ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY

## Regular Meeting

 held in The Conference Center, Meeting Room B 4730 Casa Cola WaySt. Augustine, Florida
on Monday, April 19, 2020
from 4:00 p.m. to 5:15 p.m.

BOARD MEMBERS PRESENT:

BRUCE MAGUIRE, Chairman SUZANNE GREEN
JUSTIN MIRGEAUX
REBA LUDLOW
ROBERT OLSON

ALSO PRESENT:

DOUGLAS N. BURNETT, Esquire, St. Johns Law Group, 104 Sea Grove Main Street, St. Augustine, FL, 32080, Attorney for Airport Authority.

EDWARD WUELLNER, A.A.E., Executive Director.

JANET M. BEASON, RPR, RMR, CRR
St. Augustine Court Reporters
17 Pacific Street, Suite B
St. Augustine, FL 32084
(904) 825-0570

I N D E X

3 PLEDGE OF ALLEGIANCE

5 AGENDA APPROVAL

13 REPORTER'S CERTIFICATE
MEETING MINUTES \& FINANCIAL REPORT

EXECUTIVE DIRECTOR'S REPORT

BUSINESS PARTNERS UPDATE

BUSINESS ITEMS
A. Appeal - Lease Policy

PUBLIC COMMENT - GENERAL

AUTHORITY MEMBER COMMENTS AND REPORTS

AD JOURNMENT

PAGE 3

None

PROCEEDINGS
CHAIRMAN MAGUIRE: All right. Time.
All right. Call to order and Pledge of Allegiance. (Pledge of Allegiance.)

CHAIRMAN MAGUIRE: Before we get to the meeting minutes, just a thought that crossed my mind. Has anybody -- everybody here had their shots, their vaccinations? Anybody not had vaccinations?

MS. GREEN: No, I have not.
MR. WUELLNER: I have not.
CHAIRMAN MAGUIRE: Everybody got them? You
have not? Okay. Keep your mask on.
MR. WUELLNER: I thought you were going to tell me to keep my mouth shut, which is fine, too. You can have it both ways.

CHAIRMAN MAGUIRE: Have you had yours, Doug?
MR. BURNETT: It's that's -- it's that cracker
that's inside of it that's been bothering him.
MR. WUELLNER: Yeah.
MEETING MINUTES \& FINANCIAL REPORT
CHAIRMAN MAGUIRE: All right. Meeting minutes
and financial report acceptance. Anybody have comments on the minutes, the board members?
(None.)

CHAIRMAN MAGUIRE: Okay. No comments, no changes, no mods.

MS. GREEN: Unfortunately I wasn't here last meeting, but $I$ did read through them and everything seemed to be okay.

CHAIRMAN MAGUIRE: Thank you. All right.
Then they'll stand as presented.
Financial report acceptance, any comments, changes, or mods on the financials? (None.)

CHAIRMAN MAGUIRE: They will stand as presented.

AGENDA APPROVAL
CHAIRMAN MAGUIRE: Agenda approval, any questions, comments, mods, or changes on the agenda?

MS. GREEN: No.
CHAIRMAN MAGUIRE: Okay. We will continue under that and jump right into staff reports. EXECUTIVE DIRECTOR'S REPORT

MR. WUELLNER: I think that's -- am I on?
Okay. Thank you.
I have just a few items before we call Carol up and let her do know the legislative and operational update, but the new $T$-hangars $B$ and $C$,
affiliated with that was the Estrella roadway work. That is now all complete and in service. I think everybody's generally happy with the results of that project. It added some parking along Estrella as well as a needed mill and overlay of a good portion of Estrella Avenue inside the fence.

Taxiway Delta's underway at this point. Work has begun in earnest on this job. The piping subcontractor is literally tearing it up out there doing -- really ahead of schedule and doing great work, as far as we can tell.

This coming week will feature some additional airfield area closures for several days while they cross in front of the two small runways west of Runway 6 and Runway 2. Once that work's completed, the ditch is reclosed in that area, that'll -that'll reopen as soon as possible.

We've been working very hard and taking a lot of different angles to make sure that everybody affected by that project, the $T$-hangar tenants in particular, are -- are kept informed to include really a weekly Zoom call -- people can call in and get their questions answered as well as I've made it a point to hit the SAAPA meetings weekly or even more frequent e-mail updates to all our tenants,
make them -- making them aware of it, keeping the web site updated with that information. So, so far it seems to be working. We have minimal questions or everybody seems to know what's going on out there, at least as far as we can keep them informed.

And we're holding the contractor's feet to the fire and making sure that they are not planning to be doing anything that we haven't been able to educate our tenants and accommodate on the airfield. So, so far, so good, and look forward to a balance of a good project here.

I do want to -- I'll let Carol do the update, then I'll -- I've got one more item to throw -throw out there for you. Carol?

MS. SAVIAK: Good afternoon and thank you. Hopefully everybody can hear me. I wanted to just share a few things with you with starting with federal.

The U.S. Department of Transportation and FAA have awarded another 627-odd million dollars to airport improvement grants. No Florida airports were included in this round, but we just keep you updated on those rounds because I know that you know that some of our grant funding can come from

AIP.
CDC updated it's travel guidance, so fully vaccinated individuals can begin to travel around the country, so to speak, and so that's good news for the travel industry.

This week, the key issue obviously is
legislative session. We're in week eight. We have 11 days left of session, so it is now sink or swim time for almost every piece of legislation. There were some great some budget news in the horizon recently in which the budget shortfall had been adjusted, and so it now looks like we'll have a little bit more positive year for not just this year but next year than had been previously anticipated due to COVID impacts.

In the government relations update that I provided, obviously one of the key issues is funding the Florida aviation work program for this coming year and it looks like we'll be in good shape.

I did not mention as part of the federal items, but, Ed, hopefully it's okay we can share this, but we submitted a grant request for the paperwork for Taxiway Bravo. That's the section we met earlier in the year and Ed had shared that we
were going to be moving forward with that project. And it's for funding for next year, but that application was made and we'll get back to you when we have additional information. That's for the middle section of Taxiway Bravo that you've been briefed on earlier in the year.

On operations and training, Taxiway D
construction, as Ed mentioned, we have been providing updates to the web site and constant tenant e-mails.

And then, also on behalf of our training team, we held a joint exercise with four public agencies. Kevin staffed that exercise and I just took photos, but we have -- in March, we had a joint training exercise with Coast Guard, Sheriff's Office, fire rescue, national parks, and so that was just a positive partnership.

So I did also want to mention the fact that the SCASD, the federal grant application that we had filed, did make news both in Daytona and the local St. Augustine Record, and we received -- I told -- I shared with other -- we received some positive calls from people who flew Frontier in the past to the office and people asking about commercial flights. So it seemed like the article
had a pretty good reaction out there to the public. So, with that, I'd just like to thank you.

MS. GREEN: Thank you. I received some calls at my office, too.

CHAIRMAN MAGUIRE: You did?
MS. GREEN: Uh-huh.
CHAIRMAN MAGUIRE: All right.
MR. WUELLNER: The last item I had for you is I'm going to -- we've got a video, a short video cued up.

You've heard us talk about hotspots on the airport, and that's kind of hard to describe for most people, especially if you're not flying or in air traffic control, but FAA has produced -- is producing a series that's available on YouTube to the general public that deals with specific airport hotspots at various airports across the country. And our airport is among the first ones to be on the list of videos that's been produced and is out there. It's specific to this airport and it's specific to the -- the areas that can be challenging for pilots if they're not -particularly if they're not familiar with the ins and outs of this airport.
So, mostly it's geared towards transients.

```
However, there's a lot of useful information for
even the local users. If you ever wondered why
you're being asked to hold someplace or do
something that seems a little weird in the
particular spot, this might be a way to do that.
    It's relatively short. I think it's just a
few minutes long, as I recall. Kevin, if you don't
mind cuing that up here quick. Are you able to get
a little more volume out of it or not?
```

                                    (Video played.)
    CHAIRMAN MAGUIRE: That's interesting.
    MS. GREEN: Uh-huh.
    MR. WUELLNER: Yeah. It's helpful and useful
    information. Hopefully it will get used a lot by
the flying public and alleviate some problems.
CHAIRMAN MAGUIRE: The FAA did that?
MR. WUELLNER: Yes.
CHAIRMAN MAGUIRE: Did they come down to you
and Tammy and stuff to edit it out or anything?
MR. WUELLNER: I don't -- we -- I don't know
that our office was involved in any editing, but I
know Tammy's was involved in the informational
side.
You know, when I turn, I'm squealing for
some -- because the volume came up on the -- I

```
    think we're back. Now I can turn safely. I've got
    to just find her. Yeah, if you want, you can
    probably address that when you do your comment here
    in a second, if you want --
    MS. ALBIN: Yeah.
    MR. WUELLNER: -- if that's all right with
    you.
        CHAIRMAN MAGUIRE: Yeah.
        MR. WUELLNER: Last item, I -- she mentioned
        Taxiway Bravo and I wanted to do two things:
        Clarify it's the center section and also the
        application is for the design grant only at this
        point.
    The following year, so about a year from now,
    we would be pursuing a grant application for
    construction. So it's still out there a little bit
    for construction.
    CHAIRMAN MAGUIRE: Okay. All right. Is that
    it for staff?
        MR. WUELLNER: Yes, sir. Thank you.
            BUSINESS PARTNERS UPDATE
        CHAIRMAN MAGUIRE: Okay. Business partners.
    Mr. Dean, commissioner.
        MS. LUDLOW: Mr. Dean.
        COMMISSIONER DEAN: Good afternoon.
```

Henry Dean, St. Johns County Commissioner District 5.

Just several things I wanted to highlight this afternoon. Last month, I mentioned that in -- in February, we had a record number of single-family home permits issued. There were only 19 working days in February, given the weekends and the holiday, and we issued 520 building permits. I just saw the numbers last week for March, and we hit a new high, a new record of 585.

So, I'm puzzled, but we continue to -- in the middle of COVID, I think it reflects more and more people still want to locate in St. Johns County as their forever home, if you will, and we're getting quite a few from the north as we continue to grow. So that's -- that's sort of a plus and minus in so many ways, but nevertheless we're dealing with it as best we can.

Speaking of that, on the agenda tomorrow on our meeting, we are considering a substantial upgrade to our county golf course. We have a number of people that enjoy our county course. Last year we had 51,000 rounds, which is quite a -quite a bit. If you're a golfer, for a golf course, that's quite a few.

We have a lot of people in the county that take advantage of our county public course, and we have a substantial upgrade proposed involving upgrades in the drainage, the irrigation, upgrading the clubhouse and the barn and several other improvements. And it's a pretty substantial effort, the price tag, with a 20 percent contingency, which $I$ think is a little high in my experience, but nevertheless around $\$ 7$ million. None of that is going to come out of the general fund reserves.

We have money coming from rec and park impact
fees. We have some money coming from the CARES Act, and there are several pots that we're drawing from, about six different pots. So we're not having to use any funds from our reserve fund, the general fund, and we should be able to do that, assuming it's approved as is. But we're going to have that discussion in the morning.

A couple of interesting budget items. All of you know that we as a county participate -- we have two different ongoing beach renourishment act -projects in St. Johns County.

One is where Doug and I hang out in St. Augustine Beach, which has been very successful
over the years, and the next renourishment is planned for 2023. That starts at the pier and goes south for several miles. The other one was approved and the first renourishment was accomplished this fall and winter, finishing in January, and of course that's the Vilano up to South Ponte Vedra. That brings me to the budget item.

For the last several years, the legislature has appropriated 50 million a year statewide. There are about probably more or less 20 counties that have coastal counties with sandy beaches. You know, Miami-Dade, Broward, and Palm Beach just to name three. And then on the west coast, there are several, and then up the east coast.

So, for the last several years the legislature has appropriated 50 million a year to be spread among those counties, including us. The budget conference met over the weekend and the House number was a hundred million and the Senate number was 50 million, and this morning, the Senate agreed to move up to the House number of 100 million. So from our standpoint as a county, that's really good news for us.

Also, I would say that the -- the overall
budget is -- you know, over the last six months, we all thought, at least those who follow sort of the state budget and how it may impact our county, and impact the airport board, too, but we were quite concerned about -- because of the impact of COVID. As it turns out, as of this week, the -- under the American Rescue Plan, the state is going to receive about, as I understand it, an additional \$10 billion. And our budget also, the economic forecast actually just recently projected an additional 2 billion in our state funds in our revenue.

So, I think that we will have a substantial
amount of funds available to do a lot of good things, hopefully for the state, and some of that will inure to the county for our benefit, the beach renourishment and transportation needs.

Some of you are aware of the transportation needs in our county, including the beltway that will come basically to your front door when we get that completed, 313.

So those are some of the current highlights that we're experiencing. Are there any questions I can answer?

CHAIRMAN MAGUIRE: You mentioned 313. Is
there a suspense date on that?
COMMISSIONER DEAN: I think that we're -we're going to be under construction on that Holmes Boulevard section probably this coming year. And I think that the work plan calls for the continuation and completion probably in the '23-'24 time frame.

CHAIRMAN MAGUIRE: Okay. Reba can probably stand on that. It was her turn.

MS. LUDLOW: I don't know what he said.
CHAIRMAN MAGUIRE: Any -- oh, I know. On the golf course, just a -- what are you going -- what's the county going to do with those extra nine holes?

COMMISSIONER DEAN: Right now, we're probably
going to have a -- a conservation area, walking trails for the community and a park -- passive park.

Oh, and also for -- and part of it will probably be the spot for our latest needed fire station, because that is an area where we've actually probably had to turn down one or two projects because they were too distant from the nearest fire station.

So if that area needs a new fire station, we can use the property that's contiguous to 207 as
fire -- fire station. We met with Jeff Prevatt and discussed that.

CHAIRMAN MAGUIRE: Okay. Last from me, the 585 for the month, what part of the county was that predominantly in?

COMMISSIONER DEAN: Clearly the north, whether it was --

CHAIRMAN MAGUIRE: Northwest?
COMMISSIONER DEAN: Scattered. I mean, Nocatee continues to boom, which is northeast, and then it continues, the five or six major developments in the northwest quadrant in that sector that continue to just grow and grow.

And, I mean, SilverLeaf as $I$ understand it is now taking off fairly well, even though, you know, ironically it was actually approved as a PUD in 2003, hit the wall during the deep recession, and has sort of gotten itself back and completed 2209 through the primary part of its development and now homes are being built. If you drive 2209, you'll see new homes along that stretch.

CHAIRMAN MAGUIRE: Okay. Any questions?
MR. MIRGEAUX: The 585 permits -- the 585, is that all residential or is that commercial and residential?

COMMISSIONER DEAN: No, that's strictly residential single-family homes. There's a whole nother column for commercial. I just don't remember the figures, but it was --

MR. MIRGEAUX: No worries. I just wanted to be clear.

COMMISSIONER DEAN: -- it was substantial.
CHAIRMAN MAGUIRE: Any other questions or comments?
(None.)
CHAIRMAN MAGUIRE: Thank you, Commissioner. Okay, Vinny Beyers?

MR. BEYERS: No thank you.
CHAIRMAN MAGUIRE: No thank you? Sam Barresi?
Sam?

MR. TUCKER: I'm Sam.
CHAIRMAN MAGUIRE: Okay. You're going to speak, Len?

MR. TUCKER: Yeah, I'm Len Tucker. I'm here for Sam Barresi. He's still having some health issues and tend to.

The only thing $I$ wanted to report was just to bring you up to date a little bit on our livestreaming feed. I think you may have mentioned last time you might want to get updated on that.

I think we're completely operational at this time for the first time. We have a two-camera setup and a third video feed coming from the display so that we can kind of synchronize between all of those. Of course $I$ could have it simple. It could have just been one camera on the cellphone and streaming and it would have been fine, but I've got to make it complicated.

So anyway, I think this will give a much better presentation to the public because they'll be able to see the screen when necessary, they'll be able to see the speaker when necessary, and I think overall the -- the quality of the presentation will be a benefit to the Airport Authority. So, I want to again introduce Stephen, our Civil Air Patrol cadet. MS. LUDLOW: Thank you, Stephen. MR. TUCKER: He's working our operating system. And of course my affiliate employee here, John Azula, who is my main video guy. He's a real magician with things.

Anyway, if there's any questions or if when you review the thing later on, you see any comments that you think we could do to improve it or
whatever you might find, certainly let me know and we will make any progress we can to respond.

CHAIRMAN MAGUIRE: Okay. Questions?

Comments?
(None.)

CHAIRMAN MAGUIRE: Thank you, Len. Dan
Nehring?

MR. McKENDRICK: I'm here for Dan Nehring today. Dan's not here obviously. He's -- well, I don't need the microphone to say nothing to report.

But I'm Nate McKendrick. I'll be filling in for Dan. Dan's probably going to be retiring in a couple of months, so you're probably see me more and more. I don't know if I'll get Dan's job when he leaves, but if $I$ do, you'll see me a lot. And do you have any questions for Northrop Grumman? Anybody?
(None.)
MR. McKENDRICK: All right. Thank you.
CHAIRMAN MAGUIRE: Thank you. Okay. Tammy?

MS. ALBIN: Tammy Albin for St. Augustine Tower.

Going over our traffic count so far, let's see, for March this year, we finally broke 10,000 operations. So we're starting to see more of a
normal traffic flow than we had before COVID.

Just to give you a comparison, March of last year right as everything was starting up, we were at 14,676 operations versus what we have now at 10,458. First quarter of 2021, 27,287 versus 2020 was 30,635 . So we're finally starting to see a more normal flow. If we could just get the weather to cooperate now, we might be back to normal.

Reference the From the Flight Deck video, that was suggested by FAA Runway Safety, which they're doing eventually every airport in the United states will have one of these videos. With the amount of traffic that $S t$. Augustine has become known for with the student training and the run -- and basically our geographical challenges at St. Augustine, they thought that St. Augustine would be good to have one of the first few in Florida to be on the list.

So when they got with us about it and with
Kevin, we had their Teams meeting, which is like Zoom but the FAA's version, between ourselves, Runway Safety, the videographer, the pilot, everybody was in on the same call, and we all basically brainstormed what would be the best ways to hit the -- the filming, from what direction, all
of that type of thing.
Then after -- they kind of started out with a script: This is what we're going to do, this is what we're going to say, what do you think? We made some suggestions and they kind of massaged that, and then they set the date on January 25 th to come down to video.

Everything went smooth the first -- basically first shot on everything because everything was already planned out. Then when they made the initial video, they sent it out to us to watch and to get our input.

Before $I$ could even respond, Runway Safety said, no, I don't think this is quite right. You know, this isn't -- our representative for runway safety for this area, Mr. Noel Kirby, he's very familiar with St. Augustine. He's been -- he's got all of this Northeast Florida, anyway. But he's very familiar with St. Augustine. He's been to our -- you know, our Operation Raincheck, he's been in on that. He was in on our RSAP this year video and -- but he was physically here for 2020. So he's been very active.

And it was kind of his idea that why don't we get St. Augustine on the ground floor of this;
which is -- which was fine. And then when we saw the first initial video, he brought up some things like, $I$ don't think this is quite right. Tammy, Kevin, Tammy, what do you think? And we answered back saying, yeah, that's not quite -- we're not comfortable with that wording and that's not exactly accurate.

So they went back and basically looked at what the published actual language for each hot spot was, massaged it a little bit, got the voiceover gentleman to rerecord his stuff and put it back into the video, and then we came out with the final product, which I think is very good.

It definitely shows the airport. The video is outstanding with the views of the airport and of St. Augustine. We are very happy with it. We plan to use it for -- it's going to be on YouTube as soon as they officially release everything. And, like I said, eventually every airport will be on there. But you can go to YouTube's FAA From the Flight Deck and you can pull up all the airports that they've started out with. But we're planning on using it in our Raincheck and then our RSAPs, and now you-all have seen it and we plan on sending, you know, basically
a notice or an e-mail to the flight schools and to SAAPA so they know where to find it so they can send it out to. And we'll send it to the FAAST team here at Florida so we can get the word out. And I think the FAAST team will be able to help us by putting it on their site, also. Any questions? CHAIRMAN MAGUIRE: Comments? Questions? (None.) CHAIRMAN MAGUIRE: Thank you, very much. MR. WUELLNER: Do you have a feel for when the release date -- release date is?

