ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY

Regular Meeting

held in The Conference Center, Meeting Room A

4730 Casa Cola Way

St. Augustine, Florida

on Monday, July 14, 2016

from 4:30 p.m. to 5:37 p.m.

BOARD MEMBERS PRESENT:

SUZANNE GREEN, Chairman RANDY BRUNSON MARK MINER

BOARD MEMBERS ABSENT:

CARL YOUMAN BRUCE MAGUIRE

ALSO PRESENT:

DOUGLAS N. BURNETT, Esquire, St. Johns Law Group, 104 Sea Grove Main St., St. Augustine, FL, 32080, Attorney for Airport Authority.

EDWARD WUELLNER, A.A.E., Executive Director.

> JANET M. BEASON, RPR, RMR, CRR St. Augustine Court Reporters 1510 N. Ponce de Leon Boulevard St. Augustine, FL 32084 (904) 825-0570

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1	PROCEEDINGS
2	CHAIRMAN GREEN: Call to order the
3	St. Augustine-St. Johns County Airport meeting.
4	Stand for the pledge, please.
5	(Pledge of Allegiance.)
6	MEETING MINUTES & FINANCIAL REPORT
7	CHAIRMAN GREEN: Okay. First thing we have
8	are the approval of the minutes and our financial
9	report. Are there any comments or approvals of the
10	minutes and financial reports?
11	MR. BRUNSON: I have no comments.
12	CHAIRMAN GREEN: Okay.
13	MR. MINER: Move approval.
14	CHAIRMAN GREEN: All right. I have none,
15	either, so they'll be approved as presented.
16	AGENDA APPROVAL
17	CHAIRMAN GREEN: And agenda approval all right
18	for today? Okay. We'll approve the agenda. I was
19	going to have one other thing on here, but the
20	person couldn't make it. It was someone interested
21	in the restaurant.
22	MR. WUELLNER: Okay.
23	CHAIRMAN GREEN: So I told them just to go
24	online and do what they need to do.
25	MR. WUELLNER: And they they can call our

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1 office.

2 MR. BRUNSON: And we'll talk about that later? 3 CHAIRMAN GREEN: Sure. 4 MR. BRUNSON: Probably -- probably nothing's 5 changed from your little --6 MR. WUELLNER: No. From the little thing I 7 sent out the other day? 8 MR. BRUNSON: Yeah. 9 CHAIRMAN GREEN: Uh-huh. 10 MR. WUELLNER: Yeah, that's -- that's still --MR. BRUNSON: But that's all we needed to --11 12 CHAIRMAN GREEN: Okay. Ed? 13 MR. WUELLNER: Yeah. Back real quick. 14 CHAIRMAN GREEN: Yeah. 15 EXECUTIVE DIRECTOR'S REPORT 16 MR. WUELLNER: I've got a couple of things to 17 mention to you. 18 We have since the last -- or the update since 19 the other day, we have -- I believe just about 20 everything is back up and working following a 21 lightning strike, appeared to be on the com. side 22 of things based on things that were affected. 23 I believe FAA got their last piece of 24 equipment up today, and the only remaining item 25 that we know is out of service is, the board's off

for repair now following that lightning strike, is 1 2 the monitor to the ILS which just allows the folks 3 in the tower to see whether it's operational, and 4 it also allows folks to file that as a -- an 5 alternate navaid in case they need it. It had 6 really just gotten back up working when the 7 lightning strike again last -- last week and took 8 it out.

9 Fuel, self-service unlead -- unleaded did a 10 little over 19,000 gallons last month. Jet fuel 11 from Atlantic about 117,000 gallons, and they did 12 another 7800 gallons in avgas.

Airline enplanements last month, we did 4,235 enplanements, so those are just outbound passengers. That's the metrics that's commonly used. And I'll defer to Tammy when she speaks at the tower to give you an update on the operations numbers.

You saw from my notes that we have a couple of things going on out there relative to air service. Most importantly, we've been given notice, for lack of better words, and it will shortly show up in the paper I'm quite sure that Frontier will go into a seasonal hiatus in service here again beginning the end of October, depending on which market the day

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1 of the week changes.

2	We do not have a firm restart, but we are
3	being told that by the time they stop flying, we
4	should have the new date to start back up and then
5	you should be able to seamlessly begin booking that
6	date once that starts. So
7	CHAIRMAN GREEN: Is it all flights?
8	MR. WUELLNER: Their flights to here, yeah.
9	They are actually standing just to give you
10	a level of comfort here, they they are standing
11	down again over 70 cities during this same period.
12	They've done this last year. They're going to do
13	it again this year in deference to flying some more
14	southern north/south, more southern markets
15	during winter months where they believe they can do
16	significantly better in terms of yield from that
17	particular service.
18	Starting next spring they begin getting
19	additional aircraft and they are then going to
20	seriously look at many of these markets that have
21	good loads, don't perform quite as well as peak
22	season South Florida and and Mexico, those kinds

24 decision to begin serving here year-round again.
25 So we're optimistic, but right now it's an

23

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of locations, and hopefully that will result in a

1 air -- an aircraft issue. They simply do not have 2 enough airplanes to do both of those ventures all 3 year-round, so...

4 They're also looking -- just so you know, they 5 are going to look at Philadelphia. The loads have 6 been very very good. They indicated to us they 7 will look seriously at -- when they come back at doing that daily. So, with -- we've had some 8 absolute terrific numbers. Ever since restart, 9 10 those numbers have been significantly north of 90 percent full, which is great news. And we'll --11 12 we'll see how that plays out. We will know a lot 13 more about what the re -- again once they're 14 scheduled to start and what that's going to look 15 like until probably late October.

16 Last year that was very late. You may recall 17 that didn't even get announced til after the 18 holidays. They seem to have their act together a 19 little -- a little more this year and even 20 announced this schedule earlier than they did last 21 year, too. And, yes, we did try to get them to 22 keep flying it through the holidays, but they had 23 already made up their mind. That was -- the 24 aircraft was allocated by then.

25 After I met with them it was funny, it was

only two days later that they -- they announced 1 2 publicly the whole summer -- the whole winter schedule. So I can understand they had no 3 4 intention of changing their mind at that point. 5 ViaAir still doing well by their -- by their 6 standards. My understanding is they're awaiting 7 DOT approval right now for some additional 8 Essential Air Service markets. That acronym is EAS for your benefit. 9

10 The EAS markets, they've picked up two additional EAM -- EAS markets in West Virginia. 11 12 Looks like they will get another one in Ohio. If 13 those all come to fruition, it's very likely that 14 we will get up-gauged service up to the regional 15 jet once those services start. Typically those 16 services will need to start by October 1st. So 17 once DOT, federal DOT signs off on those Essential 18 Air Service agreements, we'll know what that means 19 for us.

They are also evaluating some additional city pairs with us that don't involve EAS markets. So that's a -- the nice part of them having completed their full FAR, you know, Part 121 certificate. So now they can enter and leave markets and fly the RJ where they want and have some additional range.

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1 So, we're optimistic there.

2	And we continue to talk with two or three
3	smaller carriers who have some interest. So we'll
4	see how that plays out. Last
5	MR. BRUNSON: Excuse me. Is ViaAir, they're
6	still putting these larger airplanes in
7	marketplaces now?
8	MR. WUELLNER: They are doing two things with
9	the air.
10	One, depending on how the service was bid,
11	it's a it's literally competitively bid among
12	carriers who have interest in flying a particular
13	city pair in these in these locations. And
14	they're typically rural locations that qualify
15	under the Essential Air Service program.
16	So, most of them get bid with the
17	Embraer 120, which is most of us know it as the
18	Brasilia.
19	CHAIRMAN GREEN: Uh-huh. Yeah.
20	MR. WUELLNER: They it's a 32-seat regional
21	turboprop aircraft. Most of them bid that service
22	with that airplane. There's at least one market
23	that in West Virginia who is trying to get
24	through DOT with it as RJ service.
25	Either way, their ability to consolidate those

1 markets or those act -- those four markets into
2 Charlotte and then into St. Augustine would
3 probably and necessarily upgrade the service for us
4 to a larger, slightly larger airplane.

5 They Embraer 145 is what they -- their -- they 6 have bought I understand 11 of these. They are 7 50-seat regional jets, so it's a nice -- a little 8 nicer ride. Although the Brasilia's a very nice airplane to ride in from a passenger perspective. 9 10 It doesn't really change the flight times and the like, they're all, you know, on a short market. 11 12 They're about an hour. It doesn't meaningfully 13 change. It's five minutes, something like that.

14 The last thing I want to make you aware of. 15 We had a door, east corporate 9 -- this is part of 16 that three-unit building we've had trouble with in 17 the past. But east corporate hangar 9 door all but 18 came down last week.

We have been successful in moving the door safely so -- and no one was hurt, no property damage other than to the door. We've had -- made an insurance claim related to that door and we are evaluating with a structural engineer the -- the best route to follow at this point. We'll bring some recommendations back to you at an appropriate

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time, but it's just too early to -- other than to just let you know what went on, to -- to make any real recommendations at this point of how to solve this.

5 MR. MINER: Was that just wear and tear and 6 old age?

MR. WUELLNER: No, it's not that old. It's 7 this -- some of the -- I say older members, but I 8 mean members that have been on the board longer 9 10 when I say that, are aware, we -- this project had 11 a hiccup at one point where the door manufacturer 12 and the building manufacturer, thanks to the 13 contractor, failed to get together on mating those 14 two products together.

So it's had a bit of a tough history with us because the door is heavy and the door framing that came with the hangar building itself has proven to be inadequate over time. So it's been -- this is the second -- second incident we've had with the door coming down in some form.

I think we're going to look at a broader solution to -- to do whatever we're going to do there across all three units and make a one-time permanent fix on this rather than do a simple repair on this.

This has racked the header of the building -or not the building, but the door. So it needs to be looked at and -- and obviously made to be functional again. It's a significant long-term revenue source to the airport.

