ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY

Regular Meeting held in The Conference Center, Meeting Room A 4730 Casa Cola Way St. Augustine, Florida on Monday, October 22, 2018 from 4:01 p.m. to 5:04 p.m.

SUZANNE GREEN, Chairman
RANDY BRUNSON
BRUCE MAGUIRE
STEVE KIRA
VICTOR RAYMOS

ALSO PRESENT:

DOUGLAS N. BURNETT, Esquire, St. Johns Law Group, 104 Sea Grove Main Street, St. Augustine, FL, 32080, Attorney for Airport Authority.

EDWARD WUELLNER, A.A.E., Executive Director.
$\star \star \star \star \star \star \star \star * * * * * * * * * * * * * * * * * * * * * *$

JANET M. BEASON, RPR, RMR, CRR
St. Augustine Court Reporters
1510 N. Ponce de Leon Boulevard
St. Augustine, FL 32084 (904) 825-0570

```
                I N D E X
    PLEDGE OF ALLEGIANCE
    MEETING MINUTES & FINANCIAL REPORT
    AGENDA APPROVAL
    EXECUTIVE DIRECTOR'S REPORT
    BUSINESS PARTNER UPDATES
    BUSINESS ITEMS
    A. Master Plan Update
    B. AT&T Easement 21
18
    C. Passero Office Space Proposal
30
    D. Passero General Consulting Contract
```

E. J\&W Forestry Services Contract ..... 50
PUBLIC COMMENT - GENERAL ..... 60
AUTHORITY MEMBER COMMENTS AND REPORTS ..... 60
ADJOURNMENT ..... 68
REPORTER'S CERTIFICATE ..... 6941

PAGE 3

CHAIRMAN GREEN: All right. Next is the agenda approval and, Mr. Wuellner, you had --

MR. WUELLNER: I did. I would like, if -- if you're all right with -- add an agenda item. I provided you a copy.

It's a relatively simple matter, but it got buried on my desk the other day and it had to do with granting of an AT\&T easement in an area we're abandoning the right-of-way. So we would need to grant an easement once the abandonment occurred because at that point it would become airport property and they have a line through there. So if it's all right, we'll add it as an agenda item in a -- in a few minutes.

CHAIRMAN GREEN: From what I understand, we're abandoning the easement anyway?

MR. WUELLNER: No. We -- the city -- or the county would be abandoning the right-of-way easement. In the right-of-way easement is an AT\&T line, and we would have to grant an easement for the AT\&T line once it became airport property.

CHAIRMAN GREEN: And I think it services the tower and some other --

MR. WUELLNER: Primarily the tower.

CHAIRMAN GREEN: -- important things. So -MR. BRUNSON: We need to -- we need to --

CHAIRMAN GREEN: -- it's okay to add it as an agenda item?

MR. KIRA: Okay.
MR. BRUNSON: Yes.

CHAIRMAN GREEN: Okay. So other than that --

MR. WUELLNER: Thank you.

CHAIRMAN GREEN: -- is the agenda approved for
today?

MR. KIRA: Yes.

CHAIRMAN GREEN: Yes? All right. Then that
agenda with the one addition will be accepted.

Mr. Wuellner, your report? EXECUTIVE DIRECTOR'S REPORT

MR. WUELLNER: Yeah, if $I$ can find it here.

Just briefly over air traffic -- is she here?
CHAIRMAN GREEN: She's here.

MR. KIRA: Yes.

MR. WUELLNER: She's right over the top of you. Yeah, I'll save that then and let you have something to say for a change.

Fuel volumes, self-serve at 16,933 , which is about 2,000 gallons over -- almost 3,000 gallons over last year for the same month. What a year --
a difference a year makes relative to weather and not hurricanes and things of that nature.

Year-to-date we're up slightly on self-service, and similarly we're on track for the $F B O$ fuel services.

A couple of items project-wise to bring you up to speed with. Follow -- I wanted to make the board aware that Mr. Kira had given us some information out of TPO relative to electric vehicle charging stations. I wanted to let you know that we will be -- they will be installing a couple of those on property I believe it's about two weeks out. But we'll have a couple of electric vehicle charging stations.

Those are installed and operated at really no cost to us initially, but after about a three-year period, we can begin to charge for that charging, but we won't have to buy any equipment or anything else as a part of this grant.

Bring you up to speed on a couple of projects. T-hangar, we finally after much angst have utility permits finally from the -- from the city. So that is hopefully off and running within the next two weeks and we'll begin site development work on the T-hangar.

Also the apron project is due, based on their
schedule, to start next week. We're not entirely sure what starting next week entails. There is a temporary trailer that's going to be located north of the airline terminal to accommodate FBO ramp operations. Hopefully that's what's going to occur next week and they'll begin in earnest to get the project done. They anticipate no issues relative to schedule getting that turned around and of course out of here prior to TPC in March. That's really all $I$ have on the project side and other updates at this point. We are awaiting to hear some -- some schedule updates, if not, some additional service announcements going into early December, so we'll make you aware of those when they -- when they firm up and they let us know dates and the like there. But, again, it looks very positive for a good strong start the next calendar year on their --

CHAIRMAN GREEN: Service meaning new or
existing carriers?
MR. WUELLNER: Combination of both.
CHAIRMAN GREEN: Okay.
MR. WUELLNER: It would be -- yes, it would be a combination of both.

CHAIRMAN GREEN: A combination? Okay.

Mr. Brunson?
MR. BRUNSON: The fueling stations, are they
inside the fence or outside the fence?
MR. WUELLNER: They are outside. MR. BRUNSON: Outside. MR. WUELLNER: These are for public use. MR. BRUNSON: Great.

CHAIRMAN GREEN: Okay. All right. Then I
guess Mr. Dean.

## BUSINESS PARTNER UPDATES

COMMISSIONER DEAN: Hi.
CHAIRMAN GREEN: How are you?
COMMISSIONER DEAN: Good.
MR. HARVEY: See if that's turned on, please.
COMMISSIONER DEAN: Hello, hello?
MR. HARVEY: Right on top.
COMMISSIONER DEAN: Oh, that one. Okay.
How's that? Is that -- can you pick me up?
CHAIRMAN GREEN: Yeah.
COMMISSIONER DEAN: That what I -- only thing
I wanted to make sure of.
Okay. I'll be relatively brief this
afternoon. I was going -- I'll give you a quick -the executive summary on the one cent bed tax, for those who may be interested.
We had a long -- a lengthy discussion at our
commission meeting last Tuesday about considering
the -- raising the tourist development tax, or the
bed tax we call it, a penny. Basically the money
is needed to add to the MSTU revenue that would be
generated by the oceanfront homeowners, which would
constitute our local share of a federal, state,
local beach renourishment program.
in my mind -- as a county, do we want to restore
and maintain a healthy beach system on the north
beaches just like we did on the south beaches with
St. Augustine Beach and its renour -- renourishment
program?

