegiance.)
MEETING MINUTES
CHAIRMAN MAGUIRE: Thank you all for coming. The meeting -- the minutes of the meeting, does anybody have any comments or anything on the minutes?

MR. OLSON: No.
CHAIRMAN MAGUIRE: No?
MS. LUDLOW: No.
CHAIRMAN MAGUIRE: Okay. Then they will be approved as present.

FINANCIAL REPORT
CHAIRMAN MAGUIRE: How about the financial
report; any comments, changes, modifications?
MS. LUDLOW: I -- I did mark some things on there, but \(I\) decided \(I\) would wait till the first of the year.

CHAIRMAN MAGUIRE: Okay. So then they will --
MR. OLSON: Oh, I'm sorry. I was going to
catch you after the -- are we saying both the
meeting -- past meeting minutes and the workshop -CHAIRMAN MAGUIRE: All the minutes. MR. OLSON: -- minutes because -CHAIRMAN MAGUIRE: All the minutes. MR. OLSON: Okay. Including the workshop minutes?

CHAIRMAN MAGUIRE: Yes. MR. OLSON: Okay. That's good, because I think they should -CHAIRMAN MAGUIRE: All the minutes -MR. OLSON: Okay.

CHAIRMAN MAGUIRE: -- in the past that have not been approved are now approved.

MR. OLSON: Okay. Good. Thank you. MS. LUDLOW: And that would be financials, too, because --

CHAIRMAN MAGUIRE: The financials, any financials that have not been approved will be approved, okay?

MS. LUDLOW: Yes.
AGENDA APPROVAL
CHAIRMAN MAGUIRE: Okay. The agenda, does anybody have any changes/modifications to the agenda?

MS. GREEN: No.

MS. LUDLOW: No.

CHAIRMAN MAGUIRE: Okay. Then we'll continue as is.

\section*{STAFF REPORT}

CHAIRMAN MAGUIRE: Move on to the staff
report. Mr. Wuellner?

MR. WUELLNER: Yes, sir. Just a couple of items.

One, terminal entrance road, we have an agenda item on that, so we'll take that in a minute. Just a reminder for those that don't know, our FAR -FAA 139 inspection will be held the end of this week, the last couple of days of this week. So, we don't expect to have any issues on that.

And continue to have conversations with both air carriers as well as air -- our Northrop Grumman folks about future projects perhaps coming to this area. So we'll see where some of that materializes.

Let's see. The Grumman types of development occurring or at least any kind of substantive lease-related kinds of actions till after the first of the year --

CHAIRMAN MAGUIRE: Okay.
MR. WUELLNER: -- looks very promising.

CHAIRMAN MAGUIRE: Okay. Comments, questions? MR. MIRGEAUX: Question. When do we hear from the -- the FAR Part 139 inspection, when do we hear the determination of that? Is that like a -MR. WUELLNER: Immediately after. MR. MIRGEAUX: Immediately after? MR. WUELLNER: Uh-huh. Then they'll formalize those findings into a letter. If there are issues, it will come out as an LOI, I believe they call it. MR. MIRGEAUX: Okay. MR. WUELLNER: But more often than not, we don't get those, so...

But we get a --
MR. MIRGEAUX: Like an --
MR. WUELLNER: -- typically about an hour debrief at the end of their inspection to tell us what if any issues they found and are likely to go into a letter.

MR. MIRGEAUX: Thank you.
CHAIRMAN MAGUIRE: Uh-huh.

MS. LUDLOW: And the airlines, you're in discussions with new airlines to come to town?

MR. WUELLNER: Yes. As you probably were of, we were out meeting with carriers last about two weeks ago, three weeks ago. Had some very good
discussions with some and I -- I would expect that some positive things will be coming. Not quite there yet, but looking good.

MS. LUDLOW: Okay.
CHAIRMAN MAGUIRE: Okay. Any other comments or questions? Okay. Get into the operations, Ed.

MR. WUELLNER: I don't -- I'm trying to resolve a mic issue, apparently, but \(I\) don't have control over that, so...

We had to turn the volume down so that the mics didn't squeal, so \(I\) don't know what -- whether you're just not hearing it or it's not coming through?

COURT REPORTER: It's just real low. I'm just having trouble hearing.

MR. WUELLNER: Okay. I'll try to speak up just in case.

COURT REPORTER: Thank you.

MR. WUELLNER: Sure.

Just a quick summary. You can see air traffic volumes as well as fuel volumes are definitely up. We continue to -- what \(I\) would call recovery past COVID here all positive trends. Looks to be, if you annualize it, about 120 -- 120,000 ops is likely the end number or approximately the end
number for the year. So good solid recovery back from where we were.

CHAIRMAN MAGUIRE: Okay.
MR. WUELLNER: I'm happy to try to deal with any specifics issues, but basically it's just when it comes through on the -- on the payment schedule and we know what the gallons are for a particular month.

CHAIRMAN MAGUIRE: Okay. Questions on operations? All right.

MS. LUDLOW: No.
CHAIRMAN MAGUIRE: Do you have one? No?
MS. LUDLOW: No.
BUSINESS PARTNER UPDATES
CHAIRMAN MAGUIRE: Okay. Business partners, Mr. Dean. Commissioner, sir.

COMMISSIONER DEAN: I have a pretty brief report, unless there are questions, but I did want to highlight the impact of Nicole to the entire county and particularly our beaches.

With respect to Nicole, we probably experienced at least 50 million in actual destruction damages, both public and private. 50 million is our best figure today after a weekend analysis or windshield survey. And that's just for

Nicole.
Now, with beaches, that's a -- I want to share with you what's happened since both Ian and Nicole, because they both had major impacts and it's a major number. But our beaches were really, really, really hit hard. Critical erosion both with Ian and Nicole. And it's estimated that between the two of those storms, it's probably a -- damage assessment is about \(\$ 120\) million. And that's going to be a difficult challenge to deal with, but -and we have three or four different ways to deal with it.

Most of you know and we've talked about it before, for our two federal projects, the one at St. Augustine Beach and the one from Vilano Beach up to just north of Serenata Beach Club, the Corps of Engineers will come in on their own dime and totally rebuild those -- both those beaches to pre-storm conditions. So you can take them out of the equation.

But for the other areas of our county, and we have 42 miles of beach -- beaches, we had quite a bit of damage at Summer Haven, quite a bit actually at Crescent Beach and St. Augustine Beach.

The Embassy Suites seawall was hit really
really hard. And then to the north, we had made it -- the one-time placement we did, what we call the South Ponte Vedra project, was hit really hard, and the area north of Mickler's Landing where we're looking to do a federal project, doing a feasibility study, was hit really really hard. So we continue to struggle with our beaches.

And I get a lot of questions from constituents who say, "Henry, why are you even doing this? I mean, Mother Nature is a formidable force. You put the sand down and it just washes out to sea." Well, let me tell you that without those beaches and the dunes that \(I\) call sacrificial lambs, we would lose millions if not a billion dollars' worth of upland properties, homes, businesses, and other structures.

You saw what happened to A1A last week, the Coastal Highway. And DOT, bless their hearts, we were fortunate, we have such an efficient effective DOT that they were out there and got that -- those temporary improvements done in less than \(I\) think around 12 hours. It was amazing.

So, but I think that the whole issue of managing our beaches and keeping them healthy for both economic and environmental reasons is going to
be an ongoing issue for this county with years to come -- for years to come.

And I'll tell you that, I mean, I believe Volusia and Flagler had similar damages. You may have seen some of the video of the homes falling into the ocean at a place called Willer by -Wilbur by the Sea which is in Volusia County.

So that's the real highlight I wanted to mention this week. And if there are any questions, Bruce, I'll be glad to address other issues.

CHAIRMAN MAGUIRE: Has the county commission looked at getting more jetties put in north of Vilano Beach?

COMMISSIONER DEAN: Not really. I mean, they are so difficult to permit now by -- any type of armoring or groins or jetties or breakwaters, you start with a presumption that the DEP is going to deny those projects.

They're -- they're all about natural
beaches -- or beaches or in this case engineered beaches, but it's still sand versus any kind of revetment or breakwater or jetty. So it's doubtful that that will happen in my lifetime.

CHAIRMAN MAGUIRE: Okay. Any questions for
Mr. -- Commissioner Dean?

MS. LUDLOW: Yeah. I will say, I get the same comment, that, "Well, why do you put more sand there? It's going to be taken away." And so, I tell them, "Well, Florida has a hurricanes. Do you want to leave," you know? COMMISSIONER DEAN: Can go to California and have -MS. LUDLOW: That's the way it is. COMMISSIONER DEAN: -- earthquakes and wildfires, I guess. I don't -- it's not a good option.

MS. LUDLOW: That's right. Thank you. CHAIRMAN MAGUIRE: Okay. COMMISSIONER DEAN: All right. CHAIRMAN MAGUIRE: Thank you, very much. COMMISSIONER DEAN: Okay. I have another meeting, if you don't mind. I apologize, I've got to --

CHAIRMAN MAGUIRE: Go right ahead.
COMMISSIONER DEAN: -- leave, but it's good to see everybody.

MS. LUDLOW: Bye.
COMMISSIONER DEAN: All right.
CHAIRMAN MAGUIRE: Okay. Atlantic Aviation, Mr. Beyers?

MR. BEYERS: No comment.

CHAIRMAN MAGUIRE: Nothing?

MR. BEYERS: No, sir.

CHAIRMAN MAGUIRE: All right. Jaime Topp or
Jose Riera, which one?

MR. RIERA: Right here. Jose Riera.

CHAIRMAN MAGUIRE: Okay. Jose.

MR. RIERA: Just briefly, thanks for letting us use this facility to do the eagle flights. It was Young Eagles. It was successful.

There were like 40 -some people registered, and not all of them showed up, but there were like 26 of them took a flight and it was very successful. So we'd like to continue that and we'll probably do it again next year. That's the report \(I\) have for you.

CHAIRMAN MAGUIRE: Thank you, very much.
Okay. Mr. McKendrick, is he here?
(Not present.)

CHAIRMAN MAGUIRE: Don't see him. All right.
Mr. Burnet?

MR. BURNETT: Hopefully it's made it around to
you now. I sent a letter that hopefully has been circulated to you.

There's a Part 16 complaint that's been filed
by the Federal Aviation Administration, and we have now received the notice of docketing related to that complaint. The complaint was filed by Volato, Inc. against the St. Johns County Airport Authority, and the docketing date was November 3rd, 2022.

The quick part of it, it's an administrative process, but it's kind of similar to civil litigation where there's a potential for a motion to dismiss, motion for summary judgment, and the answer, discovery, those kind of things. And it's -- as I set out in my letter giving you a little bit of an overview, it's my recommendation at this stage that the Authority retain outside counsel for this particular matter. CHAIRMAN MAGUIRE: All right. Questions? MS. GREEN: Do we need to take any discussion or action on that?

MS. LUDLOW: You have 20 days.
MS. GREEN: Well, that's 20 days to file something. Something has to be drafted and done before that. That's a big difference. MR. OLSON: And it's 20 days from a certain date.

MS. GREEN: From November 3rd when it was
docketed.
MR. OLSON: Correct.

MS. GREEN: Correct.
MR. OLSON: So that's a very short period of
time --
MS. GREEN: Correct.
MR. OLSON: -- to have other counsel determine whether -- I mean, it sounds like there's a decision as to how to respond to that in -- within the 20 days.

MR. BURNETT: Sure. If you by analogy look at it similar to civil litigation, oftentimes folks are served a lawsuit and then they go retain a lawyer and if they need additional time, typically the legal system allows for additional time.

MR. OLSON: Would that have to be a formal
request for extension?
MR. BURNETT: You -- yes.
MR. OLSON: Okay.
MR. BURNETT: So --

MS. LUDLOW: By the attorney.
MS. GREEN: But aren't they routinely granted?
MR. BURNETT: Yes.
MS. GREEN: Yes.
MR. BURNETT: It's a function of just basic
due process.
MR. OLSON: Okay. So --
MR. BURNETT: So, you know, whether it would be granted or not in this case, I can't say, but typically those kinds of requests are granted.