MS. ALBIN: No, they haven't said yet. I
would imagine it would be very soon since it's this -- since everybody's kind of signed off on it and Runway Safety has said that it -- it looks good to them, so...

MR. WUELLNER: I just want to make sure we get a link out there --

MS. ALBIN: Yeah.
MR. WUELLNER: -- once it's ready.
MS. ALBIN: As soon as I know, I will let you-all know so you --

MR. WUELLNER: Perfect.
MS. ALBIN: -- can get it on the Airport's web site, also.

MR. WUELLNER: Thank you, Tammy.
MS. ALBIN: You're welcome.

CHAIRMAN MAGUIRE: Okay. Doug Burnett.
MR. BURNETT: Nothing to report.
CHAIRMAN MAGUIRE: Nothing?
MR. BURNETT: No, sir, not this month.
CHAIRMAN MAGUIRE: All right. Business items. You can proceed.

APPEAL - LEASE POLICY
MR. WUELLNER: Yeah, I really had just one.
And this -- I mean, we spent some time with a couple of folks with the flying club, and we have -- we have run into a little bit of a -- I say unforeseen. It was a situation had never presented itself in -- in the time I've been here and the time we've had a -- what $I$ consider to be one of the better lease policies in general in the country.

But one of the issues that came up is the idea of being able to essentially hand off your position in the waiting list line when you're in the number one position.

And in this particular case, this has kind of come up with -- in the context of the flying club here at the airport where we have people who have

```
reached the number one position and suddenly -- I
say suddenly, but they make the decision they'd
like to give that hangar from their position as
number one to the flying club. And unfortunately
our policy doesn't really deal with -- strictly
deal with, anyway, the idea of being able to hand
over a position.
    So, in the course of that conversation and
discussing their future plans and the like, I made
the suggestion that probably the -- without
language that kind of is permissive in the policy,
I didn't feel comfortable creating new policy on
the fly to deal with this.
    And it really at that point comes back to you
guys, if they wish to pursue the matter, that is,
take -- take a position other than what I've really
already said, which is I don't see how we can just
add you or take you off the list and put somebody
in there all of a sudden. We -- we in a way would
be creating chaos within the waiting list idea if
we allow that in a general sense. But I said I
understand the issue.
    The flying club's relatively new. You're
    dealing with members of the flying club in this
        case, people who are members, however they're not
```

necessarily the owner of the aircraft that would be placed into that hangar at the time.

So I said, well, why don't you construct some sort of an appeal that -- you know, we have a provision within the lease policy for people who feel aggrieved in some nature on how we administer the policy to come back to the board and make their case, should you wish to hear it.

So -- so really you have two things to consider today or potentially just one, but you have potentially two.

The first is, does the board, based on the -we provide you copies of that appeal and we require -- we put together a bit of a staff memorandum or an agenda memorandum to try and distill, if you will, the issues down to just what it is.

And the first order of business the board would need to do is really determine whether you even want to be bothered with this or consider some sort of -- we're not suggesting a change of policy; we're just -- we're suggesting an exception as it relates to the flying club rather than a wholesale change to the policy. So, the -- I guess the first order is that.

And then secondary, if you do decide to do that, then, you know, I assume you'd want to enter into a conversation both with staff as well as the -- the aggrieved party, for lack of better words.

CHAIRMAN MAGUIRE: What's the current policy?
MR. WUELLNER: The current policy is
specifically silent about it. But when you -- when you look at overall administration of the policy, we have never allowed someone to substitute their position to someone else.

CHAIRMAN MAGUIRE: So, the --
MR. WUELLNER: So my fear is commoditizing in a sense.

CHAIRMAN MAGUIRE: So if number one decides he or she does not want to take it --

MR. WUELLNER: Right.
CHAIRMAN MAGUIRE: -- what happens today?
MR. WUELLNER: Today, they would -- they have two choices. One is they -- we -- we made a provision about a year ago where they could remain on the list for a period of up to six months.

Most of the time, that's a case where someone has -- I say they've been caught off -- a little off guard, but they don't currently own an
airplane, aren't in a position to really accept the hangar, they've made it to number one, they've waited their time out, if you -- if you will, and we allow them to kind of hold that number one position for up to six months, at which point they either are in a position to take the hangar or they fall off the list and in theory would go to the end of the list, if they wish to kind of start over.

They could also make the decision when they're called that I'm not going to take the hangar and I don't want to be on the list, or $I$ want to go just go back to the bottom of the list and start over. Those are really the only alternatives that -CHAIRMAN MAGUIRE: So in that case, number two would move up to number one.

MR. WUELLNER: Correct. Yeah, keep in mind there's a little -- it's a short-term issue, but we've got a little issue going on in that, as kind of predicted, we changed -- we kind of made the board aware of this when we were going down the road.

When you -- when you thoughtfully considered and added the idea of being able to remain on the list for a while, what we have created are a number of people sitting in the number one position in

$$
\begin{aligned}
& \text { technical sense because they're in the -- the } \\
& \text { six-month period. And this came as a result of } \\
& \text { adding new hangars and new inventory. So it's a } \\
& \text { short-term good problem, but nonetheless it will } \\
& \text { eventually work its way out, so... } \\
& \text { And that -- that's really I should say been } \\
& \text { continued only because we're not -- you know, } \\
& \text { you're now at the point where all the inventory of } \\
& \text { hangars is exhausted. So it's just got to kind of } \\
& \text { run its course before the decision-making. So new } \\
& \text { hangars or hangars that are made available at this } \\
& \text { point, all of those folks in the number one } \\
& \text { position, I should say in order, still get a -- get } \\
& \text { a shot at before coming off the list. } \\
& \text { of a wholesale change to the policy or how we do it }
\end{aligned}
$$

or anything else. We're simply saying that with the flying club, there are some unique needs, some unique things that come out of the idea of a flying club.

And they're not -- you know, we don't treat them as a commercial business. In fact, they're specifically excluded as a commercial business on the airport. They rely on the use of single T-hangars from time to time.

They currently have a -- they're here and I'm sure they can speak for themselves -- but as I understand it, they currently have one aircraft. They have a full membership roster of those people that belong to the flying club. They have a waiting list of people to get in there. They're considering trying to get another aircraft or are working through that process. Of course they would like that aircraft based in a hangar.

You have people who are members of the flying club that are reaching the number one position in the -- in the waiting list, and they would like to see that the flying club gets that hangar.

It's really more of an exception than it is a wholesale change of policy that anyone could -- I think we avoid the idea of commodisizing [sic], if
that's a word, the idea that somebody could in a
sense purchase a place in line, you know, something
that does go on in certain elements of aviation
such as purchase of aircraft. I mean, you can --
if someone's willing, you can sell your position in
line to take delivery of a new aircraft and some --
some things allow that.
We don't want to create that -- that's an
administrative nightmare for us. If the board
wants to consider this, I would consider it in the
context of an exception strictly for the transition
to a flying club member -- or I should say to the
flying club.
Because the hangar would transfer to the
flying club and they would be the lessee, not the
individual that made it to the number one position.
That individual would simply be a member of the
flying club. They would lose all rights to that
hangar once the lease is executed to the flying
club.

MR. BURNETT: The -- and if I may.

CHAIRMAN MAGUIRE: Uh-huh.

MR. BURNETT: That's an important part of this because they're asking for an exception. And I don't want to put words in the applicant's mouth,
but it would appear to me that part of their argument would be that maybe that the policy never contemplated what they're trying to do.

MR. WUELLNER: Which is true.
MR. BURNETT: And so, for that reason, then someone could take their -- their position on the T-hangar list and assign it to the flying club, is what they want to be able to do. But once it's assigned to the flying club, it would then be the flying club's lease.

Part of Ed's biggest point is to make sure that we don't change the policy to create a situation or allow for a situation where the -whoever comes up as number one or number two could be bought by someone else who wanted to take over the lease.

My second comment, if $I$ could, is for what it's worth, if you look at the technical process that you put in place for these types of appeals of the detail you wanted, background facts, the issue or dispute, the decision by the executive director, the date the executive director's decision was made, they did follow that format for the purposes of the appeal.

So, from a technical standpoint of looking at

```
    the appeal, they at least did follow the format
    that you requested. So I'll just point that out.
    And the format that is in your policy is on Page 4
    of that handout, and then of course their appeal
    starts on 5.
    And really this is one where I think your
    staff is looking at it saying the policy may or may
    not have contemplated it; this is really something
    for y'all to make a decision on whether you wanted
    to hear the appeal, and then beyond that once you
    heard the appeal, to make a decision on it.
        CHAIRMAN MAGUIRE: All right.
        MS. LUDLOW: Yes.
        CHAIRMAN MAGUIRE: Yes?
        MS. LUDLOW: I mean, when we can -- are you
        asking for board comment?
        CHAIRMAN MAGUIRE: We're going to be having
        board comment before I talk. Go ahead, Reba. You
    can start the process.
    MS. LUDLOW: Thank you.
    This is really a touchy point. I'm telling
you, you have no idea what we have gone through
with that hangar list. And, yes, I really get
emotional about it because we have been drug
through the coals many times about someone's
```

```
opinion and someone getting to the top of the list and someone changing places, and all we heard was the -- maintain the integrity of the waiting list, maintain the integrity of the waiting list.
If the -- if the airplane -- if the hangar is -- is the airplane being signed over to the flying club?
```

MR. WUELLNER: Not in this particular case. MS. LUDLOW: The hangar is not being. So the hangar could follow the airplane if the airplane were being assigned to somebody else.

If somebody else bought that airplane, then they could actually accept the hangar at the same time. I mean, that is reasonable. But you're saying the airplane's still going to be their own, but you're still jumping over everybody else and putting them at the top of the list.

MR. WUELLNER: No. Let me -- let me try to clarify.

The -- the flying club would -- would accept the lease in their name. There is no aircraft at that moment. The individual who is on the list, that aircraft, if there was one, is not an issue today.

MS. LUDLOW: The aircraft isn't going? I
mean --
MR. WUELLNER: We're not aware --
MS. LUDLOW: -- is the aircraft being
assigned --
MR. WUELLNER: -- there's an aircraft involved
by the same person who's first on the list.
MS. LUDLOW: Okay. The aircraft is not going
to the flying club.

MR. WUELLNER: Not that we're aware of in this
particular case. There is no aircraft.

MS. LUDLOW: So they just want the hangar because the hangar is number one.

MR. WUELLNER: Correct. And they would place a flight -- a leased or owned flying club aircraft in that hangar eventually.

MS. LUDLOW: That's wrong. I mean, what we have been drilled into our heads: You cannot jump line, you cannot jump line.

MR. WUELLNER: Well, I --

MS. LUDLOW: I'll give anything for it.
MR. WUELLNER: I don't think we're on the same page.

CHAIRMAN MAGUIRE: Okay. Thank you, Reba.

Any other comments?

MS. GREEN: I want to hear some more.

CHAIRMAN MAGUIRE: Okay. Justin?
MR. MIRGEAUX: Do you want to go?
MS. GREEN: No, I want to hear -- my mic was not on.

MR. MIRGEAUX: So, specifically in this case, if $I$ understand correctly reading through all of the support material that you say -- thumbs up if you can hear me.

CHAIRMAN MAGUIRE: Talk closer to the mic. MR. MIRGEAUX: So we have an individual who is a member of the flying club who's -MS. LUDLOW: It has nothing to do with the flying club.

MR. MIRGEAUX: Just hear me out. Who's going to be if not already at the head of the list in the number one position, would like to assign his number one position to the club more broadly.

MR. WUELLNER: Correct.
MR. MIRGEAUX: Which --

MS. LUDLOW: The hangar.
MR. MIRGEAUX: The hangar.
MS. LUDLOW: Not the airplane.
MR. MIRGEAUX: Not the airplane. The airplane is not any part of this discussion. Just looking for a hangar to park the aircraft in.

MS. LUDLOW: A aircraft.
MR. WUELLNER: An aircraft.

MR. MIRGEAUX: An aircraft. And I don't see why that's a problem. I mean, just in general flying clubs --

MS. LUDLOW: Well, how many --
MR. MIRGEAUX: Flying just in general --
CHAIRMAN MAGUIRE: Reba.
MR. MIRGEAUX: Just in general --
MS. LUDLOW: How many people do we have on the waiting list? Five years?

CHAIRMAN MAGUIRE: Reba, let him finish.
MR. MIRGEAUX: This gentleman is going to find himself in the number one position and would like to assign his number one position to the club that he's a member of.

So -- and just in general, that's the specifics of the matter that's at hand. And just list, no list, integrity of the list, whatever, that's what the -- that's -- that's the idea that we're looking to approve an exception for. Those are the facts.

And in general flying clubs lower the barriers to entry for people to learn how to fly and for people to fly, that access to it. So, in my mind, I don't see what the big deal is. I think they -MS. LUDLOW: So you want to change our policy. MR. MIRGEAUX: -- should have a hangar. We don't need to change the policy. I think the policy is fine because we don't want to commoditize -- good word by the way -- we don't want to commoditize, you know, people that are just essentially, you know, professional line space savers. So they get to the front of the line and they sell their space and they move to the end. CHAIRMAN MAGUIRE: Okay. MR. MIRGEAUX: So that's -MS. LUDLOW: That's exactly what they were doing.

CHAIRMAN MAGUIRE: Reba. Reba. Okay. Thank
you. Okay. Suzanne?
MS. GREEN: I don't have a mic, so...
CHAIRMAN MAGUIRE: Oh.
MS. GREEN: Sorry. Go ahead. Let someone else go.

CHAIRMAN MAGUIRE: Multiple mics.
MS. GREEN: That's okay.
MR. WUELLNER: You will be heard.
MS. GREEN: That's okay.
Just briefly, coming from the legal
perspective, I'm kind of in line with Justin. I would want to hear more. I mean, I want to hear the appeal.

Rather than making the decision today or whatever, I'd like to hear from the flying club, I'd like to hear all the aspects of it before we make any exception, not a change to policy. But I'd like to hear everybody's --

CHAIRMAN MAGUIRE: Okay. Yes?
MR. OLSON: I just want to clarify, maybe it's clear, that the administrative decision -- this is an appeal of an administrative -- so the administrative decision was to not grant the request; is that right?

MR. WUELLNER: Correct. That is correct.
MR. OLSON: Okay. And we would not be hearing the -- if -- if the board wanted to hear the appeal, we wouldn't be hearing that today; it would be -- it would be a subsequent meeting.

MR. WUELLNER: You can hear it today. There are -- you have all the information they've provided and they are in attendance. It is really up to you whether you hear it today or put it out at a future meeting. That's -- that's your call as a board.

MR. OLSON: Okay. And then my third question, if this appeal were granted after whatever, discussion or whatever, would there be any other cases that would come up that would be similar to this that would be sort of an identical situation or not?

MR. WUELLNER: Well, I think as far as specific to a flying club, at this point the answer would be no. However, there's really nothing to prevent anyone from appealing that policy, if you will, and -- and our administration of it, which at this point does not allow that substitution or does not permit it.

So, you in fact by granting an exception, in
theory open the door to anyone else asking, if they're willing to appeal. That does not mean you have to hear that appeal; does not mean you have to grant one, of course. But it puts you in a position where you will ultimately be defending that at some point, I would think. MR. OLSON: No, I -- I guess what I'm wondering is if there would be another request possibly that would be based on an equal treatment argument.

MR. WUELLNER: I think you -- absolutely --

MS. GREEN: Open up Pandora's box. It's coming.

CHAIRMAN MAGUIRE: Okay. All right.

Before I get into the outside comments, my -my comment. First of all, I am -- I tend to agree with Suzanne. I can't make a decision, number one, because I don't have enough information.

Number two, I am very much concerned about Pandora's box. Once you open the door, it could continue again.

Number three, I think about the hundred people below number one. You know, what's their position? And in all reference to Justin, to me, this is a big deal.

If I'm number five and suddenly number one who's going to lose his position and move me to number four and that disappears, then I'm going to be quite upset. It's going to bother me a lot. That means that $I$ can't trust the airport board to protect me on my line and what's going to happen down the line. So $I$ don't trust the airport board anymore.

I -- I -- and it's not against the airport -the aero club, because $I$ recognize that -- that they are a special group. But how do we down the
line differentiate a special group from a non-special group, okay?

Why are we doing this? Are we doing this for the benefit of the airport, which is our number one responsibility, doing it for the benefit of the airport, or are we doing it for the benefit of the aero club? You have to separate the difference, okay?

I'm willing to carry this forward so the aero club can meet with all of us one-on-one and talk about it, but off the top of my head, it's going to take a lot of discussion to convince me otherwise, okay?

Any other comments before $I$ bring the public up?

MS. LUDLOW: Yeah.
CHAIRMAN MAGUIRE: Okay. Justin was first. You're second. Go ahead, Justin.

MR. MIRGEAUX: I mean, I don't see what other information we need to be presented with other than what's in the materials for the meeting today.

This is a member of the aero club, he's on the
list. He is either in the number one position or will soon be in the number one position and wants to assign his position, as $I$ understand it, to the
club that he is a founding member of.
Am I --
MR. WUELLNER: I'm not sure about the founding, but he is certainly a member of it. MR. MIRGEAUX: Okay. So he's a member. If not a founding member, a member. And that's -he's not jumping anybody.

And in general, flying clubs lower the barrier of entry. Most people that want to fly don't learn how to fly because some jerk tells them to get lost. And I don't want to be that person. I want to -- I want anybody that has access, has a desire, I want them to learn how to fly.

CHAIRMAN MAGUIRE: Okay. Well, I agree with that. Reba?

MS. LUDLOW: We all agree with that.
I was approached by the flying club -- which I have to tell you, I am behind 100 percent. I was approached by the them to put my plane on lease back with them.

If I did that, I would have to put their name on my airplane. They don't get my hangar and then the airplane goes somewhere else. They have to have their name on my airplane to stay in that hangar.

So this person wants to give them the hangar ahead of everybody else, but not give them an airplane to fly.

CHAIRMAN MAGUIRE: Okay. All right. Len Tucker?

MR. TUCKER: Yeah. Len Tucker.
I think we've gotten kind of off foot here with our concept, because if we view the flying club as an entity like an LLC and the member as one of the member owners of the LLC, it works. That's allowed currently under policy.

The -- the hangar I have, the entity that I am a part of can have an airplane in that hangar. And so, I don't quite understand where the complication. It doesn't seem like we need an exception or anything else, it's a part of the business process, and that's already allowed.

And we -- we fought over this about two years ago when we had to go through the fact that I've got about three or four LLCs with airplanes in them and I'd been told I couldn't keep them in my hangar.

I mean, it doesn't make any sense. If you've got a member that is a part owner in an entity and that entity owns an airplane, it should be able to
go in a hangar that he has access to. That seems like a simple alternative. It doesn't require any exception. It doesn't require changing the rules. It is currently allowed.

And so, I just don't really understand why we're having to make all this convoluted rules and exceptions and everything else to something that seems to be a standard policy. Thank you.

CHAIRMAN MAGUIRE: Mr. Fasheh?
MR. FASHEH: Yes.
CHAIRMAN MAGUIRE: Okay.
MR. FASHEH: Good afternoon. My name is Tariq Fasheh. I am the founding of the Northeast Florida Aero Club.

I came down here to Florida and was surprised not to find one. And when $I$ spoke with Ed, he said in the 20 years plus he's been here, he hasn't had one. So I think in terms of precedence, I don't think we're going to have too many of these come up.

As was just stated, the primary point is that the current policy does state that you can transfer your position into the LLC of which you have a -an ownership in. What it doesn't say is that you can do it if you are a member of a flying club of
that corporation.
We are a not-for-profit corporation and all members are equal members. There are no super voters, super owners, or -- and on dissolution, the club would just dissolve and each member would get equal share of the corporation.

So, as was just stated, the whole point is it doesn't specify that you can do this if your name doesn't show up on the LLC, but it is the same exact thing because member owners of the club are members and owners of the corporation. All are equally weighted. So that is the very specific case that we are trying to resolve here as the exception.

In terms of why it's the exception, as was just stated, because the name actually doesn't appear on the paperwork, it appears by inference. The club is owned by members, and those members happen to be these individuals, and this individual happens to be Member $X, Y$, and $Z$ who has a hangar come up right now.