6 And lastly, for just the cost of hauling the material off, we were -- we removed the -- I think 7 it's about 10 port-a-port units that had long since 8 been out of service, they haven't been occupied 9 since -- I think the last unit went out of service 10 last October. So those have been removed from the 11 12 sites and -- site and cleaned up and -- and the like. So it's -- it looks a lot better back there 13 14 just having functional units at this point.

15 That also -- should you decide later, 16 that's -- that was one of the footprints being 17 considered for potential T-hangar development down 18 the road. And that -- that's really all I've got 19 at this point.

20 MR. BRUNSON: Is that material suitable for 21 reef building?

22 MR. WUELLNER: No. That -- the material we're 23 talking about is very very rusted steel. It's 24 not -- now, we are -- interestingly, I don't -- has 25 that been done or is it about to happen on the --

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MR. HARVEY: In the next couple of weeks. 1 2 MR. WUELLNER: In the next couple of weeks we 3 will host several barges and they will load some of 4 that concrete bridge embankment structural 5 material -- that's being stored over near the racetrack will be -- some of that will be moved 6 7 over, put on barges, and taken out and placed as artificial reef. But --8 9 MR. BRUNSON: The kingfish tournament --MR. WUELLNER: -- that's a different project. 10 MR. BRUNSON: -- is looking forward to that. 11 12 MR. WUELLNER: Yeah. Yeah, it -- we -- every 13 couple of years they get enough grant money 14 together to haul some of it off. But it includes 15 things like the old San Sebastian bridge deck and 16 pilings and things like that. So it's -- it's a 17 fun -- it's fun to watch happen, anyway. 18 That concludes my report, unless someone has 19 specific questions. Every -- anything else I had 20 is in your information sheet.

21CHAIRMAN GREEN: Okay. Then we'll go to22business partner updates. Ms. Bennett?

23

24 COMMISSIONER BENNETT: Nothing to report?
25 Okay. And SAAPA? You gave me one of these, Reba.

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BUSINESS PARTNER UPDATES

MR. WUELLNER: You are Mr. Grundy today.
 MS. LUDLOW: That didn't mean I wanted to talk
 all the time --

4 CHAIRMAN GREEN: Okay.

5 MS. LUDLOW: All right. Reba -- what? 6 Reba Ludlow, and so I will report for Jim 7 Grundy. He couldn't make it today. And because of 8 the change in your meeting date and your meeting 9 time, you know, we lost a lot of representatives 10 because they all wanted to come and meet Mark, you 11 know, our SAAPA member, hopefully representative.

So, let's see. We had a wonderful -- we did not have a first Friday. Our attendance has gotten up -- membership now is up to around 250. We have a minimum of 30 or 40 members for every function that we have for first Friday in our meetings and things like that.

We aren't working on anything in particular. We need money of course, and so we were thinking of having an auction. You know, we've done that in the past where we donate -- there are donations and then, you know, we have bids and things like that. So we're running fine on our budget.

Let's see. I -- I do want to ask Ed about some of these other things, but that's Grundy's

1 report re Reba.

2 CHAIRMAN GREEN: Okay. Thanks, Reba. 3 Northrop, anything? 4 MR. NEHRING: No. 5 CHAIRMAN GREEN: And Tammy Albin? 6 MS. ALBIN: Okay. For the control tower for 7 the month of June our traffic count was 12,124 8 operations with 148 overflights in addition to 9 that. 10 We did have a few operations that I wanted to make you aware of. We had two reported incidents 11 12 of unauthorized UAS activity, which is drone 13 flights --14 CHAIRMAN GREEN: Uh-huh. 15 MS. ALBIN: -- which are the hotbed things, 16 items in the FAA. 17 We had one that was very unusual on the 29th 18 of June, since that was since the last meeting. 19 One of our local pilots was on a flight plan to go 20 down to the Bahamas and when he was climbing up to 21 almost 1500 feet with Jacksonville, he had already 22 switched to Jacksonville's frequency, he was about 23 four miles northwest and turning, you know, to the southeast, he reported a drone above him at 20 --24 25 about 500 feet above him. So that put the drone at

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1 about 2000 feet. And it was right on the edge of 2 our airspace. So Jacksonville took it for action, 3 and of course they called the Sheriff's Office and 4 did all of the paperwork for the FAA on it. But we 5 just thought that was really unusual and wanted to 6 bring it to your attention.

7 We had a second one just this past weekend. 8 On the 8th of July, TraumaOne South was coming in to go to the FBO to get gas and he reported a drone 9 10 just west of U.S. 1, about a mile and a half west, 11 at 400 feet that we knew nothing about. Just so 12 you know, they are in the area, they are flying, 13 you know, close to the airport without, you know, 14 any coordination.

15 CHAIRMAN GREEN: Are they mostly realtors or 16 something like that?

17 MS. ALBIN: We're not sure. And when --18 when -- and in that instance also, we followed the procedure and called the Sheriff's Office who went 19 20 and looked, of course found nothing by the time 21 they got there in both instances. And then we did 22 the paperwork for the FAA. And there was really 23 not much to report because TraumaOne didn't get a 24 lot of -- you know, there's only so much you can 25 see as you're flying by, so...

You're all aware of the -- the lightning 1 strike and the power loss. Just I made Ed and 2 3 Kevin aware. When those instances happen, when we 4 have limited capabilities like multiple system 5 outages, they go -- we have to declare what we call 6 ATC alert. And we just let Jacksonville approach 7 know because they're our -- kind of like our 8 parent, you know, over from the FAA, let them know 9 so they know that they may have to accept more 10 traffic and things. That was done for the lightning strike on the 3rd. And it only lasted an 11 12 hour and 40 minutes, which that was pretty good. 13 But we were still providing ATC services but just 14 on a limited basis.

15 Then on the 6th when we had the complete power 16 loss, freak of nature. You know, the -- our 17 generators, everything, nothing kicked in. So that 18 put us -- after a few minutes, the tower tried to 19 go on handhelds. That didn't work. So we went to 20 ATC zero. In that circumstance that means we can 21 provide no air traffic whatsoever. Jacksonville 22 assumes just like they do when we're closed. It becomes Class G airspace just like when we're 23 24 closed overnight.

25 But that gets reported to Washington, D.C. to AIRPORT AUTHORITY REGULAR MEETING - JULY 14, 2016 what they call the Domestic Events Network. Just
 like a hijacking or the Presidential visit, those
 things they keep track of.

So just to make you-all aware that that was national -- a little bit of a national spotlight there. And that it only lasted an hour and 10 minutes. So -- and as Ed reported, we are back to all systems go, and we really appreciate it because it makes things so much easier.

10 And the last thing I just wanted to bring up, 11 we've started, kind of like the FAA has always had 12 a program that they call Operation Raincheck. And 13 it's just like a pilot educational awareness, this 14 is what we do with our traffic, this is how you can 15 help us, kind of program.

16 We decided here after talking to the flight 17 schools and to SAAPA that it would be nice for 18 St. Augustine just to have a local one. This is 19 the local information for the airport, frequencies, 20 airport map, things like that. And this is what 21 would help us out if you would do this, if you 22 would report here, here. Things like that, you know, to help us out and to help provide them 23 24 better service.

25 So we have come up with that, and we put it

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out to both flight schools and offered to, you 1 2 know, brief their instructors as well as their 3 students on it if they would like and also to SAAPA 4 if they would like us to come and explain it. 5 But basically, just like I said, you know, 6 light gun signals, ground control, frequency, all 7 of the different things and different reporting 8 points to help us provide a better service to them. 9 And that's it. 10 MR. WUELLNER: Tammy, can you speak to total operations for the year? For -- how is that 11 12 tracking? 13 MS. ALBIN: I don't remember the exact number, 14 but we're probably over 75,000. Right now if we 15 average it out for the entire year if we stay on 16 track, we'll be probably right around 149,000 this 17 year if we stay on the same level as we're doing 18 now. 19 MR. WUELLNER: Remind me, that's more or less 20 than last year? 21 MS. ALBIN: More. Last year only had 131,000. MR. WUELLNER: Thank you. 22 23 MS. ALBIN: So, yeah. And actually if that's 24 the case, that will be the busiest year since the control tower. Because the 140,000 the two years 25

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1 in a row --

5

2 MR. WUELLNER: Uh-huh.

3 MS. ALBIN: -- what was that a couple of years 4 ago --

MR. WUELLNER: Yeah.

6 MS. ALBIN: -- that we had two years in a row 7 it was 140,000 plus some change? Those were the 8 two busiest. If we continue this year, it will be 9 the busiest since the control tower.

10 CHAIRMAN GREEN: Randy?

MR. BRUNSON: Tammy, the drones, is that regulations changing quickly on things that -- like flying to the Bahamas change everyday and --

14 MS. ALBIN: It's gotten very confusing because 15 for especially after they reported with the Part 77 16 different things, or -- it's -- it's starting to 17 settle down, but in our company we're trying to 18 change a little bit of our procedure because our 19 vice president of air traffic would like a little 20 bit more stringent just to kind of walk -- cover 21 what he perceives is liability to our company. But 22 it's not required by federal regulation by public 23 law, so that's still being discussed. We're trying 24 to relax that a bit so they just follow the federal 25 law call and inform the airport, call the tower,

and then we just put a -- the advisory out on the
 ATIS and -- you know, and then let it go.

3 MR. BRUNSON: Yeah, the 4th of July -- that 4 4th of July, Ed, the people -- I seen a few drones 5 around the fireworks.

6 MS. ALBIN: Yeah. If it's outside of our 7 airspace, we don't have -- we don't have anything 8 to say about it. And the -- the position that the 9 law has put air traffic in is if it's like 10 recreational hobby use, we really cannot deny it 11 unless it is a safety factor.

12 MR. BRUNSON: Okay.

MS. ALBIN: So if it's not a safety factor -and -- and the onus is on the drone operator to avoid the planes. They have to see the planes, avoid the planes. So we're not -- we don't -we're not required to adjust our traffic patterns or anything.