But the counsel that has filed this apparently has an office in Washington, D.C. And so, to the extent something was actually going to transpire in that area, it may be well served for the airport to engage, for example, Akerman Senterfitt, which the Airport Authority has related to bonding matters consulted with Peter Dame in the Jacksonville office at Akerman. Akerman \(I\) know has offices in D.C.

The other thing related to them is Jim Porter at Akerman heads the department that in Tampa represents the Tampa International Airport, their outside counsel sort of in my position but for Tampa International Airport. And so they've got good depth to be able to handle this matter.

That's the direction \(I\) think you probably want to go with this, especially with a formal or informal relationship already having used Peter Dame in the past for consultation related to bonding matters.

CHAIRMAN MAGUIRE: Okay.
MR. BURNETT: Peter's not a litigator. That's not the lawyer you would actually use. He's a bond counsel, finance counsel, but it's the same law firm.

MS. GREEN: So my position is, I believe that the board and the Authority really has not done anything wrong, however, we need outside counsel to do this and time is ticking on it, at least to file an answer or dismissal or response -- responsive pleading within the time frame.

So I'm not sure there's any motion you need from the board. I mean, if you're going to solicit and that's what we do, you set out the qualifications and --

MR. BURNETT: Yeah, I guess you have two different things going on.

Right now, obviously we have an agenda item related to solicitation, right, to -- for new legal services. I think they're two separate items, and here's why I think they're two separate items.

Is that, one, you have a legal issue that needs to be addressed now with outside counsel. Two, the law firm that you hire, typically if you looked at any law firm that's in St. Johns County,

I don't know of any law firm in St. Johns County that has offices, for example, in Washington, D.C., that has the breadth of reach as Akerman.

MR. OLSON: Okay.
MR. BURNETT: So I don't know that you would get -- the law firms that respond to a proposal for -- to provide the Airport Authority ongoing legal services is probably still a separate law firm than the one you would use for this. MR. OLSON: Okay. So is there board authorization needed to request the extension in whichever order and retain counsel for this matter, outside counsel?

MR. BURNETT: I think you have two things. One, you would have the direction of move forward with defending the matter and retain outside counsel to do so.

MS. GREEN: Which is separate from -MR. BURNETT: Yeah. So it's completely
separate from the other item.
MS. GREEN: Yes.
MR. OLSON: So then everything else can be handled administratively between the meetings?

MS. GREEN: Which one?
MR. OLSON: The authorization to retain -- to

> defend and to retain.

MR. BURNETT: I guess what I'm saying right now, let's -- let's not talk about the ongoing legal services. We'll get to that agenda item.

MR. OLSON: Right.
MR. BURNETT: But solely as to this issue --
MR. OLSON: Yeah, you said outside counsel --
MR. BURNETT: -- the Authority -- my
recommendation for you would be to proceed with retaining outside counsel and directing them to defend the action.

MS. LUDLOW: So his question was, do we need board approval, a motion, or who does -- what's for the outside --

MR. WUELLNER: I think all we really need to do is direct defend -- to defend it. That's it.

MS. GREEN: I don't think we have any choice. I mean --

MS. LUDLOW: I agree.
MS. GREEN: -- the litigation's been filed.
We have 20 days to respond in some responsive pleading. So we need to direct them to our hire outside counsel. I don't think there's any motion or anything.

MR. BURNETT: Well, I guess to make it clear,
we could a mot- --
MS. GREEN: It's up to you.
MR. BURNETT: The board could make a motion -CHAIRMAN MAGUIRE: Make a motion or -MS. GREEN: Yes, chair -CHAIRMAN MAGUIRE: -- we could do consensus. That would satisfy this. But \(I\) think a motion would be --

MR. OLSON: Will this board be able to see the -- between meetings the work products that are coming out of the -- that presumably outside counsel will be sent?

I assume that there'll be a -- well, we have, what, half of 20 days left about. We have 10 days. How will this board -- will this board be consulted on what that response is or when -- what's the next thing that would come to -- come -- come here? Because I'm very interested in knowing what the defense is and seeing how this proceeds.

MR. WUELLNER: You do not meet again in time to take action following the development of the response. At this point, you do not. You would absolutely get the information relative to what the response is.

MR. OLSON: Okay.

MR. BURNETT: And I guess the one thing that \(I\) would say beyond that is you can always meet with Mr. Wuellner directly for -- in my experience communicate directly with the attorney that represents the Authority to find out what's going on --

MR. OLSON: Oh.
MR. BURNETT: -- and discuss -- you know, find
out what the plan of action is that they think
they're going to take and share with them any knowledge that you may have, for example, that may be really beneficial to the lawyer defending the Authority.

MR. OLSON: Okay.
MR. BURNETT: And Ed will -- obviously Ed will
be the one communicating with them --
MR. OLSON: Yeah, right.
MR. BURNETT: -- so he'll have direct contact information for presumably Jim Porter.

MR. OLSON: Okay.
CHAIRMAN MAGUIRE: Okay. Do we want to make a motion?

MR. MIRGEAUX: I'll make a motion to direct staff to retain outside counsel to respond to the complaint.

CHAIRMAN MAGUIRE: To defend. MR. MIRGEAUX: We're going to take the -MS. GREEN: It's a response. It's a responsive pleading. It could be dismissal, it could be a lot of things.

CHAIRMAN MAGUIRE: Okay. Yeah, good point. MR. MIRGEAUX: They're going to give us advice.

MS. GREEN: Yeah, uh-huh.

CHAIRMAN MAGUIRE: Is that a good -- is that a good motion? MR. BURNETT: Yes, sir. CHAIRMAN MAGUIRE: Okay. Second? MS. GREEN: I'll second. CHAIRMAN MAGUIRE: Okay. Further discussion? (None.)

CHAIRMAN MAGUIRE: Okay. Do I have to ask for outside opinion?

MR. BURNETT: No, sir, but you can. Any comments?
(None, )
CHAIRMAN MAGUIRE: Okay. Bring it back to the board. All in favor?

MS. GREEN: Aye.

MR. MIRGEAUX: Aye.

MS. LUDLOW: Aye.
MR. OLSON: Aye.
CHAIRMAN MAGUIRE: Aye. Opposed?
(None.)

CHAIRMAN MAGUIRE: Okay. Five-to-zero vote. Is that it, Mr. Burnett?

MR. BURNETT: Yes, sir, for this one. OLD BUSINESS ITEMS

CHAIRMAN MAGUIRE: Okay. Let's go to old business items. Ed?

MR. WUELLNER: We have one old business item which relates to your strategic plan. Folks from Ricondo are here to do a brief update on where things are.

MR. LENDA: Thank you. Good afternoon. Just to give a quick update on the status of the strategic airport business plan.

Schedule-wise, we did have a meeting with the board, do our first board workshop last month where we discussed mission, vision, and values. And then today we had our first of three stakeholder workshops.

The one today was with the external, the external group. Tomorrow afternoon, early afternoon, we'll be meeting with the -- the large
businesses, the large tenants as well as the aero businesses. And then in the early evening, we'll be missing with the GA community. All with the hopes of meeting early or to mid next month, December, for the second board workshop. CHAIRMAN MAGUIRE: Okay. Questions? Go ahead.

MR. OLSON: Well, I sat in on the session this morning, the stakeholder session with the external stakeholders, and \(I\) just want to say that it was a really good session.

We had representatives of FDOT, VCB,
vacation -- Visitors \& Convention Bureau, the

Chamber, St. Johns County Economic Development, Flagler College, St. Johns County Civic Round Table. I may have missed an organization or two. But it was a -- a lively discussion, and a lot of good feedback and input into the work of formulating a strategic business plan.

So, again, I -- the other two stakeholder sessions and this -- the one today was sort of like a focus group. It worked really well at the number of people that were here, enough to -- we didn't have so many that they couldn't sit around this table.

And tomorrow we'll have the airport businesses in a stakeholder group discussion, and that is at 1:00 and it runs for two hours. And then in the evening or 5:00 to 7:00, we have the general aviation group. All of these are self-selection. The announcements went out and it was people responding that they're interested in participating.

But I would encourage people around this table, board -- newly-elected board members to come and sit in and observe these. I think they're really good to observe, also. So, very good. MS. LUDLOW: Learn a lot. CHAIRMAN MAGUIRE: Doug, is that a violation of the Sunshine Law if they do that? MR. BURNETT: Who -- who would be in attendance, the other board members? CHAIRMAN MAGUIRE: Well, he said current board members and the newly-elected board members to attend.

MR. OLSON: To observe.
CHAIRMAN MAGUIRE: Is that -- would that be a Sunshine violation?

MR. BURNETT: I think it's fine if they
observe. The challenge is, the new board members,
as I understand the Sunshine Law, once you're actual elected to the general election and it's confirmed, then the Sunshine Law applies from that point forward.

CHAIRMAN MAGUIRE: Correct.
MR. BURNETT: And so, yeah, the challenge is in -- so then let's back up and just talk about general meetings with board members. If two board members are at a meeting of the public, it may be that, you know, one is the person who's designated to be there and someone else comes. The risk is always that the other board member speaks and then they engage in communication. And engaging in communication about something that may come before the board is a Sunshine Law violation.

That is the more common one to happen because it's innocent when you think about it. It's in public and it's done in a public forum and it's human nature to want to respond. But it's something that technically does violate the Sunshine Law.

Now, if the meetings are noticed and advertised that they're going to take place and the notice and advertisement says one or more -- one or
more board members may be in attendance, that then changes the dynamic --

CHAIRMAN MAGUIRE: Yeah.

MR. BURNETT: -- but that -- and maybe that's
something you want to do going forward.

CHAIRMAN MAGUIRE: That's -- that's what I understood --

MR. BURNETT: But then we need --

CHAIRMAN MAGUIRE: -- if it's advertised that
more than one board member will attend, then Sunshine Law would not prevent attendance and discussion. But if it's not advertised and let's say one of the new board members shows up and he expresses his opinion on an issue coming up and that board -- that new board member hears it, that's a violation.

MR. BURNETT: Well, the risk that you have is the board -- new board member or current board member responding because then you get the communication back and forth.

MS. LUDLOW: But --

MR. BURNETT: So --

MS. LUDLOW: -- they're not --
MR. BURNETT: -- one-way communication is one thing. Engaging in communication is -- is the

> problem.

MS. LUDLOW: But they're not confirmed yet, are they?

MS. GREEN: It doesn't matter. They're elected.

CHAIRMAN MAGUIRE: The law says once
they're --
MR. OLSON: As soon as they're elected. CHAIRMAN MAGUIRE: -- once the election's over.

MR. OLSON: So, are you suggesting that it may be --

MS. LUDLOW: When Vicky Oakes confirms them --
MR. OLSON: -- risky to --
MS. GREEN: She can't take down what you're saying, okay? One person needs to talk at a time. Thanks.

MR. BURNETT: I guess the other challenge is are you going to take minutes for those meetings? Because board member meetings needs to be -- have minutes taken.

MR. OLSON: I understand what you're saying. MR. BURNETT: Yeah.

MR. OLSON: So I also hear now that just
simply having elected or sitting board members
observe may be -- may possibly delve into the area that we don't want to go relative with what you're talking about; is that correct?

MR. BURNETT: You're -- the only dynamic is -and \(I\) guess an e-mail is a perfect example.

You send an e-mail out to a whole group of people and it expresses an opinion about something. And if one of the other board members is in the e-mail group, it's not a problem because it's the one-way communication. But you never know whether or not they'll respond, and if someone responds, then it's the violation. And so the same thing applies in the public setting.

And so the -- you know, excuse me, if you're part of the meeting that's running the meeting, controlling the meeting, then \(I\) guess you can remind that person, whether it's a current board member or one that's an elected board member that hasn't taken their seat yet, you can remind them that it's subject to the Sunshine Law and unfortunately they can't -- they can't speak.

MR. OLSON: Okay. Well --
MR. BURNETT: And you know that it's a -- it's a -- it's a frustrating thing being where you're at because you think of utility and just the value
efficiency of having -- of being able to communicate.

MR. OLSON: Yeah.
MR. BURNETT: But this is something that county commissioners, city commissioners run into all the time when they go to different public events.

MR. OLSON: Yeah. Yeah.
MR. BURNETT: EDC, Chamber, you know, you wind up with two city commissioners, two county commissioners at those meetings all the time and they can't engage in discussion.