So I'd be happy to answer any questions if this is the right time or $I$ can be seated. Thank you, very much.

CHAIRMAN MAGUIRE: Thank you.

Okay. Doug, I have a question for you. To -maybe to clarify my position, I've been -- his comment about it's the same thing by inference, as a property owner and landlord, I've been bitten by inferences big time. I've been bitten because things aren't exactly written. And for the attorneys, attorneys know that when you put something in writing, exactly what it says is critical when it comes down to issues to be resolved.

What happens if we transfer this to the -- and an extreme example, but possible, we transfer this to the aero club. I decide I want to buy an airplane and I go to the aero club today. I sign up, buy an airplane tomorrow and I go into the aero club and say, hey, I'll give the aero club \$25,000 if you give that hangar to me. I have now jumped 100 people, okay? I've jumped 100 people purely because the inference allowed me to do that. That bothers me a lot.

And I think -- people can say, well, you know, that's an extreme case. I've been in business more than 50 years. I've seen a lot of extreme cases and I'm sure Suzanne has, too, and Doug. It happens a lot.

And how do you explain to people that an extreme -- when an extreme case comes up, well, we didn't anticipate that? Well, I do anticipate that because I've been bitten. Now, is that a legitimate issue?

MR. BURNETT: That is -- that is the issue that your policy tries to prevent from happening. CHAIRMAN MAGUIRE: Yes. MR. BURNETT: And the one thing that $I$ think you're going to hear from Mr. Wuellner is if you were to consider granting this appeal to make this exception, it would be your staff's recommendation that it would go to the aero club only and ever be the aero club. They couldn't then turn around and transfer it back to one of those individuals. If the aero club stopped using the hangar --

MR. MIRGEAUX: It's -MR. BURNETT: -- and they said well, we want to let it use -- we want to go back to the original person who had it -- who was number one on the list, that answer would be no. It -- the decision here today would be the exception to just let it transfer to the aero club and -- and that would be the end of it. Because you're correct, that is the challenge.

And oh, by the way, you could wind up with an aero club with a member of one. We're not regulating what the composition of the aero club is. So your -- your analogy, I mean, there's -you can only, and as we've talked about with the policies adopted related to these things, you can only regulate so much and try to anticipate so many --

CHAIRMAN MAGUIRE: Uh-huh.
MR. BURNETT: -- different scenarios or
circumstances. But, yeah, this is one of those ones where you're now confronted with a situation that is challenging. It's not an easy one to answer.

CHAIRMAN MAGUIRE: Okay. Okay. Bring it back. Any other public comment that's not on the sheet?
(None.)
CHAIRMAN MAGUIRE: Bring it back to the board.
Do I hear suggestions, motion, movements?
MS. GREEN: How about Ed; did you want to add
something else?
MR. WUELLNER: I do not.
MS. GREEN: Okay.
CHAIRMAN MAGUIRE: Okay. Board members?

All right. We have to move one way or the other. We either postpone this and table it to the next meeting so we can talk or somebody brings it up to a vote or not.

MR. MIRGEAUX: I move we bring it up to a vote, approve or disapprove.

CHAIRMAN MAGUIRE: Okay. We have a motion to bring this up top a vote. Do I have a second?

MR. WUELLNER: Can -- if you don't mind, can we deal with the issues separately?

I think you just need to decide you're going to hear the appeal, and then if you want to render a decision on the appeal based on what you've heard, that's fine. But your policy really requires -- it has the provision for two specific actions. I'd like to preserve that, if we could.

The first question is just simply: Do you want to hear the appeal? That -- that's it. And if the answer is yes, then if you choose to make a decision on the appeal, you're free to do that.

CHAIRMAN MAGUIRE: Okay. So his motion to bring it up to a vote does not answer that question?

MR. WUELLNER: I -- I would like to see the first question answered, if we -- I'm not sure
there's a hundred percent consensus that you do want to hear it. If you do want to hear the appeal, answer that question first and then whatever you decide.

CHAIRMAN MAGUIRE: And I'll -- can you
withdraw your motion for a minute?
MR. MIRGEAUX: I'll withdraw it.
MR. BURNETT: Or modify it.
CHAIRMAN MAGUIRE: Okay.
MR. WUELLNER: Yeah.
CHAIRMAN MAGUIRE: All right.
My position, I'm willing to hear anything that any airplane owner out there throws out for us to talk about. I'm not willing to make a decision today. So if it comes up for a vote, I'm going to vote no, okay?

I'm willing to do it because I'm willing to talk to everybody out there about the pros and cons including the staff, okay? So -- so I'm willing to listen. I don't what the other board members are, okay?

MR. MIRGEAUX: I move we hear the appeal, then.

CHAIRMAN MAGUIRE: Is that the question?
MR. WUELLNER: Yes.

MR. OLSON: Second.
CHAIRMAN MAGUIRE: Second. Okay. Discussion?
MS. GREEN: That was my position, too, just to
be heard, to have everyone heard --
CHAIRMAN MAGUIRE: Yes.
MS. GREEN: -- before we jump into any
decisions.
CHAIRMAN MAGUIRE: Yes.
MS. GREEN: So allow -- we'll hear the appeal, which is going to be people talking and telling us their point of view, and then from staff, and then we can make the decision then.

CHAIRMAN MAGUIRE: Okay.
MS. GREEN: Yeah.
MS. LUDLOW: And in the light of discussion, yes, I would like to hear more about it. I am not against the club. I am all for it. I will probably go over backwards now to try to rectify what they feel like I did. But my thing is is that, you know, the jump in line, we've had that drilled into us and we have --

CHAIRMAN MAGUIRE: That's been a forever policy.

Okay. The motion is and a second that we will
hear a discussion of the -- we will hear the
appeal. Is that correct?

MR. MIRGEAUX: Yes, that's the motion.

CHAIRMAN MAGUIRE: Okay. All in favor?

MS. GREEN: Aye.
MR. MIRGEAUX: Aye.

MS. LUDLOW: Aye.

MR. OLSON: Aye.

CHAIRMAN MAGUIRE: Aye. Opposed?
(None.)

CHAIRMAN MAGUIRE: Okay. Passes five to zero.

MR. WUELLNER: Thank you. Then -- then I
guess secondary decision, are you hearing it today or are you hearing it some time in the future?

MS. GREEN: I motion we hear it in the future before we -- so we can talk to people and talk to the flying club --

CHAIRMAN MAGUIRE: We have a motion --

MS. GREEN: -- and talk to staff.

CHAIRMAN MAGUIRE: -- basically if I'm reading right, to table this till the next meeting or the meeting after, okay? Let's table it to the next meeting.

MS. GREEN: Next meeting is fine. I think
that's plenty of time for us --
CHAIRMAN MAGUIRE: All right.

MS. GREEN: -- to do our work.

CHAIRMAN MAGUIRE: So there's a motion to table it till the next meeting with the purpose of discussing it with people and learning more about it. Do I have a second?

I'll make a second, okay, to bring it up.

Okay. We have a motion and a second to table this for one meeting. Discussion?

MR. MIRGEAUX: I do.
CHAIRMAN MAGUIRE: All in favor -- oh, did you have discussion?

MR. MIRGEAUX: I just -- we're here now. I don't -- and all the information has been presented to us.

CHAIRMAN MAGUIRE: I don't think so. I really don't think so. I -- I -- I'm always concerned about legal issues and I'm not sure that the legal issues have been openly discussed.

MR. MIRGEAUX: I mean, I would --

CHAIRMAN MAGUIRE: Operational, it may be, but
legal I don't see --

MR. MIRGEAUX: Okay.

CHAIRMAN MAGUIRE: -- okay? All in favor of tabling this, say aye.

MS. GREEN: Aye.

MS. LUDLOW: Aye.
MR. OLSON: Aye.
CHAIRMAN MAGUIRE: Aye. Opposed?
MR. MIRGEAUX: Nay.
CHAIRMAN MAGUIRE: Okay, four to one, it's tabled for one month, okay? Is that good, Ed?

MR. WUELLNER: That's fine. Yeah.
CHAIRMAN MAGUIRE: Okay. All right. Len, y'all have a month. Where'd he go? You have a month to talk to people.

Okay. And I think you've heard enough to know what the concerns are that you're going to have to be able to discuss with the board members, okay? Now -MR. WUELLNER: That's all $I$ have as business. CHAIRMAN MAGUIRE: That's all you have? MR. WUELLNER: Uh-huh. MEMBER COMMENTS AND REPORTS

CHAIRMAN MAGUIRE: Okay. Other issues.
Starting down the list, Ms. Ludlow, do you have any other issues to discuss; i.e. the TPO or the academy?

MS. LUDLOW: Yes, thank you.
Yes, I did. We did have a TPO meeting, and I'm still very impressed with the $T P O$ in that they
want to do training sessions for the new members to bring them up to speed so we can see how the transportation all over the state of Florida and every category can work together. So that's -CHAIRMAN MAGUIRE: I missed public comment. MS. LUDLOW: -- I'm really pleased with that and I try to support and go to the meetings and hear everything we can.

The Aerospace Academy, we're working on the internship. Bruce is here today. So we will be filing the internship papers with Sherry Gaynor. We have another meeting this week, I think Thursday.

So, as I said before, the internships are a fabulous way to get the children onto the airport -- and, yes, this is part of the meeting, Bruce, I'm not just talking -- to get the children onto the airport, you know, close to the airplanes. They're in the Aerospace Academy. They need hours of volunteer work. And aviation is a big -it's a big area. It isn't just flying the airplane. You have to learn the rules. You have to know tire pressure. You learn about the engine. You know, you learn why you put stoppers in the -in the cowling.

And so, the internships are very important, is just what I'm getting at. And so, yes, we're working toward internships. And everything's going great with TPO and the Aerospace Academy. CHAIRMAN MAGUIRE: Great. Before we go to Mr. Olson, I did overlook public comments. So we have one request for public comment. Mr. Tucker? MR. TUCKER: I've already. CHAIRMAN MAGUIRE: You don't have anything? Any other public comments that's not listed. (None.)

CHAIRMAN MAGUIRE: Okay. Then we'll go back to Mr. Olson.

MR. OLSON: Yes. I -- the only thing I have to report is I attended the EDC quarterly breakfast on March 26th. Suzanne was also there. The topic was the connection of transportation in our area with economic development. The speakers were Greg Evans, the Department -- FDOT, District Two secretary; Nathaniel Ford, CEO of Jacksonville Transportation Authority; and Phong Ngyuen of -- from the county. Mr. Evans, sort of just to encapsulate probably some of the key things that were points of discussion, spoke about the First Coast Expressway,
the construction. You've all seen it. It's at the river now and the next phase is the crossing of the river and the connection into St. Johns County.

To quote -- quote him, the impact of it once it's completed is he said hang on to your hats, further the acceleration of development in the north county. I think the implication for the airport -- for our airport, of course, is that it brings a greater mass in intensification of development, presumably market for air services closer to the -- to us.

So, the -- sort of the headliners of Nathaniel Ford, JTA, talking about -- oh, they had -- they had a demonstration shuttle there that was self-driving that's being used now in testing $I$ believe at the Mayo campus in Jacksonville and other -- maybe other places that was on display.

And he talked about the JTA, I guess that's Duval County, increasing the gas tax from $\$ 0.6$ to \$. 12 and how over the next decade, there'll be a need to shift and look at other sources of revenue because of the decline in use of gas through efficiency of vehicles and the electronic vehicles.

He did mention the need to give more attention to commuter rail between Jacksonville and

St. Augustine. That was another point he made. Then Phong was the third speaker, Phong Ngyuen. Mentioned key projects as being Racetrack Road, widening that narrow segment, and 313. He did not give a date for our -- our end of 313 that I had down. So, that's it. CHAIRMAN MAGUIRE: Okay. All right. Justin? MR. MIRGEAUX: Nothing further. CHAIRMAN MAGUIRE: Okay. Suzanne? MS. GREEN: Nothing really further other than what Mr. Olson said.

They had finished purchasing some more property to do the extension. So that's progressing at least, because we've been waiting for that for a while for our connection. So that was -- that was good. CHAIRMAN MAGUIRE: Okay. Regarding the comment about the, what is it, commuter rail between St. Augustine, when $I$ was a commissioner in 2003, that was a point of discussion. Government moves quickly. We all know that.

MR. WUELLNER: I do -- I would add one note to the 313 discussion. Only that if you are driving the U.S. 1 corridor currently, where the road north of the airport is currently narrowed to one lane
briefly --
CHAIRMAN MAGUIRE: Uh-huh.
MR. WUELLNER: -- in both directions, if you will look at -- out to your left toward the railroad track or look towards the railroad track, you'll notice that there are already -- they have begun to build what will be the eventual crossing, which is the location of 313 in terms of its connectivity to U.S. 1.

If you look if you look further into the weeds, I mean literally along the railroad tracks there, you'll see all the component parts to literally construct the intersection there or the crossing across 313.

There's a lot of work to be done beyond that point, but it is provisioned in that current work on U.S. 1 to get the intersection built. So if you look there, you'll start to see the beginnings of that intersection. CHAIRMAN MAGUIRE: Great. Great. Before I go any further, Colonel, do you want to stand up and introduce yourself? MR. LAWSON: Sure. It's Captain. No need. Well, those of you that who know me, I'm Captain Jim Lawson. Excuse the uniform; I just
came from reserve duty. I'm the Navy emergency apprentice liaison officer for the State of Florida and I'm currently in charge of the FEMA site at Jacksonville at the old Gateway Mall that you see on the news, and that's what my mobilization is for. So I came -- I rushed here from there because I knew today was the meeting day. Cindy and Kevin know me very well. I own a company called JEL AIR. I manage aircraft at the field. I sold Boomerang Air Charter a year ago, and so Ed knows me from that charter company. And I'm a member of SAAPA as well. So, thanks for mentioning me and it's a pleasure. This is my first time at a meeting because I'm usually very busy.

But exciting things are happening at the airport. I was just recently hired by a company that's called AeroGo that they hired me to be the director of op -- now that my not to compete with Boomerang's done, I am going to start up another company that's going to operate charter operations at the airport, and it's very exciting. It's going to use HondaJets and Cirruses. And Cindy knows and I -- I know that, Reba, your frustration with the list. I've been on it
twice. Every time my name comes up, I don't have an airplane anymore and it's -- and, I mean, I'm looking at -- I'm very excited about the flying club. I didn't even know we had one now.

And I'm ready -- I'm willing to join the flying club, now that $I$ have a plane, just so you can put it in that hangar so $I$ don't have to wait another five years. But that might not go well for the exception. But that's -- I agree that the flying club is a way for people to, you know, get in and start flying.

CHAIRMAN MAGUIRE: Okay.

MR. LAWSON: So anyway, that's -- that's me.
And you'll probably see a lot more of me now that I'm really vested in this new business that's going to be operating at the airport. And I'll be talking with Ed and Cindy as that develops, and that's it.

CHAIRMAN MAGUIRE: Great.

MS. LUDLOW: Thank you.
MR. LAWSON: But just in case you -- this is brand new. I'll just -- I'll give you a couple of cards.

MS. LUDLOW: Thank you.

CHAIRMAN MAGUIRE: Thank you, very much. I
should have called you in '06, shouldn't I?
MR. LAWSON: That's okay.
CHAIRMAN MAGUIRE: All right. Any update on the conventions and all of that's coming up -MR. WUELLNER: Still on -- still on track. So it's August 12th through 15, I believe.

CHAIRMAN MAGUIRE: Okay. All right. Thank you for the rental information you sent out. Did everybody get that?

MR. WUELLNER: I think so.
CHAIRMAN MAGUIRE: Good. I'm still trying to negotiate with the VCB to see if we can put a board member on the $V C B$ so we can have a discussion there on that one.

MR. WUELLNER: And we have Richard Goldman
slated next month to come in and talk to you guys --

CHAIRMAN MAGUIRE: Perfect.
MR. WUELLNER: -- just generally and answer questions or --

CHAIRMAN MAGUIRE: Perfect. All right.
MS. GREEN: Super.
CHAIRMAN MAGUIRE: And $I$ didn't get a chance, Doug, to talk with you about an events field operation, but $I$ will before the next meeting, I
hope.
The last thing is July -- the week of July 19th, okay, that whole week, I am a -- a vice president of an international chocolate organization and we're having a convention in Columbus, and I love you guys, but I have to go to this chocolate convention.

MS. LUDLOW: Chocolate.
MS. GREEN: I thought you were going to invite us.

MR. WUELLNER: Yeah, I did, too.
MR. BURNETT: I was getting excited.
MS. GREEN: I know.
MR. WUELLNER: So it would be right here.
CHAIRMAN MAGUIRE: So -- so I'm throwing this out. Y'all know that $I$-- I encourage monthly meetings. July, though, is a meeting where a lot of people go on vacations.

If you want to take that off and we don't have something coming up, voice your opinion at the next meeting. If not, number two in command will run that meeting for that -- because that is the third Monday of the month.

MR. WUELLNER: We will need to have a meeting in July to meet the TRIM notification for --

CHAIRMAN MAGUIRE: Okay. Well, let's look
at --

MR. WUELLNER: -- whenever --

CHAIRMAN MAGUIRE: -- having it earlier if we have to.

MR. WUELLNER: It has to be the month --

MR. OLSON: Could it might be moved to another --

CHAIRMAN MAGUIRE: Or the last week when I come back.

MR. WUELLNER: We can absolutely move it.
CHAIRMAN MAGUIRE: All right. Now, did I miss anything, Cindy?

MS. HOLLINGSWORTH: Uh-huh.

MR. WUELLNER: Was that huh-uh or uh-huh?

What did he miss?

MS. HOLLINGSWORTH: He's not finished yet.

CHAIRMAN MAGUIRE: Yeah.

MR. WUELLNER: Oh.

CHAIRMAN MAGUIRE: I'm getting ready to -- the
proposed meeting is -- the regular meeting is

May 17th, all right, 2021 at 4 p.m. Any conflicts, let us know. Other than that, we will have a meeting on the 17 th . Any other comments?

MS. GREEN: Nope. Thank you.

CHAIRMAN MAGUIRE: Meeting's adjourned. MR. WUELLNER: Thank you.
(Meeting adjourned at 5:15 p.m.)
.

