ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY

Regular Meeting held in The Conference Center, Meeting Room B 4730 Casa Cola Way St. Augustine, Florida on Monday, March 15, 2021
from 4:00 p.m. to 5:24 p.m.

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BOARD MEMBERS PRESENT:
    BRUCE MAGUIRE, Chairman
    JUSTIN MIRGEAUX
    REBA LUDLOW
    ROBERT OLSON
BOARD MEMBERS ABSENT:
    SUZANNE GREEN
* * * * * * * * * * * * * * * * * * * * * * * * * * * * * * 
ALSO PRESENT:
    DOUGLAS N. BURNETT, Esquire, St. Johns Law Group,
    104 Sea Grove Main Street, St. Augustine, FL, 32080,
    Attorney for Airport Authority.
    EDWARD WUELLNER, A.A.E., Executive Director.
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PR OCEED N G S
CHAIRMAN MAGUIRE: All right. Pledge of Allegiance.
(Pledge of Allegiance.)
CHAIRMAN MAGUIRE: Okay. The next meeting, Reba, you can lead the Pledge of Allegiance.

MS. LUDLOW: Pardon me?
CHAIRMAN MAGUIRE: The next -- next meeting, you can lead the Pledge of Allegiance.

MS. LUDLOW: Oh, thank you.
CHAIRMAN MAGUIRE: -- okay?
MS. LUDLOW: I'm so honored.
CHAIRMAN MAGUIRE: That's because you're line of sight, okay?

MEETING MINUTES \& FINANCIAL REPORT
CHAIRMAN MAGUIRE: Okay. Meeting minutes and financial report. Any comments on the meetings from last minute -- the minutes from the last meeting?
(None.)

CHAIRMAN MAGUIRE: Okay. No comments? All right. They stand as presented.

How about the financial report; any comments, changes, modifications on the financial report?

MS. LUDLOW: I have questions.

CHAIRMAN MAGUIRE: You have a question? Go ahead.

MS. LUDLOW: Nobody has a question?
MR. WUELLNER: Oh, you're talking audit.

That's not yet.

MS. LUDLOW: Oh, that's audit.

MR. WUELLNER: Yeah.

CHAIRMAN MAGUIRE: Yeah, the financial report.

MS. LUDLOW: So our last financial report.

The only thing $I$ said is that -- the only thing $I$ would like to ask is lease revenue and -is where you have corporate tenant revenue and corporate hangar revenue -- oh, commercial, corporate, and major lease, can we break those down into smaller categories? Like what -- who-all is under commercial and who-all is under corporate.

CHAIRMAN MAGUIRE: And $I$ can answer that.
I just talked with Cindy and him. Before the next meeting, they're going to give us -- they will send out via e-mail a list of all the tenants on the airport, a little statement of who they are, what they do, how much they pay in rent.

MR. WUELLNER: And we can certainly provide that.

MS. LUDLOW: Okay.

MR. WUELLNER: We -- we get that information and we can just condense it for your -- for summary purpose.

MS. LUDLOW: Yeah, I agree. And actually, you know, because there's a difference in revenue -just like you said, the corporate, commercial, and GA -- so it would be good to have a breakdown of, you know, our income from each individual category. So we expect two -CHAIRMAN MAGUIRE: Okay. MS. LUDLOW: -- on top of that. CHAIRMAN MAGUIRE: Anything else? MS. LUDLOW: No, but thank you. MR. WUELLNER: The only word of caution I would give you in looking at these, just the monthly snapshots, is that so much of it's a function of the time of the month things hit. So things can look undervalued or overvalued depending on how -MS. LUDLOW: But I think we're aware -MR. WUELLNER: But absolutely it would help you to know some detail. MS. LUDLOW: Thank you. CHAIRMAN MAGUIRE: Okay. All right. Before we get to the agenda approval, our attorney is not
here yet but I have been told he is on the way, so when he gets here, we'll bring him up.

AGENDA APPROVAL
CHAIRMAN MAGUIRE: All right. Agenda
approval. Anybody have any changes or
modifications to the agenda?
(None.)
CHAIRMAN MAGUIRE: Okay. They stand as done. Staff reports? EXECUTIVE DIRECTOR'S REPORT

MR. WUELLNER: Sure. I've got a couple of items for you, now that I remembered -- I said I remembered, but Cindy remembered to tell me to turn the mic on.

Taxi -- or, yeah, new T-hangars B and C, just wanted everyone to know that the roadwork associated with that is wrapping up. We got word this morning that despite what $I$ told everybody at SAAPA on Saturday, that the paving will not occur till very first of next week now. So it -- it will be wrapped up by mid week next.

Taxiway Delta, that work has begun, started in earnest this morning. They've begun delivering and I know we've taken several loads of pipe. A great deal of the electrical components are already
on-site and work has begun.
We met -- we've got a lot of information out there now. Our web site has as much detail as we can provide at this point in time. We will be constantly updating that as we go forward.

We spent some time with SAAPA at their meeting on Saturday presenting the project and going over what we know at that point. E-mail blasts, whatever we can do to keep our tenants, especially our T -hangar tenants in Rows B through $\mathrm{K} / \mathrm{L} / \mathrm{M}$, informed of the schedule and progress, because there will be interruptions to their access to the airfield from -- from time to time over the course of the project.

The project is about 125 days in duration now that it started, and we'll do our level best to keep everybody in the loop and minimize those open -- those closures -- minimize those openings -- minimize those closures so that everybody's -- the impact is kept to a minimum. SCASD grant, I mentioned last month that we were -- or sought permission from the board relative to go ahead and make that application. We have made that to the USDOT for purposes -- that's a Small Community Air Service Development grant.

As you recall, this was a minimum revenue guarantee type of scenario. We had a nice meeting with the VCB folks, and the VCB has agreed to fund the difference, if you will, in the grant. So they've -- they've got up to $\$ 300,000$ of skin in the game matching the DOT grant, should that grant actually should be -- should we be awarded that grant.

So we have a terrific partner in that. You may recall me saying we can't use Airport funds in that, that's why we needed an outside partner for that. But they have stepped up, and we had some great conversations over the idea and the topic and are really pleased and proud that they are -- they are a partner with us to -- to pursue that grant. We'll know something, but it -- I would be hard-pressed to tell you when that will roll out. The last time, it took many months before any indication that things were funded or whatever, so...

Now, there is additional money in that grant program, at least this year. I'm not sure what the latest, whatever you want to call it, stimulus package that passed last week, I don't know if there are additional impacts. I have not seen
anything. The one before that had additional money and brought it up to a about 40 percent increase from what it was. So maybe there's -- there'll be opportunity in there for -- for a grant. I -we'll just see what happens with it.

I wanted to let you know that the MS 150 grant looks like -- or grant. The MS 150 event looks like that's been calendared with us. So that will occur way out in -- is it October? October. It's --

MS. LUDLOW: This year?
MR. WUELLNER: This year. Last year, it was a virtual ride, so there was nothing on property last year. We were involved the year before. It got relocated out of TPC out of Ponte Vedra down -back down here. It had been here many years prior to that.

So anyway, it's back and we'll keep everybody informed as we go forward. But as a result of their use of the property and the like, we're considered a major sponsor of that event, at least in the local area. So it's certainly a good event for the Airport Authority to be piggybacked on.

With that, let me give Carol a call up here to do legislative. She sits directly behind me, so I
don't get to see.
(Mr. Burnett joins the meeting.)
MS. SAVIAK: Good afternoon, and thank you for the opportunity to provide a government relations update to the board.

On the federal level, the big action this past week was the package of what we call CARES -CARES 3, otherwise known as the American Rescue Act, which will provide $\$ 1.9$ trillion in additional appropriations to stimulate the economy as a result of the COVID-19.

And that includes $\$ 8$ billion that's slated for airports. We will be looking to see if it contains the SCASD grant that you referred to to see if there are any additional appropriations there. I didn't see any in my first review.

Also of interest at the federal level is that USDOT has issued tentative certification for two airlines. One is Breeze. It is -- we've got two airlines that have been under development during the last short time period. One is Breeze and they received their certification to begin flying. And of note there, is Breeze is led by JetBlue founder Dave Neeleman, and he's been very successful in the industry. And so, everybody is

> watching Breeze very closely to see how they develop.
> And then the other airline that received certification from Dot is ViaAir in its next evolution. ViaAir, which did fly here for a certain period of time, I believe concluded in 2018, had filed for bankruptcy. It's assets were purchased by a company or corporation called Wexford Capital.
> The new Via that will have a potentially different name will -- is led by Wayne Heller, who is a very successful airline executive with Republic Airways. And so, we have two new entrants in that.

There is a third that has applied called Avelo that you might hear about in the future, and both Breeze and Avelo are expected to be low- to mid-cost carriers.

Our legislative session began on March 2nd, and so they've had their first week and a half. And as they like to say, no one's safe when the legislature is in session, so we're all watching carefully.

The budget shortfall continues to be estimated at about $\$ 2$ billion. The economy is picking up,
but it's something where they still have a shortfall to address.