MR. OLSON: So if we had publicized it in a formal -- in a more formal way, it would have been okay.

Well, let me just say I've -- I've had the advantage of sitting in one. Maybe I should just sort of step back and not attend tomorrow and maybe there's someone else that wants to attend around this. But if there isn't, I -- I will go and -because -- and observe.

MS. LUDLOW: I will do the 5:00 to 7:00 --
MR. OLSON: Okay.
MS. LUDLOW: -- because I am a stakeholder.
MR. OLSON: Okay. I'll hold back from the

5:00 to 7:00, then.
CHAIRMAN MAGUIRE: Okay.
MR. OLSON: I'll do the -- yeah, I'll do the --

MS. LUDLOW: 1:00 to 3:00.
MR. OLSON: Yeah, I'll do that one. Okay.
MR. LUCETTE: So if I may, Mr. Olson, out of those meetings that we're having with the stakeholders, the intent is to have a packet that will be put together that summarizes all the information that's been provided that will be formatted in a way that we can visualize it and then will be distributed to all the board members some time prior to the second workshop in December. So we -- we're taking notes and we're going to submit this information to all the board members for their review.

I understand attending is helpful because we can hear the information firsthand, but we're -- I think we'll be doing our best to provide something that's as close as possible to the feedback that's been provided to us to everybody. CHAIRMAN MAGUIRE: Okay. Any other comments? MR. WUELLNER: You still have more -MR. LENDA: Yeah, just -- just a few more
slides.
We just wanted to give a real quick overview of board workshop number one where we really focused on the mission statement, the vision, and the value statement.

Just a quick overview. Mission statement focusing on really what you do, who you do it for, why you do it; vision statement, really brief description of those aspirational, future aspirational goals; and the value statement describing the way an organization wants to conduct itself both internally and externally.

So with that in mind, we took the feedback from the board work -- board workshop number one and developed a few draft mission statements as well as vision and value statements, and we did want to share those with you today. We can go to the next slide.

These are still very much draft, and we would intend to submit a briefing package to the board that summarizes all these. But the first of two draft mission statements, just read through these really quickly.

Own, operate, and develop the airport to support and serve the aviation community
businesses, and further improve the quality of life for residents throughout the Northeast Florida region. Again focusing on what you do, who you do it for, and why you do it. Next slide, please. The second one, somewhat of the same language but just a little bit of a twist on it. Own, operate, and develop the airport for the benefit of the aviation and public communities and to support economic development and the quality of life in the Northeast Florida region. So again, two draft mission statements. Not final by any means. We'll submit that briefing packet to the board for additional comment and consideration.

We have four draft vision statements. Embrace opportunity, advance economy, see success. Second one, aviation excellence within reach. The third, inspire our stakeholders, engage our community, and grow with our region. And the last, explore, connect, and engage to inspire excellence. And then last but not least, a few draft value statements. It can be a combination of these or all of these. But first and foremost safety. We provide a safe and efficient operating environment for aviation users, customers, and staff.

Accountability, we make fair decisions that
are flexible and transparent and serve the public with sound judgment. We believe in leaving things better than you found them. And our people. We serve our airport users and businesses and are open-minded to all lines of related business. We provide an engaging, collaborative, and respectful work environment and value our staff.

And so the next steps in our strategic plan is obviously to incorporate any feedback from the board, finish up our stakeholder briefings, and then compile all that information for you to have workshop number two in December.

Oh, yes. Thank you, Remy. And we are currently conducting an online user survey as well. That is in progress. That has been sent out to all stakeholders, the external, the GA, and the large tenant and aero businesses as well. MS. LUDLOW: How has that response been? MR. LENDA: I think as of now we have -- I looked at it this morning. I think we were at about 30 responses. Not all of those were completed. Some of them were going more to the questions that are applicable to them, and that's how we designed the survey. But out of that, I think about ten of them have completed the entire
survey, all questions that pertain to them, so...
MS. LUDLOW: That's surprising.
CHAIRMAN MAGUIRE: Okay. Any other questions?
(None.)
CHAIRMAN MAGUIRE: Okay. Thank you, very much.

MS. LUDLOW: Thank you, Ryan.
CHAIRMAN MAGUIRE: Okay. Ed, back to you. TERMINAL ENTRANCE ROAD UPDATE

MR. WUELLNER: Okay. First agenda item I have for you is the contract award discussion for the terminal access road. And I wanted to walk you through where we think we are at this point and let you provide additional direction if you wish.

We had four bids received for that work. All four of the bids we received were in excess of the engineer's estimate on the project. As a result, the project itself would be over budget if we awarded to any one of the four as it sits today and it would be in -- an inadequate grant match with DOT at this moment.

We are recommending that you pursue value engineering on the project, reintroduce perhaps as necessary minor project specification changes should they be needed, and even rebid the project
should it be necessary.
There are a couple of items sitting out there right now that really also lean toward slowing the project down at this moment and awaiting some additional information.

One is we did make application under the FAA BIL program, the, what is it, Bipartisan Infrastructure Law, has -- had provisions for terminal-related work as well as air traffic control tower-related work. We submitted grant applications under that. Those probably will not be released until \(I\) would think spring at the latest by the time those grant applications are looked at, reviewed, and grant awards made under that.

Second is the timeline related to
decision-making for Northrop Grumman relative to that section of the project. It's probably on an after first -- well, \(I\) know it's on an after first of the year. But it is tied to some work, if they were to move a timeline forward, would have them in construction as early as next summer perhaps. So there'd be a decision-making threshold related to that property, too, probably in a January/February timeline.

So our general advice would be let's just take a breather here, work on the plans and specs a little more. We're not in any risk relative to losing grants or anything else. Try to get the project closer to what the budget is today. Await a funding decision from \(F A A\) at this point and allow us to finalize our work with Grumman in getting that all approved by their side. So basically -MR. OLSON: Would the Grumman matter hold us up? Even if we were able to award the contract now if it were within the budget --

MR. WUELLNER: Yes.
MR. OLSON: -- we would still be holding the project because of awaiting the Grumman matter?

MR. WUELLNER: Yes. There are elements of the project that could move forward right now, but I think it makes sense waiting on their decision-making.

Since we don't have -- it's not in budget right now anyway, there's no way to move forward meaningfully at this point without -- without bringing the project into the budget and getting Grumman decision-making, it's appropriate at this point to just kind of -- just kind of hold.

MR. OLSON: How far -- just without down to
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    the dollars, how far -- I mean, what amount off
    are -- is the --

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MR. WUELLNER: Well, if you --

MR. OLSON: -- apparent qualified low bidder?

MR. WUELLNER: You are about \(\$ 1.8\) million over budget, so it's not even close.

MR. OLSON: Okay.

MS. LUDLOW: Okay. Thank you. Okay.

Okay. So, inadequate grant. So if -- if, say, we took that, if it weren't 1.8 million, but if it were, you know, a half million 25,000, who pays for that?

MR. WUELLNER: That's a -- if we took this additional money, you mean --

MS. LUDLOW: Yes.

MR. WUELLNER: -- if it becomes available?

MS. LUDLOW: Yes.
MR. WUELLNER: That would be FAA dollars.

MS. LUDLOW: Yes.

MR. WUELLNER: It would flow through FAA. So it would be 95 percent paid for by others.

MS. LUDLOW: Oh, okay. So -- but we don't have to get another grant for that? We don't have to file another --

MR. WUELLNER: We have -- we have already
applied, but it -- you won't know whether you get the money for another several months.

MS. LUDLOW: Oh, okay.
MR. WUELLNER: It was open for a very -- for about three weeks or so as they began the new fiscal year with FAA for projects under those two programs.

MS. LUDLOW: But -- okay. So --
MR. WUELLNER: We also have a pending project for -- for equipment in the tower.

MS. GREEN: Right. If we didn't apply, we'd lose that application.

MR. WUELLNER: You don't have any --
MS. GREEN: Right. So that's why we did it because --

MS. LUDLOW: FAA would be -- share the 95 percent.

MR. WUELLNER: We could also enter into discussions with Florida DOT, but that money of course would be 50/50, not 95.

MS. LUDLOW: Yes. Okay. So that's just discussion. What is this FAA BIL? What is it?

MR. WUELLNER: That's the grant fund that I'm referring to.

MS. LUDLOW: BIL?
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    MR. WUELLNER: It's -- it's an acronym. I
    think it's Bi --
    MR. LUCETTE: Bipartisan --
    MR. WUELLNER: Bipartisan, that's the word I'm
    looking for. Bipartisan Infrastructure Law that
    was passed last year.
    MS. LUDLOW: Okay. I just didn't know it.
    MR. WUELLNER: It's focused around two
    specific areas. One is terminal-related
projects --
MS. LUDLOW: Uh-huh.
MR. WUELLNER: -- and the other component is
for air traffic control tower improvements.
MS. LUDLOW: Right. Okay. No, I didn't know
what BIL. And on the Grumman decision-making, can
you tell us what is outstanding on that?
MR. WUELLNER: It's going to be tied to
whatever their next project is, which I'm not at
liberty to talk about yet publicly at their
request. But you've been -- you were briefed on it
a few weeks ago, as I recall.
MS. LUDLOW: Okay. No other questions.
CHAIRMAN MAGUIRE: No more? Any other
comments?
(None.)

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CHAIRMAN MAGUIRE: Okay, Ed. RESOLUTION 2022-08

MR. WUELLNER: Next item \(I\) have for you is Resolution or proposed Resolution 2022-08.

This is the first \(I\) call it small down payment, if you will, on the next phase of \(T\)-hangar projects. This is a Florida DOT project, so it's -- this authorizes acceptance of \(\$ 25,000\) DOT money that would be matched with -- with local money. And it's in your budget, this project is. But it would allow the initial site evaluations for the three potential sites for \(T\)-hangars, give us a handle on how many \(T\)-hangars can be built based on what the funding will be for next year's DOT grant. DOT funding for the first batch of \(T\)-hangar -the first batch of \(T\)-hangar money will be available starting -- it'll be available actually in July, but probably be August till it's under grant. So the construction and the final -- the design of this will be on -- on a summer kind of schedule to start.

CHAIRMAN MAGUIRE: Okay. MR. WUELLNER: This just does some preliminary work. Looks at the sites. Looks at the obstacles. Gives us a determination based on what costs are
out there on \(T\)-hangars currently being bid out in Florida. Give us an idea what the cost we expect per unit, and that gives us an idea, too, as we move forward with design how many units can be built and where they would best be built.

MR. OLSON: I think this is a really good thing to do now because it -- it gives us a leg up on further defining the next phase of T-hangar development so we're not waiting for the next funding from FDOT which is available, as Ed said, in July.

MR. WUELLNER: Yeah. And we'll bring this -once the -- the details are in process, we'll bring that back to you and know where things stand relative to budgeting units and where the like as we get into summer. We'll do it before then.

MS. GREEN: And this is already in our budget. We already discussed --

MR. WUELLNER: This is, yes.
MS. GREEN: Yeah.

MS. LUDLOW: So the antenna facility, what is
that thing at the \(F\)-- where \(F\) row where the
port-a-port -- white port-a-ports were, why
can't -- that is very old. How old is that? It's
older than we are -- since we've been here.

MR. WUELLNER: I'm guessing here, but I think about 2000 it was built.

MS. LUDLOW: Yes.
MR. WUELLNER: Roughly.
MS. LUDLOW: Oh, okay. Couldn't we look into
the cost of moving that?
MR. WUELLNER: Well, just start with the premise it's not our facility.

MS. LUDLOW: I know, but we could ask them about moving it --

MR. WUELLNER: Sure. We can.
MS. LUDLOW: -- right? If nobody asks, you know, I mean, it's rather old now, so they may be, you know, open to just moving it.

MR. WUELLNER: Perhaps.
MS. LUDLOW: Because, I mean, I know they could put some of those antennas other places. It was just where they put them back in 2000.

MR. OLSON: So that would be part of this phase of work.

MR. WUELLNER: They could look at that with this.

MS. LUDLOW: Yes. Yeah. Yes, but we can ask ahead of time --

MR. OLSON: Yeah, right.

MS. LUDLOW: -- to get that moved, yes.
MR. OLSON: Okay. Well, I move the
adoption --
CHAIRMAN MAGUIRE: Have to go to public comment.