## REPORTER'S CERTIFICATE

```
STATE OF FLORIDA )
COUNTY OF ST. JOHNS )
```

    I, JANET M. BEASON, RPR-CP, RMR, CRR, certify that I
    was authorized to and did stenographically report the
foregoing proceedings and that the transcript is a true
record of my stenographic notes.
Dated this 9th day of May, 2021.

|  |  | 4 |  | $45$ |
| :---: | :---: | :---: | :---: | :---: |
| CHAIRMAN MAGUIRE: [121] COMMISSIONER DEAN: [7] 11/25 16/2 16/14 17/6 17/9 18/1 18/7 |  | 4 p.m [1] 66/22 | add [4] 26/18 30/ | 48/15 52/13 57/22 63/2 |
|  |  | 4730 [1] 1/4 |  | airplane's [1] 35/15 |
|  |  | 4:00 [1] 1/7 |  | $57 / 18$ |
|  | 37/20 37/22 38/1 38/6 | 5 | additional [4] 5/12 8/4 | rport [29] 1/1 1/1 |
|  | 38/10 39/2 39/13 43/16 | 50 |  | 6/22 9/12 9/16 |
| MR. BEYERS: [1] | 54/6 | 48/2 |  |  |
|  | 56/23 57/6 63/20 63/24 | 50 million [1] 14/21 | adjourned [2] 67/ | 1/11 23/14 |
| MR. BURNETT: [12] |  | 51,000 [1] 12/23 | 67/3 | 23/19 |
|  | M | 520 [1] 12 | JOURNM | /21 42/23 43/4 |
| 32/23 33/5 49/6 49/9 | \$ | 56 [1] |  | /16 57/18 59/8 |
| 49/18 50/10 52/8 65/12 | \$.12 [1] | $\begin{aligned} & 585[4] \quad 12 / 1017 / 4 \\ & 17 / 2317 / 23 \end{aligned}$ | administer [1] 27/6 | $63 / 16$ |
| MR. FASHEH: [2] | \$0.6 [1] 59/19 | $\begin{gathered} 17 / 2317 / 23 \\ 5: 15[2] 1 / 7 \end{gathered}$ | administration [2] | Airport Authority [ |
| MR. LAWSON: [4] |  | 6 |  |  |
| 61/23 63/13 63/21 64/2 | $\$ 7[1] \quad 13 / 9$ |  | $40 / 1140 / 1240 / 13$ | Airport's [1] 24/24 <br> airports [3] 6/22 9/1 |
| [2] 20/8 20/19 |  | $67$ | adopted [1] | 23/22 |
| MR. MIRGEAUX: [29] |  | 68 [1] |  | Albin [1] 20 |
| 17/23 18/5 37/2 37/5 | '23 [1] 16/6 | 8 | 43/9 43/22 46/14 48/13 | 2 5/25 9/7 11/6 |
| 7/10 37/14 37/19 | '23-'24 [1] 16 | 825-0570 [1] | 48/14 48/15 48/16 | 13/20 15/2 17/24 19/5 |
| 38/9 38/13 39/3 39/12 | '24 [1] 16/6 |  | 49/13 49/14 49/16 | 20/19 21/23 21/25 |
| 43/19 44/5 49/17 51/5 | 0 | 9 | 49/23 50/1 50/3 | 22/18 23/21 23/24 |
| 52/7 52/22 54/2 54/5 |  |  | AeroGo [1] 62/18 | 24/22 25/7 26/19 30/8 |
| 55/9 55/12 55/19 55/22 | 0570 [1] 1/23 | 9th [1] | Aerospace [3] 57 | 30/12 32/18 34/12 35/ |
| 56/4 60/8 | 1 | A | Aerospace | $2 / 542 / 13 \text { 43/10 44/16 }$ |
| MR. OLSON: [9] 40/10 | 10,000 [1] 20/24 | A.A | [3] 57/9 57/19 58/4 | 45/4 46/6 47/2 47 |
| 40/16 41/1 41/21 53/1 | 10,458 [1] 21/5 | ability [1] 30/17 | affected [1] 5/20 | 51/1 52/11 53/17 54/3 |
|  | 100 [3] 14/22 48/18 | able [12] 6/9 10/8 | affiliate [1] 19/2 | 54/25 55/10 55/13 |
| MR. TUCKER: [5] 18/16 18/19 19/19 45/6 | 48/18 | 13/17 19/11 19/12 24/5 | affiliated [1] 5/1 | 55/23 56/8 56/15 56/16 |
| 58/8 | 100 percent [1] 44/18 | 25/20 26/6 29/23 33/8 | after [3] 22/2 41/2 | 57/3 59/1 60/7 60/21 |
| MR. WUELLNER: [64] | 104 [1] | 45/25 56/13 | 54/21 | 61/12 64/3 64/4 64/7 |
| 3/11 3/14 3/20 4/21 9/8 |  | about [33] | afternoon [4] | 64/21 66/12 66/2 |
| 10/13 10/17 10/20 11/6 |  | 11/14 13/15 14/11 15/5 | 11/25 12/4 46/1 | all right [18] 3/2 3/3 |
| 11/9 11/20 24/10 24/17 |  | 15/8 21/19 28/8 28/21 | again [2] 19/16 42/10 | 3/22 4/6 9/7 11/18 |
| 24/20 24/23 25/1 25/10 |  | 34/24 34/25 42/8 42/11 | against [2] 42/23 53/1 | 20/19 25/7 34/12 45/4 |
| 28/7 28/13 28/17 28/19 |  | 43/11 44/3 45/18 45/20 | agencies [1] 8/12 | 51/1 52 |
| 29/16 30/20 33/4 35/8 | 19 [2] 1/6 1 | 48/3 50/5 50/21 52/14 | agenda [6] 2/5 4/13 | 64/7 64/21 66/12 66/22 |
| 35/18 36/2 36/5 36/9 | 19th [1] 65/3 | 52/18 53/16 55/4 <br> 57/23 58/25 59/1 | 4/14 4/16 12/19 27/ aggrieved [2] $27 / 6$ | $\begin{aligned} & \text { ALLEGIANCE [3] } 2 \text { 2 } \\ & 3 / 33 / 4 \end{aligned}$ |
| 36/13 36/19 36/21 <br> 37/18 38/2 39/23 40/15 | 2 | 59/18 60/18 63/3 64/24 | 28/4 | eviate [1] |
| 40/20 41/7 41/25 44/3 |  | absolutely [2] 41/2 | ago [3] 28/21 45/ | allow [6] 26/21 29/4 |
| 50/23 51/9 51/24 52/10 | 20 percent [1] 13/7 |  |  | 53 |
| 52/25 54/11 56/7 56/15 | 2003 [2] 17/17 60/20 | academy [4] | 44/16 63/9 | owed [5] 28/10 |
| 56/17 60/22 61/3 64/5 | 2020 [3] 1/6 21/5 22/22 |  |  | almost [1] 7/9 |
| $64 / 1064 / 15$ 64/19 $65 / 1165 / 1465 / 2466 / 3$ | 2021 [3] 21/5 66/22 | acceleration [1] 59/6 accept [3] 29/1 35/13 | $\text { ahead [5] } 5 / 1034 / 18$ | along [3] 5/4 17/21 |
| $65 / 1165 / 1465 / 2466 / 3$ $66 / 666 / 1166 / 15 ~ 66 / 19$ | 68/10 |  | $39 / 1943 / 1845 / 2$ | $61 / 11$ |
| 66/6 66/11 66/15 66/19 | 2023 [1] 14/2 | acceptance [2] 3/23 | AIP [1] 7/1 | already [6] 22/10 26/1 |
|  | 20 | 4/8 | air [5] 9/14 19/17 59/10 | 37/15 45/17 58/8 61/6 |
| 20/21 24/12 24/19 | $\begin{aligned} & 22 \\ & 25 \\ & 25 \end{aligned}$ | access [3] 38/25 44/12 | 62/9 62/10 | also [11] 1/14 8/11 |
| 24/21 24/24 25/2 | $25$ | 46/ | aircraft [19] 27/1 31/12 | 8/18 11/11 14/25 15 |
| MS. GREEN: [30] 3/10 | 26th [1] 5 | accommodate [1] 6/10 | 31/16 31/18 32/4 32/6 | 16/18 24/6 24/25 29/9 |
| 4/3 4/17 9/3 9/6 10/12 | 27,287 [1] 21/5 | accomplished [1] 14/5 |  |  |
| /3 39/17 39/19 | 3 | oss [2] 9/17 61/14 | 37/25 38/1 38/2 38 | alternatives [1] 29/13 |
| 50/24 53/3 53/6 53/9 |  | [2] 13/14 13/22 | 62/9 | always [1] 55/1 |
| 50/24 53/3 53/6 53/9 53/14 54/4 54/14 54/18 | $\begin{array}{ll} 30,635[1] & 21 / 6 \\ 313 & 71 \\ 15 / 21 \end{array}$ | actions [1] 51/16 | airfield [2] 5/13 6/11 | am [11] 4/21 42/5 42/8 |
| 54/23 55/1 55/25 60/10 |  | active [1] 22/23 | airplane [20] 29/1 35/5 | 44/2 44/18 45/12 46/13 |
| 64/22 65/9 65/13 66/25 | 61/14 | actual [1] 23/9 | 35/6 35/10 35/10 35/1 | 53/17 53/17 62/20 65/3 |
| MS. | 32080 [1] | actually [5] 15/10 | 37/22 37/23 37/23 | merican [1] 15/7 |
| HOLLINGSWORTH: <br> [2] 66/14 66/17 | 32084 [1] 1/23 | 16/21 17/16 35/13 | 44/22 44/23 44/24 45/3 | among [2] 9/18 14/18 |

## A <br> amount [2] 15/14 21/12 <br> analogy [1] 50/4 <br> angles [1] 5/19 <br> another [8] 6/21 31/16 41/22 57/12 60/1 62/20 63/8 66/8 <br> answer [9] 15/24 41/8

 47/22 49/21 50/14 51/19 51/22 52/3 64/19 answered [3] 5/23 23/4 51/25anticipate [3] 49/3 49/3 50/7
anticipated [1] 7/15
any [30] 4/8 4/14 10/21 13/16 15/23 16/11 17/22 18/8 19/23 19/24 20/2 20/16 24/6 36/24 37/24 40/7 41/3 43/14 45/23 46/2 47/22 50/16 52/13 53/6 56/20 58/10 61/21 64/3 66/22 66/24 anybody [6] 3/7 3/8 3/23 20/17 44/7 44/12 anymore [2] 42/22 63/2
anyone [3] 31/24 41/10 41/15
anything [8] 6/9 10/19 31/1 36/20 45/16 52/12 58/9 66/13
anyway [5] 19/9 19/23
22/18 26/6 63/13
appeal [24] 2/9 25/9
27/4 27/13 33/24 34/1 34/4 34/10 34/11 40/3 40/12 40/18 41/2 41/16 41/17 49/11 51/12 51/13 51/18 51/20 52/3 52/22 53/9 54/1
appealing [1] 41/10
appeals [1] 33/19
appear [2] 33/1 47/17
appears [1] 47/17
applicant's [1] 32/25
application [4] $8 / 3$ 8/19 11/12 11/15
apprentice [1] 62/2
approached [2] 44/17 44/19
appropriated [2] 14/10 14/17
approval [3] 2/5 4/13 4/14
approve [2] 38/21 51/6 approved [3] 13/18 14/4 17/16
April [1] 1/6
are [48] 5/21 5/21 6/8 10/8 12/20 13/14 14/11 14/14 15/18 15/22 15/23 16/12 17/20 23/16 26/25 29/6 29/13

29/24 30/11 31/2 31/16 31/19 31/20 34/15 38/22 39/7 40/21 40/22 42/25 43/3 43/3 43/6 46/25 47/2 47/3 47/3 47/10 47/11 47/13 52/20 54/12 54/13 56/12 57/14 58/1 60/23 61/6 62/16
area [8] 5/13 5/16 16/15 16/20 16/24 22/16 57/21 58/18 areas [1] 9/21 aren't [2] 29/1 48/6 argument [2] 33/2 41/24
around [3] 7/3 13/9 49/14
article [1] 8/25 as [61] $4 / 74 / 115 / 55 / 5$ 5/11 5/11 5/17 5/17 5/23 5/23 6/5 6/5 7/21 8/8 10/7 12/13 12/15 12/18 13/18 13/21 14/23 15/6 15/6 15/8 16/25 17/14 17/16 21/3 23/17 23/18 24/21 24/21 26/3 27/22 28/3 28/3 29/18 30/2 30/24 31/6 31/7 31/11 32/4 33/14 40/24 41/7 41/7 43/25 45/9 45/9 46/21 47/7 47/13 47/15 48/3 50/5 56/15 57/14 60/3 62/12 63/17
asked [1] 10/3 asking [4] $8 / 2432 / 24$ 34/16 41/15
aspects [1] 40/6 assign [4] 33/7 37/16 38/15 43/25
assigned [3] 33/9 35/11 36/4
assume [1] 28/2
assuming [1] 13/18 attendance [1] 40/22 attended [1] 58/15 attention [1] 59/24 Attorney [1] 1/16 attorneys [2] 48/7 48/7 August [1] 64/6
August 12th [1] 64/6 AUGUSTINE [17] $1 / 1$ 1/5 1/15 1/22 1/23 8/21 13/25 20/21 21/13 21/16 21/16 22/17 22/19 22/25 23/16 60/1 60/19
AUTHORITY [5] 1/1 1/16 2/11 19/15 58/21 authorized [1] 68/7 available [3] 9/15 15/14 30/11
Avenue [1] 5/6 aviation [3] 7/18 32/3

57/20
avoid [1] 31/25
awarded [1] 6/21
aware [5] 6/1 15/18
29/20 36/2 36/9
away [1] 30/18
aye [10] 54/4 54/5 54/6
54/7 54/8 55/24 55/25
56/1 56/2 56/3
Azula [1] 19/21

## B

back [17] 8/3 11/1
17/18 21/8 23/5 23/8 23/11 26/14 27/7 29/12 44/20 49/15 49/19 50/16 50/19 58/12 66/10
background [1] 33/20
backwards [1] 53/18
balance [1] 6/12
barn [1] 13/5
Barresi [2] 18/14 18/20
barrier [1] 44/8
barriers [1] 38/23
based [4] 27/12 31/18 41/23 51/13
basically [7] 15/20
21/15 21/24 22/8 23/8 23/25 54/19
be [83]
beach [4] 13/22 13/25 14/13 15/16
beaches [1] 14/12
BEASON [3] 1/21 68/6 68/13
because [30] 6/24
10/25 15/5 16/20 16/22
19/10 22/9 30/1 30/7
32/14 32/24 34/24
36/12 39/5 42/7 42/24
44/10 45/8 47/10 47/16 48/5 48/19 49/4 49/25
52/17 59/22 60/14 62/6 62/14 65/22
become [1] 21/13
been [32] 3/19 5/18 6/9
7/11 7/14 8/5 8/8 9/19
13/25 19/6 19/7 22/17
22/19 22/20 22/23
25/15 28/24 30/6 34/24
36/17 45/21 46/17 48/2
48/4 48/5 48/22 49/4
53/22 55/13 55/18
60/14 62/25
before [16] $3 / 54 / 23$
21/1 22/13 30/10 30/14
34/18 40/6 42/4 43/14
53/6 54/15 57/14 58/5
61/21 64/25
begin [1] 7/3
beginnings [1] 61/18
begun [2] 5/8 61/7
behalf [1] $8 / 11$
behind [1] 44/18
being [13] 10/3 17/20 25/20 26/6 29/23 30/20 30/22 35/6 35/9 35/11 36/3 59/15 60/3
believe [2] 59/16 64/6 belong [1] 31/14
below [1] 42/12
beltway [1] 15/19
benefit [5] 15/16 19/14 43/4 43/5 43/6
best [2] 12/18 21/24
better [3] 19/10 25/17 28/4
between [4] 19/4 21/21 59/25 60/19
Beyers [1] 18/12
beyond [2] 34/10 61/15
big [5] 39/1 42/14 48/5
57/20 57/21
biggest [1] 33/11
billion [2] 15/9 15/11
bit [7] 7/13 11/16 12/24
18/23 23/10 25/13
27/14
bitten [3] 48/4 48/5 49/4
board [19] 1/9 3/24
15/4 27/7 27/12 27/18 29/20 32/9 34/16 34/18 40/17 40/25 42/19
42/21 50/19 50/25
52/20 56/13 64/12
boom [1] 17/10
Boomerang [1] 62/10 Boomerang's [1] 62/20
both [4] 3/16 8/20 28/3 61/3
bother [1] 42/18
bothered [1] 27/20
bothering [1] $3 / 19$
bothers [1] 48/20
bottom [1] 29/12
bought [2] 33/15 35/12
Boulevard [1] 16/4
box [2] 42/1 42/9
brainstormed [1] 21/24
brand [1] 63/22
Bravo [3] 7/24 8/5
11/10
breakfast [1] 58/15
briefed [1] 8/6
briefly [2] 39/25 61/1
bring [9] 18/23 43/14
50/15 50/19 51/5 51/8 51/22 55/6 57/2
brings [3] 14/751/3 59/9
broadly [1] 37/17
broke [1] 20/24
brought [1] 23/2
Broward [1] 14/13
BRUCE [3] 1/10 57/10
57/17
budget [8] 7/10 7/11 13/20 14/7 14/18 15/1 15/3 15/9
build [1] 61/7
building [1] $12 / 8$ built [2] 17/20 61/17 BURNETT [2] 1/15 25/3
business [12] 2/7 2/8 11/21 11/22 25/7 27/18 31/6 31/7 45/17 48/22
56/15 63/15
busy [1] 62/15
buy [2] 48/13 48/15
cadet [1] 19/17
call [6] $3 / 34 / 235 / 22$
5/22 21/23 40/24
called [4] 29/10 62/9 62/18 64/1
calls [3] $8 / 23$ 9/3 16/5
came [7] 10/25 23/12 25/19 30/2 46/15 62/1 62/6
camera [2] 19/2 19/6
campus [1] 59/16
can [53] 3/16 5/11 5/22
6/5 6/17 6/25 7/3 7/22
9/21 11/1 11/2 12/18 15/24 16/8 16/25 19/4 20/2 23/20 23/21 24/2 24/4 24/24 25/8 26/17 31/11 32/4 32/5 34/15 34/19 37/8 40/20 43/10 45/13 46/22 46/25 47/8 47/23 48/21 50/5 50/6 51/3 51/9 51/9 52/5 53/12 54/15 57/2 57/4 57/8 63/7 64/12 64/13 66/11
can't [2] 42/6 42/19
cannot [2] 36/17 36/18
Captain [2] 61/23 61/25
cards [1] 63/23
CARES [1] 13/14
CARES Act [1] 13/14
Carol [3] 4/23 6/13 6/15
carry [1] 43/9
Casa [1] 1/4
case [12] 25/23 26/25
27/8 28/23 29/14 35/8
36/10 37/5 47/13 48/22
49/2 63/21
cases [2] 41/4 48/23
category [1] 57/4
caught [1] 28/24
CDC [1] 7/2
cellphone [1] 19/6
center [2] 1/3 11/11
CEO [1] 58/20
certain [1] 32/3
certainly [2] 20/1 44/4

## C <br> CERTIFICATE [2] 2/13

 68/1certify [1] 68/6
Chairman [1] 1/10
challenge [1] 49/25
challenges [1] 21/15
challenging [2] 9/22 50/13
chance [1] 64/23
change [10] 27/21
27/24 30/16 30/23
30/25 31/24 33/12 39/2
39/4 40/7
changed [1] 29/19
changes [3] 4/2 4/9 4/15
changing [2] 35/2 46/3
chaos [1] 26/20
charge [1] 62/3
charter [3] 62/10 62/11 62/21
children [2] 57/15
57/17
chocolate [3] 65/4 65/7
65/8
choices [1] 28/20
choose [1] 51/19
Cindy [4] 62/8 62/24
63/17 66/13
circumstances [1] 50/11
Cirruses [1] 62/23
Civil [1] 19/17
clarify [4] 11/11 35/19
40/10 48/2
clear [2] 18/6 40/11
Clearly [1] 17/6
close [1] 57/18
closer [2] 37/9 59/11
closures [1] 5/13
club [54] 25/12 25/24
26/4 26/24 27/23 31/2 31/4 31/14 31/20 31/22 32/12 32/13 32/15
32/18 32/20 33/7 33/9
35/7 35/20 36/8 36/14
37/11 37/13 37/17
38/15 40/5 41/8 42/24
43/7 43/10 43/22 44/1
44/17 45/9 46/14 46/25
47/5 47/10 47/18 48/13
48/14 48/16 48/16
49/13 49/14 49/16
49/23 50/2 50/3 53/17
54/16 63/4 63/6 63/10
club's [2] 26/23 33/10
clubhouse [1] 13/5
clubs [3] 38/5 38/23 44/8
coals [1] 34/25
coast [4] 8/15 14/14
14/15 58/25
Coast Guard [1] 8/15 coastal [1] 14/12