Our local bill, House Bill 787, has had its first reading in the House and we are referred to two committees. And right now our House sponsor, Cyndi Stevenson, has requested that we be heard, and our first committee of reference was just the local administration and Veterans Affairs subcommittee. So we're waiting just to hear back from her. But we coordinate with her office every week and I talked with her office this morning. We're just waiting to hear back if we can get back on schedule.

Other key issues are being monitored by the Florida Airports Council, and I had a legislative call today with Florida Airports Council and we'll monitor the bills that they are watching closely throughout session, and there's a number of them right now. During the start of session, you typically have a lot more bills than you'll have at the end, and so we are on this every day.

Lastly, on Kevin's behalf, he conducted a training and participated in the Runway Safety Action Team meeting in February, and so just wanted to bring that to everyone's attention.

So, thank you for allowing me.
CHAIRMAN MAGUIRE: Good. Thank you, very
much. Any questions for Carol?
(None.)
BUSINESS PARTNERS UPDATE
CHAIRMAN MAGUIRE: Okay. Move on to business partners updates. Henry Dean, sir -- Commissioner. COMMISSIONER DEAN: Well -- is this on?

CHAIRMAN MAGUIRE: Yes.
COMMISSIONER DEAN: Good afternoon. I'll be brief and then happy to answer any questions.

One thing I wanted to mention is that $I$ find it a little bit surprising to me, I don't know how everyone else feels, but as a county, we continue to grow exponentially in the middle of this COVID-19 pandemic, and I -- I don't know how. It's counterintuitive to me, but February -- February, we only had 19 workdays in February, and we issued a record number of single-family building permits, single-family homes, individual permits. 545. That was a record.

I mean -- and you think after a year of -- I don't -- I think maybe more people are moving here from the north and midwest because it's -- it's time to move to Florida. I don't know, but it's --
it's bizarre.
And I will say that, too, business seems to be picking up. Some of you own businesses and I hope things are going well, but $I$ don't know how it's going in your shops, but I'll tell you this, I sort of -- this is anecdotal, but this weekend -- I live on the very south tip of St. Augustine Beach, so I'm on Anastasia Island most of the time.

But I had a chance to drive up the Coastal Highway from Vilano up to South Ponte Vedra Sunday. I was going to the tournament, no surprise. But nevertheless, I've hardly ever seen it so crowded on our beaches. Park -- every parking lot on Anastasia Island and every parking lot from Vilano up to Ponte Vedra not only was full Sunday early afternoon, but the cars were lining the highway.

My point is that $I$ think that things are happening in this county a lot now. I think we've hopefully turned the corner in getting our businesses, getting the tourism back on track and moving ahead. So I -- I think hopefully we'll really be maybe not back to, quote, normal this summer, but close to it in St. Johns County.

And I may have said this before, but for the
coming budget year, which marks October 1 , the budget we're going to be working on this summer, we've had again a 10 percent increase in property values. A lot based on business development, commercial business activity.

So, we should not be having any real struggles, at least for the coming year, with our county budget. Hopefully we can stick with the same millage rate or maybe even consider the rollback we went to this past year.

So, with that, I'll be happy to answer any questions.

CHAIRMAN MAGUIRE: Any questions or comments? Let me add a comment to what you said about the growth of the building.

First of all, the beach renourishment went very well. It started north of my house, but I'm feeling the good part of it because all that sand is flowing right down in front of my house.

COMMISSIONER DEAN: That's our plan.

CHAIRMAN MAGUIRE: Yeah.

The other thing is, to pick up on your comment
about growth, last week I talked to a -- our previous board member who's the chairman of the Board of Realtors here in town.

COMMISSIONER DEAN: Yeah.

CHAIRMAN MAGUIRE: I was asking about the property values, and we had a nice conversation.

When he became chairman of the Board of

Realtors 15 years ago, the inventory in the MLS system at that time was just over 2,400 homes in the MLS.

Now, that's countywide, but recognize also that a lot of homes don't go to MLS in this county, they go to Jacksonville. 2,400 homes plus. Last week when $I$ called up and we talked, the inventory that morning was 242 .

COMMISSIONER DEAN: There you go.

CHAIRMAN MAGUIRE: Okay. It is moving so fast, that people are double and triple bidding higher than the asking price of people selling homes. Many of them don't even have the buyer looking at the home. They come online, hire a broker, submit an offer. It's gone crazy. So -so I can see why property has gone up 10 percent, if not more.

COMMISSIONER DEAN: It's -- it's unreal. It's unreal.

CHAIRMAN MAGUIRE: Yeah. Commercial values -have y'all been out to Buc-ee's yet? Go to

Buc-ee's. It's something else, but you'll enjoy it.

COMMISSIONER DEAN: It's Disney World for adults.

CHAIRMAN MAGUIRE: It's amazing out there to see. But you cannot sit -- there's no sitdown to eat. It's all pick up and go. But that's -that's interesting to watch something like that. And to wrap it up, the growth coming out this way, have you noticed the growth factor? I know you have and he has. It's growing this way rapidly. So we need to keep an eye on the airport with respect to growth in this part of the county. COMMISSIONER DEAN: Well, let me close with another anecdotal note.

When I left the house about half an hour ago, the last thing Melanie my wife said to me is, "I just got a call from So and So." She's a realtor, she's with Watson. She said "A lady wants to look at a house in Madeira," which is right up the street. In other words, just to reaffirm your point. So, yeah, it's crazy. I've never seen anything like it in my 37 years here in this county.

CHAIRMAN MAGUIRE: Okay. No other questions
or comments?
(None.)

CHAIRMAN MAGUIRE: Thank you.

COMMISSIONER DEAN: Okay.

CHAIRMAN MAGUIRE: And $I$ have something I want to talk to you later if you stick around. Okay. Vinny Beyers, here?
(Not present.)

CHAIRMAN MAGUIRE: Okay. Sam Barresi?

MS. LUDLOW: Sam's stand-in.

CHAIRMAN MAGUIRE: Pardon?

MS. LUDLOW: He's Sam's stand-in.

MR. WUELLNER: Sam's stand-in.
MR. TUCKER: Yeah, Len Tucker. I'm Sam's stand in. He's still -- he's still suffering from some medical issues.

We really have nothing to bring up as new information. However, we would like to thank Ed Wuellner for coming to our meeting on Saturday. It really was a great information time in terms of the construction going on with Taxiway D, and I think a lot of people, it cleared up a tremendous amount of misunderstanding about what was going on. So, it was very thank -- thank you so much, Ed.

MR. WUELLNER: Our pleasure. Thank you.

CHAIRMAN MAGUIRE: Questions for Sam's proxy?

MR. WUELLNER: Proxy Sam?

CHAIRMAN MAGUIRE: Okay. Thank you.

All right. Dan Nehring? Is Dan here?

MR. WUELLNER: I believe Dan's retired. We need to fine another name.

CHAIRMAN MAGUIRE: Who's -- do we have another name for Dan? Who?

MR. WUELLNER: In June. He's retiring in June. I'm sorry.

CHAIRMAN MAGUIRE: Okay.

MR. WUELLNER: I've retired him early.

CHAIRMAN MAGUIRE: Okay. Is Tammy here today?

I thought $I$ saw her walk in.

MS. ALBIN: Tammy Albin, St. Augustine Control Tower.

Month of February, probably one of our lower months $I$ think ever since -- at least since I've been here. 7,818 operations for February.

However, with the better weather, we've already had three to four days this month of 700-plus -- it didn't like that -- 700-plus operations on a single day, three or four different times already this month.

And over the weekends, we're back to pushing almost 400. And normally that will -- when the flying, you know, Spruce Creek and all them get moving again, some of our older population that usually would come in on the weekends, I'm sure that that will pick up also.

Taxiway Delta construction, as was mentioned, James and Kevin and the maintenance staff and everyone, excellent job this morning of getting everything pre-staged and getting everything shut down safely and -- for the control tower, for us to make sure that we had all the information that we needed. So we appreciate that. Thank you.

We do have a new hire in the control tower, a transfer from Gainesville. Before Gainesville, he was at Pennsylvania -- Lancaster, Pennsylvania, which is a very very busy little GA airport with crossing runways.

So we're very hopeful that we'll have a checkout and a certification so the tower will be fully staffed, which that will be the first time since November of 2019 that we've been fully staffed. So --

CHAIRMAN MAGUIRE: Great.
MS. ALBIN: -- everything's looking good.

## CHAIRMAN MAGUIRE: Terrific.

MS. ALBIN: Any questions?
(None.)

CHAIRMAN MAGUIRE: Okay. Thank you, very
much. All right. Mr. Doug.

MR. BURNETT: Briefly, and this isn't really anything that's an update as a specific item, but just more of a one in general.

You know we're in the Airport District -- of course Commissioner Dean is all too familiar with the land use -- future land use map of the county and the boundary of the district.