MR. OLSON: Oh, okay.
CHAIRMAN MAGUIRE: Okay. Jose --
MR. RIERA: Yes.
CHAIRMAN MAGUIRE: -- did you have a comment?
MR. RIERA: Yes, I do. Jose Riera. I'm a former registered professional engineer here in the state of Florida.

And looking at this resolution, you really -it brings a lot to be desired in this handset. When \(I\) read it, it says one \(T\)-hangar. And for those of us that are new, I was thinking one T-hangar, who's going to be using only one hangar?

So I would -- I would suggest that the resolution be drafted more concise such that it indicates what is this project related to? You know, a row of T -hangars. Where is it going to be located? Because some of us don't know if you-all have a project.

And then the last thing, it says \(\$ 25,000\). I was thinking, wow, \(\$ 25,000\), that doesn't even buy a
door for a hangar for to build one. So it needs to be more specific in saying, okay, what is this \(\$ 25,000\) for? And it should say that it is for the engineering phase.

And so, those are my comments as far as making this resolution more transparent and open to the public that doesn't know anything about it. It may be very well for you because you-all know about it, but if somebody reads it like I did, I'm thinking why do we need to have this resolution in this manner if it doesn't tell me much about anything, you know, if \(I\) were just plain in public? That's my comment about making the resolution more appropriately and conveys more information to everyone who reads it.

CHAIRMAN MAGUIRE: Okay.
MR. RIERA: All right.
CHAIRMAN MAGUIRE: Any other comment from the public?
(None.)
CHAIRMAN MAGUIRE: Okay. Bring it back to the board. Okay, Robert?

MR. OLSON: Yeah, I'm looking for the one T-hangar thing. So, I can't see it in the script here.

MR. MIRGEAUX: I think it's in the title. MS. GREEN: It just -- design -MS. LUDLOW: Design and construct T-hangar. MS. GREEN: -- and contract [sic] T-hangar. It doesn't say one. It's just design and construct T-hangar.

MR. OLSON: Okay. Okay. I move the adoption of Resolution 2022-08 with the addition of language to --

MR. WUELLNER: You cannot -- you cannot amend the title of the grant with DOT. You do not have that authority.

MR. OLSON: Oh, this is -- this is DOT
language? We have to accept --

MR. WUELLNER: The title, this is DOT --

MR. OLSON: Okay.

MS. GREEN: Because it's a participation of 50 percent --

MR. OLSON: So the --

MR. WUELLNER: You will -- you will have additional, at least one additional resolution and supplemental grant that will go pile on top of this that will fund the hangar and fund the other details you're looking for.

MR. OLSON: Okay. So the -- the information,

> the language, the way it's written that follows the word "Whereas" three places, that is not ours to modify. MR. WUELLNER: Correct. MR. OLSON: Okay. Well, I move the -- I'll simplify it. I move the adoption of Resolution 2022-08. MR. MIRGEAUX: Hold on. Additional discussion or request additional discussion, if that's okay. CHAIRMAN MAGUIRE: Okay. Yeah. MR. MIRGEAUX: So, our SAAPA representative brings up a great point, and it's -- and I don't know if we can amend the -- the bullets under the "Now therefore" section or -- obviously we can't the old Hangar Row J, and Ms. Ludlow had mentioned ame the title because it's not our title, that's the grant program as defined by -- is it FDot? MR. WUELLNER: Yes, sir. mites that are going to be looked at for these -this engineering work. What are they again? Just can we state them publicly -MR. WUELLNER: Would be -- MIRGEAUX: Okay. So you mentioned three me
at a previous meeting looking at a site that was I guess you would call it adjacent to the wash rack in the T-hangar area.

MR. MIRGEAUX: So there's three separate sites that this \(\$ 50,000\) is going to be programmed directed towards potentially.

MS. LUDLOW: Just for engineering.
MR. WUELLNER: This would be the preliminary look-at.

MR. MIRGEAUX: For preliminary engineering.
So the product that we're paying for is?
MR. WUELLNER: Preliminary evaluation of these
sites.
MR. MIRGEAUX: So engineering paperwork, right?

MR. WUELLNER: It's the --
MR. MIRGEAUX: If you can build it, here's how
much --
MR. WUELLNER: -- preliminary work --
MR. MIRGEAUX: -- it's going to cost and --
MR. WUELLNER: Preliminary work toward engineering, yes.

MR. MIRGEAUX: And we're looking at three different sites.

MR. WUELLNER: Yes, sir.

MR. MIRGEAUX: Old Hangar Row A, old Hangar Row J, and an area adjacent to the wash rack.

MS. LUDLOW: Actually, I think I would -- the one I brought up was adjacent to Estrella. MR. WUELLNER: Yeah --

MS. LUDLOW: You know, of the tree --
MR. WUELLNER: -- that is the same site.
MS. LUDLOW: Oh, that's what you're saying?
Okay. I didn't -- okay. I just called it something differently, but you're right. Okay.

Yes, and then they -- I don't know. I never see why we aren't already working on those.

CHAIRMAN MAGUIRE: Okay. We have a motion on the table from Robert.

MR. OLSON: Well, Justin, are you -- I'll defer to a motion -- you have an idea about how -how a motion should be framed.

CHAIRMAN MAGUIRE: You can't defer it. You can withdraw it --

MR. OLSON: Oh, you're right.
CHAIRMAN MAGUIRE: -- okay?
The real issue, as I understand what Jose was bringing up, was not what's covered, but what's presented to the people so they could better understand it.

MR. OLSON: The way it's worded, yes.
CHAIRMAN MAGUIRE: So whether we describe it in detail or not is not the issue in terms of -- of the result. It's the issue in terms of what people can understand --

MR. OLSON: Yes.
CHAIRMAN MAGUIRE: -- and read. So --
MR. OLSON: Yes.
MR. MIRGEAUX: It leaves a lot out. The --
the actual -- the verbiage of the resolution itself is very very general, it's not specific, but people here are interested in specifics. So that's the reason why I wanted to discuss that.

MR. OLSON: Yeah.
MR. MIRGEAUX: It's not that I'm against the motion. In fact, I'm actually for it, but, you know --

MS. GREEN: If we make it more specific, does that limit ourselves?

MR. WUELLNER: It's just -- I don't know how to describe it. It's in -- inappropriate in the resolution. It's simply authorizing you to enter into the grant.

So this is a very -- call it benign in a sense. It's just authorizing you to enter into the
grant. The work descriptions, the work scope, all of that comes as a part of a grant document, not the resolution.

MS. GREEN: That's what I'm saying. So it does not limit what they're going to look at -MR. WUELLNER: No.

MS. GREEN: -- because that -- okay. That's what I wanted to make sure.

MR. OLSON: It's -- it's the wording that is being discussed, the specific wording. And are you also then saying what Justin is asking about or suggesting cannot be done either, that we're -we're -- we're bound by the specific language we see in front of us?

MR. WUELLNER: The -- 98 percent of this resolution is the form that FDOT requests you to use in approving -- entering into the grant. Then you execute the grant independent from this document. This is a component of it.

MR. MIRGEAUX: That's -- yeah.
MR. WUELLNER: Essentially as we go down the project road, we -- we're going to start broadly with three locations to look at. At some point the decision-making will occur to narrow that down to whatever can be built under the amount of money
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    that would be available in the actual project
    funding next summer and then that will be the
    project, and that's when you'll see the lion's
    share of money by far.
    MS. LUDLOW: Yeah, but right now, it's just
    the grant.
    MR. WUELLNER: Right now you're just starting
    down the road.
    MS. LUDLOW: Yes.
    MR. OLSON: Well, I -- I offered a motion for
    the adoption of the resolution --
    MR. MIRGEAUX: Second.
    MR. OLSON: -- and so --
    CHAIRMAN MAGUIRE: Second.
    MR. OLSON: Okay.
    CHAIRMAN MAGUIRE: We have a second. And I
    agree with that. Keep it simple. Let's don't
start interjecting, since it's not our grant in the
first place and we know what we're going to do with
it and we've expressed it to the community. I
don't think you're going to see a change in that,
okay?

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    All right. Open to the public. We've already
    opened up to public and brought it back to the
    board. We had a motion. All in favor?

MS. GREEN: Aye.

MR. MIRGEAUX: Aye.

MS. LUDLOW: Aye.

MR. OLSON: Aye.
CHAIRMAN MAGUIRE: Aye. Opposed?
(None.)
CHAIRMAN MAGUIRE: Okay. Five to zero approved.

ADMINISTRATIVE POLICY - MEETING ROOM USE

MR. WUELLNER: The next item I have for you is
hopefully the final -- we'll get some final direction so we can draft whatever you -- whatever your pleasure is relative to the meeting room policy for this room.

We went out as requested last meeting and solicited information from some various users. A reminder -- she jumped ahead of me already. Reminder that this room carries about a 75-person max and the current use is at \(\$ 75\) an event for those that are paying events with an additional \$35 an hour after that. Okay. Now you can go on. So we went out and looked at what private locations we could find as well as the public comparable locations, School Board being one, St. Johns County government being the other on the
public side for meeting room use and space. We tried to summarize that. I know it's really small type, but should have been included in your packet that you -- you can read it a little closer.

But in summary, the School Board charges everyone, including themselves, to use their own space at every location. It's cross-billed, if you will, across departments and schools and entities. Any outside entity of course pays for any space it uses whether it's inside or outside.

It has to be consistent with their policy also in terms of who gets to use it, when and how. Depending on the time of day and the like, it may require you to go through -- every person to go through detailed background checks that they require from anyone entering school property that's it's not a parent and actively picking up or dropping off a child.

A couple of private places you can see were quite expensive and they were very clear on the fact that everyone gets charged. There's no -there are no freebies at any other private venues. Many have additional strings such as you must use their catering for food, things of that nature. Almost all require outside insurance be provided
for each event, also.
So, that's kind of in response to what you asked us to look into at your last meeting so we could get kind of a flavor for what you ultimately want us to do.

I think the next slide has kind of the -- the items that we just need to walk through again, see what -- see what your -- what your -- provide us some direction whether it needs a modification within the policy or the existing language will suffice.

But basically, we're categorizing the uses into several classifications. There was the issue of equipment that was out there, whether we are providing or allowing others to use, and if so, are we renting that or just allowing it.

How are we handling food and beverage with outside? Are we allowing that? If so, what -what strings are attached if you will to that? Are we requiring insurance general liability, or simply as to the current policy has it, would it just be for using -- serving alcoholic beverages that might trigger insurance, a separate insurance?

What the scheduling and priority would look like relative to the different kinds of users that
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were established on the -- on the front end. And
then lastly, anything else you might want to
interject into the policy at this point.
So with some direction, we can get you -- get
you a draft that hopefully would be able to be
approved at the December meeting and we can put
this topic to bed.
CHAIRMAN MAGUIRE: Okay. You want to start?
MS. LUDLOW: Yes.
CHAIRMAN MAGUIRE: Go ahead.
MS. LUDLOW: Thank you.
Well, our conference center was built as a
conference center, not -- it was not built to be
rented out in the first place, so...
We don't charge -- like when we do the MS bike
races, we don't charge those people, do we?
MR. WUELLNER: No. The prior board had
authorized that --
MS. LUDLOW: Of course not. It's a community
affair. I think that it still should stand -- I
agree to charge the people like if they're
outsiders, they want to have a business meeting
here. And I can't see anybody having a wedding
that -- in a 75-person room. The room's too small
for anything, but if it's totally an outside

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function, then \(I\) can see charging them.

But if it's airport-related, and this should be the -- your hierarchy: Airport-related, government-related, what -- Civic Round Table, that's a liaison with the City Commission -- with the County Commission, I mean, and then the Aerospace Academy, academics.

Now, I could see that, you know, it can be first come first served, but like if they want to meet on the third Thursday, if they say they're going to have food, then yes, then you charge them more. If they want to rent the -- I mean, you charge them, period. If they want to rent the equipment, then you charge them.

But for community people like government, Coast Guard, and things like that, I think that we should provide this service just like we did for the MS bike things out there. And this is a lot more -- it's a lot better for the community than just one thing, because you would cover the government airport-related.