If the answer to that question is yes, then we need to come up with an adequate funding source to participate in what is an offer from the state of \$10 1/2 million to do a one-time sand placement and from the federal government of $\$ 36$ million -- which to be clear is not a grant.
It is a 30-year -- long-term 30-year low
interest loan to be paid back by the county to do a similar program which we do at St. Augustine Beach, an ongoing 50-year renourishment of the beach. Probably here it would be more like every 10 to 12

```
years. St. Augustine Beach, that project is done,
that renourishment, that dredging, five -- every
five to six years.
    There are arguments to be made on both sides,
    but we're going to have a consideration of an
    ordinance at -- on our November 6th agenda to
    consider the one cent increase and then a -- a
    vote, a final hearing and vote on November 20th.
        So anyone who wants to weigh in on either side
of the issue, I welcome your input, and that's
where we are with the one cent tax. Yeah, Victor?
    MR. RAYMOS: That -- when that vote comes, is
    that the one that requires a super majority?
    CHAIRMAN GREEN: Uh-huh.
    COMMISSIONER DEAN: It is. It is. The state
law, the TDC state law, requires that an increase
in the bed tax requires a -- in our case at least
four votes, which would constitute a super
majority.
    MR. RAYMOS: All right.
    COMMISSIONER DEAN: Yeah, Bruce?
    MR. MAGUIRE: The -- you mentioned the
Vilano Beach project. How many -- in the area
you're talking about for the MST, how many lots or
land -- how much land is not privately owned
```

residential that's going to benefit from this?
COMMISSIONER DEAN: For the -- for the one-time sand placement from the state project? MR. MAGUIRE: From the bed tax. You said the bed tax will contribute as the county's share towards?

COMMISSIONER DEAN: Yes. MR. MAGUIRE: Okay. So the bed tax will -COMMISSIONER DEAN: I think -- I think the number of homes in -- in that stretch is really from Vilano up to -- close to the Gate station -MR. MAGUIRE: Uh-huh. COMMISSIONER DEAN: -- and so, I'm not -- I'm not aware of any parks or other public lands of any size until you get up to the Guana River preserve. I think there's a -- there's a -- a -- a county parking area along the A1A stretch -MR. MAGUIRE: There is a county parking lot. COMMISSIONER DEAN: -- for the public. MR. MAGUIRE: So I was -- I was just curious out of that one cent bed tax how much of it will be benefited by private citizens versus the public? COMMISSIONER DEAN: Well, I'm guessing half and half. And the reason $I$ say that is that half the money will come from the oceanfront homeowners

> themselves through the creation of the MSTU and the other half would come from the bed tax. We have many, many, many -- I don't have an exact number -- a lot of the public, not just from St. Johns County but from Northeast Florida, do visit and spend time on those beaches, and they access the beach through a series of county right-of-ways and at least one county parking area. So, again, it's -- it's really a public policy question, a county public policy question, of do we -- do we as a county want to participate? If the answer is yes, I'm all open. I'm all ears for Plan B. I have not been able to come up with a Plan B, forw I welcome anyone's input who has another source three to two -of revenue. Otherwise we will not be going forward with any of the beach restoration or renourishment and basically not be able to use a -- any of the state or federal funds that are forthcoming if we go forward. So that's where we are. Yeah, Victor. MR. RAYMos: The -- since the vote to move it foner DEAN: Right.

MR. RAYMOS: -- the super majority, if they vote the way they voted for the first -COMMISSIONER DEAN: Right.

MR. RAYMOS: -- seems out of the question. COMMISSIONER DEAN: Well, if -- again, if the vote is not at least four to one, then both projects, the one-time restoration and the long-term beach renourishment, in my opinion will not go forward. But that's a decision that the board has to make, and we'll -- we'll deal with it as we go forward.

MR. RAYMOS: One other question.
On that $\$ 36$ million from the federal government, I may have my projects confused, but there was one project that the federal government funds that is a -- you know, it has to be repaid, but historically it's never been repaid, it's always been forgiven. Is that this -- this money involved here or is that some other program? COMMISSIONER DEAN: Well, no. Frankly, there are instances in Florida, and along the east coast really, where the federal government has actually forgiven that debt. MR. RAYMOS: Right. COMMISSIONER DEAN: But we're not in a
position to tell the public that that's going to happen because frankly we don't know. It could be forgiven. What it is on the table right now is a 30 -year low interest loan, and it may or may not be taken off the books in the future. So we'll just have to see.

MR. RAYMOS: Thank you.
COMMISSIONER DEAN: Okay. Yes?
MR. KIRA: Since the beaches get hit like every couple of years and it has to happen each and every time, we can't keep putting -- getting these \$30 million loans from the federal government each and every time. It's just going to balloon out of control.

COMMISSIONER DEAN: Not really. Now, that's a good point. Let me -- let me respond.

Interestingly enough, if we do go forward with the beach -- with the federal, state local beach renourishment project, and if in fact we have another hurricane in the future -- not really if, but when -- that the federal government pays a hundred percent of the funds to replenish and restore that beach into its pre-storm condition, and that's just another benefit to consider.

I mean, it's tax money, but it's a federal
tax. And they -- you know, they have a calculator that operates in the trillions. I can't relate to that. So another 30 million to them is like a nickel or a dime for you and I. But it is interesting that they -- they would basically reimburse or pay 100 percent of the funds for any restoration needed to a -- an approved beach re -renourishment project.

Just like St. Augustine Beach, if it gets whacked by another hurricane and its -- the beaches are destroyed, the federal government will pay 100 percent of the funds needed to put St. Augustine Beach back in its pre-storm condition.

MR. KIRA: That's great. It's a permanent guarantee, if that's the case. COMMISSIONER DEAN: Yeah.

CHAIRMAN GREEN: But not if our pre-storm conditions in St. Augustine are what they are now. MR. KIRA: Right. COMMISSIONER DEAN: Okay. Well, that's really what I wanted to highlight because this is -- this is a public policy issue that should be discussed among the community leaders and the -- the people who want to weigh in. And I welcome all comments,

I'm sure my fellow commissioners would, as we go forward, okay? Thanks.

CHAIRMAN GREEN: Appreciate it. Thank you.
MR. BRUNSON: Thank you, Henry.
CHAIRMAN GREEN: I don't see anyone from Atlantic. I know Vinny's not here. Nobody from Atlantic? Mr. Hernandez, nothing from SAAPA?

MR. HERNANDEZ: No, not today.
CHAIRMAN GREEN: I know Northrop, nobody's here. So, Tammy, tower.

MS. ALBIN: Tammy Albin, St. Augustine Control Tower.

The numbers that were posted earlier, those are for -- through the end of September up there. However, as of close of business yesterday, our traffic count was 131,022.

Just to give you a little perspective, our busiest year to date had been 2016, and at that same time in 2016 we didn't surpass 130,000 until the end of November in 2016. So we've already surpassed our busiest year early, about six weeks early. So that's where we stand right now, over 131,000.

CHAIRMAN GREEN: Is that mostly flight school operations or --

MS. ALBIN: Yes.

CHAIRMAN GREEN: Okay.

MS. ALBIN: The majority is flight school.
We have had a couple of instances of wildlife issues. One was reported -- I got a report this afternoon of a bird strike yesterday after the fact, but no damage. And everybody keep an eye out for gators on the runways. And that's it.

CHAIRMAN GREEN: Thank you, Tammy --
MR. WUELLNER: Just --

MR. BRUNSON: Tammy?
CHAIRMAN GREEN: Yeah, Mr. Brunson?

MR. BRUNSON: I'd like to say while Tammy's here. I think last week my five grandchildren visited me from two different states, and one of them is crazy about aircraft, and to make a long story short, Tammy gave me permission to take two of them up to the tower, and they just viewed it was just awed.

The thing about it is Tammy stayed there and she gave a good tour. I learned a lot myself, and it was really really really nice, and $I$ just wanted to tell you I appreciate it. They also got to look at some hangars and see the planes. Ed's office was the next stop, but we got busy. So thank you,

Tammy.
MS. ALBIN: You're welcome.
CHAIRMAN GREEN: Thank you.
MR. WUELLNER: Just one more note on the traffic volume.

Based on what we've seen so far this year and just very conservatively guessing what the last three months hold, you are -- you are looking at very close to 160,000 takeoffs and landings this year if those numbers hold through, which is -- I think the best year up to this point's been 142-ish, 143 range.