Just wanted to give you a little bit of a reminder that as things come through the county for approval, they are routed to your staff here when there's something new coming through for a zoning or the like that triggers that requirement. And so, we do look at it and we're standing by waiting to comment on it or bring it to your attention. As some of you may recall, we'd have a cell tower on the top -- on the north side of Gun Club Road if we hadn't been proactive over the years. And so various things come up like that, the most common of which, though, is we have a standard request that the Airport Authority imposes related
to avigation easements.
If someone's going to come through with a new subdivision or the like, like Madeira currently is covered with, like Cordova Palms is covered with, that it puts the future homeowners on notice of the fact that they're in the area of an airport and they may hear noise and they may have lights and the like fly over their home.

So I just wanted to bring that to your attention as a reminder that's one of those things that comes up from time to time and we may see something come up in the future, not too distant future, related to that.

But just so you know, from our standpoint, we keep imposing the avigation easement if it comes up as a -- as a base issue, and then obviously if it's something that's going to deal with height or the like, then obviously bring it to your attention very -- very quickly.

Other than that, $I$ have got an agenda item that I'll be talking to, so I'll save the rest of my comments for that.

CHAIRMAN MAGUIRE: Okay. Any questions for Doug?

CHAIRMAN MAGUIRE: All right. Move on to business -- business items.

ANNUAL AUDIT PRESENTATION

MR. WUELLNER: Well, this is -- this is one of your lucky days where you don't have to hear me the whole meeting. Doesn't happen very often, but it's nice.

Your auditors, Cherry -- I always get it
wrong --

MR. CONRAD: Bekaert --

MR. WUELLNER: -- Bekaert, are here to present your -- the results of your annual audit. So, with that, Ron Conrad coming up.

MR. CONRAD: Where should I sit?

MR. WUELLNER: Right here. Well, you can sit, stand, whatever.

MR. CONRAD: So, would you -- is it all right if $I$ take my mask off while I talk?

CHAIRMAN MAGUIRE: Uh-huh.

MR. CONRAD: Okay. I can actually hear myself.

All right. I appreciate the opportunity to be here today. I can tell you that St. Augustine is -- is -- hasn't missed a beat. The last half hour before $I$ got here, $I$ was in traffic all the
way. So, it was definitely busy out there.
So, we have completed the audit. We've given you a draft of the financial statements before, and so I'm just going to kind of go over the highlights.

This is our first year as your auditor this year. So we probably would have normally gotten this done in February, for the February meeting, but we asked too many questions, I guess. As the first-year auditor, we're -- we're asking a lot of things. So Todd has been inundated, his firm, with the things that we've, you know, requested in trying to make sure we're doing a thorough job for you.

So, you know, with regard to the audit, we have a clean opinion on the financial statements, unmodified opinion. The audit is not only on the financial statements, but it also has -- is related to your federal and your state grants. So, we -we tested both your federal and your state grants. No exceptions, noted no findings, so clean opinion with respect to your grants.

With respect to internal control and compliance, we don't have any comments that we've provided you, you know, with -- in relation to the
audit. So just kind of go over some of the basic things in the financial statements.

I -- last year, what you may have had is the financial statements kind of integrated with the presentation. What we've done this year and what we typically do is we just have the financial statements separate, so if you want to issue those separately, and then there's a letter to those in charge of governance that kind covers the main -main aspects.

So the first item in that letter is the significant audit -- audit findings. Goes over any -- if we had any changes in standards that we may have this year, any accounting pronouncements. There were no changes in accounting pronouncements.

Government Auditing Standards did have some minor changes with respect to auditing standards, but -- so you'll see a couple of words that changed in the internal control compliance letter, but that's really all that amounted to. Difficulties, as far as difficulties encountered in the audit, we didn't have any. It's -- it did take a little bit longer because of some of the detail that we were asking for and, you know, working with Todd's group in getting that.

As far as the corrected and uncorrected misstatements, we did have a couple of items that we -- that we adjusted with respect to kind of your construction in progress and completed construction progress. We made sure that was in the completed capital assets categories.

And then just with respect to your -- your schedule of federal and state financial systems, the expenditures and federal state awards, just making sure that we had some small things in relation to that. So -- and then we had a small uncorrected item that's -- was attached to your letter, but again very inconsequential.

We didn't have any disagreements with management. We're going to get to representations from management in the conclusion of the audit. That's part of the standard audit procedures, required procedures.

There were no consultations with other accountants in relation to the audit. No other items or findings that we had.

As far as the supplementary information, required supplementary information, you'll see some -- some additional information in there this year just with respect to some of the prior year
comparative stuff.
We'll have -- so there's some beefing up, if you will, with regard to the statements. But again, your numbers are, you know, amazing, I mean, given, you know, the pandemic and everything and how everything has worked out. You'll see some increases in some of the -- like the receivables and the prepaids and, you know, the -- so you'll see some -- with respect to leases, there was in particular one related to a tenant deposit that you'll see a new category on there called "Tenant Deposit." That's also reflected in the receivables areas. You'll -- you'll see prepaids went up a fair amount. That's really in relation to insurance, AirSure. So you'll -- you'll see that number go up.

You'll see accounts payable went up a bit, and that's with respect to these grants. In the construction, Halifax Paving and some of the others.

So you'll see some changes on some of the balance sheet accounts, but that's really what -what it's related to. And other than that, it's really, you know, just dealing with all the capital grants that you have, both federal and state

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purposes, and making sure that the -- you know, all
the important stuff is done for the airport, you
know, all the capital improvements.
    So, with that, I'll just open it up for any
questions you might have.
    CHAIRMAN MAGUIRE: Any questions? Yeah,
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Robert?
MR. OLSON: Yeah. Going forward, as a best
practice or just being beneficial, would it be I
guess beneficial to have an audit committee of this
authority?
And the reason I ask that is that I'm aware
that Naples Airport Authority has -- uses or has an
audit committee in their process. So I'm just
curious, what's the best practice about that and
how -- how would you advise on that?
MR. CONRAD: You know, I could never dissuade
you from getting an audit committee. I mean, that
is almost engrained in an auditor, that the -- an
audit by an audit committee is a good thing to
have.
So, you know, it's -- it's something where you
have, you know, a focus, you know, group basically
that's focused on anything in relation to the
audit.

Sometimes you also add other things to that, you know, like, say, risk assessment. You know, maybe the audit committee, you know, not only deals with the auditors, but also looks at primary risks that your organization has.

I've seen that, you know, where you've got, you know -- because, you know, if you get an audit committee, sometimes they get bored. There's not a whole lot to do, right? You've got a whole year. But it -- you deal with the planning. You know, typically an audit committee would meet with the planning part and make sure that, you know, they concur with how we're doing the planning aspects, and we talk to them as far as any issues that might be out there and then at, say, the close of the audit.

So, you know, I wouldn't dissuade you from it. I think it's a -- you know, audit committees are good things.

MR. OLSON: Thank you.
CHAIRMAN MAGUIRE: Okay. Is that it, Robert?

MR. OLSON: Yes.

CHAIRMAN MAGUIRE: Okay. Reba?

MS. LUDLOW: Yes, I do. I wanted -- well, I'd like to follow up on that, as a matter of fact.

And so, did you say, yes, we should form an audit committee to work with you or not?

MR. CONRAD: Well, I -- I think that audit committees are good. So it's -- you know, if you're -- especially if you're looking at -- you know, and $I$ don't know all the expertise of the board, you know, as far as, you know, this area as far as the accounting and financial reporting and stuff, but, you know, if you feel as a board that that isn't your forte, it probably would be good to get somebody else in there that kind of works with you as a -- as a committee that is, you know, kind of more focused on that, that makes you feel better that -- you know, that, you know, everything's in -- in good shape, you know, so that you have a committee overseeing that. So, you know, I would say, yes, you know, if you're looking at -- again, depending on your board's configuration what you -- how comfortable you feel with things. But, you know, typically my answer would be yes. MS. LUDLOW: Okay. I have a question. CHAIRMAN MAGUIRE: You have the floor. Go ahead. MS. LUDLOW: Thank you.

It's the -- it's on one of your back pages, and I know I could ask Ed this, but it's about the lease of course, the operations and concentration. And you have for the year ending '20 and 2019, that three tenants accounted for approximately 70 percent respectively of total lease revenue. But you don't list those, so can I ask -MR. CONRAD: Typically, you don't. MS. LUDLOW: Okay. MR. CONRAD: It's -- it's really just a -it's a required disclosure if you have a, you know, significant concentration to kind of give the reader a view that, okay, you know, there's a lot of the business kind of in a small area. But typically you wouldn't put the names.

MS. LUDLOW: Okay. So, Ed, then would that be Northrop Grumman, Atlantic, and -- who were the three biggest tenants that supply 70 percent of the revenue?

MR. WUELLNER: I'm not sure how he's reporting it.