Cola [1] 1/4
Colonel [1] 61/21
Columbus [1] 65/6 column [1] 18/3 come [13] 6/25 10/18 13/10 15/20 22/7 25/24 27/7 31/3 41/4 46/19 47/21 64/16 66/10 comes [6] 26/14 33/14 48/9 49/2 52/15 63/1 comfortable [2] 23/6 26/12
coming [11] 5/12 7/19 13/12 13/13 16/4 19/3 30/14 39/25 42/2 64/4 65/20
command [1] 65/21 comment [11] 2/10 11/3 33/17 34/16 34/18 42/5 48/3 50/16 57/5 58/7 60/18
comments [16] 2/11 3/24 4/1 4/8 4/15 18/9 19/24 20/4 24/7 36/24 42/4 43/14 56/18 58/6 58/10 66/24
commercial [5] 8/25
17/24 18/3 31/6 31/7 commissioner [4] 11/23 12/1 18/11 60/19 commodisizing [1] 31/25
commoditize [2] 39/6 39/7
commoditizing [1] 28/13
community [1] 16/16 commuter [2] 59/25 60/18
company [4] 62/9
62/11 62/17 62/21
comparison [1] 21/2
compete [1] 62/19 complete [1] 5/2 completed [4] 5/15 15/21 17/18 59/5 completely [1] 19/1 completion [1] 16/6 complicated [1] 19/8 complication [1] 45/15 component [1] 61/12 composition [1] 50/3 concept [2] 30/24 45/8 concerned [3] 15/5 42/8 55/16
concerns [1] 56/12 conference [2] 1/3 14/19
conflicts [1] 66/22
confronted [1] 50/12 connection [3] 58/17 59/3 60/15
connectivity [1] 61/9
cons [1] 52/18
consensus [1] 52/1
conservation [1] 16/15 consider [6] 25/16
27/10 27/20 32/10 32/10 49/11
considered [1] 29/22 considering [2] 12/20 31/16
constant [1] 8/9
construct [2] 27/3 61/13
construction [5] 8/8
11/16 11/17 16/3 59/1 contemplated [2] 33/3 34/8
context [2] 25/24 32/11
contiguous [1] 16/25
contingency [1] 13/8
continuation [1] 16/6
continue [5] 4/18
12/11 12/15 17/13 42/10
continued [1] 30/7 continues [2] 17/10 17/11
contractor's [1] 6/7 control [1] 9/14 convention [2] 65/5 65/7
conventions [1] 64/4 conversation [2] 26/8 28/3
convince [1] 43/12 convoluted [1] 46/6 cooperate [1] 21/8 copies [1] 27/13 corporation [4] 47/1 47/2 47/6 47/11 correct [7] 29/16 36/13 37/18 40/15 40/15 49/25 54/1
correctly [1] 37/6
corridor [1] 60/24
could [18] 19/5 19/6
19/25 21/7 22/13 28/21
29/9 31/24 32/1 33/6
33/14 33/17 35/10
35/13 42/9 50/1 51/16
66/7
couldn't [2] 45/21
49/14
count [1] 20/23
counties [3] 14/11
14/12 14/18
country [3] 7/4 9/17 25/18
county [20] 1/1 12/1
12/13 12/21 12/22 13/1
13/2 13/21 13/23 14/23
15/3 15/16 15/19 16/13
17/4 58/22 59/3 59/7
59/19 68/4
couple [4] 13/20 20/13 25/12 63/22
course [14] 12/21
12/22 12/25 13/2 14/6

16/12 19/5 19/20 26/8 30/10 31/17 34/4 41/18 59/8
Court [1] 1/22
COVID [4] 7/15 12/12 15/5 21/1
cowling [1] 57/25
CP [2] 68/6 68/13
cracker [1] 3/18
create [2] 32/8 33/12
created [1] 29/24
creating [2] 26/12

## 26/20

critical [1] 48/9
cross [1] 5/14
crossed [1] 3/6
crossing [3] 59/2 61/7 61/14
CRR [3] 1/21 68/6 68/13
cued [1] 9/10
cuing [1] 10/8
current [5] 15/22 28/6 28/7 46/22 61/16 currently [8] 28/25
31/10 31/12 45/11 46/4 60/24 60/25 62/3

## D

Dade [1] 14/13
Dan [3] 20/6 20/8 20/12
Dan's [3] 20/9 20/12 20/14
date [7] 16/1 18/23
22/6 24/11 24/11 33/22 60/5
Dated [1] 68/10
day [2] 62/7 68/10
days [3] 5/13 7/8 12/7
Daytona [1] $8 / 20$
deal [6] 26/5 26/6
26/13 39/1 42/14 51/10
dealing [2] 12/17 26/24
deals [1] 9/16
Dean [3] 11/23 11/24 12/1
decade [1] 59/20
decide [4] 28/1 48/13
51/11 52/4
decides [1] 28/15
decision [17] 26/2 29/9
30/10 33/21 33/22 34/9
34/11 40/4 40/11 40/13
42/6 49/21 51/13 51/20
52/14 53/12 54/12
decision-making [1] 30/10
decisions [1] 53/7
Deck [2] 21/9 23/21
decline [1] 59/22
deep [1] 17/17
defending [1] 41/19
definitely [1] 23/14
delivery [1] $32 / 6$
Delta's [1] 5/7
demonstration [1]
59/14
Department [2] 6/20
58/19
describe [1] 9/12
design [1] 11/12
desire [1] 44/12
detail [1] 33/20
determine [1] 27/19
development [4] 17/19
58/18 59/6 59/10
developments [1] 17/12
develops [1] 63/17
did [23] 4/4 7/21 8/18
8/20 9/5 10/16 10/18 33/23 34/1 44/21 50/21 53/19 55/10 56/24 56/24 58/6 59/24 60/5
64/8 65/11 66/12 66/16 68/7
didn't [4] 26/12 49/3 63/4 64/23
difference [1] 43/7
different [4] 5/19 13/15 13/22 50/10
differentiate [1] 43/1
direction [1] 21/25
directions [1] 61/3
director [3] 1/17 33/21
62/19
director's [3] 2/6 4/20
33/22
disappears [1] 42/17
disapprove [1] 51/6
discuss [2] 56/13 56/21
discussed [2] 17/2
55/18
discussing [2] 26/9 55/4
discussion [13] 13/19
37/24 41/3 43/12 53/2
53/15 53/25 55/8 55/11
58/25 60/20 60/23
64/13
display [2] 19/4 59/17
dispute [1] 33/21
dissolution [1] 47/4
dissolve [1] $47 / 5$
distant [1] 16/22
distill [1] 27/16
District [2] 12/1 58/20 ditch [1] 5/16
do [48] 4/24 6/13 6/13
10/3 10/5 11/3 11/10 13/17 15/14 16/13
19/25 20/15 20/16 22/3
22/4 23/4 24/10 27/19
28/1 28/1 30/25 33/3
33/8 37/2 37/12 38/10
42/25 46/25 47/8 48/19
49/1 49/3 50/20 50/23
51/8 51/17 51/20 52/1
52/2 52/17 55/1 55/5

| D | EDWARD [1] | $49$ | $3 / 23 \text { 4/8 }$ |  |
| :---: | :---: | :---: | :---: | :---: |
| do... [6] $55 / 0$ |  |  |  |  |
| 57/1 60/13 60/22 61/21 | effort [1] 13/7 | excited [2] 63/3 65/1 | find [5] 11/2 20/1 24/2 |  |
| does [9] 27/12 28/16 | eight [1] | exciting [2] | 38/13 | Frontier [1] 8/23 |
| 32/3 41/12 41/12 41/16 | either [3] 29/6 43/23 | 62/2 | fine [7] | frustration [1] 62/25 |
| 41/17 46/22 51/22 |  | excluded [1] 31/7 | 39/5 51/14 54/23 56/7 | 31 |
| doesn't [9] 26/5 45/15 |  |  | finish [1] 38/12 |  |
| 45/23 46/2 46/3 46/24 |  |  | finished [2] 60 | fund [3] 13/1 |
| 47/8 47/9 47/16 | 33/15 35/11 35/12 | 4/20 |  |  |
| doing [9] 5/10 5/10 6/9 | 35/16 39/20 41/15 |  | fire [7] 6/8 8/15 16/19 | $8 / 2$ |
| 21/11 39/14 43/3 43/3 | 44/23 45/2 45/16 46/7 | exercise [3] 8/12 8/13 | 16/23 16/24 17/1 17/1 | funds [3] 13/16 15/ |
| $43 / 543 / 6$ | 5/22 | exhausted [1] | first [19] 9/18 14/4 19/2 | 15/14 |
| dollars [1] <br> don't [44] 10 | emergency [1] | experience [1] 13/9 | 21/5 21/17 22/8 22/ | further [5] 59/6 60/8 |
| 10/20 16/10 18/3 20/10 | emotional [1] 34/24 | experiencing [1] 15/23 | 23/2 27/12 27/18 27/24 | 60/10 61/1 |
| 20/14 22/14 22/24 23/3 | employee [1] 11 | explain [1] | 36/6 42/5 43/17 | future |
| 26/17 27/3 28/25 29/11 | encapsulate [1] 58/2 | Expressway [1] 5 | 51/25 52/3 | 54 |
| 31/5 32/8 32/25 33/12 | encourage [1] end [4] 29/7 39/10 |  | $42$ | G |
| 36/21 38/3 39/1 | 49/24 60/5 | extreme [5] 48 | FL [2] 1/15 1/ | gas [2] |
| $\begin{aligned} & 39 / 539 / 63 \\ & 42 / 2143 / 19 \end{aligned}$ | engine [1] 5 | 48/22 48/23 49 | flew [1] $8 / 23$ | ay |
| 44/22 45/14 46/5 46/18 | enjoy [1] 12 | F | flight [4] 21/9 23 | Gaynor [1] 5 |
| 51/9 52/20 55/13 55/15 |  |  |  |  |
| 55/16 55/21 58/9 63/1 | enter [1] 28/2 |  | flig | al [1 |
| 63/7 65/19 | entity [4] 45/9 |  | [1] 22/2 | $13 / 1013 / 17$ 25/17 26/21 38/4 38/7 38/9 |
| donate [1] 30/1 | entry [2] 38/2 | FAAST [2] 24/3 24 | Florida [11] 1/5 6/22 7/18 21/18 22/18 24/4 | 38/17 38/23 44/8 |
| done [2] 61/15 62 | entry [2] $38 / 2444 / 9$ equal [3] $41 / 2347 / 3$ | fabulous [1] 57/15 | 46/13 46/15 57/3 62/2 | generally [2] 5/3 6 |
| $\begin{aligned} & \text { door [3] } 15 \\ & 42 / 9 \end{aligned}$ | 47/6 | fact [4] 8/18 31/ | 68/3 | gentleman [2] |
| Doug [6] 3/1 | eq |  | flow [2] 21/1 | 38/13 |
| 25/3 48/1 48/24 64/24 | especially [1] 9/13 | facts |  | geographical [1] 21/15 |
| DOUGLAS [1] $1 / 15$ | Esquire [1] 1/15 essentially [2] 25 | fairly [1] $17 / 1$ fall [2] $14 / 529 /$ | $\begin{aligned} & 38 / 2544 / 944 / 1044 / 13 \\ & 45 / 3 \end{aligned}$ | $\begin{aligned} & \text { get }\left[\begin{array}{lll} 30] & 3 / 5 & 5 / 23 \\ 10 / 8 & 10 / 14 & 15 / 20 \\ 18 / 2 \end{array}\right) \end{aligned}$ |
| down [11 | 39/8 | familiar [3] 9/23 22/17 | flying [42] 9/13 10/15 | 20/14 21/7 22/12 |
| $\begin{aligned} & 22 / 72 \\ & 10 / 05 \end{aligned}$ | Estrella [3] 5/1 5/4 5/6 | 22/19 | 25/12 25/24 26/4 26/23 | 24/4 24/17 24/24 30/13 |
|  | Estrella Avenue [1] 5/6 | family [2] 12/5 | 26/24 27/23 31/2 31/3 | 30/13 31/15 31/16 |
|  | Evans [2] 58/19 58/23 | far [6] 5/11 6/2 6/5 | 31/14 31/19 31/22 | 34/23 39/9 42/4 44/10 |
| drainage [1] 13/4 | even [6] 5/24 10/2 | 20/23 41/7 | 32/12 32/13 32/15 | 44/22 47/5 57/15 57/17 |
| [2] $36 / 17$ | 17/15 22/13 27/20 63/4 | Fasheh [2] 46/9 46/13 | 32/18 32/19 33/7 33/9 | 61/17 63/10 64/9 64/23 |
| drive [1] 17/20 | events [ | favor [3] 54/3 55/10 | 33/10 35/7 35/20 36/8 | gets [1] 31/22 |
|  | even |  | 36/14 37/11 37/13 38/5 | getting [5] 12/14 35 |
| $\text { [1] } 34$ | eventually [4] | FDOT | 38/7 38/23 40/5 41/8 | 58/2 65/12 66/2 |
| $117 / 15$ | 23/19 30/5 36/15 | fear [1] | 44/8 44/17 45/8 46/25 | e [12] 19/9 |
|  | ever [2] 10/2 49/13 | feature [1] 5/12 | 63/3 63 | 26/3 30/18 36/20 45/1 |
| duty [1] 62 | every [5] 7/9 21/11 | February [2] 12 | 63/10 63/11 | 45/2 48/16 48/17 59/2 |
| Duval [1] 59/19 | 23/19 57/4 63/1 | federal [3] 6/19 7/2 | fo | 60/5 63/22 |
| E | 3/12 5/19 6/4 6/17 | feed [2] 1 | 55/ | go [25] 23/20 2 |
|  | 21/23 35/16 45/2 52/18 | feel [4] 24/10 | following [1] | 29/11 29/12 32/3 34/18 |
| e-mail [2] 5/25 | 64/9 | 27/6 53/19 | foot [1] 45/7 | 37/2 39/19 39/20 43/18 |
|  | everybody's [3] 5/3 | fees [1] 13/1 | Ford [2] 58/20 59/1 | 45/19 46/1 48/14 48/15 |
|  | 24/14 40/8 | feet [1] 6/7 | recast [1] 15/10 | 49/19 53/18 56 |
| earlier [3] 7/25 8/6 66/4 | everyone [1] | FEMA [1] 62/3 | foregoing [1] 68/8 | 57/7 58/5 58/12 61/2 |
|  | everything [8] 4/4 21/3 | fence [1] 5/6 | forever [2] 12/14 53/22 | 63/8 65/6 65/18 |
| $\text { y } y[1] 50 / 13$ | 22/8 22/9 22/9 23/18 | few [6] 4/23 6 | format [3] 33/23 34/1 | goes [2] 14/2 44/23 |
| [1] ${ }^{\text {a }}$ [2] | 46/7 |  | $34 / 3$ d | going [43] 3/14 6/4 8/1 |
| $58 / 18$ | everything's [1] 58/3 | field [2] 62/10 64/2 | forward [3] 6/11 8/1 | 9/9 13/10 13/18 15/7 |
| [8] 7/22 | exact [1] 47/10 | figures [1] 18/4 | 43/9 | /3 16/12 16/13 16/15 |
| 46/16 50/21 56/6 62/11 | exactly [4] 23/7 39/13 | filed [1] 8/20 | fought [1] 45/18 | 18/17 20/12 20/23 22/3 |
| 63/17 | 48/6 48/8 | filing [1] 57/1 | founding [4] 44/1 44/4 | 22/4 23/17 29/10 29/18 |
|  | example | filling [1] 20/11 | 44/6 46/13 | 34/17 35/15 |
| $\text { 1] } 3$ | exception [15] 27/2 | filming [1] 21/25 | four [4] 8/12 42/17 | 5/25 36/7 37/14 38/13 |
|  | 30/22 31/23 32/11 | final [1] 23/12 | 45/20 56/5 | 42/17 42/18 |
|  | 32/24 38/21 40/7 41/14 | finally [2] 20/24 21/6 | frame [1] 16/7 | 42/20 43/11 46/19 |
| educate [1] 6/10 | 45/16 46/3 47/14 47/15 | financial [4] 2/4 3/21 | free [1] 51/20 | 49/10 51/11 52/15 |

## G

going... [8] 53/10
56/12 58/3 62/20 62/21
62/22 63/15 65/9
Goldman [1] 64/15
golf [3] 12/21 12/24 16/12
golfer [1] 12/24
gone [1] 34/22
good [19] 5/5 6/11
6/12 6/16 7/4 7/19 9/1
11/25 14/23 15/14
21/17 23/13 24/15 30/4
39/6 46/12 56/6 60/16 64/11
got [12] 3/12 6/14 9/9 11/1 19/8 21/19 22/17 23/10 29/18 30/9 45/20 45/24
gotten [2] 17/18 45/7 government [2] 7/16 60/20
grant [7] 6/25 7/23
8/19 11/12 11/15 40/13 41/18
granted [1] 41/2 granting [2] 41/14 49/11
grants [1] 6/22
great [7] 5/10 7/10 58/4 58/5 61/20 61/20 63/19
greater [1] 59/9
GREEN [1] $1 / 10$
Greg [1] 58/19
ground [1] 22/25
group [4] 1/15 42/25 43/1 43/2
Grove [1] 1/15
grow [3] 12/15 17/13
17/13
Grumman [1] 20/16
guard [2] 8/15 28/25
guess [4] 27/24 41/21
54/12 59/18
guidance [1] 7/2
guy [1] 19/21
guys [3] 26/15 64/17 65/6

## H

had [27] 3/7 3/8 3/17 7/11 7/14 7/25 8/14 8/20 9/1 9/8 12/5 12/23 16/21 21/1 21/20 25/10 25/14 25/16 45/19 46/17 49/20 53/20 59/13 59/14 60/6 60/12 63/4
hand [3] 25/20 26/6 38/18
handout [1] 34/4
hang [2] 13/24 59/5
hangar [35] 5/20 26/3 27/2 29/2 29/6 29/10 30/18 31/18 31/22

32/14 32/19 33/7 34/23 35/5 35/9 35/10 35/13 36/11 36/12 36/15 37/20 37/21 37/25 39/3 44/22 44/25 45/1 45/12 45/13 45/22 46/1 47/20 48/17 49/16 63/7
hangars [6] 4/25 30/3 30/9 30/11 30/11 31/9 happen [2] 42/20 47/19 happening [2] 49/7 62/16 happens [4] 28/18 47/20 48/11 48/25 happy [3] 5/3 23/16 47/22
hard [2] 5/18 9/12 has [20] 3/7 5/8 9/14 13/25 14/10 14/17 17/18 21/13 24/15 25/23 28/24 37/12 44/12 44/12 46/1 47/20 48/24 51/15 55/13 66/6 hasn't [1] 46/17 hats [1] 59/5 have [109] haven't [2] 6/9 24/12 having [6] 13/16 18/20 34/17 46/6 65/5 66/4 he [19] 16/10 20/15 22/21 22/22 23/2 28/15 43/23 44/1 44/4 46/1 46/16 46/17 56/9 59/5 59/18 59/24 60/1 60/5 66/16
he's [17] 18/20 19/19 19/21 20/9 22/16 22/17 22/17 22/18 22/19 22/20 22/23 38/16 43/22 44/5 44/7 46/17 66/17
head [2] 37/15 43/11
headliners [1] 59/12
heads [1] 36/17
health [1] 18/20
hear [30] 6/17 27/8
34/10 36/25 37/3 37/8
37/14 40/2 40/2 40/5
40/6 40/8 40/17 40/20
40/23 41/17 49/10
50/20 51/12 51/18 52/2 52/2 52/12 52/22 53/9 53/16 53/25 53/25 54/14 57/8
heard [8] 9/11 34/11 35/2 39/23 51/14 53/4 53/4 56/11
hearing [4] 40/16 40/18 54/12 54/13 held [2] $1 / 38 / 12$ help [1] $24 / 5$
helpful [1] 10/13
Henry [1] 12/1
her [3] 4/24 11/2 16/9 here [23] 3/7 4/3 6/12

10/8 11/3 18/19 19/20 20/8 20/9 22/22 24/4 25/15 25/25 31/10 45/7 46/15 46/17 47/13 49/22 55/12 57/10 62/6 65/14
hey [1] 48/16
high [2] $12 / 10$ 13/8
highlight [1] $12 / 3$
highlights [1] 15/22
him [3] 3/19 38/12 59/4
himself [1] 38/14 hired [2] 62/17 62/18 his [8] 22/24 23/11 37/16 38/15 42/16 43/25 48/2 51/21
hit [4] 5/24 12/10 17/17 21/25
hold [2] 10/3 29/4
holding [1] 6/7
holes [1] 16/13
holiday [1] 12/8
Holmes [1] 16/4
Holmes Boulevard [1] 16/4
home [2] 12/6 12/14
homes [3] 17/20 17/21
18/2
HondaJets [1] 62/23
hope [1] 65/1
hopefully [4] 6/17 7/22
10/14 15/15
horizon [1] 7/10
hot [1] 23/9
hotspots [2] 9/11 9/17
hours [1] 57/20
House [2] 14/19 14/22
how [14] 15/3 26/17
27/6 30/25 38/6 38/10
38/24 42/25 44/10
44/13 49/1 50/21 57/2 59/20
however [3] 10/1 26/25 41/9
huh [9] 9/6 10/12 32/22
50/9 56/17 61/2 66/14
66/15 66/15
huh-uh [1] 66/15
hundred [3] 14/20 42/11 52/1
I
l'd [7] 9/2 40/5 40/6
40/8 45/21 47/22 51/16
I'll [13] 6/13 6/14 20/11 20/14 34/2 36/20 48/16 52/5 52/7 55/6 63/16
63/22 63/22
I'm [45] 9/9 10/24
12/11 18/16 18/19
18/19 20/8 20/11 29/10 31/10 34/21 40/1 41/21 42/15 42/17 43/9 44/3 48/24 51/25 52/12 52/14 52/15 52/17