MS. ALBIN: Uh-huh.
MR. WUELLNER: So it's a -- a significant increase in total operations this year. Thank you.

CHAIRMAN GREEN: Sure. Mr. Burnett?
MR. BURNETT: Nothing to report. I'm probably
going to be active enough on the individual items.
CHAIRMAN GREEN: Sure. Okay. Mr. Holesko? MASTER PLAN UPDATE

MR. HOLESKO: Make it easy. Good afternoon. MR. BRUNSON: Shorty.

MR. HOLESKO: Monthly update for -- from Passero on the master plan itself.

Our main planner, Chris Johnson, and I have
spent quite -- quite a few hours in the past few months looking at the capital improvement program where we're taking all the projects and trying to get them into a logical order in a functional area. That's what's happening right now.

I was discussing with -- with Mr. Wuellner before the meeting we're going to meet with him on -- on November 2 nd for a few hours with he and Kevin and look at the logical layout and the ordering of all the projects.

There's between 110 and 120 significant permitting, planning, and construction projects that will extend for the entire planning period all the way from the river all the way out to Interstate 95. So that's what's actually going on right now.

When we get with the -- with Ed and he says it's good, we will schedule the next meeting with the committee and at that meeting we will look at the five different functional areas of the airport -- again, all the way to the river, all the way out to I-95 -- and look at that capital improvement program and the schedule and phasing of those dollars.

Once that's done and we agree on the projects,
the final meeting will be the revenue and funding to -- to try and make that happen. That's actually what's work -- what we're working on right now. So what's going to happen on November 2nd? At that time when -- literally when we leave the meeting on that day, the Friday, we'll set the committee meeting date, keep you updated with that, and then get the -- the meeting invite out to everybody.

Two more tasks left. The airport revenue and expense projections, and then also some summary on the SWOT analysis and business planning projections to help support the financing needed to do those improvements.

So, that's what's happening right now. And it's very active, very exciting to get to the end and really look at the final layout of the airfield, the schedule of the projects, and then frankly where is all of the money going to come from to try and fund that from both Year 1 out to Year 20 plus. So that's where we are today. CHAIRMAN GREEN: Okay. Any board questions? MR. MAGUIRE: Huh-uh. No. CHAIRMAN GREEN: No? And we still have that to be announced as far as our next master plan?

MR. HOLESKO: Yes. We'll -- we'll set that on November 2 nd.

CHAIRMAN GREEN: Okay. Thank you. AT\&T EASEMENT

MR. WUELLNER: Would you like to do the easement now or --

CHAIRMAN GREEN: Sure.

MR. WUELLNER: -- do you want to do it at the end of --

CHAIRMAN GREEN: That's fine. No, we can do the easement since people are aware of it.

MR. WUELLNER: Okay. This -- it's actually a two-part kind of item here. One is the easement you have in front of you related to AT\&T.

Once the abandonment on right-of-way on Estrella Avenue would occur, this easement would if approved take effect and transfer the easement of AT\&T lines over to the Airport Authority for -- for continued use by AT\&T.

As -- as the Chairman mentioned, this primarily feeds air traffic control tower kinds of uses, although there are a few other I think circuits down there related to monitoring. But it's primarily that. Of course we would recommend approval of that so that we can move forward with
the right-of-way abandonment.
Part and parcel with this, there's an existing easement -- I just want to make you aware of and assuming no one has any objections to us pursuing this. But we have an easement, I would describe it as a blanket easement, that was constructed back in 2003 with the City of St. Augustine for maintenance of water and sewer lines that exist on airport property. And the description of that is a very, I would say large scale drawing, but effectively is the airport boundary.

A few property acquisitions of significance have occurred since 2003, most notably the area we're sitting in today, some property west, and a few other miscellaneous pieces.

We would -- really the easement with the city anticipated periodically amending it to update the exhibit so that it would be more inclusive of current property ownership. I discussed it briefly with the city -- city manager and the city utilities director, and they -- they basically don't see any issues on their end.

If you're willing to go ahead and expand the drawing, not change the -- the easement itself, but just expand the descriptive or the -- I'm sorry,

```
the map, for lack of better words, to include the
areas around the property, then we will -- we would
not have an issue moving forward in the
right-of-way abandonment also, because as soon as
that transfers to airport property, the exhibit
would cover that area as well as areas here and
across U.S. 1 as time comes. But since the
easement's been in place since 2003, it makes
little sense to reinvent the wheel, in our opinion
anyway, just expand the drawing as it was
anticipated in the original.
    And of course we would recommend you, by
consensus or if you want to do a motion to include
both, whatever suits your -- your fancy on this.
    CHAIRMAN GREEN: Need some board input, if
anybody has any questions or --
    MR. BRUNSON: Do we need any legal wording
to -- do we need a motion for this or do we need
legal --
    MR. BURNETT: Yeah, we're going to ask for a
motion.
    CHAIRMAN GREEN: Right now, I'm just looking
for board input or any questions --
    MR. BRUNSON: Oh.
    CHAIRMAN GREEN: -- that you may have or
```

anything like that.
MR. BURNETT: I guess while I'm talking, I guess I'll go ahead and add into this.

On the road vacation, we've got two issues from county staff that will clear up I think pretty quickly. I've asked them to have a meeting at the staff level.

One is they're concerned about what happens at the end of Estrella. Well, we already know what happens at the end of Estrella: You get to a gate and a parking lot. And so, whether the county owns the right-of-way or not, you still have that same issue.

And I think long term whenever that gate were to be moved forward, then you would have some potential turnaround there for the traveling public who gets to a gate and doesn't have a way to get into -- into the gate. So we -- I think we can resolve that pretty easily with the county staff.

And the other thing is they're concerned about -- and this ties into that issue -- they're concerned with creating dead ends longer than 150 feet. They don't like to back fire trucks up more than 150 feet. The reality, though, is if a fire truck's coming to the airport, it's going to go
through the gate.
MR. WUELLNER: Well, and they already have access.

MR. BURNETT: And they have access anyways to the facility, so they can come in and turn around if they need to. So, that's probably one that is more educational for county staff that's unfamiliar with the airport.

Half the departments have signed off no problem, but a few of them still have some issues related to that -- related to that which we'll clear up pretty quickly, and that will put us into the hearing process. I think it will be December or January probably for a hearing and then we'll be done.

As for the easement, there's maybe a couple of little tweaks to the language that we'll make, but otherwise it's ready to go.

CHAIRMAN GREEN: And $I$ noticed on there it has obviously AT\&T, but they have to trim, cut, and make sure they maintain that portion of what's granted to them, at least to cover their own underground wires.

MR. WUELLNER: And I was going to say and this is all underground.

CHAIRMAN GREEN: Yeah.

MR. BRUNSON: But -- but this has no relation
with the FPL or --

MR. WUELLNER: No.

MR. BRUNSON: They don't use the same easements?

MR. WUELLNER: No.

CHAIRMAN GREEN: Okay. Any public comment?

Dan?
(No public comment.)

CHAIRMAN GREEN: Okay. Then we're at the
point of entertaining a motion. I guess since -the abatement and the easement, it's two-fold.

MR. KIRA: Then we -- I move we accept both.

CHAIRMAN GREEN: Staff's recommendation?

MR. KIRA: Staff's recommendation.

CHAIRMAN GREEN: Is there --

MR. RAYMOS: Second.

CHAIRMAN GREEN: -- a second?

MR. BRUNSON: I second. I second that.

CHAIRMAN GREEN: Any further board discussion?

MR. MAGUIRE: Yeah.