19 MR. BRUNSON: I'm glad to know that.

20 MS. ALBIN: But it just -- it just puts the 21 risk out there that it could be. And like I said, 22 as soon as we get everything situated, we just put 23 it on our ATIS and we make the broadcast. And when 24 we see one that wasn't coordinated, we just put it 25 out to the airplanes, you know, for 15 minutes --

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MR. BRUNSON: Right. 1 2 MS. ALBIN: -- that we -- we have drones in 3 the area. So that's pretty much it. 4 CHAIRMAN GREEN: Thank you. 5 MS. ALBIN: No questions? 6 CHAIRMAN GREEN: Okay. Doug, do you have 7 anything? MR. BURNETT: If I can stop coughing. 8 9 Very briefly. It -- it's not just a function of the east side -- EC-9 door issue. It's just a 10 general thing. It's been a while since we updated 11 12 our lease forms. And so I'm going through the 13 process and going to be updating the lease forms. 14 You'll see them come to you some time in the months 15 to come. But we just need to be updated. It's 16 been a number of years since they were updated, so 17 the forms are going to get an overhaul. 18 And other than that, I just answered some 19 public records issues, dealt with those kinds of 20 things, and then dealing with one of the agenda 21 items that you'll see here shortly. 2.2 MR. WUELLNER: And -- and further on the lease, they -- the -- how our leases currently 23 24 handle ad valorem taxes --25 CHAIRMAN GREEN: Right.

MR. WUELLNER: -- paid by tenants needs to get fixed permanently in the language, too. So it's -it's a good time to do that.

4 CHAIRMAN GREEN: Okay. All right. Ed, the 5 Flagler land?

6

## FLAGLER LAND ACQUISITION UPDATE

7 MR. WUELLNER: Okay. Sure. Let me bring you 8 up to date on a couple of things. There's not 9 really a whole lot here you need to formally act on 10 until we get to Resolution 2016-06, which is a 11 funding component, but I'll address that when we 12 get there.

I did want to make you aware that we are at this point tracking to close on the first 214 acres roughly toward the end of this month. So we will begin formally moving these things to completion. That's an approximate 11 -- excuse me, \$1.1 million transaction.

19 If you recall that will set the stage -- that 20 particular piece of property we will acquire will 21 ultimately be traded with property that the State 22 currently owns and we will swap properties. That 23 will be basically adjacent to property we already 24 own a little further north.

25 With regard to funding of this, one of -- one

of the things after talking with our -- our bank 1 2 who handles all our, the Airport Authority banking, 3 one of the things that occurred to me is that we --4 we could approach this -- we talked about financing 5 I think over the last couple of meetings in some 6 respects -- is I think it might be a better plan 7 for us, rather than go out and just borrow money, 8 which was on the table, was to take this in a backup plan. Much like we did, Suzanne, you were 9 10 on the board then, when we did the balance of land acquisition back in this -- in fact, this 11 12 neighborhood, where we used -- actually pay for the 13 transactions out of reserves.

14 We have a loan in place, an operating -- an 15 instrument anyway, that within, you know, so many 16 days we can -- we can borrow against and actually, 17 you know, have money in hand. We don't start the 18 process. It's -- it's an executed -- you go 19 through the motions as though you're borrowing the 20 money. You don't actually owe anything or do 21 anything until which time as you actually use the 22 money, and then that's the prearranged.

23 So my goal here is that over -- over a couple 24 of years, two, may be three or four, that we 25 effectively repay ourselves -- much like we would

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have done in budgeting of this debt service, we can basically make it an internal loan that doesn't really cost us any -- any borrow.

If we do find there's some sort of an
emergency or situation where we -- you know, we
have in fact inadequate reserves to respond to
something, then we dip into the loan proceeds and
go from there.

9 CHAIRMAN GREEN: Like a line of credit --

10 MR. WUELLNER: Exactly.

11 MR. BURNETT: Precisely.

12 MR. WUELLNER: Effectively. It -- it seems a 13 much more prudent way than to go out, actually 14 borrow money, then be responsible for that debt and 15 then have to budget that debt.

I -- you know, I think we can do this. We successfully did it back in the land acquisition, ended up never borrowing on the second time around. So we're -- we're pursuing that. And unless there's objection, we'll -- we'll head that direction, and I think it just makes more sense organizationally, so...

23 MR. MINER: That does make sense. How much of 24 that -- what portion of reserves are you talking 25 about?

2 MR. MINER: What -- how much of our reserves 3 is that? 4 MR. WUELLNER: That's about 50 percent of it 5 at this point. It's a little less than 50 percent 6 of total reserves. That leaves us 1.8, something 7 like that, after the transaction. 8 MR. BRUNSON: That won't affect any ratings we 9 have or --10 MR. WUELLNER: No, no. 11 MR. BRUNSON: -- or any --12 MR. WUELLNER: No. We're not a bond rated --13 MR. BRUNSON: Or any -- having to go back on 14 the tax roll or --15 MR. WUELLNER: No. 16 MR. BRUNSON: -- keep certain reserves and all 17 that? 18 MR. WUELLNER: No. And your charter allows 19 this approach and -- and as long as you're able to 20 budget your current revenues to the debt service, 21 it doesn't require referendums or anything else. 22 And you're not pledging ad valorem in this note or 23 any kind of borrow mechanism, so I think you're -it's a good place to be. 24 25 MR. BRUNSON: I think -- you've said that

MR. WUELLNER: Basically this \$1.1 million.

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before, but I just wanted to hear it again. 1 2 MR. WUELLNER: No, that's fine. I'm happy to 3 repeat the good news. 4 CHAIRMAN GREEN: That's a good interim way of 5 doing it. 6 MR. WUELLNER: So anyway, that -- that's 7 really it. And then we have some money for you, the last piece from Florida DOT, but that's a 8 9 couple of items back here. 10 CHAIRMAN GREEN: Public comment, Reba? MS. LUDLOW: No comment. Thank you. 11 12 CHAIRMAN GREEN: Okay. Next item? That's the 13 one resolution. 14 RESOLUTION 2016-05 MR. WUELLNER: Yeah, this is your first --15 16 your -- State entered a new fiscal year as of 17 July 1st. I'm sure you're aware of that. We've 18 been able to get the first two JPAs out of 19 Florida DOT already. 20 The first one is the additional monies that 21 have been programmed to finish and -- and do work 22 in the general terminal area. We have an 23 additional \$900,000 of money that we have 24 programmed that we will eventually match. 25 You know, I think you recall from our capital

presentation a couple of months ago or last month, 1 2 I'm not even sure when it was, that we intended to 3 kind of split this over two fiscal years, the use 4 of this money. It has an expiration date out to 5 about I think through mid '18, if my memory's 6 correct. So we've got a couple of years to develop 7 the project. Helps us from a cash flow standpoint 8 so that we're not hurting ourselves in that regard.

9 Things envisioned within this is the entrance 10 covering -- probably a reconfiguration of -- of the access back in there. We're in discussions with 11 12 Atlantic on, you know, perhaps tweaking that access behind -- it kind of enters the airline terminal 13 14 area. We'd like to get the parking equipment 15 covered at some point, those kinds of things. 16 Hopefully be able to even do some -- some paving in 17 that -- the GA terminal, that whole area out there. 18 Some of that's seen better days and it's -- we look 19 forward to getting that done.

20 So anyway, that's what is the contents of the 21 JPA. And then it requires Resolution 2016-05, 22 which authorizes or adds that to the original 23 grant. This is a supplemental, meaning it's 24 additional money to the existing grant. That 25 brings the total grant up to \$2,529,316 of

Florida DOT money that has been made available for 1 2 us. Now, most of that has already been spent. 3 This is the -- the last of the money to be -- to be 4 involved in that. 5 So it'd be our recommendation from staff that 6 you adopt 2016-05. 7 CHAIRMAN GREEN: Any board discussion? 8 MR. BRUNSON: I have none. 9 CHAIRMAN GREEN: I don't have any, either. Public comment? 10 MS. LUDLOW: Do you have a quorum? 11 12 CHAIRMAN GREEN: Pardon me? 13 MS. LUDLOW: Do you have a quorum? 14 CHAIRMAN GREEN: Yeah. 15 MS. LUDLOW: Nothing. 16 MR. BRUNSON: Public comment? 17 CHAIRMAN GREEN: No? You're good -- no more 18 questions. 19 MR. BRUNSON: Okay. I make a motion that we 20 adopt 2016-5 to -- or 6. Which one is it? 21 MR. MINER: It's 5. 2.2 MR. WUELLNER: Yeah, 6 is first, sorry. 23 MR. BRUNSON: Okay, 6, to -- for the 24 additional \$900,000. 25 MR. MINER: I'll second.

1	CHAIRMAN GREEN: There's a first and second.
2	Any further comment?
3	(None.)
4	CHAIRMAN GREEN: Hearing none, all in favor of
5	adopting the resolution as presented, aye?
6	MR. BRUNSON: Aye.
7	MR. MINER: Aye.
8	CHAIRMAN GREEN: Aye. Any opposed?
9	(None.)
10	CHAIRMAN GREEN: The resolution's adopted.
11	RESOLUTION 2016-06
12	MR. WUELLNER: Okay. Next item I have is the
13	one we spoke of relative to the land. This is a
14	supplemental JPA also. This completes DOT's
15	commitment to the acquisition of properties in
16	support of expanding the west. This provides
17	coincidentally an additional \$900,000 of state
18	funding.
19	I do want to just remind you that this as
20	I've done every time, that this is a 75/25 grant
21	scenario. So we will be having to repay at the end
22	of 10 years 25 percent of the total project cost
23	back to Florida DOT, unless we are able to put
24	something together with DOT to convert that to a
25	grant.
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We are already making provision within the 1 2 budget and the like to go ahead and do the 3 set-aside so that we'll have the funds available at 4 the point where -- where it's due in ten years. 5 It's a zero interest loan scenario, so all it 6 really requires of us is to be good stewards and 7 prepare to pay it back at the end of the day. And I would at this point recommend 8 Resolution 2016-06, which provides for the 9 10 supplemental for the land acquisition. CHAIRMAN GREEN: Any board discussion? 11 12 MR. BRUNSON: Ed, this additional \$900,000, 13 and I -- I'm thinking about the land acquisition --14 MR. WUELLNER: Uh-huh. MR. BRUNSON: -- if it goes through and so 15 16 forth, can any of this money be used for ground 17 preparation for parking across the --18 MR. WUELLNER: No, sir. 19 MR. BRUNSON: Okay. 20 MR. WUELLNER: This is strictly land 21 acquisition. 2.2 MR. BRUNSON: Okay. 23 MR. WUELLNER: And I failed to point out the 2.4 total DOT commitment in this at this point is 25 \$2,800,000 that -- with the addition of this money.