52/17 52/19 54/19
55/16 55/17 56/25 57/6
57/17 58/2 61/24 62/1
62/3 62/12 62/14 63/2 63/3 63/5 63/5 63/15 64/11 65/15 66/20 I've [16] $5 / 236 / 1411 / 1$ 19/7 25/15 26/16 45/19 48/2 48/4 48/5 48/18 48/22 48/23 49/4 58/8 62/25
i.e [1] 56/21
idea [10] 22/24 25/19 26/6 26/20 29/23 31/3 31/25 32/1 34/22 38/20 identical [1] 41/5
imagine [1] 24/13
impact [5] 13/12 15/3
15/4 15/5 59/4
impacts [1] 7/15
implication [1] 59/7
important [2] 32/23
58/1
impressed [1] 56/25
improve [1] 19/25
improvement [1] 6/22
improvements [1] 13/6
include [1] 5/21
included [1] 6/23
including [3] 14/18
15/19 52/19
increasing [1] 59/19
individual [5] 32/16
32/17 35/22 37/10 47/19
individuals [3] 7/3
47/19 49/15
industry [1] 7/5
inference [3] 47/17 48/3 48/19
inferences [1] 48/5 information [9] 6/2 8/4
10/1 10/14 40/21 42/7
43/20 55/13 64/8
informational [1]
10/22
informed [2] 5/21 6/6
initial [2] 22/11 23/2
input [1] 22/12
ins [1] 9/23
inside [2] 3/19 5/6
integrity [3] 35/3 35/4 38/19
intensification [1] 59/9
interesting [2] 10/11
13/20
international [1] 65/4
internship [2] 57/10
57/11
internships [3] 57/14 58/1 58/3
intersection [3] 61/13 61/17 61/19
introduce [2] 19/16
61/22
inure [1] 15/16
inventory [2] 30/3 30/8
invite [1] 65/9
involved [3] 10/21
10/22 36/5
involving [1] 13/3
ironically [1] 17/16
irrigation [1] 13/4
is [142]
isn't [3] 22/15 35/25 57/21
issue [8] 7/6 26/22
29/17 29/18 33/20
35/23 49/5 49/6
issued [2] 12/6 12/8
issues [10] 7/17 18/21
25/19 27/16 48/9 51/10 55/17 55/18 56/19 56/21
it [156]
it's [44] 3/18 3/18 7/2
7/22 8/2 9/20 9/20 9/25
10/6 10/6 10/13 11/11
11/16 13/6 13/18 23/17 24/13 24/20 29/17 30/3 30/9 31/23 33/8 33/18 40/10 42/1 42/18 42/23 43/11 45/16 47/15 48/3 49/17 50/13 56/5 57/21 59/1 59/5 61/23 62/13
62/22 62/22 63/2 64/6
item [4] 6/14 9/8 11/9 14/8
items [5] 2/8 4/23 7/22 13/20 25/7
its [4] 17/19 30/5 30/10 61/8
itself [2] 17/18 25/15
J
Jacksonville [4] 58/21
59/16 59/25 62/4
JANET [3] 1/21 68/6 68/13
January [2] 14/6 22/6
January 25th [1] 22/6
Jeff [1] 17/1
JEL [1] 62/9
jerk [1] 44/10
Jim [1] 61/25
job [2] 5/8 20/14
John [1] 19/21
JOHNS [7] 1/1 1/15
12/1 12/13 13/23 59/3
68/4
join [1] 63/5
joint [2] 8/12 8/14
JTA [2] 59/13 59/18
July [4] 65/2 65/3
65/17 65/25
July 19th [1] 65/3
jump [5] 4/19 36/17
36/18 53/6 53/20
jumped [2] 48/17 48/18
jumping [2] 35/16 44/7

| J | latest [1] 16/19 | 18 | 66/22 68/10 | $4 / 10 \quad 14 / 17 \quad 14 / 20$ |
| :---: | :---: | :---: | :---: | :---: |
| just [62] 3/6 4/23 6/17 |  | [4] 45/9 45/ | May 17th [1] 66/22 | 4/21 14/22 |
| 6/23 7/13 8/13 8/16 9/2 | Lawson [1] 61/25 | 46/23 47/9 | maybe [4] 33/2 40/10 | mind [5] 3/7 10/8 29/16 |
| 10/6 11/2 12/3 12/9 | learn [6] 38/2 | L | 48/2 59/17 | /25 5 |
| 14/13 15/10 16/12 | 44/13 57/22 57/23 | local [2] 8/21 10/2 | Mayo [1] 59/16 | minimal [1] 6/3 |
| 17/13 18/3 18/5 18/22 | 7/2 | locate [1] 12/ | McKendrick [1] 20/11 | minus [1] $12 / 16$ |
| 19/6 21/2 21/7 24/17 | learning [1] | location [1] | me [28] 3/15 6/17 14/7 | minute [1] 52/6 |
| 25/10 26/17 27/10 | lease [9] 2/9 25/9 | long [1] 10/7 | 17/3 20/1 20/13 20/15 | minutes [6] 2/4 3/6 |
| 27/16 27/22 29/11 30/9 | 25/17 27/5 32/19 33/10 | look [10] 6/11 28/9 | 30/15 33/1 35/18 35/18 | 3/21 3/22 3/24 10/7 |
| 34/2 36/11 37/14 37/24 | 33/16 35/21 44/19 | 33/18 59/21 61/4 61/5 | 37/8 37/14 42/13 42/16 | MIRGEAUX [1] 1/1 |
| 38/4 38/7 38/9 38/17 | leased [1] 36/14 | 61/10 61/10 61/18 66/1 | 42/18 42/20 43/12 | miss [2] 66/12 66/16 |
| 38/18 39/7 39/25 40/10 | least [4] 6/5 15/2 | looked [1] 23/8 | 48 | missed [1] 57/5 |
| 46/5 46/21 47/5 47/7 | 60/14 | looking [5] 33/25 34/7 | 61/24 62/8 62/11 62/13 | mobilization [1] 62/5 |
| 47/16 49/22 51/11 | leaves [1] 20/15 | 37/24 38/21 63/3 | 62/18 63/13 63/14 | modify [1] 52/8 |
| 51/17 53/3 55/12 57/17 | left [2] 7/8 61/4 | looks [3] 7/12 | mean [18] 17/9 17 | mods [3] 4/2 4/9 |
| 57/21 58/2 58/23 61/25 | legal [4] 39/25 55/17 | 24/15 | 25/11 32/4 34/15 35/14 | moment [1] 35/22 |
| 62/17 63/6 63/21 63/22 | 55/17 55/21 | lose [2] 32/18 42/16 | 36/1 36/16 38/4 40/2 | Monday [2] 1/6 65/23 |
| 64/19 | legislation [1] 7/9 | lost [1] 44/11 | 41/16 41/17 43/19 | money [2] 13/12 13/13 |
| JUSTIN | legislative [2] 4/24 7/7 | lot [14] 5/18 10/ | 45/23 50/4 55/19 61/11 | month [10] 12/4 17/4 |
| $40 / 142 / 1343 / 1743 / 18$ | legislature [2] 14/9 | 13/1 15/14 20/15 42/18 | 63/2 | 25/6 30/2 56/6 56/9 |
| $60 / 7$ | 14/16 | 43/12 48/20 48/23 | means [1] | 6/10 64/16 65/23 66/6 |
|  | legitimate [1] | 48/25 61/15 63/14 | meet [2] 43/10 65/25 | monthly [1] 65/16 |
| K | Len [6] | 65/1 | meeting [33] 1/2 1 | nths [4] 15/1 20/13 |
| keep [6] 3/13 3/15 6/5 | 20/6 45/4 45/6 56/8 | $\begin{aligned} & \text { love [1] 65/6 } \\ & \text { lower [2] 38/23 44/8 } \end{aligned}$ | $2 / 43 / 63 / 213 / 224 / 4$ $12 / 2021 / 20 ~ 40 / 19$ | 28/22 29/5 more [21] 5/25 6/14 |
| 6/23 29/16 45/21 | lessee [1] 32/15 | LUDLOW [2] 1/11 | 40/24 43/21 51/3 54/20 | 7/13 10/9 12/12 12/12 |
| $\text { kept [1] } 5 / 21$ | let [12] 4/24 6/13 20/1 | 56/20 | 54/21 54/22 54/23 55/3 | 14/11 20/13 20/14 |
| Kevin [5] 8/13 | 24/21 30/15 35/18 |  | 55/8 56/24 57/12 57/16 | 20/25 21/7 31/23 36/25 |
| 21/20 23/4 62/8 | 35/18 38/12 39/19 |  | 62/7 62/14 64/25 65/17 | 37/17 40/2 48/22 53/16 |
| key [4] 7/ | 49/19 49/22 66/23 | made [12] | 65/21 65/22 65/24 | 55/4 59/24 60/12 63/14 |
| $60 / 3$ | let's [3] 20/23 54/21 | 22/5 22/10 26/9 28/20 | 66/21 66/21 66/24 67/3 | morning [2] 13/19 |
| kind [15] 9/12 19/4 | 66/1 | 29/2 29/19 30/11 32/16 | Meeting's [1] 67/1 | 14/21 |
| 22/2 22/5 22/24 24/14 | liaison [1] 62/2 | 33/23 60/1 | meetings [3] 5/24 57/7 | most [3] 9/13 28/23 |
| 25/23 26/11 29/4 29/8 | light [1] 53/15 | magician [1] 19/22 | 65/17 | 44/9 |
| 29/18 29/19 30/9 40/1 | like [23] 7/12 7/19 8/25 | MAGUIRE [1] 1/10 | member [22] 2/11 | mostly [1] 9/25 |
| 45/7 | 9/2 21/20 23/3 23/19 | mail [2] 5/25 2 | 32/12 32/17 37/11 | motion [10] 50/20 51/7 |
|  | 26/3 26/9 31/18 31/21 | mails [1] $8 / 10$ | 38/16 43/22 44/1 44/4 | 51/21 52/6 53/24 54/2 |
| knew [1] 6 | 37/16 38/14 40/5 40/6 | main [2] 1/15 19/21 | 44/5 44/6 44/6 45/9 | 54/14 54/17 55/2 55/7 |
| know [45] 4/24 6/4 | 40/8 45/9 45/15 46/2 | maintain [2] 35/3 35/4 | 45/10 45/24 46/25 47/5 | mouth [2] 3/15 32/25 |
| 6/24 6/25 10/20 10/22 | 51/16 51/24 53/16 | major [1] 17/11 | 47/10 47/20 50/2 56/18 | move [8] 14/22 29/15 |
| 10/24 13/21 14/13 15/1 | 53/19 | make [22] 5/19 6/ | 62/12 64/13 | 39/10 42/16 51/1 51/5 |
| 16/10 16/11 17/15 20/1 | line [12] | /20 19/8 20/2 24/17 | members [14] 1/9 3/24 | $2 /$ |
| 20/14 22/15 22/20 | 32/6 36/18 36/18 39/8 | 26/2 27/7 29/9 30/15 | 26/24 26/25 31/19 47/3 | moved [1] 66/7 |
| 23/25 24/2 24/21 24/22 | 39/9 40/1 42/20 42/21 | 33/11 34/9 34/11 40/7 | 47/3 47/11 47/18 47/18 | movements [1] 50/20 |
| 27/4 28/2 30/7 31/5 | 43/1 53/20 | 42/6 45/23 46/6 49/11 | 50/25 52/20 56/13 57/1 | moves [1] 60/21 |
| 32/2 39/7 39/8 42/12 | link [1] 24/18 | 51/19 52/14 53/12 55/6 | membership [1] 31/13 | moving [1] 8/1 |
| 48/7 48/21 53/20 56/11 | list [31] 9/19 21/18 | making [4] 6/1 6/8 | memorandum [2] | r [2] 46/9 60/1 |
| 57/18 57/23 57/24 | 25/21 26/18 26/20 | 30/10 40/4 | 27/15 27/15 | Mr. [8] 11/23 11/24 |
| 60/21 61/24 62/8 62/24 | 28/22 29/7 29/8 29/11 | Mall [1] | mention [3] 7/21 8/18 | 22/16 49/10 58/6 58/7 |
| 63/4 63/10 65/13 65/16 | 29/12 29/24 30/14 | manage [1] | 59/24 | /13 58/23 |
| 66 | 31/15 31/21 33/7 34/23 | many [6] 12/17 34/25 | mentioned [6] 8/8 11/9 | Mr. Dean [2] 11/23 |
| own | 35/1 35/3 35/4 35/17 | 38/6 38/10 46/19 50/8 | 12/4 15/25 18/24 60/3 | 24 |
| knows [2] 62/11 62/24 | 35/22 36/6 37/15 38/11 | March [5] 8/14 12/9 | mentioning [1] 62/13 | Mr. Evans [1] 58/23 |
| L | 43/23 49/21 | 26 |  | Mr. Olson [2] 58/6 |
|  | 6 | market [1] 59/10 | mi-Dade [1] 14/13 | 58/13 |
| landlord [1] 48 | listed [ | mask [1] 3/13 | mic [3] 37/3 37/9 39/17 | Mr. Tucker [1] 58/7 |
| lane [1] 60/25 | listen [1] 52/20 | mass [1] 59/9 | microphone [1] 20/10 | Mr. Wuellner [1] 49/10 |
| language [2] 23/9 | literally [3] 5/9 61/11 | massaged [2] 22/5 | mics [1] 39/2 | Ms. [1] 56/20 |
| 26/11 | 6 | 23/10 | middle [2] 8/5 12/12 | s. Ludlow [1] 56/20 |
| last [14] 4/3 9/8 11/9 | little [11] 7/13 10/4 | material [1] 37/7 | might [6] 10/5 18/25 | much [6] 19/9 24/9 |
| 12/4 12/9 12/23 14/9 | 10/9 11/16 13/8 18/23 | materials [1] 43/21 | 20/1 21/8 63/8 66/7 | 42/8 47/24 50/7 63/25 |
| 14/16 15/1 17/3 18/25 | 23/10 25/13 28/24 | matter [2] 26/15 38/18 | miles [1] 14/3 | Multiple [1] 39/21 |
| 21/2 65/2 66/9 | 29/17 29/18 | may [8] 15/3 18/24 | mill [1] 5/5 | my [30] 3/6 3/15 9/4 |
| later [1] 19/24 | livestreaming [1] | 32/21 34/7 34/7 55/20 | million [7] 6/21 13/9 | 13/8 19/20 19/21 28/13 |


| M | 4/10 13/10 18/10 20 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| [23] 33/17 37/3 | 20/18 24/8 50/18 54 | OLSON [4] 1/12 58 | 58/18 59/8 60/5 60 | passive [1] 16/16 |
| 41/1 42/4 42/5 | netheless [1] 30/4 | once [7] 5/15 24 | ourselves [1] | 1] 19/17 |
| 42/20 43/11 44/19 | Nope [1] 66/25 | 32/19 33/8 34/10 42 | out [31] 5/9 6/4 6/1 | [30] $5 / 22$ |
| 45 | mal [3] 21/1 21/ | 59/4 | 9/1 9/20 10/9 10/19 | 9/13 12/13 |
| 53/3 53/19 62/5 6 | 21/8 | one [60] | 11/16 13/10 13/24 15/6 | /25 26/25 |
| 62/19 63/1 68/9 | north [4] 12/15 17/6 | 13/24 14/3 | 222/10 22/1 | 31/13 31/1 |
|  |  | 1121/172510 | 23/22 24/3 24/4 24/18 | 31/19 38/10 38/2 |
|  |  |  |  |  |
| [8] 1 | Northeast Florida [2] |  |  |  |
| 44/21 44/24 46/12 47/8 |  |  | 52 | 53/10 54/15 55/4 56/10 |
| 47/16 63/1 <br> narrow [1] 60/4 | Northrop [1] 20/16 Northrop Grumman [1] | 32/16 33/14 34/6 3 |  | percent [3] 13/7 44/18 |
| narrow [1] 60/4 narrowed [1] 60/25 Nate [1] 20/11 |  | 36/12 $37 /$ |  |  |
|  | Northrop Grumman [1] $20 / 16$ | 38/1 |  |  |
| Nathaniel [2] 58/20 59/12 | northwest [2] 17/817/12 | 42/1 | over [14] 14/1 14/19 |  |
|  |  | 43/10 43/ | 15/1 20/23 26/7 |  |
|  | not [70] | 46/1 | 29/12 33/15 35/6 359 | permissive [1] 26/11 |
|  |  | 49/20 50/2 50/11 50/13 | 45/18 53/18 57/3 59/20 |  |
| nature [1] 27/6 <br> Navy [1] 62/1 | note [1] 60/22 notes [1] 68/9 nother [1] 18/3 nothing [7] 20/10 25/4 | 51/1 55/8 56/5 56/6 | [3] 14/25 19/ | its [3] 12/6 1 |
| Nay [1] 56/4 nearest [1] 16/23 necessarily [1] 27/1 necessary [2] 19/11 19/12 |  | 64/1 |  |  |
|  | $\begin{aligned} & \text { nother [1] 18/3 } \\ & \text { nothing [7] 25/10 25/4 } \end{aligned}$ | 64/ | overlay [1] 5/5 overlook [1] 58 | person [4] 36/6 44/11 $45 / 149 / 20$ |
|  | 60/10 | ongoing [1] 13/2 | 8/25 3 | pective [1] |
|  | notice [2] | only [10] 11/12 12 |  | 1] 59/2 |
| need [11] 20/10 27/19 | notification [1] 65/25 | 18/22 29/13 30/7 49/13 | owned [2] | Phong [3] 58/21 60/2 |
|  | now [26] 5/2 7/8 7/12 | 50/ | owner [4] 27/1 45/24 |  |
| $\begin{aligned} & 39 / 443 / 2045 / 1551 / 11 \\ & 57 / 1959 / 2159 / 24 \\ & 61 / 2365 / 24 \end{aligned}$ | $\begin{aligned} & 11 / 111 / 1416 / 1417 / 15 \\ & 17 / 1921 / 411 / 8 \quad 23 / 24 \end{aligned}$ | op | 48/4 52/13 |  |
|  |  | open [3] 41/1 | owners [4] 45 | physically [1] |
| 61/23 65/24 needed [2] 5/5 16/19 needs [4] 15/17 15/19 | 30/8 47/21 48/17 49/4 |  | 111 | ece [1] 7/9 |
|  | 50/12 53/18 55/12 <br> 56/14 59/2 59/15 62/19 | operate [1] 62/21 <br> operating [2] 19/19 <br> 63/16 |  |  |
|  | 56/14 59/2 59/15 62/19 63/4 63/6 63/14 66/12 |  |  | [1] 9/22 |
| $16 / 2431 / 2$ <br> negotiate [1] 64/12 |  |  | P |  |
| Nehring [2] 20/7 20/8 never [3] 25/14 28/10 33/2 | $\begin{array}{rrr} \text { number [37] } & 12 / 5 \\ 12 / 22 & 14 / 20 & 14 / 20 \end{array}$ | Op | p.m | lace [3] 32/2 33/19 |
|  | 14/22 25/22 26/1 26 |  |  |  |
|  | 28/15 29/2 29/4 29/14 | operational [3] 4/25 | Pacific [1] | placed [1] 27/2 |
|  | 29/15 29/24 29/25$30 / 1231 / 2032 / 16$ |  | page [3] 2/2 34/3 36/2 | places [2] 35/2 59/1 |
| $13 / 9$ |  | operations [4] | Page 4 [1] 34/3 | plan [4] 15/7 16/5 |
| $\begin{array}{\|lll} \text { new }[14] \\ 12 / 10 & 16 / 25 & 12 / 10 \\ 17 / 21 \end{array}$ | $30 / 1231 / 20 ~ 32 / 16$ $33 / 1433 / 1436 / 12$ | 20/25 21/4 | Palm [1] 14/13 | 23/16 23/25 |
| $\begin{array}{\|l\|} 12 / 1016 / 2417 / 21 \\ 26 / 12 \\ 26 / 23 \\ 30 / 3 \\ 30 / 3 \end{array}$ | 37/16 37/17 38 | opinion [2] 35/1 65/2 | Palm Beach [1] 14/ | pla |
| 26/12 26/23 30/3 30/3$30 / 10$ 32/6 57/1 63/15 63/22 | $\begin{aligned} & 38 / 1542 / 642 / 842 / 11 \\ & 42 / 1242 / 1542 / 15 \end{aligned}$ | Opposed [2] 54/856 | Pandora's [2] 42/1 | planned [2] 14/2 22 |
|  |  | order [4] 3/3 27/18 | 42/9 | planning [2] 6/8 23/23 |
| news [5] 7/4 7/10 8/20$14 / 2462 / 5$ | 42/17 43/4 43/23 43/24 49/20 65/21 | 27/25 30/13 | Pandora's box [1] 42 | plans [1] 26/9 |
|  |  | organizatio | 1] 57/1 | d [1] 10/10 |
| next [13] 7/14 8/2 14/1 51/3 54/20 54/21 54/23 55/3 59/2 59/20 64/16 64/25 65/20 | number one [1] 25/22 numbers [1] 12/9 | ginal [1] 49/19 | rwork [2] 7/ | ased [1] 57/6 |
|  |  | other [22] 8/22 13/5 |  | 1] 62/1 |
|  | 0 |  |  | E[3] $2 / 33 / 3$ |
|  |  |  |  |  |
| Ngyuen [2] 58/22 60/3 |  |  | parking [1] $5 / 4$ |  |
| nightmare [1] |  | 59 | parks [1] $7 / 21$ 16/18 |  |
| nine [1] $16 / 13$ | off [11] 17/15 24/14 | 69/23 66/24 | 17/4 17/19 32/23 33/1 | 26/14 29/5 30/8 |
| no [25] 3/10 4/1 4/1 | 25/20 26/18 28/24 | otherwise [1] | 33/11 37/24 45/13 | 33/11 34/2 34/2 |
| 4/17 6/22 18/1 18/5 | 28/25 29/7 30/14 43/1 | our [43] 5/25 6/10 6/25 | 45/16 45/24 57/ | 1/8 41/12 41/20 46/2 |
|  | 45/7 65/19 | 8/11 9/18 10/21 12/20 | participate [1] 13/21 | 47/7 53/11 60/1 60/2 |
| 35/21 36/10 37/3 38/19 | office [4] 8/15 8/24 9/4 | 12/21 12/22 13/2 13/16 | particular [5] 5/21 10 | 61/1 |
| 41/9 41/21 47/3 49/21 | 10/21 | 3 15/3 15/9 15/ | 25/23 35/8 36/10 | [1] 58/2 |
| 23 | 62/2 | 15/11 15/16 15/19 | particularly [1] 9/23 | es [2] 25/1750 |
|  | officially [1] 23/1 | 16/19 18/23 19/16 | partners [3] 2/7 11/2 | y[30] 2/9 25/9 |
| $\text { ] } 22$ | oh [7] 16/11 16/18 | 19/19 20/23 21/15 | 11/22 | 6/11 26/12 27/5 |
|  | 55/10 | 22/12 22/15 22/20 | nership [1] 817 | 127124 |
|  |  | 22/20 22/21 23/23 | parts [1] 61/12 | 28/7 28/9 30/23 30/25 |
| None [11] 2/10 3/25 | okay [73] | 23 | party [1] 28 | 33/2 |