CHAIRMAN GREEN: Yeah. Go ahead, Bruce.

MR. MAGUIRE: Yeah, a couple of things.

Just --

MR. BURNETT: Go ahead. I'm sorry.
MR. WUELLNER: Sorry.
MR. MAGUIRE: Okay. This has been around for a long time, but with the master plan being redeveloped, does this match the master plan development or is there any -- any conflict or changes that have to be addressed?

MR. WUELLNER: No. This would be included in the master plan drawing.

MR. MAGUIRE: So it's -- so the master plan wouldn't require this to change or be modified? MR. WUELLNER: Correct. But we would use the master plan's airport layout plan document for the city utility easement because it would be inclusive of all property.

MR. MAGUIRE: Okay. Secondly, I notice there's the classic $\$ 10$. Are there any other revenues or anything?

And I'll go down to the second paragraph where it says that "The exclusive rights to allow any person form," et cetera, et cetera, "broadcast." Are they going to use this for pure airport activities or are they going to use this to generate revenues for outside activities?

MR. WUELLNER: Well, it -- it dead-ends into

```
    the airport. This is the part that ends up
entering airport property. So I don't see any
revenue opportunities that we aren't specifically
granting at some point.
    MR. MAGUIRE: So they're not going to generate
outside revenues as a result of using our easement?
    MR. WUELLNER: Well, I -- in the sense that
you're -- you're providing the -- the AT&T line to
FAA for air traffic control, I guess those are
technically revenue generations. But beyond the
service aspect, no.
    MR. MAGUIRE: Okay. Okay.
    CHAIRMAN GREEN: Any other further board
comment?
                                    (None.)
    CHAIRMAN GREEN: Okay. There's been a motion
and a second. No more board comment. All in favor
of staff's recommendation?
    MR. BRUNSON: Aye.
    MR. MAGUIRE: Aye.
    MR. KIRA: Aye.
    MR. RAYMOS: Aye.
    CHAIRMAN GREEN: Aye. All opposed?
        (None.)
    CHAIRMAN GREEN: The motion passes. Then I
```

```
guess we'll go to the next agenda, which Passero
Office -- yes, sir, Mr. Raymos?
    MR. RAYMOS: If I could go back to Andrew for
    a second.
```

    CHAIRMAN GREEN: Yes.
    MR. RAYMOS: Andrew, as \(I\) see it, you've got
    two meetings or four meetings counting the meeting
    with Ed and Kevin on the -- on the plan. You've
    got that November 2 nd meeting and the capital
    improvement program.
    MR. HOLESKO: Yes.
    MR. RAYMOS: So -- and then you have our
    committee meeting, being the master plan committee?
    MR. HOLESKO: Yes.
    MR. RAYMOS: And then you have two public
    hearings.
    MR. HOLESKO: It would be a similar meeting at
    the end in this group, whether it's a technical
    public hearing or public information, however you
    decide.
    MR. RAYMOS: Okay. I -- the reason I ask that
    is \(I\) want to make sure that there's enough time to
    make any changes that may result as a -- of public
    input. Because the public, a lot of the public
    hasn't seen the plan for several weeks or months
    and when they see the final master plan, they may have issues or questions that they didn't see before --

MR. HOLESKO: Understood.
MR. RAYMOS: -- and have questions. Would
the -- will there be enough time to make any adjustments if necessary? MR. HOLESKO: Yes. And there will also be another period where the final draft is actually submitted to the FAA and it's going to take them several months to do their review, and comments can even come in during that period, also.

MR. RAYMOS: Thank you.
PASSERO OFFICE SPACE PROPOSAL
CHAIRMAN GREEN: Okay. Are -- are you up with this or Ed with regard to the proposal? Go ahead. MR. WUELLNER: I believe -MR. HOLESKO: I'll take that. Okay. So, Passero's been -- we've been having this conversation with Ed actually for a few years and that is really -- we're trying to find a better permanent home for our corporate headquarters in Northeast Florida.

We are in Duval County right now. We actually started off just 20 years ago in -- actually in

Nassau County. We've been migrating to the south. And we actually lease the four offices behind that wall right now, so all the corporate offices in the conference center right now are Passero. And we have the opportunity and the interest now to fully relocate our corporate operations here to the airport.

We've been looking at several locations over time inside this building, across the street in the future, new building on U.S. 1, just looking at the alternatives. And because we want it to happen relatively quickly, the best option that we've been able to come up with is to expand our -- our office through those walls and to come directly into Meeting Room A where we're sitting right now. This would actually be redeveloped into professional office space with a permanent wall, with some sound insulation here on my right.

And we looked at some basic statistics of what happens inside these rooms throughout the year so that the airport would still have the ability to support lots of public meetings. Meeting Room A and B support about 200 meetings per year right now. And together Meeting Room A and B support just about one meeting per month.

Looking at the finance and again discussing with Ed, the -- the Passero revenue for obviously continuous occupancy of the space would be significantly greater. And we just wanted to talk with you early in the process right now to see if the Authority would welcome having Passero relocate here, redevelop the space, still keep Meeting Room B, and try and put together a lease and all the finances on that which would come back to you in a future date. So that's the -- the question for you today.

And again we -- even though this is kind of -that's the brief version, we really want to be here. Our -- our staff -- our staff have migrated your way and we would rather have them staying here, since they're already living here.

A lot of us live south of the city, you know, south of Jacksonville, so it just makes sense this would become our corporate home. So we want to be bigger and more involved in the community and -and have this be what represents Passero, not where we are right now up in Duval County. CHAIRMAN GREEN: Okay. All right. Board discussion, but I'm a little confused. It says motion and discussion. Do we need a motion on this

> just to go forward? Because there's no lease agreement, there's nothing we're looking at. I mean, I think it has to be more --

MR. WUELLNER: I think consensus --
CHAIRMAN GREEN: Okay.
MR. WUELLNER: -- would be fine for this.
CHAIRMAN GREEN: That's what $I$ thought.
MR. WUELLNER: Eventually it will be a lease approval.

CHAIRMAN GREEN: Right. Right. Right. Okay. Well then, board discussion. I guess we're just looking for a consensus if you want the airport to go forward to look at this and consider it.

MR. MAGUIRE: Positive, on a lot of -- I'm sure there are a lot of negatives and positives, but to start off with the positive side, it would be great to be able to pull a business out of Duval County and put it down in St. Johns County. That would be a coup. So -- so that's a good positive.

The -- you said this would be a temporary because you would be planning on building or relocating somewhere on base -- on base?

MR. HOLESKO: If -- if that happens, you know, right now, you know, there's no imminent building.

There's nothing in the design and construction process yet. So it -- it's going to be a few years at least if that was to happen. Even with that project, we would partner with you. So if that happens, we're -- and we would relocate, we would partner with you for that.

MR. MAGUIRE: Yeah, that's down the road.
The -- so this is the space we're in right now that you're looking at.

MR. HOLESKO: Yes.
MR. MAGUIRE: Okay. And I talked with Andrew earlier and he said that he would be looking at basically the same square footage costs that they're paying right now to expand further.

Having said that, does the master plan address the utility of this building down the road?

MR. HOLESKO: It does. It actually allows for corporate use of this building and a new building across the way and a new flight school heading to the east and possibly additional aviation and non-aviation all the way out to U.S. 1 and the frontage of U.S. 1. And we would think that our presence here would, A, be compatible; and, two, would help all that.

MR. MAGUIRE: Okay. And the only other
comment, not for you, for Ed. Can we get a printout or something from the staff what are all the tenants in this building? Who are they?

MR. WUELLNER: There are two of them.
MR. MAGUIRE: Just two?
MR. WUELLNER: They and the flight school the first floor.