MR. CONRAD: Grumman is the big one, but -MS. LUDLOW: Yeah. And then there are two others. So how do I ask -MR. WUELLNER: I'm not sure whether he -- my

> statement is $I$ don't know whether he's reporting it as by lease or by tenant. That's why -MR. CONRAD: It would be the revenue. MR. WUELLNER: So -- so it's by the lease? MR. CONRAD: Yeah. MR. WUELLNER: So it's probably Grumman twice in terms of the -- the scale of this. Because there are two significant leases in that. Two large --
> MR. CONRAD: Well, it's actually -MR. WUELLNER: So it's going to be -MR. CONRAD: -- the name of the organization, I should say. So, Todd, do you know offhand?
> MR. NEVILLE: Off the top of my head, I mean, I just know Grumman would be the big one.
> MR. CONRAD: Yeah.
> MR. WUELLNER: By far.
> MR. CONRAD: I can't remember the other two.
> MS. LUDLOW: Would Atlantic be --
> MR. WUELLNER: Atlantic. Probably -- do you
> remember off the top of your head? What? It would be helpful if $I$ turned it on again. Sorry. Do you know who the third largest?
> MS. HOLLINGSWORTH: I just --
> MR. NEVILLE: We can get that answer back to
you. That's easy.
MR. WUELLNER: I suspect it's Southeast Aero, but $I$ do not know that.

MS. LUDLOW: Okay. Thanks.

MR. WUELLNER: Uh-huh.

MS. LUDLOW: Nothing else.
CHAIRMAN MAGUIRE: Is that it, Reba?

MS. LUDLOW: Yes, thank you.

CHAIRMAN MAGUIRE: Okay. Any other comments, Justin, with the audit? Robert, anymore?

MR. MIRGEAUX: Yeah, I have -- I have a question.

CHAIRMAN MAGUIRE: Okay.
MR. MIRGEAUX: The -- near the back, report on the internal control over financial reporting and compliance, am $I$ understanding this correctly you're expressing no opinion on that?

MR. CONRAD: Right. As far as the -- so we issue an opinion on the financial statements, we issue an no opinion on each grant, major grant that we're testing for state and federal. But as far as internal control, we don't issue an opinion.

Basically what we're doing is we're -- we're reviewing internal control in relation to -- or the financial statements. So it's -- but we're not
specifically saying, okay, we're going to give an opinion on your internal control. It's -- it's kind of a by-product. It's in order to get to the financial statement numbers, we need to look at the internal control aspect.

And we do have Government Auditing Standards here. So that's why you have all these reports that, you know, Government Auditing Standards do require report on internal control and compliance. If it was a private company, that wouldn't be a required report, so --

MR. MIRGEAUX: I saw that. That was separate.
MR. CONRAD: Yeah.
MR. MIRGEAUX: And we are in compliance there. MR. CONRAD: Yeah. There's a -- there's a report on internal control and compliance and then there's a separate one on the federal grants, you know, which -- uniform guidance that's up there, in the heading Uniform Guidance, and then Chapter 10.550 of the Auditor General rules. And that's dealing with the state and federal grants. That's where we -- we have the opinion in that one in relation to the grants testing.

MR. MIRGEAUX: Okay.
CHAIRMAN MAGUIRE: Is that it?

MR. MIRGEAUX: That's it.

CHAIRMAN MAGUIRE: Okay. For the board members as a reminder, when you ask a question, reference the page number. Because I'm sitting here flipping through trying to find what you were talking about. So, tell people what page number you're on and stuff like that so we can follow along.

MS. LUDLOW: You are so right.
CHAIRMAN MAGUIRE: By the time $I$ find it, the discussion's over with.

MS. LUDLOW: Page 12.
CHAIRMAN MAGUIRE: All right. Any other
questions or comments?
(None.)
MS. LUDLOW: Good point.
CHAIRMAN MAGUIRE: Thank you, very much.
MR. CONRAD: I appreciate the opportunity to
work with you. Thank you.
MR. WUELLNER: Your action item is acceptance of the audit.

CHAIRMAN MAGUIRE: Okay. Accept -- we have to accept the audit as is. We need a motion to approve or deny it. MR. MIRGEAUX: I move to accept the audit.

MR. OLSON: Move --

CHAIRMAN MAGUIRE: Okay. Justin moves
accepted and Robert seconds it.
MR. OLSON: Aye.

CHAIRMAN MAGUIRE: Thank you, very much. I
love it when people call on me and correct me.

Public comments out in the audience, any public comments?
(None.)

CHAIRMAN MAGUIRE: No public comments. Bring
it back to the board for a vote or further discussion.
(None.)
CHAIRMAN MAGUIRE: Okay. All in favor?

MR. MIRGEAUX: Aye.

MS. LUDLOW: Aye.

MR. OLSON: Aye.

CHAIRMAN MAGUIRE: Aye. Opposed?
(None.)

CHAIRMAN MAGUIRE: Passed unanimous four to zero. Okay. Ed, you're up. EDA GRANT OPPORTUNITY

MR. WUELLNER: Well, this is again not really
me, so Carol --

CHAIRMAN MAGUIRE: You or staff.

MR. WUELLNER: Carol.
MS. SAVIAK: I'm coming.
Thank you, very much for the opportunity to talk about the EDA grant opportunities. I know that the board members were provided in advance with a backgrounding document that described a little bit about the grant and a little bit about the Economic Development Administration.

I believe Mr. Wuellner and also Mr. Olson have previously provided a brief summary in one of the past meetings, but in -- in a very short summary, because of some of the expertise that we have on our board and investigation by staff, we have determined that we are a candidate for an Economic Development Administrative [sic] grant.

We have been in communications with the EDA's regional office and their staff over the last couple of weeks. We have also -- due to the nature of the grant, have had outreach to a variety of stakeholders at the local and state local that they're engaged in economic development, including a brief presentation to the Industrial Development Authority.

Some of the grants of this nature require that you have letters of support from partner agencies,
and we overwhelmingly have received positive feedback from some of our economic development partners regarding this opportunity.

But to sum -- to summarize the topic of the grant, it would be a feasibility study as to whether or not we can develop an aerospace industry cluster that's related to the airport in St. Johns County and also conduct or have created for us a strategic action plan of how to move forward with the knowledge gained from the study about how to further develop upon the aviation and aerospace assets that we have in our community and also our region, because the aerospace industry does not always recognize county borders, and while we like to grow our -- our industry within our community and county, there are supply chain and labor force in surrounding counties.

So it's a project that we would undertake with support from a consultant as a result of the funding that we could receive from the EDA. And then the other part of this opportunity is, as Mr. Olson said I believe at a past meeting, that we have a unique opportunity in time.

St. Johns County, as Commissioner Dean alluded, has had a lot of success in attracting
citizens and tourists to our community, but we also have a need for economic diversification, and in the terms of national economic development focus, additional diversification for the purposes of economic resilience.

And that's something that we've seen in the pandemic with our tourism industry being, you know, directly impacted by restaurant closures, hotel closures, things like that, and also with the hurricanes. So that the economic development term of resilience is used there with respect to economic diversification.

And we have an opportunity in time because St. -- St. Johns County might not be or considered because we do in and are -- have characteristics of economic prosperity. Generally we have a low unemployment rate. But this year, most communities around the country can qualify as a special needs under the pandemic. And so, we have an opportunity in time to seek funding through the EDA's Public Works and Economic Adjustment programs to be able to do this. And so, that's what we put before you today.

The nature of the grant is you submit an application, like many grants, and you submit

> letters of support from some of the economic development partners. And that would be -- include the Northeast Florida Regional Council, the County's Economic Development office, the Chamber, JAXUSA.

We had a meeting with Space Florida, which is one of our economic development partners at the state level. And also, again I had mentioned that Industrial Development Authority.

Enterprise Florida we talked to as well, and they're generally supportive of the project. And so it's something where we put a lot of work into the research to make sure that this was a credible grant opportunity for us. And so, what we're asking today, and I'll just kind of bring it home, is we need permission to actually file the application.

And as part of that application, there is a local match. And so, you as a board and our community would consider whether or not the benefits that we could derive from this project, and the application that we intend to submit is an $80 / 20$ proposal in which we would have a 20 percent local match, as outlined in the document. I believe we would match part of that with in-kind
staff dollars.
And so, we're proposing for a total budget cost of about $\$ 300,000$ that our local cash match would be approximately $\$ 35,000$ and $\$ 25,000$ in in-kind staff support for that.

And so, what the EDA asked is that we provide a letter that's stating that funds would be accessible, and there's specific language that Ed has a copy of that they're asking that we would have the ability -- that funds would be available to commit to the project were we to be awarded.

And so, I will put that but-for out there. You know, until we get the grant, there's no obligation of funds except for the obligation to state that funds would be accessible and available and not encumbered.

So I think I've covered a lot of ground, so I would just ask if you have any questions. I know we provided you with a lot of information.

I would also add that we do have educational partners like First Coast Technical College that have aerospace-related programs and also Embry-Riddle, UNF, JU, other educational partners that would also end up being part of that as well. CHAIRMAN MAGUIRE: Okay. Questions or
comments for Carol? Questions or comments for Robert? Go ahead, Robert.