You know, we -- we need a room like this. You know, through having people come in for meetings, you need a room like this. The government-related, you know, we're going to need this when we start
our Safety Review committee, I can tell you. We already have that going. And so how can -- you know, you're going to let me use this room, you know, for our review committee.

I still think it's a conference center, we should use the hierarchy airport-related, government-related, liaison to County Commission, Aerospace Academy and School Board. If -- charge the other people who are outsiders, and yes, charge -- charge.

If these people say that they make a mess, then charge them for cleanup. But -- but most of these people, they'll sit here just like we're sitting here. Anyway, that's my opinion.

CHAIRMAN MAGUIRE: Okay. Who else?
MS. GREEN: I think our last meeting, we had a
hierarchy of everything.

MS. LUDLOW: We did --

MS. GREEN: Right.

MS. LUDLOW: -- and this was it.

MS. GREEN: That's what I'm saying. So I
don't think that's at issue.

MS. LUDLOW: No.

MS. GREEN: Okay. I just want to make sure we're not changing anything there --

MS. LUDLOW: No, we're not changing --
MS. GREEN: -- because we have the
government --
MS. LUDLOW: -- anything.
MS. GREEN: Okay.
MS. LUDLOW: Yeah, we weren't done --
MS. GREEN: Okay.
MS. LUDLOW: -- really the hierarchy, but --
but even at that, it should be first come first served.

MS. GREEN: Sure. I don't think that's different from what we spoke about before, either. So I think that's --

MS. LUDLOW: I agree.
MS. GREEN: -- all set with what was
presented.
MS. LUDLOW: I agree.
MS. GREEN: Okay.
MS. LUDLOW: I agree.
MS. GREEN: I just want to make sure that nothing's changed.

MS. LUDLOW: No. Everything's still the same,
and I --
MS. GREEN: Okay.
MS. LUDLOW: -- you know, I still feel the
same, that it's a conference center and it's a community, you know, facility.

MS. GREEN: I think we all agreed on that last time at the last meeting, so...

CHAIRMAN MAGUIRE: Okay.
MS. LUDLOW: It looks like then we don't charge for these people unless they want to rent equipment or unless they're going to bring food, and if they don't clean up, then you charge them for cleanup.

CHAIRMAN MAGUIRE: Okay. Current use is \(\$ 75\) an hour -- for three hours --

MR. WUELLNER: Yes, sir.
CHAIRMAN MAGUIRE: -- regardless and Reba
wants to change that. Robert, what's your idea?
MR. OLSON: Let's see. I think --
MS. LUDLOW: They made that up.
CHAIRMAN MAGUIRE: What?
MS. LUDLOW: The \(\$ 75\). It's never been charged.

CHAIRMAN MAGUIRE: Have we charged that?
MS. LUDLOW: That's never been charged.
MR. WUELLNER: Sure it has to private users --
MS. LUDLOW: But out -- of course --
MS. GREEN: Right.

MS. LUDLOW: -- for outside.
MS. GREEN: Right.
MS. LUDLOW: Yeah, for outside people. But I'm talking about the --

CHAIRMAN MAGUIRE: Wait a minute. Do we charge for everybody now are just outside people?

MR. WUELLNER: Just outside.
MS. GREEN: Correct.
CHAIRMAN MAGUIRE: Okay. So you're -- what you're saying is leave it exactly like it is.

MS. LUDLOW: (Nods head.)
CHAIRMAN MAGUIRE: Okay. Ideas, Robert?
MR. OLSON: I gave Ed -- two meetings ago, excuse me, Ed asked board members to share any thoughts about it. He provided a draft. I gave him detailed written comments on input, and I don't have anything else to add other than I'm waiting for the draft that comes out apparently at the next meeting where we can just --

MS. GREEN: Right.
MR. OLSON: -- deal with it.
CHAIRMAN MAGUIRE: Justin, do you have anything to add?

MR. MIRGEAUX: No, I think -- I like Reba's idea and it sounds to me like your input --

CHAIRMAN MAGUIRE: Okay.
MR. MIRGEAUX: -- was usable, so --
MR. OLSON: Yeah.
CHAIRMAN MAGUIRE: Okay.
MS. GREEN: And that's what we decided last
time. So, yes, everything's right on board.
CHAIRMAN MAGUIRE: Do you feel like that's enough guidance?

MR. WUELLNER: Sure. Basically it's staying the same.

CHAIRMAN MAGUIRE: That's what \(I\) understand.
MR. WUELLNER: We'll -- we'll fix some wording
here and there to make it clearer.
CHAIRMAN MAGUIRE: Okay.
MS. GREEN: And we'll get to see it --
MR. WUELLNER: We'll propose some --
MS. GREEN: -- obviously before.
MR. WUELLNER: -- wording, I should say.
CHAIRMAN MAGUIRE: Okay. All right.
MS. LUDLOW: Doug. Doug.
CHAIRMAN MAGUIRE: Now, do I have public comment?

MS. LUDLOW: Doug.
MR. MIRGEAUX: He's got it.
MS. LUDLOW: Doug has a question.

CHAIRMAN MAGUIRE: Okay.

MS. GREEN: He already asked for public comment.

MR. BURNETT: You're going -- I just want to make sure we have public comment.

CHAIRMAN MAGUIRE: Yes. Okay.

Mr. Liotta? No -- yes, you do.

MR. LIOTTA: Matt Liotta, 93 Lake Mist, St. Johns.

At the last board meeting when this topic came up, I stated that through my public record request, I had determined that tenants had asked for use of the space and were denied. And there was some discussion on -- on behalf of Passero Associates where there was a statement that whenever they had asked to use the room, they -- they went to Cindy, which did not jive with the public records request that \(I\) had originally gotten.

I followed up subsequent to that and got another set of responsive information that was not included in the first one, even though it should have been, and it does show that in some cases they requested of the airport to hold meetings here, but in other cases, they did not.

So it's -- it's plainly clear from the data
that this space is being used by one tenant when other tenants are being denied access to it and they have through their badge the ability to come in here without asking anybody, and no other tenant has that. That is an exclusive right, which is a violation of the FAA assurances.

And I point that out because you're going to be spending time with the FAA when they look into how you're doing with your assurances compliance, and this is not and has not been compliant. Thank you.

CHAIRMAN MAGUIRE: Okay. Mr. Hay?
MS. GREEN: Reba?
MS. LUDLOW: I have to wait.
MR. HAY: Bill Hay, just a -- a tenant on the property. Thank you, Mr. President, for letting me change my request.

I only want to add my two cents. I haven't asked to use this facility nor have I been declined. I hope to ask for it in the future for my Bahama escape classes for general aviation pilots to leave to fly their first time or their 30th time to the Bahamas.

But the tipping point for me personally in my group, because \(I\) don't charge for my experience or
my time, is going to be the insurance requirement. And so I'd like to put my two cents in to say that if we have a policy that covers the building for public access, you might want to extend that to some groups that aren't charging for folks to come in and pick up a skill like flying to the Bahamas. Thank you.

CHAIRMAN MAGUIRE: Okay. Jose again?

MR. RIERA: Jose Riera. This time I'm going
to put my hat with the U.S. Coast Guard Auxiliary. Basically we would like to use this room in order to hold classes for public safety boating. That's one of the things I make emphasis that we have not had any classes for the last two years. Fatalities have gone up because of the lack of training for the new people that have been getting -- that have more money than brains and buy bigger boats than they can handle.

So we'd like to maintain the use of this facility at least twice a year and be able to convey that -- the safety that the public needs in order to be able to have safe operating practices on their boating.

And like Reba indicated a while ago, it's -we are agreeing with some of the things that she is
saying, is maintain the facility available for public safety and then charge all those other people that want to use it as a private function. We have no problem with that. So, that's my comment.

MS. LUDLOW: Thank you.
CHAIRMAN MAGUIRE: Okay. Thank you very much.
Any other public comment that doesn't have a paper?
(None.)
CHAIRMAN MAGUIRE: Okay. Bring it back here. The -- do you have a consensus? You don't need a motion; is that correct?

MS. LUDLOW: I have a comment.
CHAIRMAN MAGUIRE: Okay.
MS. LUDLOW: I mean, you brought it back to the board for comment --

CHAIRMAN MAGUIRE: Yes.
MS. LUDLOW: -- so I had to wait till they were done.

Okay. I understand what Matt is saying about -- and we know he's talking about Passero, and we know that Passero can come in, and Ed says that it's in their lease that he -- that he gave them the right the come in and use -- actually, it's just to use the ice machine.

So they have a bathroom outside. They could have their own ice machine or water -- and have their own refrigerator over there and that would stop the traffic coming in. Because anybody can look at those things and know who comes in. And when -- when we're denied some of these things, yet I agree, you know, other people can come and go, that isn't really fair.

So is there a way you can take that out, modify their lease, that they need to have their own refrigerator and you're supplying the bathroom? Because that's the only reason they need to come in here.

MR. WUELLNER: I'm sure it could be at lease renewal. It could be a point. It would require both parties to agree to it until that time.

MS. LUDLOW: Well, I think that would be the fair thing to do, you know.

CHAIRMAN MAGUIRE: Okay. Is -- do we have a consensus? We don't need a motion for this, do we?

MS. GREEN: No. I think that they already -we already gave our consensus --

CHAIRMAN MAGUIRE: Yeah.
MS. GREEN: -- about where we were last time; we just need to see the draft which will be back in

December --
CHAIRMAN MAGUIRE: All right.
MS. GREEN: -- right? Yeah. And you've gotten all the input from -- okay.

CHAIRMAN MAGUIRE: Okay. Let's move to the next one, Ed.

EASTSIDE PRELIMINARY ENGINEERING REPORT
MR. WUELLNER: Next one is actually a
presentation by Passero. I think Matt's doing that, Matt Singletary.

As promised, we've got -- gotten the results from the preliminary work on the east side, the environmental surveying, some testing and some other information, so I think Matt wants to share that.

MR. SINGLETARY: Thank you, Ed. Yeah, I'm going to try to keep this concise as I can, so if you have any questions or want me to elaborate on something, let me know.

But basically, there's five categories of work that we were looking at for you guys: Environmental, survey, geotechnical, water supply planning, and transportation planning. If you would go to the next slide, please.
Okay. So -- okay. So, like I said,
environmental is the first one I'm going to go
through. This is a graphic. The blue boundary you
see represents the study area that we looked at.
This is all on the east side of the airport.
You've got Gun Club Road to the south. This is the
main hangar development site that we had been
talking about initially.
    So, just to kind of recap real quickly the
scope of the work and give you some brief result
summary of it, a Phase 1 environmental assessment
is one of the tasks that we are looking at. That
actually is not yet complete. I expect to have it
within the next couple of weeks. Basically what
that is going to look at is just to kind of make
sure there's not a chance of some kind of
contamination on-site. I don't expect any issues
with that.

The next is the wetland delineation. We do have that complete. I've got a couple of slides to show you some graphics on that, but bottom line is there will be some wetland impacts and there will be some required mitigation.

The third environmental aspect that we looked at tasked is a protected species survey. Bottom line on that also is \(I\) don't expect any real risks
or impacts to protected species as long as we stay out of what's considered saltwater marsh or saltwater wetland areas that you open yourself up a little bit more because there are some species that could be using that kind of habitat on the site. Please next slide.

Okay. So this is a graphic that our environmental consultant produced. The point of this is just to show you the wetland areas that were identified.

So the green areas, this is our site we're talking about. The green is freshwater wetlands and then the orange is saltwater wetlands. So tying that into what \(I\) was just saying about the protected species. The -- there are -- the point there is they're more highly valued and if you do have impacts to saltwater wetlands, there's a higher cost. Next slide, please. So this is another slide just giving you a different view of the overall site and the wetlands that are on-site. It also -- you can see how that overlays with the proposed conceptual hangar layout that we did earlier this year for you guys. Just looking at that footprint here, this green, that's about seven acres of wetland impact,
just to give you an idea of what -- based on that layout. We also have the delineation for the wetlands on that area closer back to Gun Club Road. So we have that available for development over there because that is also a planned development area per the Airport Master Plan. Next slide, please.

Okay. So that caps the environmental scope of work. I guess, like I said, if you have any questions on any of it, you can stop me and ask questions as \(I\) go along, but that's the environmental.