MR. MAGUIRE: What's McCabe or whatever it is down there?

MR. WUELLNER: They -- they no longer lease here.

MR. MAGUIRE: They don't?
MR. WUELLNER: We haven't changed the sign.
MR. MAGUIRE: How about that, what is it, CAT
testing center downstairs? What --
MR. WUELLNER: Oh, that's a part of the flight school.

MR. MAGUIRE: That's part of the flight school?

MR. WUELLNER: Yes. It's a -- I guess you would call it a universal testing ability --

MR. MAGUIRE: Yeah.
MR. WUELLNER: -- for different professional licenses and the like.

MR. MAGUIRE: Okay. All right.

MR. WUELLNER: FAA.
MR. MAGUIRE: The -- I'm looking forward to seeing what the lease says.

CHAIRMAN GREEN: Any other board discussion?
MR. KIRA: I think it's great to increase tax revenue for the county and so -- and take it away from Duval. Wonderful idea. We've been pushing for that concept the whole time, so it's a step in the right direction.

CHAIRMAN GREEN: And I think if any of the board members have -- I know just from a legal standpoint, I'd like to have some input with Ed and Doug --

MR. WUELLNER: Uh-huh.
CHAIRMAN GREEN: -- obviously separately about the lease terms and what we're looking for, because obviously if it works out, we'd prob -- I'd like something in there that we keep you.

So, you know, if there's something that
becomes not permanent, a temporary situation, that we have an option to make a permanent situation, something like that. Because if we're going to do the build-out -- and I'm assuming who's going to pay for the build-out and all that's going to be in the lease terms.

MR. WUELLNER: Yes, it will be.
CHAIRMAN GREEN: I understand. Yeah. I'd like to make it more numbers crunching later down the road, but if we could have input on that, or at least let us come in and talk to you whenever.

MR. BRUNSON: And including in that, you know, how many employees are going to be here and what the parking is and the -- the flight school students don't take up a lot of parking, do they? MR. WUELLNER: Not currently, and the reason is they do a lot of shuttling of them in. MR. BRUNSON: Right.

MR. WUELLNER: Yeah. I mean, they -- they use a fair amount of the parking lot, don't get me wrong, but when you consider the total number of students, it's -- it's way below what you would expect otherwise.

MR. BRUNSON: Well, that's things you'll be working on.

MR. WUELLNER: Yes.
MR. BRUNSON: But I -- I certainly welcome this and --

CHAIRMAN GREEN: So, we don't really need a vote, so is there a board consensus that they go forward --

MR. BRUNSON: Yes.

MR. KIRA: Yes.

CHAIRMAN GREEN: -- the staff moves forward with -- Mr. Raymos?

MR. RAYMOS: Yes. I just want to say that I support the -- the discussion moving in that direction. I think it would be great for the Airport Authority and -- and the county as well to bring in the additional positions here.

The -- I was -- the only thing that $I$ had a concern about was the 15 events that take place that require both this room and that room over there. And I've had a discussion about that, and -- and I think that that's like basically one meeting a month that would be impacted perhaps. But they would still have the use of the room next door. And so, with that, that was my only concern with it and I'm satisfied.

CHAIRMAN GREEN: My understanding is they could almost put enough in there chair-wise to accommodate that.

MR. RAYMOS: As long as the fire marshal's not there.

MR. MAGUIRE: Well, how about the SAAPA Christmas party? How will they handle it?

MR. WUELLNER: I was going to say current -the current year situation, it would still be here.

MR. RAYMOS: Right.
MR. MAGUIRE: Okay.
MR. WUELLNER: And not -- you couldn't get into construction that fast at this point.

MR. MAGUIRE: Yeah, gotcha. Okay.
MR. WUELLNER: And they'll probably be in their own digs next year and probably wanting to do it there.

MR. MAGUIRE: A different vein, but as a result of this, I'm glad to see the additional revenue come in because $I$ think we owe it to the taxpayers that were not on the roll to stay off the roll --

MR. WUELLNER: Uh-huh.
MR. MAGUIRE: -- and so the additional
revenue. However, I -- I think we really ought to look at, and $I$ hate to bring it up, $\$ 2800$ a year for all the other activities, that's -- if we had say 150 -- that's, what, $\$ 10$ an event? That's not very much.

MR. WUELLNER: We -- we can certainly bring that policy back for some more discussion. It's been a while, but...

MR. MAGUIRE: I think we're going to have to because we're -- you know, the way revenues go nowadays and people are looking at taxes and stuff, that it's already been brought up once this year -MR. WUELLNER: I --

MR. MAGUIRE: -- about how -- how we're sort of giving away space available.

MR. WUELLNER: Yeah. And, you know, to be fair, based on the current policy, you know, a great deal of those meetings would absolutely evaporate --

MR. MAGUIRE: Of course.
MR. WUELLNER: -- what they revenue.
They're -- they're MSTUs and those kinds of board meetings that, you know, just look for public free space to have a meeting.

MR. MAGUIRE: And I understand that. And it's the same type of situation the city's going through with Francis Field.

CHAIRMAN GREEN: Uh-huh.
MR. MAGUIRE: Everybody wants to have a big event down there, and they raised the cost --

MR. WUELLNER: Yeah.

MR. MAGUIRE: -- and people complained, the same thing, well, we can't do it anymore.

MR. WUELLNER: Yeah. MR. MAGUIRE: So it -- it's a tough one. MR. WUELLNER: Yeah.

CHAIRMAN GREEN: Okay. Well, I think we have given direction to --

MR. WUELLNER: Perfect. Thank you.
MR. HOLESKO: Thank you. Looking forward to more planning and getting on down here.

PASSERO GENERAL CONSULTING CONTRACT RENEWAL MR. WUELLNER: All right. The next item, I guess I'm sort of spearheading in the sense that it's a regular business item, is it's -- it's been five years since we last renewed the contract with Passero Associates.

We provisioned within the advertisement last time the ability to renew it for an additional five-year term. You are at that -- at that point right now whether you wish to do that. The options include renewing that. The other option would be to go through the full-blown Consultants' Competitive Negotiations Act process, which is a -- I would say conservatively a 60- to 90 -day process to look at reselecting or selecting a different firm, if that would be your preference. We internally have no issues with Passero and
would recommend their continued service here, but it is a board decision ultimately whether you renew that contract for an additional five years.

I'll remind you the contract you're approving really has no direct dollar value to what -- what you're agreeing -- would be agreeing to today. All monetary schedule is added by project to that contract in the form of supplemental agreements which you see from time to time for various projects. This just sets the basic terms of how we do business and -- and develop those supplemental agreements over time.

You always have the ability to terminate that contract within the provisions, should you desire or become dissatisfied at some time with the service you're getting out of Passero, also.

So our -- our -- from a staff perspective, we'd recommend renewal of the five years, but that's your -- your call.

MR. MAGUIRE: The billing issue was one of my first questions, so you answered that. However, as each project comes forward, are they put out on competitive bid or --

MR. WUELLNER: They are not.
MR. MAGUIRE: -- not?

MR. WUELLNER: They are not.
MR. MAGUIRE: Okay.
MR. WUELLNER: You do a general selection.
MR. MAGUIRE: Are we --
MR. WUELLNER: You can.
MR. MAGUIRE: -- if the project -- I was starting to say it doesn't prevent us from going outside, but --

MR. WUELLNER: It does not prevent you.
MR. MAGUIRE: Okay. Okay.
MR. WUELLNER: And I could envision a project from time to time -- you know, this -- I'm thinking way outside the box, but a huge scale architectural project or something where you wanted a different level of expertise or a different something brought to bear, you may want to consider something like that on a -- on a project-by-project basis should it come up.