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Total Authority's commitment is \$1,533,334. 1 2 Why that does not exactly square with the piece of property has to do with this was a 3 4 supplemental to previous, so there were some items 5 on the front end of this grant amount that were 6 actually done at 50/50 instead of 75/25. So 7 that's -- the disparity is in that. 8 CHAIRMAN GREEN: And you said we have our -- I 9 know we went over the budget line item to put the 10 pennies away? 11 MR. WUELLNER: Yes. 12 CHAIRMAN GREEN: Any public comment? 13 (None.) 14 CHAIRMAN GREEN: Okay. Seeing none, a motion? MR. BRUNSON: Yeah. I make a motion -- Doug, 15 16 which one did we just approve, the 2000 and --17 MR. WUELLNER: I may have given you the wrong 18 number. 19 CHAIRMAN GREEN: We did. It's 06. 20 MR. BRUNSON: I think you did, yeah. 21 MR. BURNETT: Yeah, this one would be '06. 2.2 MR. BRUNSON: So we're doing 2005 now --23 CHAIRMAN GREEN: No, we're doing --24 MR. WUELLNER: No, I gave you the wrong 25 numbers.

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MR. BRUNSON: Okay. Okay. I make a motion we 1 2 approve the 2016-06 --3 MR. MINER: Second. 4 MR. BRUNSON: -- for the additional 900,000. 5 CHAIRMAN GREEN: Okay. We have a first and a 6 second. Any further board discussion? 7 (None.) 8 CHAIRMAN GREEN: Hearing none, all in favor? 9 MR. BRUNSON: Aye. 10 MR. MINER: Aye. CHAIRMAN GREEN: Aye. Any opposed? 11 12 (None.) 13 CHAIRMAN GREEN: Get that resolution. 14 MR. BURNETT: So the -- so that the minutes are clear, Resolution 2016-05 and 2016-06 were both 15 16 approved. 17 CHAIRMAN GREEN: Yes. 18 MR. MINER: Yes. MR. BRUNSON: Thank you. 19 20 MR. WUELLNER: Thank you, Doug. We always 21 need clarification. 22 TRIM - BUDGET DISCUSSION 23 MR. WUELLNER: The last real item I have for 24 you is there -- there's only one real action 25 required at the end of this. I'm going -- was

33

intending to sort of give you a preliminary budget
 presentation briefly, just go over the highlights
 of it.

4 There's still significant work to be done. 5 Still -- as always at this point in the fiscal 6 year, there's still items that are not yet 7 solidified to be, you know, final numbers. But 8 it's awful close. It represents a -- a very good 9 first effort. The only action this board has to do 10 is, during July you probably recall we have to set the TRIM notice. That's done by just a simple act 11 12 of the board.

13 At the end of the day or at the end of the 14 budget presentation, as is all -- or at least for 15 the last five years been my pleasure to recommend a 16 zero millage rate. So effectively you're setting 17 the millage TRIM at zero. And that will be our 18 recommendation. But it's also a good chance for us to go over the preliminary budget because it looks 19 20 at this point you probably won't meet in August, 21 and as such the first time you come back to budget 22 discussions will be your first public hearing 23 associated with your next meeting in September.

24 So we'll be in that formal adoption cycle when 25 we hit September. So I'd like you to have some

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idea what's going on at this point. That way if you see things -- it gives you a chance to look -be looking at it. I will send out some additional iterations as we get close so that you see how the numbers are -- are packing together in a final form.

I do not expect it to change much. We're talking about the difference in final quotes for this or that and -- and -- and working that out. So, I don't expect major changes, but there are some things that we still do a little deeper dive on between now and September.

All right. So with that said, call your
attention. You have this document, the basic
budget document in front of you. This is for
Fiscal Year 16-17, so beginning October 1st.

17 We're estimating fuel revenues to be at 18 \$220,142. Operating agreements -- excuse me, 19 leases at \$3,401,264. Operating agreements at 20 \$453,360. And as that -- that represents 100 21 percent of the revenue expectation next year from 22 operations. That total is \$4,074,765. For budget 23 purposes, we reduce that amount by 5 percent. So 24 the 95 percent value of that money is -- or 25 estimate is \$3,871,027, which is the number we

build the budget off of from an operating revenue 1 2 standpoint. That represents approximately --3 sorry, Doug's thing's caught me now -- about 4 \$200,000 of margin there if you're not quick with 5 the calculator there. 6 Reserves forward at this point are \$2.5 million. At this point we have no loans. We 7 8 have not had for many years. We are anticipating 9 grants next year of \$1,900- --MR. BRUNSON: Question on -- if we get a 10 so-called line of credit --11 12 MR. WUELLNER: Uh-huh. 13 MR. BRUNSON: -- would we have a contingence 14 liability? MR. WUELLNER: We would -- we would not. We 15 16 would not until it was used. 17 MR. BRUNSON: Okay. 18 MR. WUELLNER: So it -- it still remains zero. 19 MR. BRUNSON: Okay. 20 MR. WUELLNER: And grants at \$1,902,446. So 21 total non-operating revenue of \$4,402,446. So a 22 total revenue estimate at this point of \$8,273,473 23 on the good side. 24 CHAIRMAN GREEN: Is that assuming full leased 25 capacity?

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1 MR. WUELLNER: Well, those are 95 percent 2 numbers, but yes, that's everything leased, if 3 that's --

4 CHAIRMAN GREEN: Okay.

5 MR. WUELLNER: -- your question, yes.

6 CHAIRMAN GREEN: Right. Get that in that I 7 call it small bucket with the restaurant and all 8 the --

9 MR. WUELLNER: Yes. That is a yes, that's a 10 fairly small bucket in the scheme of things.

Personnel expenditures estimated next year at \$990,604. And we can -- when we turn the page here, you get -- you can compare last year to this year so you'll have a feel for some of this. You're welcome to follow along on that page if you prefer.

Operating expenses estimated at \$1,537,500 all-inclusive. Non-operating items, debt service at zero, as we don't have any borrowing because we don't have any debt per se. Reserves includes the repayment of one year of the ten-year payback.

22 CHAIRMAN GREEN: Okay.

23 MR. WUELLNER: And also capital expenses 24 estimated -- or capital expenditures estimated at 25 \$2,936,892. So you can see that we -- all but a

little less than a million dollars are

2 grant-related when you look at the revenues above 3 under grants. So expense budget at this point that 4 matches the revenue expectation of \$8,272,473.

5 If you turn the page with me to revenues and 6 expenses, this sort of walks you through -- I think 7 it's important that we look at each year, just 8 get -- just so everybody understands where our 9 money comes from and then how ultimately it's 10 spent. I think those are two very fundamental 11 concepts of budget.

And it -- you know, in summary form that's all well and good, but I think it's important we see that, you know, your self-fuel or fuel and FBO services for fueling generate about \$220,000 next year.

17 MR. BRUNSON: That's a large jump between 7018 and 36 percent.

19 CHAIRMAN GREEN: Yeah.

20 MR. BRUNSON: That's a --

21 MR. WUELLNER: We -- we consistently have 22 underestimated that share, and it's pretty apparent 23 again this year. So we're going to go ahead and 24 kick it up -- kick it up again. So we're very 25 comfortable with the number, even though it --

MR. BRUNSON: Good.

2 MR. WUELLNER: When you look at the financial 3 statements you get monthly, you'll see that that 4 disparity is very close to \$40,000 already and we 5 still have four to five months left in the fiscal 6 year.

7 Leases, you get a feeling -- I point this out 8 so you see how last year versus this year. They're essentially -- you know, it's about a 1 to 2 9 10 percent depending on the type of the lease 11 expectation of revenue increase and which tracks as 12 most of our leases do the CPI kind of tracking. So 13 it's -- that's what's been applied at this point. 14 That's what our expectation is probably going to 15 be.

16 You get airline agreements. You see that's 17 off a little bit, but that has to do with the total 18 number of months of commercial service that's 19 available during that period of time. We had -- if 20 you remember last year we were able to keep service 21 for two additional months into November and 22 December, and that's largely the difference you're 23 seeing here. Operating agreements and use fees 24 make up the balance. Then we reduce that to the 95 25 percent level. You see the revenue number that

we -- we had on the first page.

2 This gives you a little better feel for where 3 the big budget items are or big budget categories 4 are relative to expenses or operating expenses. 5 And those include airline operations, professional 6 services, travel and per diem, technology, 7 utilities, leases -- these are leases we enter 8 into, we lease something, that's not very often obviously by the number -- insurances, repairs and 9 10 maintenance, communications -- which outside communications for our purposes I'll remind you is 11 12 basically our marketing and public relations and 13 things of that nature. It's not a -- not a 14 technology-driven item. It's a -- it's more of a 15 marketing.

Government obligations, typically this is our payment to entities, anything that's tax -- tax or paid to other agencies or other governments as well as our contract with U.S. Customs. That's the -the big big item in there, is our contract with Customs services.