This is the survey, is the next subconsultant and category of work we did. That's pretty straightforward, but you have this area over here in the vicinity of the proposed conceptual hangar development. That's where we did a more detailed survey with getting all of the features of the site and getting elevations and stuff like that. We do not have the final deliverable on that yet, but I also expect that to be available soon so we can provide any comments and get that -MS. LUDLOW: May I? MR. SINGLETARY: -- hopefully finalized this month. Go ahead.

MS. LUDLOW: Mark that, please, where the hangars are going to be.

MR. SINGLETARY: You can barely see it, it's faded back, but this is the --

MS. LUDLOW: Oh, okay.
MR. SINGLETARY: -- site that we're mainly talking about. So we've got -- this is our, you know, detailed survey area. So we have that information available now for any kind of site development design and permitting.

The rest of the survey task is related to the wetlands, so back to this overall blue area which was the same for the environmental. The environmental subconsultant went out and staked and flagged the limits of all the wetlands and then our surveyor came out and located and mapped all of those. So the border of all the green, you know, all over the site, that's what they went out there and mapped. So those are the two survey tests. We can go ahead if there's no more questions on that.

MR. MIRGEAUX: I have a question.
MR. SINGLETARY: Go ahead.
MR. MIRGEAUX: You said that seven acres of freshwater wetlands are going to be impacted by the current overlay?

MR. SINGLETARY: Well, so we have the conceptual layout, which is simply a conceptual layout just to, you know, give for the Airport Authority to show something that could be done on that site. If you look at the green, yes, it is freshwater wetlands that were delineated. If you take --

MR. MIRGEAUX: So my question is this.
MR. SINGLETARY: Okay. Go ahead.
MR. MIRGEAUX: What does mitigation look like?
Just you don't have to like get specific, but kind of like, big blue arrow, talk me through what does a mitigation plan look like? Where is that going to go? Because I'm thinking retention ponds, but I don't want to -- it could be something else that I don't know about.

MR. SINGLETARY: Wetland mitigation, typically
you would pay into a wetland mitigation bank, and that's one option.

I think for the Airport Authority, there is
some wetlands that they already have on their property on the west side of U.S. 1 that could be made conservation areas. So instead of paying into a bank, you could make that a conservation area that then could not be developed and that would
solve the problem --
MR. MIRGEAUX: Is that a definite?

MR. SINGLETARY: -- for the mitigation.
MR. MIRGEAUX: Is that a definite?
MR. SINGLETARY: I'm not a hundred percent sure on that. That's what I've been led to believe. That's something if we move forward with wetland permitting, we'd nail down the specifics of that. But I think those are your two options; either a conservation area or you pay into a wetland mitigation bank.

MR. MIRGEAUX: Thank you.
MR. SINGLETARY: Sure. So, that is the survey that \(I\) was just talking about. And then the next scope of work is geotechnical site investigation.

So we looked at two areas. One, once again, is the area of the main project site where we have the proposed conceptual hangar layout. And then the second is over here. One of the proposed work that's in your capital improvement program is to realign -- currently Hawkeye View Lane goes like this. It's proposed to do this, and then that would open up all this space for more development for you guys.

So we looked at both this area and that area,
and bottom line, I've got these three bullets on the results. The soils on-site are good for building on. They're -- you know, can support building structures and pavement as far as the type of soils they are. So that's good. They're -based on the testing we did, they drain well, water flows through them well. So that's also a positive characteristic for building on.

The one that's a little bit of a hurdle is the groundwater is near the surface and relatively high, so that would be expected on a site that's got a lot of wetlands and low-lying areas.

But we should anticipate having to fill the site, you know, a significant amount to get up high enough to both create some separation from the groundwater and also to get high enough to be above expected flood elevations because we are also right there adjacent to the Intracoastal and floodplains. So that's the recap. Any questions on the soil study?
(None.)

MR. SINGLETARY: If not we'll move on.

So this is a graphic -- the next category of work is the potable water planning study we did. Our utilities engineer subconsultant for waters
produced this graphic.
It kind of -- the purpose of this, it shows both the existing water main system and also some proposed upgrades that they have included, as far as these different lines and colors represent different sizes of the water mains. And then kind of the main thing to know is over here as we were talking about our main -- this is our main site we've been talking about and then this is back towards Gun Club Road. There is proposed development on the east side of the airport for the Airport Master Plan. There's also proposed development down here between Estrella and North Boulevard in the area of where we are now in the conference center area. So we wanted to look at both of those two areas and try to figure out what kind of upgrades to the water system should be done to support that development that is conceptually proposed.
So, our subconsultant, they ran some water
models analysis looking at both the existing demand on the water system and proposed demand from these different proposed developments and then made some recommendations -- well, included in this analysis, they looked at multiple scenarios of some different
upgrades that could be done inside these models and different combinations of upgrades. And the bottom line, the recommendation that they're going with is similar to what we had showed you previously, some of it at least.

This purple line you see wrapping around the airfield, that is a new water main loop that would support proposed development over here on the east side. We had kind of mentioned that as an idea previously and it turns out that's something they looked at and they do recommend that we do to support the proposed development.

And then also over here, just kind of a separate scenario, they looked at what we might want to do over here, and that also includes installing some new water main loops which loop and tie back to U.S. 1 to the existing water main.

That's basically the recommendations. If you want me to try to elaborate on any of that, \(I\) can. Otherwise, I'll move to the next slide.

MR. OLSON: Could you show --
MR. SINGLETARY: Go ahead.
MR. OLSON: -- how the red line service relates to the relocation of Hawkeye View? I mean, I guess I'm wondering whether --

MR. SINGLETARY: Yeah. So the red or magenta line, the idea is that this is the area where Hawkeye View would be realigned. It would follow that path and then it would come down along where -- this is the existing Hawkeye View Lane and the North 40 Grumman complex, and then this is that main development site we've been talking about.

So it would come all along that path, and then the path from here across the airfield is to be determined, but something of that kind of basic layout and tie -- tie back in over here in the Estrella --

MR. OLSON: I guess then fundamentally in order to provide utility services to the development site we're focused on now, does -- does that require the relocation also of Hawkeye View at that point or could the Authority proceed with the development of the new east site without having to fund -- or undertake the relocation of Hawkeye View?

MR. SINGLETARY: I mean, they can be done separately. The idea with the routing shown here is that it would follow the same path. That would make sense if the Hawkeye View realignment is moving forward, but \(I\) guess to answer your
question, you could --
MR. OLSON: Yeah.
MR. SINGLETARY: -- do the water main upgrade and follow an alternate path, if that -- that would make sense.

MR. OLSON: Okay. Because that -- there really could be two different projects and there could be a need to go ahead with the hangar development site in advance of whatever we're waiting for to fund the relocation of Hawkeye View. And that's a broader issue than simply what you're doing. Okay.

MR. SINGLETARY: Yeah. I mean, we were kind of looking at it from a more global perspective, not -- you know, we were looking at all of the proposed development over here so that if we did a water main upgrade, you'd want to do it so that it could accommodate anything that you thought was going to occur that the Airport Authority is going to invest money in.

MS. GREEN: So we wouldn't have to do it twice.

MR. SINGLETARY: Right.
MS. GREEN: Yeah.
MR. OLSON: But we -- I mean, I guess
fundamentally from a utility standpoint, do we have the ability to proceed with the development of the new hangar site without doing the Hawkeye road thing as a prerequisite or in conjunction with that?

MR. WUELLNER: I think you're going to have to do the utility one way or the other in order to support new development back there.

MR. OLSON: The new alignment of the utility.
MR. WUELLNER: Don't have to do the new
alignment of the utility. The road would be kind of treated -- you could deal with that independently.

MR. OLSON: Okay. Well -- okay.
MR. WUELLNER: But the utility would be a
prerequisite because you're going to need fire flow back there in order to meet fire codes.

MR. SINGLETARY: So, for instance, the North 40 Grumman facility, it has two very large water tanks on-site which are in lieu of having a water main that would provide the fire flow that is required like Ed is talking about. So --

MR. WUELLNER: And those are owned by Grumman, not us.

MR. SINGLETARY: Right. So you could -- you
know, whoever develops the site could put on-site tanks just like they did, but the more -- if it's possible, it makes more sense to have a water main running to the site that will support the development.

MR. OLSON: Okay.
MS. LUDLOW: Does this have -- back up to Gun Club Road or not -- I mean, the Gun Club per se, have we bought -- we haven't bought that property yet, right?

MR. WUELLNER: No.
MS. LUDLOW: But does this rely on buying that
property, any of this?
MR. WUELLNER: Yes.
MS. LUDLOW: It does.

MR. WUELLNER: Yes.
MS. LUDLOW: So we haven't even bought the property yet.

MR. WUELLNER: Correct. You have -- you have grant funds to purchase property available in July.

MS. LUDLOW: Yeah, if they sell.
MR. WUELLNER: We -- we've had preliminary
meetings with them, so...
MS. LUDLOW: So, anyway, that's -- I have another question.

Like hangar space, is this called wetlands right here like east of -- like couldn't we build hangars like right out there -- Matt, you would know that. You know, leaving -- like to the east of the conference center, like going around to where the fire station is now, there's room to build some things there. Even if there's one -another Joe Duke hangar, you know.

MR. SINGLETARY: We have looked at some possible, you know, development just east of where we're standing here. I don't know if we've looked at T -hangars, for instance, but -MS. LUDLOW: No, I don't mean really T-hangars. I mean maybe a specialty, you know, one person. You talked about that --

MR. WUELLNER: I think they're still shown on the master plan there.

MS. LUDLOW: You talked about that in the past --

MR. WUELLNER: Yeah.
MS. LUDLOW: -- when you were talking about building -- getting another building over there. So it has nothing to do -- nothing would stop that.

MR. WUELLNER: Correct.
MS. LUDLOW: I mean, it's not wetlands. So
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you could build -- now you could lease -- build
another Joe Duke hangar here west of this -- I mean
east of this conference center, right?
MR. WUELLNER: That would be very hard to
answer, but there are -- you have some retention
ponds there that would either need to be --
depending on the size of the buildings proposed,
might need to be modified. You might -- if you
leave those in place, you might have some
limitations on what could be built without
modifying.
MS. LUDLOW: Uh-huh.
MR. WUELLNER: Without the specifics of the
project, it'd be kind of hard to say, but there is
room to build some hangars there, yes.
MS. LUDLOW: There is room to build either
some hangars or a huge hangar.
MR. WUELLNER: I'm not sure we could get to,
as you use the example, Joe Duke size hangar in
that location. I'm not sure it would -- could be
accommodated --
MS. LUDLOW: Okay.
MR. WUELLNER: -- but you certainly could get
some other things in there.
MS. LUDLOW: Okay. That would -- that's -- I

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should have called it Nimbus. But -MR. WUELLNER: I know what you mean. MS. LUDLOW: -- I was just thinking about the size.

MR. MIRGEAUX: Has -- has -- have we in the past or has another board previous to us, have they conducted a preliminary survey on that area that Reba's talking about there between here and east of here to the fire station?

MR. WUELLNER: Survey -- all I can tell you is we've done just the master planning showing the locations. No survey work. No active engineering. MR. MIRGEAUX: Got it. So that would -- that would be the next step if you wanted to find out, I'm assuming.

MS. LUDLOW: That's right, yes.
MR. WUELLNER: There could be some elevation
challenges there --
MS. LUDLOW: He had mentioned it, but --
MR. WUELLNER: -- too, because it does drop
off.
MS. LUDLOW: -- about building that way.
Actually, you were talking about buildings, though, not hangars at that time.

MR. WUELLNER: I think it's always been
hangars down that way.
MS. LUDLOW: Oh.

MS. GREEN: We still have the groundwater issue and making sure that the elevations are okay. MS. LUDLOW: Thank you, Matt.

MR. SINGLETARY: Sure. No problem.
If there's no more questions on the potable water on this drawing, I've got one more map that just kind of shows the bottom line recommendation as it relates to the east side with just another view showing the new loop that would run across the airfield.

Like I said, the exact routing of that would have to be determined, but it follows the path we were just discussing on the last slide, tying in at Gun Club Road and then over near the ARFF station at Estrella Avenue kind of area. So that's it on that. Next slide, please.