Typically, though, your -- your contract with these guys allows them to in a sense hire somebody to do that also as a master --

MR. MAGUIRE: And my biggest concern was not to be tied exclusively, and you're saying that this does not.

MR. WUELLNER: It does not. It does not
prevent you from --
MR. MAGUIRE: Okay. The other thing is, for -- you know, the timing of this along with the moving into this facility, is there a conflict that we should be potentially aware of that somebody could come back against us?

MR. BURNETT: Not at all. The -- the original RFQ was 100 percent compliance with Florida Statute.

MR. MAGUIRE: Okay.
MR. BURNETT: They were competitively selected, and that process spelled out that there would be renewal, and it -- it just wasn't in the contract to cover it.

And so, really the purpose of that was -- I
assume back then was, well, we'll reevaluate it when we get to that point of renewal. And so -and so with this consultant, the airport hasn't had any problems, to my knowledge, and so you're here at a point to renew it and extend it, all within that original RFQ. So it's a hundred percent consistent. There's no con -- there's no change to the underlying contract from the original.

MR. WUELLNER: If I understand it, his
question is more your -- your -- you've got a

```
proposal to do office space. Are those independent
matters? He's -- he's worried there's a conflict
in --
    MR. MAGUIRE: I don't want --
    MR. WUELLNER: -- having an office space --
    MR. MAGUIRE: I don't --
    MR. WUELLNER: -- and renewal of the contract.
    MR. MAGUIRE: -- want somebody to come back
and say that -- that they offered this as an
inducement to continue the contract. So, are
you -- are you satisfied that there's enough
separation between the two?
    MR. BURNETT: Yes, sir. In fact, the office
issue's not even before you yet to review --
    MR. MAGUIRE: Okay.
    MR. BURNETT: -- evaluate and consider, and
ultimately you could still deny -- you could still
deny it.
    MR. MAGUIRE: Okay.
    MR. BURNETT: And -- and as Ed pointed out,
this isn't necessarily an exclusive that they're
the only consultant that the airport could ever
hire --
    MR. MAGUIRE: Okay.
    MR. BURNETT: -- so...
```

CHAIRMAN GREEN: Is this a ten-year contract, I can't remember, with them?

MR. WUELLNER: Five.

CHAIRMAN GREEN: Oh, it's a five with an option to renew.

MR. WUELLNER: It will not have an option after that.

CHAIRMAN GREEN: Okay. So that's what I was wondering. So it's --

MR. WUELLNER: It's a five-year renewal --

CHAIRMAN GREEN: -- two five-year --

MR. WUELLNER: -- and that will be it.

CHAIRMAN GREEN: Okay. Okay. That's why for ten was stuck in my mind.

MR. WUELLNER: We would have to go through a full-blown selection at the next five-year interval anyway.

CHAIRMAN GREEN: That's what $I$ thought.
MR. WUELLNER: Yeah.

CHAIRMAN GREEN: Okay.

MR. MAGUIRE: Okay.

CHAIRMAN GREEN: Well, this one does require a
motion, so any more board discussion?

MR. KIRA: The -- they're doing their --
our -- our multiyear plan, that's -- we're tied to
that for the next umpteen years anyway --
MR. WUELLNER: Well --
MR. KIRA: -- you know.
CHAIRMAN GREEN: At least until we get the
master plan signed and then --
MR. KIRA: Well, then we can get rid of them.
CHAIRMAN GREEN: You're done.
MR. KIRA: Good.
MR. WUELLNER: Did Andrew fall off the chair
there?
MR. KIRA: We'll find a loophole.
MR. BRUNSON: Can you hold that motion just a
second?
(Mr. Brunson leaves the room.)
MR. KIRA: That's good. I have no problems
with -- with them continuing --
CHAIRMAN GREEN: Okay.
MR. KIRA: -- for at least another five years.
MR. MAGUIRE: I'd like to make a --
CHAIRMAN GREEN: I have to -- I have to leave
it to public first --
MR. MAGUIRE: Oh.
CHAIRMAN GREEN: -- so any public comment?
Galin? He's the only one that -- oh, non-public
comment. Mr. Holesko?

MR. HOLESKO: I just want to -- want to add --
(Mr. Brunson re-enters the room.)
MR. HOLESKO: -- on some of the things that had been mentioned a minute ago, and that is we've had multiple other specialty consultants on our team in and out. We have -- we have seven different firms on the master plan. There have been others instances where the Authority has had some other firms and we have no conflict with that whatsoever.

If there are other times that there's a good team or somebody good to work with, whether they're on our -- our team or working independently, that is a part of our business, too, and that -- and that frequently happens, and that's just fine. We have no -- no conflict with that whatsoever. We'll always try to be our best teammate on our team or with the other people that are working here at the airport.

MR. MAGUIRE: And -- and just so you
understand this, my questioning was not one of integrity or professionalism, it was a procedural issue to make sure that we do it correctly. MR. HOLESKO: Understood.

CHAIRMAN GREEN: Any other public comment?
(None.)
CHAIRMAN GREEN: Back to board.
MR. BURNETT: And one comment, if I might.
CHAIRMAN GREEN: Mr. Burnett?
MR. BURNETT: The agreement, by the way,
although it's been extended for five years, it does say that it can be terminated by the owner upon 30 days' written notice. So, I mean, there -CHAIRMAN GREEN: Owner meaning -MR. WUELLNER: Us.

CHAIRMAN GREEN: -- airport, yes.
MR. BURNETT: The airport, yes. And so, I
mean, the reality is they know that every month they've got to produce good work, no different than I do, and so that's the way the -- the contract is.

MR. MAGUIRE: I make a motion we approve the extension as presented by staff.

MR. KIRA: Second.
CHAIRMAN GREEN: Any other further board discussion?

MR. BRUNSON: I think this is a good thing, what we're doing for the airport.

CHAIRMAN GREEN: Okay. All in favor?
MR. BRUNSON: Aye.
MR. MAGUIRE: Aye.

MR. KIRA: Aye.
MR. RAYMOS: Aye.

CHAIRMAN GREEN: Aye. All opposed?
(None.)
CHAIRMAN GREEN: On a side, I just want to make sure that Mr. Holesko stays on staff.

MR. MAGUIRE: You know, I thought about that, too.

CHAIRMAN GREEN: Yeah.

MR. WUELLNER: That's the first line in the contract.

MR. MAGUIRE: Yeah. Now that we did it, he's going to --

MR. BRUNSON: Did he give a --
MR. MAGUIRE: -- he's being transferred.

CHAIRMAN GREEN: Outside the motion.

MR. WUELLNER: I'd like to say that never happens, but it's happened to us several times over the years.

J\&W FORESTRY SERVICES CONTRACT
CHAIRMAN GREEN: Okay. Next, forestry service.

MR. WUELLNER: Last item I have for you, it's -- it's a little less -- I guess, there are elements of this -- we -- we have had a timber
consultant that we used to develop the timber management plan that's required by the state, I believe it's Department of Consumer Affairs, basically the forestry division of the state. And they prepared a report -- I think we made that available a long time ago.

CHAIRMAN GREEN: Right.

MR. MAGUIRE: Uh-huh.

MR. WUELLNER: Basically the type of program that's proposed --
(Phone interruption.)

MR. WUELLNER: -- as I kind of mentioned to you at a previous meeting, the type of contract we tend to enter into these -- I did this back in Hernando County, so this isn't, you know, new -new waters for us; we just haven't done it at this airport authority.