22 Operating expenses, which of course are 23 expendable kinds of items. And publications, 24 memberships, and professional development. You can 25 see those are roughly the same as they've been in

1 previous years.

2 So when you put those two things together, you 3 see that our net from operations is a positive of 4 about 1.3, a little over \$1.3 million. That's a 5 good thing. Mean we typically make more money than 6 we plan to spend this year on an operations basis. 7 That allows us the ability when you turn the page 8 to look at the capital side of our budget or the non-operating side of our budget. 9 10 So we bring that 1.3 and change over. You see that we have no debt service. We have no other 11 12 non -- or non-traditional revenue or operating 13 expense-related items. So we get into capital 14 budget. There's another sheet here we'll detail 15 that capital for you, but here's the summary --16 summary of it.

17 You have FAA dollars expected next year of 18 about \$918,000. Primarily that's master plan and the design of the apron, the apron rehabilitation 19 20 near the FBO. There's FDOT money. There's some 21 FIND money that we absolutely need to spend this 22 year. We have extended that as long as we can. 23 And there it shows you the Airport Authority match 24 of \$984,000. So the only real money that's ours is 25 that line item in the capital program.

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So that reduces us down at the end of the day 1 2 to about \$308,477. And right now that's earmarked 3 into reserves, which is also inclusive of your --4 vou asked me earlier the --5 CHAIRMAN GREEN: 75. 6 MR. WUELLNER: -- 25 percent repay number, 7 that's in that. 8 So with that, you end up with a zero position at the end of your budget. So you've -- you've 9 10 effectively -- anything that was surplus, or if you want to call it that, has been plugged into 11 12 reserves at the end of the day. 13 Those numbers will vary at the end of -- you 14 know, there's no -- there's no budget that's 15 perfect, let's put it that way. So those numbers 16 will be different at the end of the year as from 17 when they start. 18 But if you notice when you get your compilations, you know, each month, you'll --19 20 you'll see how each line item tracks because you 21 get enough information to see whether -- and the 22 other thing I would -- when you read those 23 financials -- we're not going to do that tonight, 24 but when you read those financials, when you see 25 things that look way out of whack, it's probably a

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1 good idea that we have a conversation. It's not 2 necessarily out of whack.

3 Keeping in mind that government, at least 4 here, is required to do accrual accounting, which 5 means there are things we pay for up front but 6 can't realize, so we have -- there are some strange 7 things that go on relative to how they hit the 8 financial statements versus how we budget. So, odds are it comes out fine at the end of a 12-month 9 10 period, but looks kind of funky when the actual expense hits the books. 11

12 So -- but anyway, if you see something like 13 that that just doesn't look right to you, please 14 feel free to give us a call and we'll -- we'll help 15 you understand what's on going on there. And I 16 always make that caution because it sometimes looks 17 a little scary to see a line item that looks 18 \$50,000 out of balance but yet it will be prorated over the next 12 months and disappear, so -- in the 19 20 financial statements.

All right. Here's your capitals, this kind of purple-headed thing, so you get an idea what we're proposing. It looks like one of the adjustments that's going to be made here, at your next meeting I would expect to have an additional grant from

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1 Florida DOT.

2 We've been able to -- you may remember earlier 3 when we did the capital presentation, the 4 terminal-related project was a little larger. It 5 was like \$1,140,000 -- or \$1,040,000 and change. 6 We asked Florida DOT to carve that about \$140,000 match out of that so that we -- because they're 7 8 allowed to participate in the replenishment of some capital equipment around here, too. Vehicles, 9 10 mowing equipment, things like that. Larger truly capital items. 11

So we have asked them to create a stand-alone grant with the airport so that we can get 50 percent of the money from Florida DOT for those transactions rather than us pay 100 percent on it. So it seemed prudent to be -- you know, let's use their money rather than our own where possible.

18 So that will get tweaked in this a little bit. It is not represented that way. I just found this 19 20 out two days ago that they were willing to go ahead 21 and split that. So they've got us the first JPA, 2.2 but the other one is not here yet, so I -- you 23 couldn't deal with it tonight. But that's what's 24 going on. So there will be a little tweak there. 25 You know, should represent maybe another \$25- or

\$30,000 in additional cash into the either reserves
 or however that plays out.

3 Major projects include the barge or seaplane 4 basin area construction. We phase it -- we call it 5 Phase 3 but it's really 2 and 3, and this will be 6 basically seaplane ramp-related improvements. So we have 50 percent money from Florida Inland 7 8 Navigation District to match here, but we're out of time, so we need to do this project this year or 9 let them know and surrender \$250,000 of match money 10 that we just don't intend to use. So that seemed 11 12 kind of silly also.

13 MR. MINER: Yeah.

14 MR. WUELLNER: Folks like Carl Blow and others 15 have gone out of their way to be helpful in this, 16 and I think we need to move forward with the work.

Apron design I mentioned that will be an FAA money, \$180,000, so it's about -- and the balance is split with us and Florida DOT. The airline terminal improvements we just mentioned was another -- that was at 50/50.

22 So the total numbers in here, it may not 23 actually get to the -- now that I'm talking, this 24 may be -- may not be much of a change, it just may 25 be a splitting of the -- into an additional line

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1 item there, same total. So it may not change that 2 much.

Then what have we got here? Master plan. Oh, we've got design of a commercial corporate hangar that's in here. We can discuss how to do this later on. My first thoughts of this -- this is a holdover JPA. My thoughts right now, we may very well need to use this money to tackle the end game solution for Hangar 8, 9, 10.

So we'll see how that -- I think the next 30 10 days will kind of paint what -- what we need to do 11 12 there. And if I need to go back to Florida DOT 13 and -- and try to work with the definition of this 14 under the grant to allow a little capital 15 construction, they may very well be open to helping 16 us out getting that solution. And we also don't 17 have any feel right now where -- where insurance is 18 going to fit in this, either. So, there's just too 19 little information for me to give you a firm number 20 there.

21 And the last major project is the 22 Airport Master Plan. Again, that's an FAA project. 23 So the vast majority of the money, \$738,000 is 24 expected to come from FAA with the balance of 25 \$82,000 being split between the Airport Authority

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1 and Florida DOT.

2 So I think we've -- we've done a pretty good 3 job this year again of utilizing outside money 4 sources where possible. And the 5 Airport Authority's commitment is about \$984,000 if 6 all goes well, versus about \$2.8 million in other 7 people's money. No, it's not quite that much. I'm sorry. 2.0 roughly in other people's money. I 8 think it comes out to 1.9 something. So that's --9 10 represents that.

And then last one I just like to hit so you 11 12 have some idea what's going on, but personnel 13 expenditures. Total number of employees this year 14 versus last year, as you can see a reduction of 15 full time. We did increase some part time, but 16 reduced full time. So the net is it's a reduction 17 in total -- total existing positions and salaries 18 with adjustments, auto allowances, taxes, 19 retirement, insurances, and the like. It's about a 20 17, almost 18 percent reduction in personnel costs 21 this year over last.

We do a fairly detailed hour analysis of what it takes us to -- to turn aircraft. That's where the vast majority of the -- of the manhours, if you will, are generated in this. So we do a pretty

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thorough analysis based on what known airline 1 2 schedules are expected for next year. So that we come up with a pretty -- pretty reliable 3 4 quesstimate of what the actual personnel costs are. 5 So we're pretty comfortable with the -- with 6 the personnel side of the budget at this point. 7 Now, if somebody between now and budget adoption 8 walks in and says we're going to start some air 9 service or whatever, obviously there will be some little tweaks on that. But it also comes with 10 revenue, which is -- so it's not just an 11 12 expenditure side. 13 So that's it in a nutshell. So your --14 obviously take it, think about it, stew on it, get with me if you wish. You're welcome -- I'll sit 15 16 down with you and we'll detail it til you're sick 17 of it. You know, whatever -- whatever -- whatever 18 you want to do. Whatever --19 CHAIRMAN GREEN: I just have one quick 20 question on technology. 21 MR. WUELLNER: Sure. 2.2 CHAIRMAN GREEN: That increased 32 percent. 23 Was that some terminal stuff that we did with 2.4 the --25 MR. WUELLNER: It is, yeah.

CHAIRMAN GREEN: -- screens and stuff? 1 2 MR. WUELLNER: It was a lot of stuff there. 3 We -- we have last year upgraded campus-wide 4 internet gateway to now we do -- we're with Joytel 5 now and are doing roughly 10 times the internet 6 capability. You may remember we do distribute that 7 campus-wide to corporate and commercial users on 8 property also. So, it -- it is more, but it also 9 is generating more revenue against it. CHAIRMAN GREEN: Any other board comments, 10 11 Randy? 12 MR. BRUNSON: No. No, I have none, and I --13 I'm very pleased with what I'm hearing. CHAIRMAN GREEN: Uh-huh. 14 MR. BRUNSON: And I -- I don't like surprises, 15 16 and I'm glad you looked at it close, the fuel cost 17 and insurance and stuff. 18 MR. WUELLNER: And we'll keep plugging it. 19 MR. MINER: I think it looks -- looks great. 20 I'm impressed. Done a nice job leveraging 21 resources and maximizing, you know, what's 2.2 available. 23 MR. WUELLNER: Thank you. CHAIRMAN GREEN: Couple of trips to 2.4 25 Tallahassee worked.

MR. WUELLNER: Didn't hurt. 1 2 CHAIRMAN GREEN: Okay. Any public comment? 3 MS. LUDLOW: Can we have the public comment at 4 the end that goes over several things? 5 CHAIRMAN GREEN: I have --6 MS. LUDLOW: (Inaudible.) 7 CHAIRMAN GREEN: Well, I have -- right now I 8 just wonder if there's any public comment on this 9 particular. 10 MS. LUDLOW: No comment on this, thank you. 11 CHAIRMAN GREEN: Okay. 12 MR. WUELLNER: And the only -- again, you do 13 need to formally adopt a TRIM millage rate at this 14 point. CHAIRMAN GREEN: Motion? 15 16 MR. MINER: I'll make it. 17 MR. BRUNSON: At this point? 18 MR. MINER: I'll make a motion to adopt a TRIM 19 millage rate of zero. 20 CHAIRMAN GREEN: Is there a second? 21 MR. BRUNSON: Second. 22 CHAIRMAN GREEN: Any further board discussion? 23 I think we're pretty well settled. Okay. All in 2.4 favor of the zero TRIM? 25 MR. BRUNSON: Aye.