policy... [12] 34/7 39/2
39/4 39/5 40/7 41/10 45/11 46/8 46/22 49/7 51/14 53/23
Ponte [1] 14/7
portion [1] 5/6
position [31] 25/20 25/22 26/1 26/3 26/7 26/16 28/11 29/1 29/5 29/6 29/25 30/13 30/18 31/20 32/5 32/16 33/6 37/16 37/17 38/14 38/15 41/19 42/12 42/16 43/23 43/24 43/25 46/23 48/2 52/12 53/3
positive [3] 7/13 8/17 8/23
possible [2] 5/17 48/12 possibly [1] 41/23
postpone [1] 51/2 potentially [2] 27/10 27/11
pots [2] 13/14 13/15
precedence [1] 46/18 predicted [1] 29/19 predominantly [1] 17/5 PRESENT [2] 1/9 1/14 presentation [2] 19/10 19/14
presented [5] 4/7 4/12 25/14 43/20 55/13
preserve [1] 51/16
president [1] 65/4
pressure [1] 57/23
presumably [1] 59/10
pretty [2] 9/1 13/6
Prevatt [1] 17/1
prevent [2] 41/10 49/7
previously [1] 7/14
price [1] 13/7
primary [2] 17/19
46/21
probably [14] 11/3
14/11 16/4 16/6 16/8 16/14 16/19 16/21 20/12 20/13 26/10 53/18 58/24 63/14 problem [2] 30/4 38/4 problems [1] 10/15 proceed [1] 25/8 proceedings [1] 68/8 process [4] 31/17 33/18 34/19 45/17 produced [2] 9/14 9/19 producing [1] 9/15 product [1] 23/13 professional [1] 39/8 profit [1] 47/2 program [1] 7/18 progress [1] 20/2 progressing [1] 60/14 project [4] 5/4 5/20 6/12 8/1
projected [1] 15/10 projects [3] 13/23 16/22 60/3 property [3] 16/25 48/4 60/13
proposed [2] 13/3 66/21
proposes [1] 30/17 pros [1] 52/18 protect [1] 42/20 provide [1] 27/13 provided [2] 7/17 40/22
providing [1] 8/9 provision [3] 27/5 28/21 51/15
provisioned [1] 61/16 public [13] 2/10 8/12 9/1 9/16 10/15 13/2 19/10 43/14 50/16 57/5 58/6 58/7 58/10 published [1] 23/9 PUD [1] 17/16 pull [1] 23/21 purchase [2] 32/2 32/4 purchasing [1] 60/12 purely [1] 48/18 purpose [1] 55/3 purposes [1] 33/23 pursue [1] 26/15 pursuing [1] 11/15 put [12] 23/11 26/18 27/14 32/25 33/19 40/23 44/19 44/21 48/7 57/24 63/7 64/12
puts [1] 41/18 putting [2] 24/6 35/17 puzzled [1] 12/11
quadrant [1] 17/12 quality [1] 19/13 quarter [1] 21/5 quarterly [1] 58/15 question [7] 41/1 48/1 51/17 51/23 51/25 52/3 52/24
questions [13] 4/15 5/23 6/3 15/23 17/22 18/8 19/23 20/3 20/16 24/6 24/7 47/22 64/20
quick [1] 10/8 quickly [1] 60/21
quite [10] 12/15 12/23 12/24 12/25 15/4 22/14 23/3 23/5 42/18 45/14 quote [2] 59/4 59/4 R
Racetrack [1] 60/4 Racetrack Road [1] 60/4
rail [2] 59/25 60/18 railroad [3] 61/5 61/5 61/11

Raincheck [2] 22/20 23/24
rather [2] 27/23 40/4 reached [1] 26/1 reaching [1] 31/20 reaction [1] 9/1 read [1] 4/4 reading [2] 37/6 54/19 ready [3] 24/20 63/5 66/20
real [1] 19/21 really [25] 5/10 5/22 14/23 25/10 26/5 26/14 26/16 27/9 27/19 29/1 29/13 30/6 31/23 34/6 34/8 34/21 34/23 40/22 41/9 46/5 51/14 55/15 57/6 60/10 63/15
reason [1] 33/5
reasonable [1] 35/14
REBA [10] 1/11 16/8
34/18 36/23 38/8 38/12 39/15 39/15 44/15 62/24
rec [1] 13/12
recall [1] 10/7
receive [1] 15/8
received [3] 8/21 8/22
9/3
recently [3] 7/11 15/10
62/17
recession [1] 17/17
reclosed [1] 5/16
recognize [1] 42/24
recommendation [1] 49/12
recommended [2] 30/21 30/21
record [4] 8/21 12/5 12/10 68/9
rectify [1] 53/19
reference [2] 21/9
42/13
reflects [1] 12/12
Regarding [1] 60/17
regular [2] 1/2 66/21
regulate [1] 50/7
regulating [1] 50/2
related [1] 50/6
relates [1] 27/23
relations [1] 7/16
relatively [2] 10/6 26/23
release [3] 23/18 24/11 24/11
rely [1] 31/8
remain [2] 28/21 29/23
remember [1] 18/4
render [1] 51/12
renourishment [4] 13/22 14/1 14/4 15/17
rental [1] 64/8
reopen [1] 5/17
report [11] 2/4 2/6 3/21
3/23 4/8 4/20 18/22

20/10 25/4 58/15 68/7 REPORTER'S [2] 2/13 67/4
Reporters [1] 1/22 reports [3] 2/11 4/19 56/18
representative [1]
22/15
request [4] 7/23 40/14 41/22 58/7
requested [2] 30/22 34/2
require [3] 27/14 46/2 46/3
requires [1] 51/15
rerecord [1] 23/11
rescue [2] 8/16 15/7
reserve [2] 13/16 62/1
reserves [1] 13/11
residential [3] 17/24
17/25 18/2
resolve [1] 47/13
resolved [1] 48/10
respond [2] 20/2 22/13
responsibility [1] 43/5
result [1] 30/2
results [1] 5/3
retiring [1] 20/12
revenue [2] 15/12 59/21
review [1] 19/24
Richard [1] 64/15
right [33] $3 / 23 / 33 / 22$ 4/6 4/19 9/7 11/6 11/18 16/14 20/19 21/3 22/14 23/3 25/7 28/17 34/12 40/14 42/3 45/4 47/21 47/23 51/1 52/11 54/20 54/25 56/8 60/7 64/3 64/7 64/21 65/14 66/12 66/22
rights [1] 32/18
river [2] 59/2 59/3
RMR [3] 1/21 68/6 68/13
road [3] 29/21 60/4
60/24
roadway [1] 5/1
ROBERT [1] 1/12
Room [1] 1/3
roster [1] 31/13
round [1] 6/23
rounds [2] 6/24 12/23
RPR [3] 1/21 68/6
68/13
RPR-CP [2] 68/6 68/13
RSAP [1] 22/21
RSAPs [1] 23/24
rules [3] 46/3 46/6 57/22
run [4] 21/14 25/13 30/10 65/21
runway [7] 5/15 5/15
21/10 21/22 22/13 22/15 24/15

Runway 2 [1] 5/15 runways [1] 5/14 rushed [1] 62/6

SAAPA [3] 5/24 24/2
62/12
safely [1] 11/1
safety [5] 21/10 21/22 22/13 22/16 24/15 said [13] 16/10 22/14 23/19 24/12 24/15
26/17 26/21 27/3 46/16 49/18 57/14 59/5 60/11
Sam [4] 18/14 18/15
18/16 18/20
same [6] 21/23 35/13
36/6 36/21 47/9 48/3
sandy [1] $14 / 12$
savers [1] 39/9
saw [2] 12/9 23/1
say [15] 14/25 20/10
22/4 25/13 26/2 28/24
30/6 30/13 30/21 32/12
37/7 46/24 48/16 48/21
55/24
saying [4] 23/5 31/1 34/7 35/15
says [1] 48/8
SCASD [1] 8/19
Scattered [1] 17/9
scenarios [1] 50/10
schedule [1] 5/10
schools [1] 24/1
screen [1] 19/11
script [1] 22/3
Sea [1] 1/15
seated [1] 47/23
second [10] 11/4 33/17
43/18 51/8 53/1 53/2
53/24 55/5 55/6 55/7
secondary [2] 28/1
54/12
secretary [1] 58/20
section [4] 7/24 8/5
11/11 16/4
sector [1] 17/13
see [22] 17/21 19/11
19/12 19/24 20/13
20/15 20/24 20/25 21/6
26/17 31/22 38/3 39/1
43/19 51/24 55/21 57/2
61/12 61/18 62/4 63/14 64/12
seem [1] 45/15
seemed [2] 4/5 8/25
seems [5] 6/3 6/4 10/4
46/1 46/8
seen [3] 23/25 48/23
59/1
segment [1] 60/4
self [1] 59/15
self-driving [1] 59/15
sell [2] 32/5 39/10
Senate [2] 14/20 14/21

| S | situation [5] 25 | St. [16] 8/21 12/1 12/13 | successful [1] 13/25 | $3130$ |
| :---: | :---: | :---: | :---: | :---: |
| send [2] 24/3 24/3 | 33/13 33/13 41/5 50/12 | 13/23 13/25 20/2 | such [1] 32 | 33/18 33/25 |
| sending [1] 23/25 | 6] | 21/13 21/16 21/1 | 26/ | 3] $3 / 155 / 1144 / 1$ |
| sense [5] 26/21 28/14 | $\text { 17/11 28/22 29/5 } 30$ |  | suddenly [3] 26/1 26/2 | telling [2] 34/21 53 |
| 30/1 32/2 45/23 | slated [1] 64/16 | St. Augustine [11] | suggested [1] 21/10 | $\text { t [1] } 8 / 10$ |
| sent [2] 22/11 64/8 | small [1] 5/14 | 8/21 20/21 21/13 21/16 | suggesting [2] 27/21 | tenants [3] 5/20 5/25 |
| separately [1] 51/10 | smooth [1] 22/8 | 21/16 22/17 22/19 | 27/22 | 6/10 |
| $\text { eries [1] } 9 / 15$ | so [118] | 22/25 23/16 60/1 60/19 | suggestion [1] | tend [2] |
| service [1] $5 / 2$ | sold [1] | St. Augustine Beach | suggestions [2] 22 | term [2] 2 |
| services [1] 59/10 | some [30] 5/4 5/12 <br> 6/25 7/10 7/10 8/22 9/3 | St. Johns County [4] |  | $\begin{aligned} & \text { terms [3] 46/18 47/ } \\ & 61 / 8 \end{aligned}$ |
| session [2] 7/7 7/8 | $\begin{aligned} & \text { 6/25 7/10 7/10 8/22 9/3 } \\ & 10 / 15 \text { 10/25 13/13 } \end{aligned}$ | St. Johns County [4] <br> 12/1 12/13 13/23 59/3 | Suite [1] 1/22 <br> super [3] 47/3 47/4 | $\begin{array}{\|l\|} \hline 61 / 8 \\ \text { testing [1] 59/15 } \end{array}$ |
| sessions [1] 57/1 | 15/15 15/18 15/22 | staff [9] $4 / 1911 / 19$ | 64/22 | $\text { than [10] } 7 / 1421 / 1$ |
|  | 18/20 22/5 23/2 25/1 | 27/14 28/3 30/24 34/7 | support [2] | 26/16 27/23 31/23 40/4 |
| setup [1] 19/3 | 27/3 27/6 27/20 31/2 | 52/19 53/11 54/18 | supporting [1] 30/2 | 43/20 48/23 60/10 |
| $13 / 5 \quad 13 / 14 \quad 14 / 314 / 9$ | 31/2 32/6 32/7 36/25 | staff's [1] 49/12 | sure [11] 5/19 6/8 | 66/23 |
| 14/16 /15 | 41/20 44/10 54/13 | staffed [1] 8/13 | 24/17 30/15 31/1 | thank [29] 4/6 4/22 |
|  | 58/24 60/12 | stand [4] 4/7 4/11 16/9 | 33/11 44/3 48/24 51/25 | 6/16 9/2 9/3 11/20 |
| re [3] | somebody [6] 2 | 61/22 | 55/17 61/23 | 18/11 18/13 18 |
|  | 30/16 32/1 35/11 35/12 | standard [1] 46/8 | surprised [1] | 19/18 20/6 20/19 |
| shared [2] 7/25 8/2 | 51/3 | standpoint [2] 14/23 | suspense [1] 16/1 | 24/9 25/1 34/20 36 |
| [2] 11/9 28/16 | someone [8] 28/10 | 33/25 | SUZANNE [6] 1/10 | 39/15 46/8 47/23 47/25 |
| sheet [1] 50/17 | 28/11 28/23 33/6 33/15 | start [6] 29/8 29/12 | 39/16 42/6 48/24 58/1 | 54/11 56/23 63/20 |
| Sheriff's [1] 8/15 | 35/1 35/2 39/19 | 34/19 61/18 62/20 | /9 | 4 63/25 64 |
| Sheriff's Office [1] | someone's [2] |  |  |  |
| 8/15 | someplace [1] 10/3 | started [2] $22 / 2$ 23/22 starting [5] $6 / 18$ 20/25 | synchronize [1] system [1] 19/20 | that [261] |
| Sherry [1] 57/11 | something [7] 10/4 | 21/3 21/6 56/20 |  | that'Il [2] 5/16 5/17 |
|  | 32/2 34/8 46/7 48/8 | starts [2] 14/2 34/5 |  | that's [68] 3/18 3/19 |
| 29/17 30/4 | 50/22 65/20 | state [8] 15/3 15/7 | T-hangar [2] | 3/19 4/21 7/4 7/24 8/4 |
|  | somewhere [1] 44/23 | 15/11 15/15 46/22 57/3 | T-hangars [2] | 9/12 9/15 9/19 10/1 |
| 0/4 | soon [5] 5/17 23/18 | 62/2 68/3 | 31/9 | 11/6 12/16 12/16 12/25 |
|  | 24/13 24/21 43/24 | stated [3] 46/21 47/7 | table [5] 51/2 5 | 14/6 14/23 16/25 18/1 |
| rttall | Sorry [1] 39/19 | 47/16 | 54/21 55/3 55/7 | 23/5 23/6 28/23 30/6 |
|  | sort [8] 12/16 15/2 | States [1] | tabled [1] 56/6 | 32/1 32/8 32/23 36/1 |
|  | 17/18 27/4 27/21 41/5 | statewide [1] 14/10 | tabling [1] 55/24 | 38/4 38/17 38/18 38/20 |
| 30/13 32/12 39/3 | 58/23 59/12 | station [4] 16/20 16/23 | tag [1] 13/7 | 38/20 38/20 39/12 |
|  | sources [1] 59 | 16/24 17/1 | take [12] 13/2 26/16 | 39/13 39/22 39/24 |
|  | south [2] 14/3 14/7 | stay [1] 44/24 | 26/16 26/18 28/16 29/6 | 40/24 40/24 44/6 45/10 |
| //1 | South Ponte Vedra [1] | stenographic [1] 68/9 | 29/10 32/6 33/6 33/15 | 45/17 48/22 50/16 |
| ow [1] | 14/7 | stenographically [1] | 43/12 65/19 | 51/14 51/18 53/22 54/2 |
|  | space [2] 39/8 39/10 | 68/7 | taking [2] 5/18 17/1 | 54/24 56/7 56/15 56/16 |
|  | speak [3] 7/4 18/18 | Stephen [2] 19/16 | talk [13] 9/11 34/18 | 57/4 58/10 59/15 59/18 |
|  |  | 19/18 | 37/9 43/10 51/3 52/14 | 60/6 60/13 62/5 62/18 |
| 1] $31 / 25$ | speaker [2] 19/12 60/2 | still [10] 11/16 12/13 | 52/18 54/15 54/15 | 62/21 63/9 63/13 63/13 |
|  | speakers [1] 58/19 | 18/20 30/13 35/15 | 54/18 56/10 64/16 | 63/15 63/18 64/2 64/4 |
|  | Speaking [1] 12/19 | 35/16 56/25 64/5 64/5 | 64/24 | their [22] 3/7 3/8 5/23 |
|  | special [3] 42/25 43/1 | 64/11 | talked [2] 50/5 59/18 | 12/14 21/20 24/6 26/3 |
| ed [2] 24/14 35/6 | 43/2 | stopped [1] | talking [4] 53/10 57/17 | 26/9 27/7 28/10 29/3 |
| SilverLeaf [1] 17/14 | specific [6] 9/16 9/20 | stoppers [1] 57/24 | 59/13 63/17 | 33/1 33/6 33/6 34/4 |
| $\text { erLeaf [1] } 1$ ilar [1] 41/4 | 9/21 41/8 47/12 51/15 | streaming [1] 19/7 | Tammy [6] 10/19 20/20 | 35/15 35/21 39/10 |
|  | specifically [3] 28/8 | Street [2] 1/15 1/22 | 20/21 23/3 23/4 25/1 | 42/12 44/21 44/24 |
| ply [3] 31/1 | 31/7 37/5 | stretch [1] 17/21 | Tammy's [1] 10/22 | 53/1 |
| $17$ | specifics [1] 38/18 | strictly [3] 18/1 26/5 | Tariq [1] 46/12 | them [18] 3/12 4/4 6/1 |
| ce [2] 24/13 24/14 | specify [1] 47/8 | 32/11 | tax [1] 59/19 | 6/1 6/5 24/16 29/4 31/6 |
| single [3] 12/5 18/2 | speed [1] | student | Taxiway [5] 5/7 7/2 | 35/17 44/10 44/13 |
| 31/8 | spent [1] | stuff [2] 10/19 23/ | 8/5 8/7 11/10 | /19 44/20 45/1 45/ |
| single-family [2] 12/5 | spoke [2] 46/16 58/25 | subcontractor [1] 5/9 | Taxiway Bravo [2] | 45/20 45/21 57/2 |
| 18/2 | spot [3] 10/5 16/19 | submitted [1] 7/23 | T | themselves [1] 31/11 |
|  | 23/9 | subsequent [1] 40/19 | Taxiway D [1] 8/7 | then [34] 4/7 6/14 8/11 |
| $\text { sir [2] } 11 / 202$ | spread [1] 14/17 | substantial [5] 12/20 | Taxiway Delta's [1] 5/7 | 14/14 14/15 17/11 22/2 |
|  | squealing [1] 10/2 | 13/3 13/6 15/13 18/7 | team [3] 8/11 24/4 24/5 | 22/6 22/10 23/1 23/12 |
| $24 / 2562 / 3$ | ST [8] 1/1 1/1 1/5 1/15 | substitute [1] 28/10 | Teams [1] 21/20 | 28/1 28/2 33/5 |
| sitting [1] 29/25 | 1/15 1/22 1/23 68/4 | substitution [1] 41/12 | tearing [1] 5/9 | 33/9 34/4 34/10 35/12 |