You -- you enter an agreement with these firms. They take care of by watching, looking at the development of trees, making recommendations related to the forest that the airport owns -- now, this is primarily west of U.S. 1 obviously -- make recommendations to us relative to the health of that forest if -- if things need to be done.

They also make recommendations to us as to the
marketability of timber and specific tracts
throughout there based on the maturity of the
trees --
(Phone interruption.)

MR. WUELLNER: -- or the type of trees or the environment that's out there at the time for -- for harvesting.

At the end of the day, the company is paid typically by or directly out of the proceeds from the sale of timber when it occurs, when it becomes marketable. We have ultimate control over whether we decide it goes to market. They would make a recommendation, we would decide that. They would solicit bids from mills or whatever -- is that you?

MR. BRUNSON: It's not mine this time. Maybe it is.

MR. WUELLNER: That was just kind of --
MR. BRUNSON: I can't get away with that.

MR. WUELLNER: -- I don't know what it was --

CHAIRMAN GREEN: I'm going to borrow Judge Traynor's sign and put it up in the corner. "Subject to confiscation."

MR. WUELLNER: But -- but in any case, they -the Authority ultimately controls whether something gets harvested or not based on recommendations they
would make.
They would shop that to get us the best price per foot or ton or whatever the metric is at the particular time, and that varies based on the maturity of trees.

You're -- you're basically getting -- entering
into an arrangement where these people oversee our forest, make those recommendations to us. You're still always in the driver's seat relative to whether something gets sold or whatever, or ultimately if in the event you do harvest in a section and you wish to replant or make that investment back in there, all those things remain within the Airport Authority's control. They are paid out of proceeds when they -- when the timber is actually sold --

CHAIRMAN GREEN: That is --
MR. WUELLNER: -- not us writing a check for them.

So it's not a -- it's not a money out of our pocket scenario; it's just a -- you're developing effectively a long-term relationship with a company to oversee our forest and make recommendations as -- now, those can have significant revenue enhancements to the Authority over time.

It's not an annual kind of revenue input. But typically in a good managed forest, every three to five maybe as far as seven years, there'll be some kind of cutting or something that goes on until the trees reach ultimate demise and a final cut, and then you make the decision to replant or leave it undone, whatever the development plans are.

We would recommend that you -- you go ahead and adopt -- I don't have form of contract. Doug and they are working on it. I don't see any issues.

Doug has seen it, had made significant edits to it just to make it a more -- I guess you would say palatable to a governmental entity versus a private sector citizen, to cover Florida Statutes. And, Doug, you're welcome to chime in on the specific modifications, if they're important. But suffice it to say it's a very basic contract. I don't even think it's a half a dozen pages long, if it's that.

And from a staff side there's no urgency, so if you really want more time to think about this, it's great. As I understand it, current market conditions for timber, while we have some stuff that could -- could be harvested now, there's a lot

```
of timber backed up into the mills right now. So
it's not necessarily the best time to put timber
out there with --
    CHAIRMAN GREEN: Thanks to hurricanes?
    MR. WUELLNER: Yeah, between the hurricanes,
there's just a lot of stuff trying to get into
mills and it's not the best time if your trees are
healthy and otherwise in a good place if you can
wait it out a little while.
    MR. KIRA: Is there a possibility to include a
saw palmetto harvesting?
    CHAIRMAN GREEN: That was my question. Or if
not, to protect it if they're coming in there and
cutting.
    MR. KIRA: Basically put that on -- on the
list, because it's a -- it's an asset that --
    MR. WUELLNER: You're right.
    MR. KIRA: -- we could benefit from.
    MR. WUELLNER: And that's a relatively new
market, for lack of -- or a product that could be
marketed.
    CHAIRMAN GREEN: Oh, it can be marketed.
Keystone's doing it. There's a number --
    MR. WUELLNER: No, I know, but it's relatively
new. It used to be you just bulldozed that stuff
```

and went on and hoped it didn't grow back. Now it's actually got a market value to it.

MR. KIRA: We can add that --
MR. WUELLNER: We could absolutely it in -MR. KIRA: -- to the contract.

MR. WUELLNER: -- and if they're willing to do that, I -- I don't know what their experience level is --

CHAIRMAN GREEN: Or if not, to protect it -MR. KIRA: Or protect it.

CHAIRMAN GREEN: -- so they don't go in there and clear-cut and -- and protect it.

MR. WUELLNER: We'll -- we'll look at both ways and let you know. I'm sorry.

MR. RAYMOS: You know, the -- the recent hurricane supposedly devastated some of the timberlands, so that might figure into whether or not you want to harvest that.

MR. WUELLNER: It could very quickly rebound and end up with not enough trees in the market. Although they typically -- something as far as the Panhandle typically has less effect on this market because of the distance to haul the tree. But they typically look at mills that are relatively close.

CHAIRMAN GREEN: Okay. Any public comment?
(None.)
MR. MAGUIRE: Are they going to do a timber inventory?

MR. WUELLNER: They have done one initially in
this forest manager --
CHAIRMAN GREEN: It was in our --
MR. WUELLNER: -- it was just done.
CHAIRMAN GREEN: -- materials. It went through all different types of trees and soils and --

MR. WUELLNER: I don't recall the -- the recommended harvest, but there was a harvest already looked at for this fall or into the winter months potentially.

And they can -- they can solidify. If we choose to -- to do it, we can get the idea of what the numbers are or whether it makes sense to do it right now or wait another year to see where -- they can -- they've got their finger on that, we do not.

CHAIRMAN GREEN: They can give us a market analysis --

MR. WUELLNER: Absolutely.
CHAIRMAN GREEN: -- as to whether it's worth it or not.

MR. WUELLNER: Even estimate the -- they can
do the tonnage and get you an idea what -- what the revenue source would even be or stream would be.

CHAIRMAN GREEN: Uh-huh.
MR. WUELLNER: I know we -- I remember in
Hernando days when $I$ was -- this goes back a lot of years nowadays but, I mean, we -- we funded a full ILS out of just tree harvest. It was phenomenal revenue income. And it's not as expensive as you think to replant, if that's what you choose to do later.

MR. MAGUIRE: As a -- as a reminder, my
family's been in timber for a hundred years --
MR. WUELLNER: A long time.
MR. MAGUIRE: -- so we did a lot of
consulting, harvesting, planting, and things.
And -- and your comment about the market, it's amazing how tertiary issues on the other side of the world can change the market in a week. MR. WUELLNER: Uh-huh. MR. MAGUIRE: Hurricanes are a major issue because you flood -- flood the market. But even the little things that -- Canada -- not little. Canada, when they were supplementing the Canadian lumber business, that affected pulpwood timber operations all the way down to

```
South Florida. And at one time timber out of
Washington State drew more money being shipped to
China than it did being shipped to the midwest. So
it -- the effects are worldwide.
        MR. RAYMOS: Yeah.
    CHAIRMAN GREEN: Okay. And we need a board
    motion. This would be to accept the staff's
    recommendation of the contract which we haven't
    seen yet. I guess we're in negotiations.
        MR. WUELLNER: Yeah.
        MR. BRUNSON: I make a motion to accept
    staff's recommendation for the consulting.
    MR. KIRA: Second.
    CHAIRMAN GREEN: Okay. Any further board
    comment?
        I just want to add -- I don't know if you
    want to -- I think we kind of addressed it, but
    with the -- the saw palms, that we make sure --
        MR. WUELLNER: I'll make sure.
        CHAIRMAN GREEN: -- that that's kind of in
    your negotiations and what have you.
        MR. WUELLNER: Absolutely.
        CHAIRMAN GREEN: Just keep that in mind. The
    berries are what we're talking about primarily.
    MR. KIRA: The berries, sure.
```

CHAIRMAN GREEN: Yeah. Any other board
comment?
(None.)