MR. OLSON: Well, yeah, I would like to just add Carol has really picked up beautifully on this, and you can -- I'm sure you can tell by what she's reported to us, she -- her contacts with EDA, the agency that we're dealing with on this, are -- have been intense. I think she's best buddies with the EDA person in charge of Florida now. Speaks almost daily with him.

And I really don't see -- it's hard to see a downside with -- with this. The upside is it puts more focus on our mission in economic development as well as transportation, and so I think it's very good.

It's hard to say what -- what the outcome -outcomes may be, but $I$ think most of them would be positive. We can't say that the aerospace industry is going to stampede here, but even having a stronger presence over time with a focused strategy to have that happen, I think would be really good.

What -- we don't know whether this grant will be approved. It's possible it won't. And as Carol said, we're normally not eligible for EDA assistance. And, you know, based on

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Commissioner Dean's report, we're -- we may be
quickly ineligible again. So, it's a -- it's an
opportunity that needs to be taken now if we're
going to take it.
    CHAIRMAN MAGUIRE: Comments, Justin?
    MR. MIRGEAUX: How much of this is -- overlaps
with existing playing in, say, like the
master plan?
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MR. OLSON: Well, I can answer part of that because $I$ was on the master plan committee.

MR. MIRGEAUX: Right.

MR. OLSON: The master plan really is just very physical. I would say you could characterize our master plan that has useful information in it as a capital improvements program.

MR. MIRGEAUX: Correct.

MR. OLSON: Basically it's a 10-, 15-year capital improvements program.

So strategic direction on what we're talking about here really was not a focus of the master plan. It was physical, and of course maybe in part because there were civil engineers that did the master plan.

So, I guess that's -- the way $I$ see it is that there is no overlap. It's an add-on. It's sort of a business strategic add-on to our physical master plan.

MR. MIRGEAUX: So this is separate and apart from it?

MR. OLSON: Yes.
CHAIRMAN MAGUIRE: And I'll echo that, because one of the concerns I had early on -- I wasn't involved with the master plan development, but one of the biggest concerns was how can you develop a construction plan if you don't have a strategic plan to give you the guidance? So I -- I think this is an issue.

And I'll add one other comment, too. Back when I was a county commissioner, one of the biggest problems we had in this county was commercial development. And Henry can quantify that today.

There is a big discrepancy between residential revenues in development versus commercial. And we really had not even close enough commercial development countywide and everything seemed to funnel down from Jacksonville. Now, I don't know what the percentages are now, but --

COMMISSIONER DEAN: Let me tell you real quick, because that's a --

CHAIRMAN MAGUIRE: Get up and tell us real quick.

COMMISSIONER DEAN: $\quad-\quad$ key metric I think that everyone should know.

Five years -- five years ago in 2016, the ratio was 90 percent rooftop, residential rooftops, versus 10 percent commercial business tax revenue, ad valorem tax revenue. The state average, by the way, the state average is 65 percent residential, 35 percent business.

Today, five years later, we've had -- we've tried the best we can to increase commercial business activity. We re -- we eliminated concurrency. We have tried to recruit and it's now today 80 percent residential, 20 percent business commercial.

Because we've had some pretty big business commercial activity in the last two years, we anticipate with Costco going in next to Buc-ee's and there are things going up. This spring we're going to have three major hospitals under construction in this county: Ascension St. Vincent's, Baptist, and Flagler.

So, this -- hopefully we can get closer -because of course all you know, being a taxing
authority, although luckily you don't tax, but nevertheless, residents have, as most of us, the 3 percent cap under Save Our Homes on homestead property, but that doesn't apply to business.

So as we -- as we grow more businesses and they're more successful, we can get more revenue to serve the people that are -- because of our growing demand on our services.

I didn't mean to carry on, but you hit a special point, because $I$ 've been trying to recruit business now for four years and we're meeting with some success.

CHAIRMAN MAGUIRE: And we were trying back when $I$ was a commissioner, but back then concurrency killed a lot of our efforts because the University of Florida published a document and said you had to do this, and we could not legally get away from that document. So it hurt.

COMMISSIONER DEAN: Well, I'm not a hundred percent sure how we did it, but we eliminated concurrency for business and commercial activity.

CHAIRMAN MAGUIRE: Okay. Any other questions or comments?
(None.)

CHAIRMAN MAGUIRE: Okay. Now, what do you
need from us, a motion to carry this forward?
MR. WUELLNER: Carry -- to go ahead and submit
the application as well as an all -- basically a
commit to allocate funds for the share should it be
successful.
MR. MIRGEAUX: Is that one motion or two?
MR. WUELLNER: You can do it either way.
CHAIRMAN MAGUIRE: What's the staff position?
MR. WUELLNER: I -- I join them in saying I
don't see a down -- downside to this.
CHAIRMAN MAGUIRE: Okay.
MR. WUELLNER: The worst-case scenario is
we're not approved for a grant and we're exactly
where we are today.
CHAIRMAN MAGUIRE: Okay. Motion?
MR. MIRGEAUX: I move to --
CHAIRMAN MAGUIRE: Motion from Justin.
Second?
MR. OLSON: Second.
CHAIRMAN MAGUIRE: Second from Robert. Okay.
Public comment?
(None.)
CHAIRMAN MAGUIRE: Seeing none, bring it back to the board. All in favor?

MR. MIRGEAUX: Aye.

MS. LUDLOW: Aye.
MR. OLSON: Aye.
CHAIRMAN MAGUIRE: Aye. Opposed?
(None.)
CHAIRMAN MAGUIRE: Nay. Four to zero unanimous.

BOOMERANG SETTLEMENT AGREEMENT
MR. BURNETT: All right. Ed said I would get 30 minutes to talk for this item.

MR. WUELLNER: You know better than that.
CHAIRMAN MAGUIRE: Ed didn't say that.
MR. WUELLNER: I would never say that.
MR. BURNETT: I'm only kidding.
I guess let me start with the bad part of this, and the positive -- at the end, we're going to end in a positive place I think that you'll be very happy with.

This lawsuit started two years ago basically, and it was the culmination of a lot of activity where this company would say they didn't operate at the airport and yet their web site clearly advertised and showed that they operated the web site -- operated at the airport.

Then they sanitized the web site, but it pops up on Facebook and social media that they're based
here. Or we had other incidents go on where we got clear indication that they were based here.

So to make a long story short, the direction was to file a lawsuit. The lawsuit was one that sought declaratory relief. One, Court please declare that Boomerang, since they're offering scheduled service here at the airport, has to abide by our minimum operating standards, which would require them to then have an operating agreement with the airport. And an injunction would be the second cause of action to enjoin them from doing this unless they have an operating agreement.

To make a long story short, they -- in response to the lawsuit, their tactic was to remove the case to federal court and claim that as a local government, the Airport Authority did not have the power essentially to regulate the airport activity because the Airport was preempted by federal regulation, federal law and FAA rules. And so they removed it to federal court.

And in making that argument, it ignored the fact that the St. Augustine Airport Authority as a local government would still have the power to regulate what goes on on an airport. It got removed to federal court.

The bad thing about that, good and bad, but the bad thing about that is if you litigate in federal court, everything almost always costs more to litigate. It's more intensive litigation.

I'll give you a great example. In this case, we filed the complaint. In response, they filed an answer to the complaint, and their answer is a motion to dismiss. They want to move to dismiss on all these federal counts.

Well, in state court, you would set that motion for a hearing, you would go to a hearing on it, and argue the issue in front of the judge. In federal court, they give you a time frame to file a response to the motion to dismiss. So now you're essentially writing briefs about the arguments before you have a hearing. So it causes it to cost more.

To make a long story short, they also took at that time a tactic that they didn't want to settle the case because they were going to prevail on their federal court arguments. And we worked to try and resolve it numerous occasions, but essentially there was a no-compromise kind of tactic taken.

Now, fast forward to what's gone on subsequent

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to the initial parts of the case. The federal
court reviewed the motion to dismiss. We filed our
response and briefed the legal argument as to why
we -- our case shouldn't be dismissed. The federal
court ruled in our favor.
    Then the federal court, on the issue of
    jurisdiction -- because they had transferred the
    case from state court to federal courts to say
    there's all these federal court issues, this isn't
    a state issue -- on that, I told Ed we should just
    let it stay in federal court. What do we care?
    We'll litigate in state court, we'll litigate in
    federal court, but if I brief it and have to go
    argue this in front of the federal court, it's just
    more time and money. Let's just skip that and let
    them keep the case and we'll have the -- we'll have
    the arguments in federal court.
    Well, the court somewhere in there said, we
need a -- we need a brief on this, a memorandum of
law in response as to why the federal court has
jurisdiction or doesn't have jurisdiction. So when
we did that, the federal court ruled that it
doesn't have jurisdiction and remanded it back to
state court.
    So, in that process, though, Boomerang -- we
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> didn't know this was going on I don't think initially -- Boomerang sold. And so it now has a new owner, and the -- the owner's name is Dave Schiffman. And Dave and his new lawyer, the new lawyer who took over the case -- Jeff Ludwig took over the case from Boomerang's prior lawyer.
> He immediately contacted us and said, Hey, we want to resolve it. And, Oh, by the way, what are we litigating over? What's -- what's the issue? Help us to understand.