1 MR. MINER: Aye. 2 CHAIRMAN GREEN: Aye. Any opposed? 3 (None.) MR. WUELLNER: Very good. Thank you. 4 5 CHAIRMAN GREEN: Okay. You're done. 6 MR. WUELLNER: I am. Let's go home. You've 7 got public comment. 8 PUBLIC COMMENT 9 CHAIRMAN GREEN: Well, now we've got public 10 comment, Reba. MR. WUELLNER: You've got other items, but --11 12 MS. LUDLOW: Me? 13 CHAIRMAN GREEN: Yeah. 14 MS. LUDLOW: Okay. I have several things I wanted to ask about. 15 16 MR. WUELLNER: Sure. MS. LUDLOW: Okay. Number one, on the E-9, 17 18 the door that fell again, how many doors are 19 involved by that manufacturer and builder? 20 MR. WUELLNER: The combination of the building 21 manufacturer and the door is a three-unit 22 building --23 MS. LUDLOW: Okay. 24 MR. WUELLNER: -- so there are three doors. 25 MS. LUDLOW: So there were three doors. So

1 two have failed.

2 MR. WUELLNER: Yes, two out of three have 3 failed.

4 MS. LUDLOW: Right. Okay. 5 MR. WUELLNER: And the third, you know, ain't 6 looking so good, as they say. MS. LUDLOW: Right. So how -- and so how 7 did -- I know the lawsuit on the first one took a 8 9 long time to settle, right? And so are we doing another lawsuit on this one? 10 MR. WUELLNER: No. We actually did not pursue 11 12 litigation to -- we discussed it at length. MS. LUDLOW: Oh. 13 MR. WUELLNER: But as it turns out, both 14 parties in the -- well, two of the three parties 15 have no -- they -- they've liquidated. They -- the 16 17 companies no longer exist --18 MS. LUDLOW: I see. 19 MR. WUELLNER: -- the contractor as well as

20 the door manufacturer.

21 MS. LUDLOW: Yeah, that's right.

22 MR. WUELLNER: So the building manufacturer 23 exists, but when you looked at the evidence -- or 24 if you can use that term, but when we looked at all 25 of the data, it appeared that the -- the onus, the

problem area here was the door manufacturer's and 1 2 contractor's inability or unwillingness or just 3 failed, however you want to describe it, to 4 coordinate the building's opening with the door 5 system being proposed. 6 MS. LUDLOW: Okay. 7 MR. WUELLNER: They're -- they're typically 8 sold independently. 9 MS. LUDLOW: I -- I understand. Then what do you foresee to take care of this door and the door 10 that hasn't fallen yet? 11 12 MR. WUELLNER: Well, that's still being 13 evaluated. 14 We've got a structural engineer go -- looking 15 at the existing building and will give us 16 recommendations as to what a replacement door 17 system should be there. And we also have an 18 insurance claim on the door itself. MS. LUDLOW: Okay. 19 20 MR. WUELLNER: When all of those things kind 21 of come together over the next I would hope 30, 60 22 days, we'll have identified a plan that will be a 23 part of the budget as we go forward here. 24 MS. LUDLOW: Okay. Thank you. 25 And then on the port-a-ports, you have ten

down and seven rented, right? And you said, you 1 2 know, with these gone, it leaves a footprint for 3 future development. Do you have any idea what the 4 future development of that property may be? MR. WUELLNER: Well, I think we're all looking 5 6 within the contents of the master plan as an area 7 to be considered for T-hangar development sure. 8 MS. LUDLOW: And speaking of master plan, where are we with that? 9 10 MR. WUELLNER: Still waiting FAA, they -- the release of the grant monies for both that and the 11 12 apron design project. Both of those are -- this is 13 typical, the time frame. It usually shows up at

14 late as mid-September. So sometime between now and 15 then it will -- it will pop out and we'll be able 16 to formally begin.

MS. LUDLOW: Okay. And you are still thinkingof T-hangars in there.

MR. WUELLNER: It's -- it's a part of the master plan analysis as promised.

21 MS. LUDLOW: Anything's a possibility. 22 MR. WUELLNER: And -- and as I've said many 23 times, we -- we have money programmed with 24 Florida DOT, you know, to -- so if it's

25 recommended, we have a path forward.

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MS. LUDLOW: Okay. On the drones that were 1 2 coming over, and I have heard this before from real 3 estate people at Serenata, and I understand that 4 some of the real estate developers will call the 5 airport and talk to somebody here and they approve 6 drone flying over like Serenata or something like 7 that. Does that person report that to the tower? 8 MR. WUELLNER: They do typically come through our office and we -- no one approves anything. 9 10 It's simply a notification. We're not -- we have 11 no legal authority to approve their operation, 12 except maybe within airport property itself. 13 MS. LUDLOW: But do they approve -- do you 14 alert the tower? 15 MR. WUELLNER: Certainly, and --16 MS. LUDLOW: They do. 17 MR. WUELLNER: -- again, they don't really 18 have approval authority, either. 19 MS. LUDLOW: I -- I understand. But at least 20 they would say there might be one flying around 21 there. 2.2 MR. WUELLNER: Yeah. 23 MS. LUDLOW: And on the other thing, the --24 because Grundy's not here, so I have to do a Grundy 25 talk, and I thought we were going to have a -- a

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status report of the airport. I thought we put the
 status of the hangars in the airport as an agenda
 item.

MR. WUELLNER: No. That was his request. It
was not -- it's in the report that we do monthly.
MS. LUDLOW: What report?
MR. WUELLNER: The -MS. LUDLOW: The -MR. WUELLNER: That's what we agreed to do.
MS. LUDLOW: What? But you -- but only the

11 board gets that, right?

12 MR. WUELLNER: I'm sorry?

MS. LUDLOW: Only the board gets that report?
MR. WUELLNER: Actually anybody could have it.
It's not --

MS. LUDLOW: Well, I think I called the office and asked if there was a preliminary report, a status report coming out.

MR. WUELLNER: To be fair, we didn't get it out until two days ago, so...

21 MS. LUDLOW: You know, then how do we get on 22 the list and why are we not notified? I mean, you 23 notified the board, right? And we've asked SAAPA 24 and the president of SAAPA to be notified of, you 25 know, the preliminaries, the status report, the

preliminary report -- the report for the meeting. 1 2 You know, I mean, we're 250 strong. We need to 3 know what you're going to talk about also, not 4 just, you know, five people at the table. 5 MR. WUELLNER: The document you're referring 6 to is not what I talk about. 7 MS. LUDLOW: It's a preliminary report. It's 8 a status report. 9 MR. WUELLNER: It's a status. 10 MS. LUDLOW: Okay. MR. WUELLNER: We do not -- the reason we 11 12 produce it is so we that don't spend time --13 MS. LUDLOW: I totally agree. Then I would 14 not be up here talking about this if I'd had that 15 report. 16 MR. WUELLNER: Okay. 17 CHAIRMAN GREEN: Ed, is there any reason 18 why --19 MR. WUELLNER: I -- no. 20 CHAIRMAN GREEN: -- when we get it, somebody 21 couldn't give it --2.2 MR. WUELLNER: Absolutely. 23 CHAIRMAN GREEN: -- to Mr. Grundy? He can 2.4 disseminate it from there --25 MR. WUELLNER: Sure.

1CHAIRMAN GREEN: -- so we're not sending out2250 copies --

3 MR. WUELLNER: Absolutely. 4 CHAIRMAN GREEN: -- of our --5 MS. LUDLOW: It would be very informative, right. And we've asked about it before. 6 7 CHAIRMAN GREEN: Just make sure SAAPA gets a 8 copy. 9 MR. WUELLNER: There's nothing in there that can't be shared. 10 MS. LUDLOW: Well then I wouldn't have to ask 11 12 all of these things because I'd already know them, 13 right? Speaking of internet, why don't we have 14 good internet on the field that we can pick up from 15 our computers? 16 MR. WUELLNER: Primarily cost. 17 MS. LUDLOW: But --18 MR. WUELLNER: The cost of implementing a 19 wireless system --20 MS. LUDLOW: Don't we have a -- don't we have 21 a tower and things like this so that -- weren't we 22 working with one of the people here on the field 23 and they were -- you know, we were working on 24 getting internet service?

25 MR. WUELLNER: Yeah. Well, we have internet

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service campus-wide but what we don't have is 1 2 specific wireless points of access throughout each 3 T-hangar and the like. 4 MS. LUDLOW: Okay. 5 MR. WUELLNER: You know, we'd be happy to do 6 that if y'all want to pay for it. CHAIRMAN GREEN: Yeah. 7 MR. WUELLNER: I mean, it's a tremendous 8 9 expense to build the infrastructure on that. 10 MS. LUDLOW: We would be happy to with a reduction in our tenant rent. 11 12 MR. WUELLNER: Well, we're thinking an 13 increase to cover the cost of it --14 CHAIRMAN GREEN: Yeah. 15 MR. WUELLNER: -- so we appear to be at 16 loggerheads about the approach, but --17 MS. LUDLOW: I think we can boot-leg a little 18 bit longer. 19 MR. BRUNSON: Put that on the agenda. 20 MR. WUELLNER: Yeah. 21 MS. LUDLOW: Okay. No, that's it. That's all 22 of the things I just wanted to ask about. And I 23 have missed a couple meetings so, I mean, I was a 2.4 little behind the gun. So -- but welcome to Mark 25 for being here.