Okay. The last -- the last subconsultant and type of work we looked at, it was the transportation planning, somewhat similar in nature to the water supply planning, just for traffic.

You know, we have -- as I discussed with the water, we've got proposed development for the Airport Master Plan over in this area and then also
proposed development over kind of in the area we are now between Estrella and North Boulevard.

And so, we wanted to look at -- mainly we were focused on some two intersections; the intersections that feed, you know, these kind of two development areas or how the intersection would be projecting.

One is Gun Club Road which is existing today. It feeds all of this east side development area back there. So we're were looking at that intersection. And then the other is -- we've got it labeled as 5th Street.

So on the west side of U.S. 1, there's a road called 5th Street. Directly across, there's currently no road, but the conceptual plan right now, and there is some money programmed through the State to fund it, is a new road to connect from where 5th Street is down to the conference center access road. And the idea is that would be kind of the main access to this area and to any of this development that could potentially occur in that overall south general aviation area. So that's why we're looking at that intersection.

So our subconsultant, LTG Traffic Engineer, they did a traffic study essentially to determine
if it would be warranted to install a signal at Gun Club Road and at this 5th Street intersection if all of that -- this proposed development did occur, and they were following FDOT's guidelines for what's called a traffic -- traffic signal warrant.

So that was one aspect of the study. And then the other aspect was just to look at, you know, this whole stretch between those two intersections and give us an idea of what changes would need to occur on U.S. 1 related to access management, basically access northbound and southbound, at which points would need to change.

So the results of this study, number one, the traffic signals they found if you had the full build-out of all the proposed development that's, you know, projected right now, that traffic signals would be warranted at both intersections.

And then as far as the access management piece of it, basically what you're looking at is they looked at -- FDOT's got different spacing requirements for signals and full median openings. So, you know, U.S. 1 here is a divided four-lane highway, so anywhere that you want a full access in both directions, there has to be a cut in the
median, a median opening.
So in this scenario, if you had intersect --
if you had a traffic signal at Gun Club, that would be a full median opening. You have a full median opening there now, but this proposed scenario, you've got one here, one at Grumman's existing traffic light, their main entrance, one at the proposed new airport main entrance in line with the terminal, and then one at this new 5th Street intersection. And then in between those, right now you've got some different median openings that would have to be modified.

If you go to the next slide, I'll just show you how this got rotated, but this is a graphic from LTG's report which kind of shows this access management plan that \(I\) was just discussing. It's kind of hard to see here because it's rotated, but essentially those four full median openings I was discussing, that's what you see at the top. A, D, I think \(F\) is the new access to the terminal building area and the main airport access, and then J is the 5th Street. So there's other median openings in the middle that would have to change, and that's what those other letters represent, you know, and this is just
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showing that -- has some information about
dimensions and spacing between those median
openings to show that you could have those four
main new intersections and that you could meet the
spacing requirements, is kind of it.
So that's all I've got on that and on the five
different tasks that were completed, so -- go
ahead.

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    MS. LUDLOW: I have a question. I thought
    that the road that was going through was kind of an
    extension of this airport -- of our conference
    center road. Is it further down?
    MR. WUELLNER: It is.
    MR. SINGLETARY: You're correct, yeah.
    MS. LUDLOW: It just looks like this road that
    would go all the way through.
    MR. WUELLNER: It would.
    MS. LUDLOW: Right.
    MR. SINGLETARY: It did -- it does line up
with where -- the end of the access road over here,
the way you come into the conference center, it
would connect there and then go west to U.S. 1.
    MS. LUDLOW: Right. Right. So, yeah, that's
    what I meant.
    So -- and what timeline are you thinking about
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for all that water? Because I would -- I mean all
of the water work, because I'm going to ask you
about traffic lights.
MR. SINGLETARY: You're talking about the
water work or the --
MS. LUDLOW: I'm talking about, yes, where
you -- you know, running these mains and -- yes.
What timeline are you talking?
MR. SINGLETARY: I mean, there really is not a
timeline determined at that at this point as far as
I know.
MR. WUELLNER: It's got to be -- it's got to
be funded somehow first.
MS. LUDLOW: Okay. So this is future, like a
year or --
MR. WUELLNER: It's really going to be up to
the board to decide how --
MS. LUDLOW: You have to get --
MR. WUELLNER: -- it's funded.
MS. LUDLOW: -- funded.
MR. WUELLNER: Yeah.
MS. LUDLOW: Okay. Because I know there are
no traffic lights planned for going into Grumman,
because I checked with FDOT and they looked it up.
MR. SINGLETARY: Yeah, there's nothing

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planned. This is all a kind of preliminary study to just look at, you know, if we did have all this development take place, would -- would it be warranted potentially to have a signalization. MS. LUDLOW: I see. Okay. Thank you. MR. SINGLETARY: Uh-huh. Anything else? CHAIRMAN MAGUIRE: Okay. Any more comments? MS. GREEN: No. And thank you, Matt. MR. SINGLETARY: Thank you. CHAIRMAN MAGUIRE: Very good. Very detailed. Thank you, very much. Okay. Taking on to -MS. LUDLOW: I had one -- sorry. CHAIRMAN MAGUIRE: Do what? MS. LUDLOW: May I have a comment? CHAIRMAN MAGUIRE: Go ahead. MS. LUDLOW: Thank you. Ed, actually, it -- it ties into what Matt was saying about the lowlands and the water, the -that builds up like around our hang -- around the runways and things.

So down at the end of -- you know, right at U.S. 1 at the end of 13, there's this gully water place in there. The point is, is that you can't see the flag to see what direction the wind -- the windsock.

MR. WUELLNER: Yeah. There's some --
MS. LUDLOW: I mean, it's like three feet off the ground. How do we get that raised?

MR. WUELLNER: We can't raise it because of the FAA criteria for the thing. What we have to do is lower the ground around it and so -- yeah, I know. But because where it sits kind of in a depression, which is also defined by FAA's siting geometry for this -MS. LUDLOW: Right. MR. WUELLNER: -- supplemental -MS. LUDLOW: So it can't be raised. Isn't that --

MR. WUELLNER: That's why it's where it is. It's not because it makes sense.

MS. LUDLOW: Can we get another windsock, then? I mean, can we move it?

MR. WUELLNER: Well, it's -- it's located where it's supposed to be.

MS. LUDLOW: It's useless. It's almost ground
level. And I believe in those windsocks because I had one of the scariest landings I've ever had right here because I didn't look at the windsock. MR. WUELLNER: We've -- we -- we believe that some future projects -- if you -- if you recall in
\[
\begin{aligned}
& \text { the master plan, there's a longer rain -- range } \\
& \text { project for that extremely low volume potential to } \\
& \text { cross U.S. l. If that project were to occur -- } \\
& \text { MS. LUDLOW: Right. } \\
& \text { MR. WUELLNER: -- that terrain would all } \\
& \text { change there and it would become a lot better. } \\
& \text { MS. LUDLOW: That's -- but that's -- I've } \\
& \text { really never gotten an answer. Now I know why that } \\
& \text { thing is so low. Thank you. } \\
& \text { MR. WUELLNER: They're -- they're very picky } \\
& \text { as to where it has to be if you're going to have } \\
& \text { one. } \\
& \text { MS. LUDLOW: Oh, okay. Thank you. } \\
& \text { MR. WUELLNER: Before we wrap up this topic, } \\
& \text { we were suggesting that we perhaps take a next step } \\
& \text { result, meaning we're not just paying for banking. } \\
& \text { on this, which would be to pursue with the Water } \\
& \text { Management District what the freshwater permitting } \\
& \text { and mitigation would look like and get that -- that } \\
& \text { piece moving. } \\
& \text { CHAIRMAN MAGUIRE: Uh-huh. } \\
& \text { MR. WUELLNER: There's a -- typically a pretty }
\end{aligned}
\]
with the Water Management District in order to know what the criteria is and then where it might be best -- you know this as well as I do -- but where it might be best located.

We do have a small wetland conservation area that was established 20 years ago or more that ironically took the small conservation areas that originally -- and these are like quarter and eight-acre kinds of sites that were built when the original North 40 for Grumman was built.

When they built that, they established quite a few little conservation areas along the road, the access road. Those were all consolidated into one number and then taken to the west side of U.S. 1 , and you have a -- I think it's about a ten-acre site at the northern end of that old industrial park on the plat that is in a conservation area there that took all of the conservation areas along the road, moved them over there so then it was -we were able to develop the east side corporate area and the -- what became the -- one at the corner of Gun Club, also.

MR. OLSON: Yeah. Well --

MR. WUELLNER: So that would be the general
approach we'd be doing on this side, but you've got
    to get through the regulatory hoops to know if you can and what it will be.

MR. OLSON: Yeah, it sounds like an essential next step.

MS. GREEN: I don't think we can go without it because we --

MR. OLSON: Yeah, exactly.
MR. WUELLNER: What we would propose is if that's the direction from you, we'll have Passero put together a work order for you --

MR. OLSON: Yeah.
MR. WUELLNER: -- so you can approve it at the December meeting and then we'll be off and running on that with the Water Management.

CHAIRMAN MAGUIRE: Well, going to a mitigation bank is extremely expensive.

MS. GREEN: Yes.
MS. LUDLOW: Yes.
CHAIRMAN MAGUIRE: So we don't want to do that.

MS. GREEN: Right.
CHAIRMAN MAGUIRE: On the other hand, conservation easements, the general philosophy of Water Management is whatever you're going to destroy is probably the most perfect wetland in the
world and whatever you're going to conserve is the worst wetland in the world, so the radio is flawed.

MR. WUELLNER: Yes.
CHAIRMAN MAGUIRE: Okay.
MR. WUELLNER: That's fundamental to their reasoning.

CHAIRMAN MAGUIRE: Yes. All right.
Mr. Liotta, you have a comment to make?
MR. LIOTTA: I think it's obvious from the discussion that people see the value in moving forward with multiple projects at the same time.

When you look at your master plan, there's the proposed second FBO, which involves the relocation of Hawkeye View Lane, and then there's the other site that Passero referred to as the concept that was listed in the master plan as a future MRO.

I know that -- or I should say I have it on good authority that Atlantic would be happy to develop that second FBO site as an FBO if they were provided commercial reasonable terms for that site, which one would expect you to want to do since the development and improvements to that land would ultimately revert back to the airport anyway.

Certainly Volato has expressed the interest in the future MRO site and we would be creating a
large maintenance facility, just like your master plan says. And we have it on good authority that Honda is willing to invest in that project as well, such that \(I\) can claim here without any question that we will create more jobs than anybody else, period.

I think the merits speak for themselves. But even if I'm wrong about Atlantic, two other FBO developers in the country expressed interest in doing development here. This is ready to happen. Stop preventing growth at this airport.

CHAIRMAN MAGUIRE: Okay. Thank you. I have no other cards. Any other comment from the audience?
(None.)
CHAIRMAN MAGUIRE: Bring it back to the board. Yes, Doug.

MR. BURNETT: Mr. Chairman, one -- one thing. And I didn't hear it mentioned, that's the only reason \(I\) would add it, is on the issue of wetlands, obviously there's mitigation and there's potential conservation easements, but as the Airport's done in the past, there's also the opportunity sometimes for creation.

MS. GREEN: Uh-huh.

CHAIRMAN MAGUIRE: Yes, you can create -MR. BURNETT: And some of the saltwater wetlands being the highest value, you get your most bang for your buck being able to trade salt marsh for traditional freshwater wetlands. So something else that may come -- may come about in the discussions that Matt and Passero has with the Water Management District.

And then one last thing I threw out there that may be worth the Authority keeping in the back of its mind and obviously Passero looking at this, which is you are going to be an import fill site for fill dirt. And fill dort -- dirt is absolutely astronomically expensive. Everybody needs it for every project around the county.

It may be worth looking at the some of the areas where you have pocket lands around the airport, the airport has ownership of it. There's small property on the north side of Hawkeye View that the airport owns. But maybe permitting them in connection with the project so that you can create a -- a retention pond area, but remove the dirt so you're able to save the cost of, one, transportation, big cost in moving the dirt around, but also acquiring the dirt. So it may be
something to look at as you're going through this process.