MR. MIRGEAUX: He didn't know?

MR. WUELLNER: No.

MR. BURNETT: They knew the case existed, but they didn't really know what the fight was about. So to make a long story short, we've got the -- a settlement agreement before you today that says, look, we're going to sign the minimum -we're going to abide by the minimum operating standards. We're going to sign the operating agreement -- which they've already signed and given us. They've already signed the settlement agreement that's in front of you. So they're ready to -- to take care of this and get it resolved. It would result in a dismissal of the case. In this settlement agreement, they recite that they
should have had an operating agreement, so -- and really that's it.

The other piece of this, I will tell you, is to talk about, okay, well, what's the bad part of this? The bad -- one of the bad things is you spent in the course of two years 20 grand on legal fees.

Might have been half that or less if it was in state court the entire time, but the amount of work we had to do because it did go to federal court was a lot of effort there.

So, unfortunately this is a case where you don't recover legal fees. It's not one of those ones where you're -- you know, in the state of Florida, you recover legal fees in cases where it's set forth in the statute or it's set forth in a contract.

You know, most every construction contract you have or your contract to buy or sell a home, those kinds of things usually have a provision that would say the prevailing party is entitled to recover it's legal fees. Here, we don't have that situation, so it's not a -- an attorney's fees case.

There's some what I would call very long-shot

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theories of how you potentially could make this an
attorney's fees case over time if it were to
continue on before it got to trial. But more often
than not, even if you tried that, it would not be
successful. The cost side of it, $500 in filing
the case.
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What you have in front of you is a settlement agreement that in short says that they should have had an operating agreement. It's under new ownership. The prior owner has nothing to do with the company now.

David Schiffman wants to abide by everything. He signed the operating agreement. He wants to get this behind him and is asking the Airport Authority to agree to the terms of the settlement, which basically dismisses the lawsuit and they move on and they comply with our reg -- regulations. So often, at times the unfortunate thing with this type of legal action is you're trying to enforce your regulations and you're not able to recover your attorney's fees.

I wish I was sitting here today telling you that this is one of those ones where we could get it or had a good argument to get them at some point in time. It's just not. It's a painful part of

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requiring compliance or compelling compliance with
your regulations.
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    The good thing that \(I\) can tell you is we're at
    a point where we haven't had to go to trial and
spend that much more money to try and get it
resolved. They are here now saying that, you know,
they're ready to get it over with and comply.
So with that, I'll shut up and feel free to
answer -- answer -- ask questions or --
CHAIRMAN MAGUIRE: Let me ask a couple of
questions. The minimum operating agreement, have
they already signed that or have you already
developed it?
MR. BURNETT: They've already signed your
standard form --
CHAIRMAN MAGUIRE: Good.
MR. BURNETT: -- operating agreement. So
that's in this package as well.
CHAIRMAN MAGUIRE: Okay. For me personally,
$\$ 20,000$ is a drop in the bucket in legal fees. I
was involved in a case where legal fees were over
$\$ 500,000$ on each side. So $\$ 20,000$ is $\$ 20,000$, but
it's far better than the options. So I have no
problem with this at all.
What do you -- maybe this is an improper
question. What's your perception of Mr. Schiffman going forward and his new company?

MR. BURNETT: He's excited to be here. You know, they've communicated to us they're excited to be here. They're excited to have bought Boomerang. They want to grow that business. They want to grow here.

One of their comments about the operating agreement was could they get on the airport's web site listing with other businesses like theirs that are on the airport. They want to get that equal footing.

And I guess, Ed, you may have other comments related to it, but that was my general impression from talking to them.

MR. WUELLNER: He strikes me as actually a rational businessman that seems to understand doing business on public use airports.

CHAIRMAN MAGUIRE: Can you invite him to the next meeting to give a presentation so we can meet him?

MR. WUELLNER: Sure.
MR. BURNETT: Yeah.

CHAIRMAN MAGUIRE: I mean, if it's a new corporation, we want to start off on a good foot --

MR. WUELLNER: Sure.
CHAIRMAN MAGUIRE: -- and that would be a good effort to show that we're -- we're going forward, too -MR. WUELLNER: Sure. CHAIRMAN MAGUIRE: -- and a chance for him to express himself. Questions? MR. OLSON: Yeah. In -- how -- how did you read their initial resistance to the operating agreement? Was it financial; they simply didn't want to incur the costs that would come under an operating agreement, or what was the original -MR. BURNETT: Their -MR. OLSON: -- basis for resisting the operating agreement? MR. WUELLNER: The original? MR. OLSON: Yeah. MR. BURNETT: Their -- their lawyer's expressed reason was that the Airport Authority could not enforce it against them and --

MR. OLSON: But that was when they were out already resisting it, though, right? They were -they were saying it's unenforceable. I mean -MR. BURNETT: Exactly. They were saying that it wasn't enforceable. They were at -- at many
times over the -- and this -- it went on for years before the lawsuit was actually filed.

And so, we -- we wrote them a letter and they explained back that they weren't actually based here. Then we figured out, well, they were still advertising they were based here.

There was an article in the Jacksonville Business Journal in fact where they were announcing that they were going to have scheduled service here at the airport and that they're based here at the airport. And so it's like, okay, well, we got a letter from you that says you're not and now that you are, so --

MR. OLSON: I probably didn't ask the question as well as I should have.

Were they not wanting to enter an operating agreement because they would be incurring more costs under that agreement? Was that the seed?

MR. WUELLNER: Yeah --

MR. OLSON: There's some reason they were resisting it and wanted to go to the mat legally to --

MR. WUELLNER: The original or the idea that I would say broke down any, I say negotiations, but it's a pretty straightforward agreement, came to
insurance limits that the Airport Authority requires for charter operators.

Airport Authority requires $\$ 5$ million of liability insurance for an operator of his -- his size. He had access to that insurance, wasn't an issue there, simply refused to provide that to us. It was just not going to happen.

The Airport Authority, in an effort to get it settled the first time, waived its own insurance requirements down to a million dollar limit for a period of 12 months to allow him an opportunity to acquire the insurance and bring it up to speed.

He I think took advantage of the $\$ 1$ million but never did anything past that, which brought us back to the original starting point after the Authority's acquiescence, if you will, of the requirements.

The individual -- the -- we could go on and on about this particular individual, but nonetheless, when he first arrived at the airport, he made every -- appeared to make every attempt to quote, unquote play by the rules, do what was asked of him.

In fact, he leased property on the airport, leased a hangar for the purposes of operating a
charter business. Did everything by the book. Had no issues. At some point he got in his head that he could do this less expensive by walking away from that lease agreement by the Airport -- from the Airport Authority and operating as a tenant, a subtenant of the FBO --

MR. OLSON: Okay.
MR. WUELLNER: -- and it went south from there.

MR. OLSON: Okay. Thanks.
CHAIRMAN MAGUIRE: Okay. Any other comments?
MR. MIRGEAUX: Currently, the business is still a sublet of the $F B O$ or are they --

MR. WUELLNER: I believe the aircraft is still stored there, which was a fundamental sticking point in the early days. They said, We don't have an aircraft based here, yet the airplane is here -MR. MIRGEAUX: Right.

MR. WUELLNER: -- which didn't meet that sniff
test as to whether it was based here. Indeed, it was based here, because the airplane is actually owned locally by the some businessmen here, who aren't affiliated with the charter side of it, but actually own the aircraft that's used in the charter business.

MS. LUDLOW: I just want to say, with someone or some of us that have been here from the beginning to go through this whole Boomerang thing, it would really be a blessing for it to be gone. I'm telling you.

MR. WUELLNER: I couldn't have said it better myself.

MS. LUDLOW: I think -- I think it's on its -it's turning out well for us. I think it's -we're turning it -- even though we spent that money, but it's over, you know, and we have somebody good now.

CHAIRMAN MAGUIRE: Okay. Public comment?

Anybody?
(None.)

CHAIRMAN MAGUIRE: Okay. Bring it back to the board for further discussion and a motion to approve the --

MR. WUELLNER: Settlement agreement.

CHAIRMAN MAGUIRE: -- agreement.

MS. LUDLOW: I make a motion we approve the Boomerang settlement agreement.

MR. MIRGEAUX: Second.

CHAIRMAN MAGUIRE: Okay. Motion. Second, Robert? Justin?

MR. OLSON: I believe Justin -CHAIRMAN MAGUIRE: Seconded by Justin. MR. OLSON: -- made the second. CHAIRMAN MAGUIRE: Okay. All in favor? MR. MIRGEAUX: Aye. MS. LUDLOW: Aye. MR. OLSON: Aye. CHAIRMAN MAGUIRE: Aye. Opposed?
(None.)

CHAIRMAN MAGUIRE: Four to zero, approved. MR. WUELLNER: Thank you.