1 MR. MINER: Thank you. MS. LUDLOW: That's all I have to say. 2 3 CHAIRMAN GREEN: All right. No more public 4 comment? Then we'll close with board comments. 5 Randy. Any comment? 6 MEMBER COMMENTS & REPORTS 7 MR. BRUNSON: Of course I will re -- welcome 8 Mark. I'm excited about him being here with all of his experience and his youth. Hope he will be here 9 10 a long time and -- okay. But I am -- I'm very 11 impressed with the preliminary budget, and I can 12 see it's -- where it's going to fall into place. 13 And I also -- this master plan was kind of 14 bothering me about the cost, but if they're going 15 to pay that much money for that, that is a nonissue 16 and -- so I know we've always got a good 17 master plan. 18 I hope in workshops that we will put input 19 into the FIND grant and have some recommendations 20 and play with that a little bit about the seaplane 21 ramps and so forth. But I think that could be a 22 good area to build on. Let's see. Insurance, that's always a scary thing to me. 23 24 And you did budget a little bit for -- and I 25 hope -- I hope you're right on target with that

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because that would be good if you --

2 MR. WUELLNER: Well, that is -- that's -- not to interrupt you. That is one of the items that 3 4 comes together late in the budget process --5 MR. BRUNSON: Yeah. 6 MR. WUELLNER: -- because typically they won't 7 commit to those numbers til we get very close to 8 renewal. But they're -- we're on track. We have a 9 pretty good idea of what those are going to be. 10 We've already included the only known increase, which actually is a workers' comp insurance issue 11 12 that's looking like statewide, actually nationwide, 13 is going to go up 17, almost 18 percent. 14 MR. BRUNSON: And this thing that you and Doug and Suzanne have done in Tallahassee with this land 15 16 acquisition is unbelievable, of being able to swap 17 and -- and -- and make it happen. I'm excited 18 about that and I'm just looking forward to a 19 workshop on that also. But I -- I think we've got 20 really some good things ahead of us, and I'm again 21 going to say I'm excited. 2.2 MR. WUELLNER: Cool. 23 CHAIRMAN GREEN: Thank you. Mr. Miner 24 anything? MR. MINER: Thank you, Madam Chair. I just 25

1 want to say I'm excited to be here. You know,
2 having served on the county commission, I know that
3 this -- this airport is of critical importance to
4 the community as a whole and all of
5 St. Johns County. It's a very important resource,
6 you know.

7 There's a lot of exciting things going on. 8 There's a lot of opportunity. A lot of important 9 stakeholders. So I look forward to -- to working 10 with the board and staff to balancing those 11 interests and -- and maximizing what we have here. 12 So it's good to be here. Look forward to working 13 with you all. Appreciate it.

14 CHAIRMAN GREEN: Thank you.

MR. BRUNSON: Mark, does this mean that -that you're on the board now, that you're going to fly a little higher over the tower and --

18 MR. MINER: I did -- I did text my unit and 19 say we needed to do more approaches at

20 St. Augustine, so we're working on it.

21 CHAIRMAN GREEN: Well, welcome, Mark. I 22 wanted to say that, too. It's very nice to have 23 you. I don't -- we're more excited than you are, I 24 think. And I think the Governor's office is going 25 to be very happy I'm not going to be calling them

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1 once a week now.

2 MR. WUELLNER: Yes. All of us will thank you. 3 CHAIRMAN GREEN: Yes, that's very -- it was a 4 good meeting for you to be here the first one 5 because you get the whole budget --6 MR. MINER: Uh-huh. 7 CHAIRMAN GREEN: -- and I think you can see we're kind of a forward-thinking board. 8 We're 9 trying to lay the seeds for the future, which is what we did back in 2000. You see the fruits of 10 that now. And that's what we're doing with this 11 12 land acquisition, so glad to have you aboard and 13 help us out. 14 MR. MINER: Thank you. CHAIRMAN GREEN: Okay. All right, guys. Our 15 16 next meeting I have written down proposed next 17 meeting for September 12. And then we're going to 18 have -- right after that, we're going to have our 19 budget, and then our final one. 20 So we'll have two September meetings. So 21 that's the 12th and the 19th. September 12th 4:00 22 for our regular proposed meeting, and then we'll 23 close at 5:00 for the public budget --24 MR. WUELLNER: The public hearing. 25 CHAIRMAN GREEN: The public hearing.

MR. WUELLNER: And then reconvene if necessary
 the regular meeting.

3 CHAIRMAN GREEN: If we don't finish. And 4 then -- they're all -- today was 4:30 because we 5 had -- well, we were trying to accommodate to get 6 Mark here and I had a hearing this afternoon I 7 couldn't get out til right around 4:00. And then 8 the final budget is September 19th at 5:00. 9 MR. WUELLNER: And that will be just a public 10 meeting. CHAIRMAN GREEN: Just a public hearing, not a 11 12 meeting. Okay? 13 MR. BRUNSON: Okay. And just for your 14 information, now I've got permission and approved 15 that -- it seems like Mondays are -- we keep on 16 meeting on Monday. I'm -- the 17 Sheriff's Department, I am not working any Mondays 18 now. So the --19 CHAIRMAN GREEN: Glad you set them straight. 20 MR. BRUNSON: -- 19th -- yeah, I can bug you 21 more. 2.2 CHAIRMAN GREEN: Okay. Then we're adjourned 23 for today. Thanks, everybody. 24 (Meeting adjourned at 5:37 p.m.) 25

1	REPORTER'S CERTIFICATE
2	
3	STATE OF FLORIDA )
4	COUNTY OF ST. JOHNS )
5	
6	I, JANET M. BEASON, RPR-CP, RMR, CRR, certify that
7	I was authorized to and did stenographically report the
8	foregoing proceedings and that the transcript is a true
9	record of my stenographic notes.
10	Dated this 18th day of July, 2016.
11	
12	
13	JANET M. BEASON, RPR-CP, RMR, CRR
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	<b>\$2.5 [1]</b> 36/7	<b>145 [1]</b> 10/5
	<b>\$2.8 [1]</b> 47/6	<b>148 [1]</b> 15/8
CHAIRMAN GREEN: [90]	<b>\$200,000 [1]</b> 36/4	<b>149,000 [1]</b> 19/16
COMMISSIONER BENNETT:	<b>\$220,000 [1]</b> 38/15	<b>15 [1]</b> 21/25
[1] 13/23	<b>\$220,142 [1]</b> 35/18	<b>1500 [1]</b> 15/21
MR. BRUNSON: [54] 3/10 4/1	<b>\$25 [1]</b> 44/25	<b>1510 [1]</b> 1/21
4/3 4/7 4/10 9/4 12/19 13/8	<b>\$250,000 [1]</b> 45/10	<b>16-17 [1]</b> 35/16
13/10 20/10 21/2 21/11 21/18	<b>\$3,401,264 [1]</b> 35/19	<b>17 [3]</b> 35/16 47/20 61/13
21/25 26/7 26/10 26/12 26/15		
26/24 29/7 29/15 29/18 29/22	<b>\$3,871,027 [1]</b> 35/25	<b>18 [2]</b> 47/20 61/13
30/5 31/11 31/14 31/18 31/21	<b>\$30,000 [1]</b> 45/1	<b>18th [1]</b> 65/10
32/14 32/19 32/21 32/25 33/3	<b>\$308,477 [1]</b> 42/2	<b>19,000 [1]</b> 5/10
33/8 33/18 36/9 36/12 36/16	<b>\$4,074,765 [1]</b> 35/22	<b>19th [3]</b> 63/21 64/8 64/20
36/18 38/16 38/19 38/25 49/11	<b>\$4,402,446 [1]</b> 36/21	<b>1st [3]</b> 8/16 27/17 35/16
49/14 50/16 50/20 50/24 59/18	<b>\$40,000 [1]</b> 39/4	2
60/6 61/4 61/13 62/14 64/12	<b>\$453,360 [1]</b> 35/20	
64/19	<b>\$50,000 [1]</b> 43/18	<b>2.0 [1]</b> 47/8
MR. BURNETT: [4] 22/7 25/10	<b>\$738,000 [1]</b> 46/23	<b>20 [1]</b> 15/24
32/20 33/13	<b>\$8,272,473 [1]</b> 38/4	<b>2000 [3]</b> 16/1 32/16 63/10
MR. HARVEY: [1] 12/25	<b>\$8,273,473 [1]</b> 36/22	<b>2005 [1]</b> 32/22
MR. MINER: [20] 3/12 11/4	<b>\$82,000 [1]</b> 46/25	<b>2016 [2]</b> 1/6 65/10
25/22 26/1 29/20 29/24 30/6	<b>\$900,000 [4]</b> 27/23 29/24 30/17	<b>2016-05 [5]</b> 2/9 27/14 28/21
33/2 33/9 33/17 45/12 49/18	31/12	29/6 33/15
	<b>\$918,000 [1]</b> 41/18	<b>2016-06 [5]</b> 2/10 30/11 31/9
50/15 50/17 50/25 59/25 61/24	<b>\$984,000 [2]</b> 41/24 47/5	33/2 33/15
62/17 63/5 63/13	<b>\$990,604 [1]</b> 37/12	<b>2016-5 [1]</b> 29/20
<b>MR. NEHRING: [1]</b> 15/3		<b>214 [1]</b> 23/14
MR. WUELLNER: [117]	•	<b>23</b> [1] 2/9
<b>MS. ALBIN: [14]</b> 15/5 15/14	<b>'06 [1]</b> 32/21	<b>25 [4]</b> 30/20 30/22 32/6 42/6
16/16 19/12 19/20 19/22 20/2	<b>'18 [1]</b> 28/5	<b>250 [3]</b> 14/14 57/2 58/2
20/5 20/13 21/5 21/12 21/19		<b>27 [1]</b> 2/9
22/1 22/4	0	<b>29th [1]</b> 15/17
MS. LUDLOW: [49] 14/1 14/4	<b>05 [5]</b> 2/9 27/14 28/21 29/6	
27/10 29/10 29/12 29/14 50/2	33/15	3
50/5 50/9 51/11 51/13 51/16	<b>0570 [1]</b> 1/22	<b>30 [4]</b> 2/10 14/15 46/10 53/21
51/22 51/24 52/3 52/6 52/12	<b>06 [7]</b> 2/10 23/10 30/11 31/9	<b>32</b> [1] 48/22
52/17 52/20 53/5 53/8 53/18	32/19 33/2 33/15	<b>32-seat [1]</b> 9/20
53/23 54/7 54/16 54/20 54/25		<b>32080 [1]</b> 1/17
55/12 55/15 55/18 55/22 56/5	1	<b>32084 [1]</b> 1/22
56/7 56/9 56/12 56/15 56/20	<b>1.3 [2]</b> 41/4 41/10	<b>33 [1]</b> 2/10
57/6 57/9 57/12 58/4 58/10	<b>1.8</b> [1] 26/6	<b>36 [1]</b> 38/18
58/16 58/19 59/3 59/9 59/16	<b>1.9</b> [1] 47/9	
59/20 60/1	<b>10 [5]</b> 12/8 18/6 30/22 46/9	3rd [1] 17/11
	49/5	4
\$	<b>100 [2]</b> 35/20 44/15	<b>4,235 [1]</b> 5/13
<b>\$1,040,000 [1]</b> 44/5	<b>104 [1]</b> 1/17	<b>40 [2]</b> 14/15 17/12
<b>\$1,140,000 [1]</b> 44/5	<b>11 [2]</b> 10/6 23/17	<b>400 [1]</b> 16/11
<b>\$1,533,334 [1]</b> 32/1	<b>117,000 [1]</b> 5/11	<b>4730 [1]</b> 1/4
<b>\$1,537,500 [1]</b> 37/17		
<b>\$1,900 [1]</b> 36/9	<b>12 [2]</b> 43/19 63/17	<b>4:00 [2]</b> 63/21 64/7
<b>\$1,902,446 [1]</b> 36/20	<b>12,124 [1]</b> 15/7	<b>4:30 [2]</b> 1/7 64/4
<b>\$1.1 [2]</b> 23/17 26/1	<b>12-month [1]</b> 43/9	4th [2] 21/3 21/4
<b>\$1.3 [1]</b> 41/4	<b>120 [1]</b> 9/17	5
<b>\$140,000 [1]</b> 44/6	<b>121 [1]</b> 8/23	<b>50 [6]</b> 26/4 26/5 32/6 44/13
	<b>12th [2]</b> 63/21 63/21	45/7 45/21
<b>\$180,000 [1]</b> 45/18	13 [1] 2/7	
<b>\$2,529,316 [1]</b> 28/25	<b>131,000 [1]</b> 19/21	<b>50-seat [1]</b> 10/7
<b>\$2,800,000 [1]</b> 31/25	<b>14 [1]</b> 1/6	<b>50/50 [2]</b> 32/6 45/21
<b>\$2,936,892 [1]</b> 37/25	<b>140,000 [2]</b> 19/25 20/7	<b>500 [1]</b> 15/25