CHAIRMAN MAGUIRE: That's a good point. Okay.
Okay. Still your turn, Ed.
AIRPORT LEGAL SERVICES SOLICITATION
MR. WUELLNER: Well, yeah, last item I have for you, is you're all aware that Mr. Burnett has submitted his resignation effective the end of the year, so we're needing to move forward with getting solicitation of legal services for the airport moving.

Because of the short suspense of this, we put a draft RFP in front of you to give you an idea of what that would look like. We would be happy to get that on the street for you so that you get some responses back hopefully by your December meeting already so you have something from which to work from in talking with other attorney firms, attorneys or firms, to provide legal services going into the new year.

CHAIRMAN MAGUIRE: Okay.
MR. WUELLNER: If you're all right with that, we'll start moving through that process. This is not selecting anyone at this moment, just simply seeing who would be interested in getting that
detail.
CHAIRMAN MAGUIRE: Okay.
MS. GREEN: But I think we have to move forward quickly since it is end of the year. And I'm familiar with this because we went through that with Mr. McClure back then, so it's similar to what we've seen before. But I believe we need to move because the Airport's going to be -- need to be represented sooner than later with everything that's going on.

CHAIRMAN MAGUIRE: Yes.
MS. LUDLOW: Speaking of that, you know, I totally agree with you, yes, and I -- it has to be done quickly. What about our deputy director interviews; are you going to reschedule them?

MR. WUELLNER: I'm sorry, I was -- I did not get that out with the hurricane, but next -- this coming Thursday will be -- are the rescheduled dates. I'll get you something first thing in the morning.

MS. LUDLOW: Oh, okay.
MR. WUELLNER: My apologies.
MS. LUDLOW: Okay.
CHAIRMAN MAGUIRE: Okay. Yes?
MR. OLSON: Based on the discussion about
counsel, do we need to have a -- a member of this board, not me, but that works more closely with that process? And I'm thinking -- I don't know. You didn't volunteer, I know, but --

MS. GREEN: Yeah.
MR. OLSON: -- I'm wondering if it would be good, given that a lot of things have to happen -MS. GREEN: Fast. MR. OLSON: -- in a short period of time, that we --

MS. LUDLOW: Well --

MR. OLSON: -- that a board member work with this as it moves outside of the board and then comes back for board action, whatever board action. I'm just thinking that would be a good thing. MS. LUDLOW: Or -- or does Ed just do it? Because we already -- you know, recommendations are already coming in for attorneys in -- like in Washington and -- and former FAA lead attorney supervisor.

MR. OLSON: But there's -- there's a whole review thing, I presume that -- reviewing whatever comes in, working with Ed on that. I'm just -- I don't know. I guess if there's no volunteer -MS. GREEN: No, I'd be glad to do it. I'd be
glad to look at whatever the board asks me to look at.

MS. LUDLOW: Suzanne --
CHAIRMAN MAGUIRE: I think that would
appropriate for --
MS. LUDLOW: -- only has one more meeting.
MS. GREEN: Well, technically I have till
January 6th, but if that's --
MS. LUDLOW: Oh, okay.
MR. OLSON: Yeah, yeah.
MS. GREEN: Yeah, that's when the installation
of officers --
MR. OLSON: She's -- she's still on the job.
MS. LUDLOW: Okay.
CHAIRMAN MAGUIRE: Okay.
MR. OLSON: Okay. Thanks. Thank you, Suzanne.

MS. GREEN: If you'd like me to do it.
CHAIRMAN MAGUIRE: So coordinate it with
Suzanne to --
MR. WUELLNER: That's fine. Just a reminder, it's not my selection.

MS. GREEN: Correct. It's the board's.
CHAIRMAN MAGUIRE: It comes back to the board --

MR. WUELLNER: Yeah.
MS. GREEN: Uh-huh.

CHAIRMAN MAGUIRE: -- okay? Okay. Mr. -- to public comment, Mr. Liotta again.

MR. LIOTTA: I think the board should be having some discussion about what kind of attorney they want and could learn from the experience they've had before where they find themselves not complying with the FAA's assurances --

CHAIRMAN MAGUIRE: Mr. Liotta, I want to interrupt. MR. LIOTTA: Yes, sir. CHAIRMAN MAGUIRE: We're talking about going forward. Let's don't make reference to what's behind us, please, okay?

MR. LIOTTA: I'm sorry you feel --
CHAIRMAN MAGUIRE: Keep it --
MR. LIOTTA: -- that way.
CHAIRMAN MAGUIRE: Keep it -- keep it going forward because we don't want accusations at this point. Let's just go forward. Keep it positive. That's a request.

MR. LIOTTA: I understand your request. I'm entitled to my public comment, sir. Thank you. So, I know there was a previous statement made
on the record by the current airport attorney that you don't need aviation counsel. You need aviation counsel.

Make sure this time around that you either get a firm that includes aviation counsel among their other tasks that they are providing for you or that you get an aviation counsel who can take care of all of your needs here. It's essential that you have aviation counsel so that you can remain in compliance with the FAA assurances.

I'll also point out, and I'm sure Ms. Green knows this all too well, is that you were served with litigation, and resigning as an attorney when such a thing is happening is a problem from the hot potato doctrine as it's called.

So you do not have to get new counsel by the end of the year; you have to get new counsel when you get new counsel. You have more time than you think because it is not fair for an attorney to resign right when you've been served with litigation. Thank you.

CHAIRMAN MAGUIRE: Thank you for the positive comments. Okay.

MR. BURNETT: Mr. Chairman, if I might comment. I'm still going to be here. I'm still
available whenever the board needs me. So this is one of those items that would traditionally have gone to an outside counsel other than myself anyways.

MS. GREEN: Right.
CHAIRMAN MAGUIRE: Right.
MR. BURNETT: So...
MS. GREEN: Right.
CHAIRMAN MAGUIRE: Correct.
PUBLIC COMMENT - GENERAL
CHAIRMAN MAGUIRE: Okay. All right. Let me see here. Public comment general. Anyone out there? I don't have any slips other than Mr. Hay again.

MR. HAY: No, sir, you corrected that. You allowed me to speak earlier --

CHAIRMAN MAGUIRE: Okay.
MR. HAY: -- and I'm fine.
CHAIRMAN MAGUIRE: Okay. And, Matt, you have one more shot at it if you want to do a public comment.

MR. LIOTTA: I'm earning my steps according to my watch.

As you know, we had a previous meeting where I made a public comment. I'm going to read from the
record of that previous public comment. I stated at the time according to this record, "You don't get to do whatever you want. The FAA actually has a bid -- big stake in what you do and don't do. You said that we can't come here and tell you what you can do. You're wrong. The FAA does tell you that and what actions today have invited is really a Part 16 complaint action." Mr. Wuellner responds, "Then file it." I state, "That seems to be what's needed." Mr. Wuellner says again, "Then file it." I stated, "Of course." And he goes on to say, "You're so wrong all the time." And I said, "This is my point. At the end of the day, this is not people who want to work things out in mutual way. This is arrogance." You guys sat here and listened to him dare me to file a Part 16, and the FAA didn't dismiss it because they know it has merit. That's arrogance. CHAIRMAN MAGUIRE: Okay. Thank you very much. Any other public comment?
(None.)

AUTHORITY MEMBER COMMENTS AND REPORTS CHAIRMAN MAGUIRE: Bring it back to the board for our member comments. Ms. Reba Ludlow, Aerospace Academy, TPO, and Safety Review.

MS. LUDLOW: I didn't know what I going to get to talk about.

Okay. Aerospace Academy has canceled their, I guess, November meeting, but December 7th, they're having a career fair at Gamble Rogers and everyone's invited. And there are a lot of different -- I know Suzanne's been, too; I know we've gone to these things for many years -- a lot of different companies, you know, come and like interview the young people and it's just a wonderful opportunity. So anyway, that's December 7th at Gamble Rogers.

TPO did not have a meeting. They said everything on the agenda was taken care of, so they didn't have a meeting.

The Safety Review, I didn't want to bring it up today because we had so many other things, but I have a charter ready for us and probably next meeting if we have time, I'll bring it up and we have our -- our date scheduled for January 19th, Thursday, for a meeting.

CHAIRMAN MAGUIRE: Good. Thank you. Okay. Mr. Olson?

MR. OLSON: I have no other thing to add.
CHAIRMAN MAGUIRE: Okay. Ms. Green?

MS. GREEN: We did not have an EDC yet. That will be coming up later, so there's nothing to report on that.

The only thing \(I\) would make a comment for everybody, the board and public, that since litigation has been filed -- and I'm not just as a board member but as an attorney -- that we all need to be cautious about talking about ongoing litigation. I'm sure our counsel, whomever does -CHAIRMAN MAGUIRE: Good point. MS. GREEN: -- and the opposing, the plaintiff's counsel would likely respect that you not talk about litigation ongoing at this point in time.

CHAIRMAN MAGUIRE: Good point.

MS. GREEN: So I just caution everybody and go
forward. Thanks.

CHAIRMAN MAGUIRE: All right. Justin, sir.
MR. MIRGEAUX: This is your last meeting, so I
just call attention to that.

MS. GREEN: Oh, yeah.
MR. MIRGEAUX: And, you know, you've been
nothing but a gentleman the entire time that I've served alongside you and \(I\) appreciate your service --

CHAIRMAN MAGUIRE: Thank you, very much. MR. MIRGEAUX: -- and I wish you very well. CHAIRMAN MAGUIRE: Okay. This is my last meeting. Next meeting, next two meetings Justin will be in charge. For the December meeting, he'll run it, and for the January meeting, he'll kick it off. So hope y'all have a good Thanksgiving, good turkey day, and \(I\) hope the Gators win.

MS. GREEN: Oh, please.
Mr. Maguire, I want to thank you for all your services. I -- on and off the board for decades. Thank you.

CHAIRMAN MAGUIRE: I know you have. Thank you.
(Meeting concluded at 5:48 p.m.)

\section*{REPORTER'S CERTIFICATE}
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STATE OF FLORIDA )

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COUNTY OF ST. JOHNS )

I, JANET M. BEASON, RPR-CP, RMR, CRR, certify that I was authorized to and did stenographically report the foregoing proceedings and that the transcript is a true record of my stenographic notes.

Dated this 5th day of December, 2022 .
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MAGUIRE: [157] \\
COMMISSIONER \\
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COURT REPORTER: [2] \(7 / 147 / 18\)
MR. BEYERS: [2] 13/1 13/3
MR. BURNETT: [43] 13/22 15/11 15/18 15/20 15/23 15/25 16/3 17/2 17/16 18/5 18/14 18/19 19/2 19/6 19/8 19/25 20/3 21/1 21/8 21/15 21/18 22/12 22/19 23/7 25/16 25/24 26/6 27/4 27/8 27/17 27/22 27/24 28/18 28/23 29/4 29/23 30/4 30/9 63/4 97/18 98/2 104/24 105/7
MR. HAY: [3] 64/15 105/15 105/18
MR. LENDA: [3] 23/15 31/25 34/19
MR. LIOTTA: [8] 63/8 96/9 103/5 103/12 103/16 103/18 103/23 105/22

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MR. MIRGEAUX: [41] 6/2 6/6 6/10 6/14 6/19 21/23 22/2 22/7 22/25 46/1 47/8 47/11 47/18 47/23 48/4 48/10 48/14 48/17 48/20 48/23 49/1 50/9 50/15 51/20 52/12 53/2 61/24 62/2 62/24 72/21 72/23 73/8 73/10 74/2 74/4 74/12 84/5 84/13 108/19 108/22 109/2
MR. OLSON: [97] 3/5 3/12 3/24 4/3 4/5 4/8 4/11 4/14 14/23 15/2 15/4 15/7 15/16 15/19 16/2 18/4 18/10 18/22 18/25 19/5 19/7 20/9 20/25 21/7 21/14 21/17 21/20 23/2 24/8 25/21 28/8 28/11 28/14 28/22 28/24 29/22 30/3 30/8 30/13 30/23 30/25 31/3 31/6 37/9 37/13 37/25 38/4 38/7 42/6 43/19 43/25 44/2 44/6 45/23 46/7 46/13 46/16 46/19 46/25 47/5 49/15 49/20 50/1 50/6 50/8 50/14 51/9 52/10 52/13 52/15 53/4 60/16 61/13 61/21

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