CHAIRMAN MAGUIRE: Okay. All right. Doug, while we've got you, whatever happened to that issue about the property just north of us where they wanted to build something? Did that ever resolve or is it still hanging in the air?

COMMISSIONER DEAN: They went under the current zoning and built 30 houses instead of 60 or 80. You're talking about the residential development just north of the Gun Club? CHAIRMAN MAGUIRE: Yeah. Well, there were two. There was a residential development and then a commercial on the corner, wasn't there?

MR. BURNETT: Yes. So Commissioner Dean's accurate and -- and he would know all too well.

The one on Gun Club Road for the residential houses, the 67 houses or so, they went under existing OR zoning which allowed them to get about 30 houses.

CHAIRMAN MAGUIRE: Got it. So they didn't -MR. BURNETT: But I'm not sure what that works out to, a half an acre each or and acre. It might be a full acre each lot.

MR. WUELLNER: Yeah, they're good size.
MR. BURNETT: And so that keeps it good size lots.

CHAIRMAN MAGUIRE: Okay.
MR. BURNETT: Exactly, yeah. And then on the commercial --

MR. WUELLNER: And that's under construction already.

CHAIRMAN MAGUIRE: Oh, good. Good.
MR. BURNETT: And then on the commercial parcel, we haven't seen any activity yet. It's still out there.

MR. WUELLNER: It's been a while.
MR. BURNETT: Yeah.
CHAIRMAN MAGUIRE: The reason $I$ ask that, because when $I$ drove by the other day, the sign was missing.

MR. WUELLNER: Oh.
CHAIRMAN MAGUIRE: And first time I've seen the sign not there.

MR. WUELLNER: Oh.
MR. BURNETT: Could have sold.
CHAIRMAN MAGUIRE: So I didn't know what that meant, okay?

PUBLIC COMMENT - GENERAL
CHAIRMAN MAGUIRE: All right. Public comments are next. We're going to start off with Joe Lopinto?

MR. LOPINTO: Yes, thank you.
CHAIRMAN MAGUIRE: Okay. If anybody else has a comment, give us a piece of paper, please.

MR. LOPINTO: My name's Joe Lopinto. I'm the operations manager of the Northeast Florida Aero Club. You may or may not be familiar with it. Just wanted to give a little update.

One of the fellow board members, Mike Zonis,
is here. He's our member -- membership chair. If this has not been said before, on behalf of the board and also our members, which now total 20 with seven more on the waiting list, we'd like to thank the board. We've already expressed our appreciation to Ed and his staff.

For when we first started about this time last year and -- it was much like a field of dreams. In the first 10 months, we had 20 members, one airplane. In the last four months -- echoing Commissioner Dean's growth, in the last four months, we've had a run rate of 27 hours per month on that airplane. The average general aviation airplane flies approximately 50 hours a year. This week alone, we're scheduled for 22 hours of flying. We are actively looking for additional airplanes, not just one more, but planes. As I said, Mike has seven more people on the waiting list and more keep on coming in.

Mike and I both have backgrounds in general aviation corporate and also airlines. We have a joke that says that the most dangerous thing in general aviation is two airline captains flying at the same time.

And so, we do appreciate all the help and work that you folks have been giving us. We'd like to say that general aviation has been here since day one at St. Augustine Airport and will continue to be here going forward, and any help that you can give us by increasing that growth is much appreciated.

We purchase a lot of fuel here. Maybe not as much as the jets that come in, but we're here permanently. We recognize the growth and infrastructure that's needed, and it's provided by having corporate and potentially airlines coming in, but we have a substantial waiting list for hangars and we would be fully supportive of any increase of having not only individual hangars, but also I think you call it box hangars.

I offer to have any of the members come down to visit with us, see the airplane that we fly. It's done for pleasure, for growth, for camaraderie among all of the pilots. We have private pilots that are there. We don't do any flight instruction. It's done for pleasure. All the way down to us retired airline captains. So you're more than welcome.

I'll take any questions now. If not, look forward to seeing you.

CHAIRMAN MAGUIRE: Okay. Questions? Thank you, very much, sir. Glad to hear you're doing so well.

MS. LUDLOW: They're doing -- can I say one more thing?

CHAIRMAN MAGUIRE: Yes.

MS. LUDLOW: It's a wonderful thing because when they get new members to -- you know, they join SAAPA. So they become involved immediately. And so they learn so much more about the airport than just coming in from somewhere and renting a plane and taking off. Because they come to our meetings and they support SAAPA and we support them. They've done a wonderful job.

CHAIRMAN MAGUIRE: Terrific. Good.
All right. Any other comments?
(None.)
MEMBER COMMENTS AND REPORTS
CHAIRMAN MAGUIRE: All right. Let's go to member comments. And we'll start off with Ms. Reba, Aerospace Academy and TPO.

MS. LUDLOW: Oh, those things. Oh. I thought I had more in line.

Yes, Aerospace Academy, you know, they're looking -- they're very active. Sherry Gaynor is very good. She's a new Katie Maltby, which we've all worked with.

So we talked about our scholarships, how many scholarships we're going to be able to get this year, and we'll get back on that when we're not sure. And they want -- they have an online
application for interns, and the students get credit hours for being interns.

And so, SAAPA has stepped up, and so we'll
fill out the application and get one, two, or three. But we can share them between the different hangars, and they learn so much. They just -- I mean, they're in an aerospace aircraft program and they can't even get near an airplane. So -- plus we have them sweep the floor, and they learn a lot of life experiences when they're with us.

So, let's see. And TPO, I missed that meeting, but one thing -- because of TPC. But one thing they're doing, which I'm so happy that Jeff is so good about, you know, coordinating everything, they're putting -- they have put together like training sessions so the new members can learn more about TPO and find out how we can incorporate what they do into our -- our region, our base, you know, what we do.

So that's the next big thing coming up with TPO. Is that right, Carol? Anything else? That's about it? Okay. But anyway, those are my two reports.

CHAIRMAN MAGUIRE: Okay. Thank you. Robert, any comments?

MR. OLSON: Yeah. Yeah, I don't have very much to report.

The EDC quarterly breakfast, the first one of this year is March 26th. I'll be attending that. The topic is the interface between transportation and economic development.

Also, I did attend with Carol the Industrial Development Authority on March 8th and we made a presentation on the aerospace initiative.

And the other thing I've attended is the National Space Club Florida Chapter, which is a private sort of booster organization, I would say, that has monthly luncheons programs.

The one I attended on February 9th was the director of Kennedy Space Center. They're doing -they're meeting by Zoom now, but by -- in May, they will start meeting in person. Typically, they meet down in Titusville at a hotel.

I think it might be a good networking for our Airport Authority to have a presence and hang out with that group once a month, so I'll try to do that, also. That's it.

CHAIRMAN MAGUIRE: Okay. Justin?
MR. MIRGEAUX: No update.
CHAIRMAN MAGUIRE: Okay. I have a couple of
things.
First of all, the -- is the video -- have y'all got the video going? Is it going right now? Good. Give us a report on how it goes.

MR. TUCKER: Right now?
CHAIRMAN MAGUIRE: You don't have to report at the next meeting. You can just send out a memo -a memo to Ed and he can forward it to us so we'll know the good and the bad.

MR. TUCKER: Do you have one minute? I would like to make a short introduction.

Yeah, we have seated here our young candidate, which is from the Civil Air Patrol. He's I believe a junior from Nease; is that correct? Steven Parth. Yeah. And here -- hopefully he will train and be the assistant there for doing the video, but he's able to earn public service hours doing this --

CHAIRMAN MAGUIRE: Oh, good.
MR. TUCKER: -- and a great experience for him.

CHAIRMAN MAGUIRE: Thank you, very much. Okay. Second thing, the VCB -- and it's just one thing $I$ want to talk to you about. I'm still trying to get the VCB to ask us to be a member of
the VCB, because there are so many things going on with that and the TDC.

One thing I want to talk to you about is the taxes they're getting ready to propose that the county do. They want to raise the 4 percent sales tax to 5 percent. COMMISSIONER DEAN: Well, we call it the bed tax, but go ahead. CHAIRMAN MAGUIRE: The bed tax, yeah. Okay. COMMISSIONER DEAN: It's paid by tourists, not residents. CHAIRMAN MAGUIRE: Yeah, but there are a lot of issues that are not really being discussed I want to talk to you. COMMISSIONER DEAN: Okay. CHAIRMAN MAGUIRE: It's outside of this. But my point for bringing it up, any time you see something that you think might affect activity, economic, residential, airport or whatever, if it's worthwhile, bring it up to the board so we can talk about it.

The train building down here, have you heard any comments on that? Because I have a new one. MR. WUELLNER: You have a new comment or a new building?

CHAIRMAN MAGUIRE: No, new issue.
I had a phone call Friday. There's a guy, I forgot his name, runs a charity, and they have done research and they have discovered that this building -- it's the one right over here.

MR. WUELLNER: The one with the Civil Air

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Patrol in it?
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CHAIRMAN MAGUIRE: The one with the Civil Air Patrol. Well, there are two buildings there.