| $\mathbf{T}$ |  |
| :--- | :--- |
| then... [15] 41/1 42/17 |  |
| $44 / 2249 / 1451 / 12$ |  |
| $51 / 1952 / 352 / 2353 / 11$ | t |
| $53 / 1153 / 1254 / 11$ | t |
| $54 / 1158 / 1260 / 2$ | t |
| theory [2] 29/7 41/15 |  |
| there [35] 5/9 6/5 6/15 |  |
| $7 / 99 / 19 / 2011 / 1612 / 6$ |  |
| $13 / 1414 / 1114 / 14$ |  |
| $15 / 2316 / 123 / 2024 / 18$ | t |
| $26 / 1931 / 231 / 1535 / 21$ | t |
|  |  | 35/23 36/10 40/20 41/3 41/22 47/3 52/13 52/18 58/16 59/14 61/6 61/12 61/13 61/18 62/6 64/13 there'll [1] 59/20 there's [10] 10/1 18/2 19/23 29/17 36/5 41/9 50/4 52/1 55/2 61/15

these [5] 21/12 33/19 46/19 47/19 50/6
they [63] 4/11 5/13 6/8
10/18 16/22 21/16 21/19 22/2 22/5 22/6 22/10 22/11 23/8 23/18 24/2 24/2 24/12 26/2 26/15 28/19 28/19 28/20 28/21 28/25 29/5 29/6 29/8 29/9 31/8 31/10 31/11 31/12 31/13 31/14 31/17 31/21 32/15 32/18 33/8 33/23 34/1 35/13 36/11 36/13 39/1 39/9 39/10 39/10 39/13 40/22 42/25 44/22 44/23 49/14 49/18 53/19 56/25 57/19 59/13 59/13 60/12 61/6 62/18 they'd [1] 26/2 they'll [3] 4/7 19/10 19/11
they're [14] 9/22 9/23 21/10 26/25 29/9 30/1 31/5 31/6 31/10 31/15
32/24 33/3 41/16 57/19 they've [5] 23/22 28/24 29/2 29/2 40/21
thing [9] 18/22 19/24 22/1 47/10 48/3 49/9 53/19 58/14 65/2
things [13] 6/18 11/10 12/3 15/15 19/22 23/2 27/9 31/3 32/7 48/6 50/6 58/24 62/16
think [42] 4/21 5/2 10/6 11/1 12/12 13/8 15/13 16/2 16/5 18/24 19/1 19/9 19/13 19/25 22/4 22/14 23/3 23/4 23/13 24/5 31/25 34/6 36/21 39/1 39/4 41/7 41/20 41/25 42/11 45/7 46/18 46/19 48/21 49/9 51/11

54/23 55/15 55/16 $\quad 49 / 15$ 49/23
56/11 57/12 59/7 64/10 transients [1] 9/25 third [4] 19/3 41/1 60/2 transition [1] 32/11 65/22
this [84]
those [14] 6/24 14/18
15/2 15/22 16/13 19/5
29/13 30/12 31/13
38/21 47/18 49/15
50/11 61/24
though [2] 17/15 65/17 thought [5] 3/6 3/14
15/2 21/16 65/9
thoughtfully [1] 29/22 three [3] 14/14 42/11 45/20
through [9] 4/4 17/19 31/17 34/22 34/25 37/6 45/19 59/22 64/6
throw [2] 6/14 6/15
throwing [1] 65/15
throws [1] 52/13 thumbs [1] 37/7 Thursday [1] 57/13 till [2] 54/20 55/3
time [21] 3/2 7/9 16/7 18/25 19/2 19/2 25/11 25/15 25/16 27/2 28/23 29/3 31/9 31/9 35/14 47/23 48/5 54/13 54/24 62/14 63/1
times [1] 34/25 tire [1] 57/23
today [16] 20/9 27/10 28/18 28/19 35/24 40/4 40/18 40/20 40/23 43/21 48/14 49/22
52/15 54/12 57/10 62/7 uh [9] 9/6 10/12 32/22 together [2] 27/14 57/4 50/9 56/17 61/2 66/14 told [2] 8/22 45/21 tomorrow [2] 12/19 48/15
too [8] 3/15 9/4 15/4 16/22 46/19 48/24 53/3 65/11
took [1] 8/13
top [4] 35/1 35/17
43/11 51/8
topic [1] 58/17
touchy [1] 34/21
toward [2] 58/3 61/4
towards [2] 9/25 61/5
Tower [1] 20/22
TPO [4] 56/21 56/24
56/25 58/4
track [3] 61/5 61/5 64/5
tracks [1] 61/11
traffic [4] 9/14 20/23
21/1 21/13
trails [1] 16/16
training [5] 8/7 8/11 8/14 21/14 57/1
transcript [1] 68/8
transfer [6] 32/14
46/22 48/11 48/12
transportation [6] 6/20 15/17 15/18 57/3 58/17 58/21
travel [3] 7/2 7/3 7/5
treat [1] 31/5
treatment [1] 41/23
tries [1] 49/7
TRIM [1] 65/25
true [2] 33/4 68/8
trust [2] 42/19 42/21
try [5] 27/15 35/18 50/7 53/18 57/7
trying [4] 31/16 33/3
47/13 64/11
Tucker [4] 18/19 45/5 45/6 58/7
turn [5] 10/24 11/1
16/9 16/21 49/14
turns [1] 15/6
twice [1] 63/1
two [15] 5/14 11/10
13/22 16/21 19/2 27/9
27/11 28/20 29/14
33/14 42/8 45/18 51/15
58/20 65/21
two-camera [1] 19/2
type [1] 22/1
types [1] 33/19

## U

U.S. [4] 6/20 60/24

61/9 61/17
U.S. 1 [3] 60/24 61/9

61/17

66/15 66/15
uh-huh [8] 9/6 10/12
32/22 50/9 56/17 61/2
66/14 66/15
ultimately [1] 41/19
under [4] 4/19 15/6
16/3 45/11
understand [9] 15/8 17/14 26/22 30/16 31/12 37/6 43/25 45/14 46/5
underway [1] 5/7
unforeseen [1] 25/14 unfortunately [2] 4/3 26/4
uniform [1] 61/25
unique [2] 31/2 31/3
United [1] 21/11
United States [1]
21/11
up [41] 4/24 5/9 9/10
10/8 10/25 14/6 14/15
14/22 18/23 21/3 23/2
23/21 25/19 25/24
28/22 29/5 29/15 33/14
37/7 40/23 41/4 42/1

43/15 46/20 47/9 47/21 voters [1] 47/4
48/15 49/2 50/1 51/4
51/5 51/8 51/22 52/15
55/6 57/2 61/22 62/20
63/1 64/4 65/20
update [6] 2/7 4/25
6/13 7/16 11/21 64/3
updated [4] 6/2 6/24
7/2 18/25
updates [2] 5/25 8/9
upgrade [2] 12/21 13/3
upgrades [1] 13/4
upgrading [1] 13/4
upset [1] 42/18
us [16] 9/11 14/18
14/24 21/19 22/11 24/5
32/9 43/10 52/13 53/10
53/21 54/24 55/14
59/11 65/10 66/23
use [7] 13/16 16/25
23/17 31/8 49/19 59/22 62/23
used [2] 10/14 59/15
useful [2] 10/1 10/13
users [1] 10/2
using [2] 23/23 49/16
usually [1] 62/14

## V

vacations [1] 65/18
vaccinated [1] 7/3
vaccinations [2] 3/8 3/9
various [1] 9/17
VCB [2] 64/12 64/13
Vedra [1] 14/7
vehicles [2] 59/23 59/23
version [1] 21/21
versus [2] 21/4 21/5
very [19] 5/18 13/25
22/16 22/19 22/23
23/13 23/16 24/9 24/13
42/8 47/12 47/24 56/25
58/1 62/8 62/14 62/22
63/3 63/25
vested [1] 63/15
vice [1] 65/4
vice president [1] 65/4
video [12] 9/9 9/9
10/10 19/3 19/21 21/9
22/7 22/11 22/21 23/2 23/12 23/14
videographer [1] 21/22
videos [2] 9/19 21/12
view [2] 45/8 53/11
views [1] 23/15
Vilano [1] 14/6
Vinny [1] 18/12
voice [1] 65/20
voiceover [1] 23/10
volume [2] 10/9 10/25
volunteer [1] 57/20
vote [6] 51/4 51/6 51/8
51/22 52/15 52/16

W
wait [1] 63/7
waited [1] 29/3
waiting [8] 25/21 26/20
31/15 31/21 35/3 35/4
38/11 60/14
walking [1] 16/15
wall [1] 17/17
want [42] $6 / 138 / 18$
11/2 11/4 12/13 18/25
19/16 24/17 27/20 28/2
28/16 29/11 29/11 32/8
32/25 33/8 36/11 36/25
37/2 37/3 39/2 39/5
39/7 40/2 40/2 40/10
44/9 44/11 44/11 44/12
44/13 48/13 49/18
49/19 50/21 51/12
51/18 52/2 52/2 57/1
61/21 65/19
wanted [9] 6/17 11/10
12/3 18/5 18/22 33/15 33/20 34/9 40/17
wants [3] 32/10 43/24
45/1
was [56] $5 / 18 / 38 / 16$ 10/21 10/22 14/3 14/4 14/20 14/21 16/9 17/4 17/7 17/16 18/4 18/7 18/22 21/3 21/6 21/10
21/23 22/9 22/21 22/22
22/24 23/1 23/10 25/14
33/22 35/2 35/23 37/3
40/13 43/17 44/17
44/18 46/15 46/21 47/7
47/15 49/20 53/3 58/16
58/17 59/14 59/17 60/1
60/2 60/16 60/16 60/19
60/20 62/7 62/17 65/12
66/15 68/7
wasn't [1] 4/3
watch [1] 22/11
way [9] $1 / 4$ 10/5 26/19 30/5 39/6 50/1 51/1
57/15 63/10
ways [3] $3 / 16$ 12/17 21/24
we [162]
we'll [6] 7/12 7/19 8/3
24/3 53/9 58/12
we're [37] 6/7 7/7 11/1 12/14 12/17 13/14 13/15 13/18 15/23 16/2 16/3 16/14 19/1 20/25 21/6 22/3 22/4 23/5
23/23 27/21 27/22
27/22 30/7 30/24 31/1
34/17 36/2 36/9 36/21
38/21 46/6 46/19 50/2
55/12 57/9 58/2 65/5
we've [9] 5/18 9/9
16/20 25/16 29/18 45/7
50/5 53/20 60/14

| W | 23/13 26/17 29/5 33/4 | 41/4 41/4 41/5 41/9 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| weather [1] 21/7 | 37/19 41/11 43/4 44/17 | 41/20 41/22 41/23 |  |  |
| web [3] 6/2 8/9 24/25 | 46/23 53/10 61/8 while [3] 5/13 29/24 | 44/21 47/5 47/5 49/12 $49 / 13$ 49/21 49/22 |  |  |
| web site [3] 6/2 8/9 | $\begin{aligned} & \text { while } \\ & 60 / 15 \end{aligned}$ | 49/23 51/24 53/16 |  |  |
| weeds [1] 61/11 | who [14] 8/23 15/2 | 55/19 60/22 65/14 |  |  |
| week [9] 5/12 7/6 7/7 | 19/21 25/25 26/25 27/5 | wouldn't [1] 40/18 |  |  |
| 12/9 15/6 57/12 65/2 | 31/19 33/15 35/22 | writing [1] 48/8 |  |  |
| 65/3 66/9 | 37/10 47/20 49/20 | written [1] 48/6 |  |  |
| weekend [1] 14/19 | /20 61/24 | wrong [1] 36/16 |  |  |
| weekends [1] 12/7 | who's [4] $36 / 637 / 11$ $37 / 14$ 42/16 | $\begin{aligned} & \text { WUELLNER [2] 1/ } \\ & \text { 49/10 } \end{aligned}$ |  |  |
| weekly [2] 5/22 5/24 weighted [1] 47/12 | whoever [1] 33/14 |  |  |  |
| $\text { weird [1] } 10 / 4$ | whole [3] 18/2 47/7 |  |  |  |
| welcome [1] 25/2 | 65/3 | y'all [3] 34/9 56/9 65/16 |  |  |
| well [20] 5/5 5/23 | wholesale [3] 27/23 | yeah [18] 3/20 10/13 |  |  |
| 17/15 20/9 27/3 28/3 | 30/25 31/24 | 11/2 11/5 11/8 18/19 |  |  |
| 30/20 36/19 38/6 41/7 | why [8] 10/2 22/24 | 23/5 24/19 25/10 29/16 |  |  |
| 44/14 48/21 49/2 49/3 | 27/3 38/4 43/3 46/5 | 43/16 45/6 50/11 52/10 |  |  |
| 49/18 61/24 62/8 62/12 | 47/15 57/24 | 53/ |  |  |
| 63/8 66/1 | widening [1] 60/4 | year [18] 7/13 7/14 |  |  |
| went [2] 22/8 23/8 | will [33] 4/11 4/18 5/12 | 7/14 7/19 7/25 8/2 8/6 |  |  |
| were [16] 3/14 6/23 | 10/14 12/14 15/13 | 11/14 11/14 12/23 |  |  |
| 7/10 8/1 12/6 15/4 | 15/16 15/20 16/18 19/9 | 14/10 14/17 16/4 20/24 |  |  |
| 16/22 21/3 29/20 35/11 | 19/14 20/2 21/12 23/20 | 21/3 22/21 28/21 62/10 |  |  |
| 39/13 41/2 49/11 58/19 | 24/5 24/21 27/16 29/3 | years [8] 14/1 14/9 |  |  |
| 58/24 65/9 | 30/4 39/23 41/11 41/19 | 14/16 38/11 45/18 |  |  |
| west [2] 5/14 14/14 | $43 / 2453 / 18$ 53/24 $53 / 25 ~ 57 / 10 ~ 61 / 4 ~ 61 / 7$ | yes [19] 10/17 11/20 |  |  |
| what [41] 16/10 16/12 | 53/25 57/10 61/4 61/7 64/25 65/21 65/24 | $34 / 1334 / 1434 / 2340 / 9$ |  |  |
| 17/4 21/4 21/24 21/25 | 66/23 | 46/10 49/8 51/19 52/25 |  |  |
| 22/3 22/4 22/4 23/4 |  | 53/5 53/8 53/16 54/2 |  |  |
| 23/8 25/16 26/16 27/16 | $43 / 952 / 1252 / 1452 / 17$ | 56/23 56/24 57/16 58/2 |  |  |
| 28/18 29/24 30/18 33/3 | 43/9 52/12 52/14 52/17 |  |  |  |
| 33/8 33/17 34/22 36/16 | 52/17 52/19 63/5 |  |  |  |
| 38/20 39/1 39/13 41/21 | wind [1] 50/1 | ye |  |  |
| 43/19 46/24 48/8 48/11 | winter [1] 14/5 | you |  |  |
| 50/3 51/13 52/20 53/19 | wish [3] 26/15 27/8 | you'd [1] 28 |  |  |
| 56/12 58/2 60/11 60/18 | 29/8 | you'll [6] 17/20 20/15 |  |  |
| 61/7 62/5 66/16 | withdraw [2] 52/6 52/7 | 61/6 61/12 61/18 63/14 |  |  |
| what's [8] 6/4 16/12 | within [2] 26/20 27/5 | you're [18] 9/13 10/3 |  |  |
| 28/6 30/20 30/22 42/12 | without [1] 26/10 | 12/24 18/17 20/13 25/2 |  |  |
| 42/20 43/21 | wondered [1] 10/2 | 25/ |  |  |
| whatever [6] 20/1 | wondering [1] 41/22 | 35/16 43/18 49/10 |  |  |
| 38/19 40/5 41/2 41/3 | word [3] 24/4 32/1 39/6 | 49/25 50/12 51/11 |  |  |
| 52/4 | wording [1] 23/6 | 51/20 56/12 |  |  |
| when [27] 8/3 10/24 | words [2] 28/5 32/25 | you've [6] 8/5 9/11 |  |  |
| 11/3 15/20 19/11 19/12 | work [11] 5/1 5/7 5/11 | 45/23 51/13 56/11 59/1 |  |  |
| 19/23 20/14 21/19 | 7/18 16/5 30/5 55/1 | you-all [2] 23/24 24/22 |  |  |
| 22/10 23/1 24/10 25/21 | 57/4 57/20 61/15 61/16 | your [20] 3/13 11/3 |  |  |
| 28/8 28/8 29/9 29/20 | work's [1] 5/15 | 15/20 25/20 32/5 34/3 |  |  |
| 29/22 29/22 34/15 | working [7] 5/18 6/3 | 34/6 40/24 46/23 47/8 |  |  |
| 45/19 46/16 48/7 48/9 | 12/6 19/19 31/17 57/9 | 49/7 49/12 50/4 50/4 |  |  |
| 49/2 60/19 66/9 | 58/3 | 51/14 52/6 59/5 61/4 |  |  |
| whenever [1] 66/3 | works [1] 45/10 | 62/25 65/20 |  |  |
| where [14] 13/24 16/20 | worries [1] 18/5 | yours [1] 3/17 |  |  |
| 24/2 25/25 28/21 28/23 | worth [1] 33/18 | yourself [1] 61/22 |  |  |
| 30/8 33/13 34/6 41/19 | would [53] 11/15 14/25 | YouTube [2] 9/15 |  |  |
| 45/14 50/12 60/24 | 19/7 21/17 21/24 24/13 | 23/17 |  |  |
| 65/17 | 24/13 26/19 27/1 27/1 | YouTube's [1] 23/20 |  |  |
| Where'd [1] 56/9 | 28/19 29/7 29/15 31/17 | Z |  |  |
| whether [4] 17/6 27/19 | $32 / 1532 / 1732 / 1833 / 1$ | zero [1] 54/10 |  |  |
| 34/9 40/23 | $33 / 2 \text { 33/9 35/20 35/20 }$ | Zoom [2] 5/22 21/21 |  |  |
| which [21] 3/15 7/11 | $36 / 1337 / 1638 / 1440 / 2$ |  |  |  |
| 12/23 13/8 13/25 17/10 |  |  |  |  |
| 21/10 21/20 23/1 23/1 | 40/16 40/18 40/19 41/3 |  |  |  |