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5		aircraft [5] 6/19 7/1 7/24 9/21
<b>51 [1]</b> 2/11	61/16 63/12	47/23
<b>5:00 [2]</b> 63/23 64/8	acres [1] 23/14	airline [6] 5/13 28/13 39/16
<b>5:37 [2]</b> 1/7 64/24	acronym [1] 8/8	40/5 45/19 48/1
	across [2] 11/23 31/17	airplane [3] 9/22 10/4 10/9
6	act [4] 7/18 10/1 23/9 34/11	airplanes [3] 7/2 9/6 21/25
<b>60 [2]</b> 2/12 53/21	action [3] 16/2 33/24 34/9	airport [19] 1/1 1/17 3/3 12/5
<b>64 [1]</b> 2/13	activity [1] 15/12	16/13 18/19 18/20 20/25 24/2
<b>65 [1]</b> 2/14	actual [2] 43/10 48/4	41/23 44/13 46/22 46/25 47/5
6th [1] 17/15	actually [13] 6/9 19/23 24/12	55/5 55/12 56/1 56/2 62/3
	24/16 24/20 24/21 25/13 32/6	Airport Authority [3] 24/2
7	45/23 52/11 56/14 61/11 61/12	41/23 46/25
70 [2] 6/11 38/17	ad [2] 22/24 26/22	Airport Authority's [1] 47/5
75 [1] 42/5	ad valorem [2] 22/24 26/22	Airport Master Plan [1] 46/22
<b>75,000 [1]</b> 19/14	addition [2] 15/8 31/25	airspace [3] 16/2 17/23 21/7
<b>75/25 [2]</b> 30/20 32/6	additional [17] 6/19 8/7 8/11	Albin [1] 15/5
<b>77 [1]</b> 20/15	8/20 8/25 27/20 27/23 28/24	alert [2] 17/6 55/14
<b>7800 [1]</b> 5/12	29/24 30/17 31/12 33/4 35/3	all [46] 3/14 3/17 4/11 6/7 7/2
	39/21 43/25 45/1 45/25	8/13 10/11 10/17 11/23 12/18
8	address [1] 23/11	14/3 14/5 14/10 16/4 17/1 18/4
<b>825-0570 [1]</b> 1/22	adds [1] 28/22	18/8 19/6 23/4 24/2 26/16 30/4
8th [1] 16/8	adjacent [1] 23/23	31/5 33/8 34/14 35/13 37/7
	adjourned [2] 64/22 64/24	37/18 37/25 38/12 43/21 47/6
9	ADJOURNMENT [1] 2/13	50/23 52/24 53/20 54/5 58/12
<b>90 [1]</b> 7/10	adjust [1] 21/17	59/21 60/2 60/3 60/8 62/4
900,000 [1] 33/4		
<b>904 [1]</b> 1/22	adjustments [2] 43/23 47/18	62/13 63/2 63/15 64/4
<b>95 [3]</b> 35/24 37/1 39/24	adopt [4] 29/6 29/20 50/13	all-inclusive [1] 37/18
	50/18	ALLEGIANCE [2] 2/3 3/5
<b>A</b>	adopted [1] 30/10	allocated [1] 7/24
<b>A.A.E [1]</b> 1/18	adopting [1] 30/5	allow [1] 46/14
ability [2] 9/25 41/7	adoption [2] 34/24 48/7	allowances [1] 47/18
able [9] 6/5 26/19 27/18 28/16	advisory [1] 21/1	allowed [1] 44/8
30/23 39/20 44/2 54/15 61/16	affect [1] 26/8	allows [4] 5/2 5/4 26/18 41/7
aboard [1] 63/12	affected [1] 4/22	almost [3] 15/21 47/20 61/13
about [44] 4/2 4/19 5/11 7/13	after [8] 7/17 7/25 17/18 18/16	alone [1] 44/12
10/12 12/8 12/23 12/25 14/24	20/15 24/1 26/7 63/18	along [1] 37/15
15/22 15/25 16/1 16/10 16/11	afternoon [1] 64/6	already [9] 7/23 15/21 23/23
21/8 24/4 25/25 26/4 28/5	again [16] 5/7 5/24 6/11 6/13	27/19 29/2 31/1 39/4 58/12
31/13 35/8 36/3 38/15 39/9	6/24 7/13 12/4 27/1 38/23	61/10
41/4 41/18 42/2 44/6 45/18	38/24 46/22 47/3 50/12 51/18	also [20] 1/15 5/4 7/4 8/20
47/5 47/6 47/19 48/14 51/15	55/17 61/20	12/15 16/18 19/3 30/14 34/18
57/3 57/6 57/14 58/6 59/16	against [2] 24/16 49/9	37/23 42/3 45/12 46/16 48/10
59/22 60/8 60/14 60/20 61/18	age [1] 11/6	49/8 49/8 53/17 57/3 60/13
above [3] 15/24 15/25 38/2	agencies [1] 40/18	61/19
ABSENT [1] 1/12	agenda [7] 2/5 3/16 3/17 3/18	alternate [1] 5/5
absolute [1] 7/9	22/20 56/2 59/19	Although [1] 10/8
absolutely [3] 41/21 57/22	ago [4] 20/4 28/1 44/20 56/20	always [6] 18/11 33/20 34/5
58/3	agree [1] 57/13	43/16 60/16 60/23
accept [1] 17/9	agreed [1] 56/9	am [3] 51/6 60/10 64/17
access [3] 28/11 28/12 59/2	agreements [5] 8/18 35/18	among [1] 9/11
	35/19 39/16 39/23	amount [2] 32/5 35/23
accommodate [1] 64/5	ahead [4] 31/2 38/23 44/20	analysis [3] 47/22 48/1 54/20
accounting [1] 43/4	61/20	announced [3] 7/17 7/20 8/1
accrual [1] 43/4	ain't [1] 52/5	another [6] 5/12 8/12 41/14
acquire [1] 23/20	air [10] 5/20 7/1 8/8 8/18 9/9	44/25 45/21 52/10
acquisition [10] 2/9 23/6 24/11	9/15 17/21 20/19 21/9 48/8	answered [1] 22/18
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Α	26/19 26/19 27/16 30/5 30/19	bank [1] 24/1
anticipating [1] 36/8	34/5 34/14 34/21 35/4 35/20	banking [1] 24/2
any [30] 3/9 11/2 16/14 25/3	37/19 39/11 40/18 40/19 40/25	barge [1] 45/3
25/3 26/8 26/11 26/13 26/23	41/22 41/22 42/16 47/14 52/6	barges [2] 13/3 13/7
29/7 29/9 30/2 30/8 31/11	52/14 52/19 52/19 53/16 53/23	based [2] 4/22 48/1
31/16 32/12 33/6 33/11 37/19	54/6 54/14 54/20 54/22 56/2	basic [1] 35/14
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