MR. WUELLNER: Uh-huh.
CHAIRMAN MAGUIRE: One's an old train building that looks like a warehouse. And the other one is the original building that sat at the foot of the Bridge of Lions when they had the trolley going across, okay? That's the one in the back. And they're photographed -- we have photographs.

The reason he called me is because I used to own that building, and it was moved from the Bridge of Lions to this location long before $I$ ever bought it, okay?

They want to acquire this building and preserve it. They don't have any place to put it yet, but he wants to talk to me about -- and this is not in my capacity as -- as airport, this is my capacity as a previous owner. They want to get
some guidelines and ideas.

But $I$ can see coming down the road they're probably going to ask will the Airport donate this building to a charity if they move it someplace. So, just put that on the agenda down the road to think about, okay? I'm not saying yay or nay. If you've never been inside the building, it's a neat building. It has a big safe in it and it has a coquina fireplace. Very nice. MS. LUDLOW: That's wonderful. CHAIRMAN MAGUIRE: All right. And it goes back to the 1920s. It's over a hundred years old.

All right. That's --

MR. WUELLNER: We'll help them load it.

CHAIRMAN MAGUIRE: Pardon?

MR. WUELLNER: We'll help them load it. CHAIRMAN MAGUIRE: Well, I've always wanted to buy it back, but $I$ don't have any place to put it and I don't have the money to move it. So anyway.

Any other questions from the staff? MR. WUELLNER: From staff? No, sir. CHAIRMAN MAGUIRE: From you? Okay. Our next meeting, regular meeting is April 19th. If you have any questions, please forward them on so they can answer them in advance.

MS. LUDLOW: I have some questions. I have some -- I have some board comments. CHAIRMAN MAGUIRE: Oh, I thought you already had them. MS. LUDLOW: Huh-uh. CHAIRMAN MAGUIRE: Okay. Proceed forward. MS. LUDLOW: You know -- well, you put me way down here so you forget me.

Anyway, I need to ask Ed. Ed, when we do the MS 150, because Taxiway $D$ is torn up -- so, you know, we know where they were in the past, and how many bikes do we get in there?

MR. WUELLNER: It's typically north of 1,000. By the time we get to October, Delta will be totally back in service. MS. LUDLOW: Oh, okay. That -- that was one of them.

MR. WUELLNER: Should be back working like in June some time at this point. MS. LUDLOW: Okay. Good. And the other thing, you know, in the line of transparency, this report from Carol, the government relations, you know, that is so good. Why can't we put things like that online with the agenda? I mean, wouldn't it be good for everybody
to know these things?
MR. WUELLNER: Sure.

MS. LUDLOW: You know, I mean, I think that like Bruce is really doing such a nice job on getting the -- our supporting documents, and I think all of our supporting documents should follow the agenda.

CHAIRMAN MAGUIRE: Uh-huh.
MS. LUDLOW: Everything should be right there, you know.

MR. WUELLNER: Okay.
MS. LUDLOW: We'd get much more interest if they put -- because people don't have any idea what I'm looking at. So -- and it's very complimentary. I didn't do anything wrong.

MR. WUELLNER: Sure.
MS. LUDLOW: Okay. The -- one more thing. So -- well, I have my little list, so $I$ want to say that.

I wanted to ask about the terminal road that the -- that we're going to share apparently with Northrop Grumman. So you said we don't have a number of how many people come and go --

MR. WUELLNER: Correct.
MS. LUDLOW: -- employees like at each shift.

But it looks like it's going to cost us -- no, the taxpayers about a million dollars, right? 950.

MR. WUELLNER: Something to that effect, yes.
MS. LUDLOW: 950. So -- but we get nothing -we get nothing from that, right? We get --

MR. WUELLNER: It is --

MS. LUDLOW: -- no revenue.
MR. WUELLNER: Correct. It's an
infrastructure project, not a revenue-producing project, that's correct.

MS. LUDLOW: Why isn't Northrop Grumman participating in that? They're going to be the biggest users on that road.

MR. WUELLNER: Well, it's not on their property, primarily.

MS. LUDLOW: But they're closing their access, right?

MR. WUELLNER: Correct.
MS. LUDLOW: Okay. I wanted to bring that up.
Also, I think a lot of people missed this. Sometimes I say things because I want them on the record. I just want you to know that.

CHAIRMAN MAGUIRE: That's perfectly acceptable.

MS. LUDLOW: Yes. I want them on the record.

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    On the fire station, I know this goes -- like
we want to link the -- open the road between the
conference center and U.S. 1. And the reason we
want to do that is because in the future, who, the
state, we want to build a joint -- we want to build
a fire station, right?
    MR. WUELLNER: Correct.
    MS. LUDLOW: And so we have to have access to
    U.S. 1.
    MR. WUELLNER: Tied to the community fire
station --
    MS. LUDLOW: What kind?
    MR. WUELLNER: A community fire station,
regular.
    MS. LUDLOW: Oh, okay. Community, not a
county.
    MR. WUELLNER: Well, it's -- would be operated
    by the county, yes. It's -- the distinction being
    an aviation fire station, an ARFF station, and a
    community fire station being just a normal fire
    station of people. It would be combined.
    MS. LUDLOW: I think that would be so good for
    everybody to know. What about our fire station
    there; does Northrop operate that one?
    MR. WUELLNER: No. Actually it's operated
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when it's -- when it's used, it's operated by St. Johns County firefighters. We pay them by the hour to operate that.

The -- the goal of this project, in combining the efforts, is that the cost of operating the station, it would be manned 24 hours a day and would have -- it'd have access to --

MS. LUDLOW: I see. So if I called --
MR. WUELLNER: It's a win-win for both
airport --
MS. LUDLOW: -- 911 --

MR. WUELLNER: -- operations as well as the community.

MS. LUDLOW: So it would be just as accessible to the airport just like that one is --

MR. WUELLNER: Absolutely.
MS. LUDLOW: -- like if we have a plane come in that -- that requires that fire truck to be there.

MR. WUELLNER: The difference is it would be manned with firefighters 24 hours a day.

MS. LUDLOW: I see.
MR. WUELLNER: Which would be a huge upstep.
MS. LUDLOW: What would happen with that
facility?

MR. WUELLNER: It's -- would be -- it's a part of the same, yeah.

MS. LUDLOW: Oh, okay.
MR. WUELLNER: It wouldn't go away or anything.

MS. LUDLOW: Okay. And so, with acquiring this ARFF Index B vehicle of what, how much, 900 or 50 -- how much money? $\$ 50,000$ ? 900?

MR. WUELLNER: I'm not sure what you're looking at. Oh, the DOT plan?

MS. LUDLOW: Uh-huh.
MR. WUELLNER: It would be a federal grant.
That's been deferred out.
Yes, it would be a 5 percent share by the Airport Authority --

MS. LUDLOW: Okay.
MR. WUELLNER: -- for a vehicle. We actually bought, if you recall, the newer smaller vehicle, which is considered an Index A vehicle.

MS. LUDLOW: Oh.
MR. WUELLNER: That was a federal grant, also.
MS. LUDLOW: I think that's wonderful. Thank you.

And I just love the idea that we can get more information online with the agenda. And like your
slide presentations, I mean, that's just a
wonderful thing to have. Thank you, Bruce.
MR. WUELLNER: We'll keep augmenting them.
MS. LUDLOW: Yeah, thanks.
CHAIRMAN MAGUIRE: All right. Yeah, I want to
wrap up one last comment.
Thank you, Joe and Robert. Thank you, Carol
wherever she went. Thank you. It was a good job
on that one. Very informative and needed. So I'm
hoping that we go forward and get that grant. Any
other comments?
(None.)
CHAIRMAN MAGUIRE: Adjourned.
(Meeting adjourned at 5:24 p.m.)


## REPORTER'S CERTIFICATE

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STATE OF FLORIDA )
COUNTY OF ST. JOHNS )
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    I, JANET M. BEASON, RPR-CP, RMR, CRR, certify that I
    was authorized to and did stenographically report the
foregoing proceedings and that the transcript is a true
record of my stenographic notes.
Dated this 8th day of April, 2021.

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| CHAIRMAN | 80/4 | 3 percent [1] 46/3 | 43/20 50/1 50/2 50/15 | ] 17 |
| MAGUIRE: [128] | MS. SAVIAK: [2] 10/3 | 30 [3] 48/9 62/18 63/4 | - | advance [2] 37/5 73/2 |
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| MR. OLSON: [25] 28/8 29/20 29/22 36/1 36/4 | 104 [1] 1/17 | 700-plus [2] 19/23 | across [1] 72/15 | agreed [1] 8/3 |
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| MR. TUCKER: [4] |  | 80 percent [1] 45/15 | activity [8] 15/5 45/13 | 7/15 58/17 58/18 |
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| MR. WUELLNER: [88] |  | 81 [1] 2/14 | 49/17 63/19 71/18 | 1/22 |
| MS. ALBIN: [3] 19/16 |  | 825-0570 [1] | actually [12] 5/4 8 | ahead |
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