CHAIRMAN GREEN: Okay. All in favor?

MR. BRUNSON: Aye.

MR. MAGUIRE: Aye.

MR. KIRA: Aye.

MR. RAYMOS: Aye.

CHAIRMAN GREEN: Aye. Any opposed?
(None.)
CHAIRMAN GREEN: Okay. That passed.
PUBLIC COMMENT - GENERAL

CHAIRMAN GREEN: And public comments, do we have any?
(None.)

CHAIRMAN GREEN: No.

MEMBER COMMENTS \& REPORTS
CHAIRMAN GREEN: Mr. Maguire.
MR. MAGUIRE: Yeah. Just one thing. Via airline.

CHAIRMAN GREEN: Uh-huh.

MR. MAGUIRE: I came down to use Via airline, and on the positive side, airport activity was fantastic. The whole setup, the flow, it was very easy to go.

As a matter of fact, we tried it because we wanted to go up to Gatlinburg. We flew into Charlotte, rented a car and drove across. Great experience all the way around until we got ready to come back.

Drove from Gatlinburg, and it's about a four-hour drive. One hour into Charlotte we get a phone call. The flight was canceled from Charlotte to St. Augustine. So what do you do now? You can't -- and the answer was from the airline, we can book you on the next flight on Thursday. MR. WUELLNER: Yeah. MR. MAGUIRE: We said, no, it's Sunday. We can't wait till Thursday. Luckily we were in a rental car, so we just turned south and drove home. Alternative actions could have been we'd gone to Charlotte, tried to book a flight into Jacksonville and had somebody pick us up. But at that time of day, we figured it wasn't worth it. But it did bring up something. I can see where people are concerned about getting stuck --

MR. WUELLNER: Uh-huh.

MR. MAGUIRE: -- when you only have a flight
every three or four days. It was tough. But as
far as the airline goes, it was great, and the activity of the airport personnel was super all the way around.

MR. WUELLNER: Good.
CHAIRMAN GREEN: Was it a weather issue or mechanical or --

MR. MAGUIRE: Mechanical.
MR. WUELLNER: Mechanical.
CHAIRMAN GREEN: Mechanical. Okay. Mr. Kira?
MR. KIRA: At the last TPO meeting, I
basically was able to brag about the fact that we did our budget and we -- we put no taxes on the backs of our residents.

And I bragged about the fact that we're -we're going through a large capital expenditure next year, we budgeted that, and -- and, you know, 18 -- \$18 million worth of construction next year versus 3 this year, and I think it's something good for the economy. And it was accepted positively. That's it.

CHAIRMAN GREEN: Okay. Mr. Brunson?
MR. BRUNSON: The only thing I have, I think we've laid the groundwork for some great things that are about to happen that will help us in the long run. That's all $I$ have to say.

CHAIRMAN GREEN: Mr. Raymos?
MR. RAYMOS: The Aerospace Academy, probably the biggest takeaway was they're looking for rides for the students and they're having difficulty getting people to take them up and take them for a ride. A lot of the kids have never been up in an airplane and -- and it would help immensely if -if the flying community would step forward and help with that request from the school and the academy itself.

As far as the EDC, the -- they had -- the chamber had a speaker, Jack Rosenblum who wrote the book Friction, and he was at the -- he was the main speaker at the annual breakfast last Friday.

And if you didn't make that, it would have been worth your time because he talks about the change of marketing and data harvest -- harvesting, and the fact that a lot of advertising that's being done today is all wasted, that 90 percent of it is not being looked at, listened to, but yet they're still pouring all their money into TV ads and it's to no avail. But he was a very good speaker. If you ever have a chance to see him or hear him, you should take that opportunity. That's all $I$ have as far as the EDC and

Aerospace Academy, but I did have a couple of questions. I wanted to follow up on some items. And -- and one was the -- the rental car space. The -- I received some complaints that the rental car place parks their vehicles in the front of the FBO facility where public parking's supposed to be and they have -- the rental car has all of that other space to park the rental cars, and so it's -- it's frustrating people who come and want to go to the $F B O$ or any other part of the airport. And so, I -- I bring that up as a -- as a possible issue.

The other one is, I -- I had made a request for an update of the review of the study that was done on internet connections for the hangars and that that was going to be redone and brought to us for consideration, and that's been at least two or three months ago and $I$ just wanted to ask again about the review of the update on that. MR. WUELLNER: Okay. MR. RAYMOS: You know, I think it -- I said at the time that $I$ think it would be good public service to provide free internet service to the people who pay for hangar space. So...

MR. WUELLNER: Okay. We'll update you on
that.

CHAIRMAN GREEN: Yeah.

MR. KIRA: One more thing, if I may.

CHAIRMAN GREEN: Yeah, because I was
wondering. Sure, Mr. Kira?

MR. KIRA: Any follow-up on renting our
cafeteria --

CHAIRMAN GREEN: I was going to -- thank you.

MR. KIRA: -- or dining --
CHAIRMAN GREEN: Restaurant?

MR. KIRA: Restaurant.

MR. WUELLNER: I am working with the
interested party and we're trying to get to a point we can give you something that's meaningful. So, hopefully very soon.

MR. KIRA: Okay. That's all.

CHAIRMAN GREEN: Yeah. Thank you. I was
going to bring that up, also.

And then also along the lines with the St. Augustine High School, every year they do a VyStar reality fair where a lot of us have volunteered and helped these kids realize that, yes, you pay rent; and, yes, you have a car and how to budget.

And it's not necessarily Aerospace directed --

MR. WUELLNER: Right.

CHAIRMAN GREEN: -- but it's a lot of the kids that are in the academy, and it's October 30th and it's during school hours. I have volunteered I think the last three or four years in a row. You can do a half a day, whatever, a couple of hours. But literally you man a booth and you help these kids figure out what it is to budget and reality of they -- they give them out of the hat. You have one child, by the way your spouse doesn't work, and here's your salary. So they have to learn how to budget within it and work with it. And you can make it pretty interesting for them, too.

But anyway, that's coming up on the 30 th of October all day long. But the academy does involve -- Katie Maltby is involved with it, as well. So I just wanted to bring that up.

All right. Our next scheduled meeting is proposed for December 17th.

MR. WUELLNER: And just regards to that, too, we will be getting out probably next week, week after, the -- the interest memo for next year officers and committees and the like, so that you can review that at the December meeting.

CHAIRMAN GREEN: Right, because we will have had midterm elections by then, so... MR. WUELLNER: That's true, too. Yeah. CHAIRMAN GREEN: The 17th. All right. Okay. MR. MAGUIRE: Two final comments? CHAIRMAN GREEN: Yes, sir. MR. MAGUIRE: One, everybody watch television at 3:30 on Saturday and root for the Gators to beat Georgia.

MR. WUELLNER: I wasn't sure where that was going.

MR. MAGUIRE: Okay. We need that --
MR. WUELLNER: I'm with you.
MR. MAGUIRE: -- as much as possible.
CHAIRMAN GREEN: I've got to hear about that.
MR. MAGUIRE: And -- yeah, you do. And then on Wednesday, early voting starts, so you know two people to vote for. Go vote.

MR. BRUNSON: And you left out say a prayer for the Jaguars.

MR. MAGUIRE: I'm not a -- I'm not an NFL fan, so I left that out.

CHAIRMAN GREEN: That's going to require
mass --
MR. MAGUIRE: Yeah.

正

8 CHAIRMAN GREEN: -- Jewish ceremony. That's going to require everything. MR. MAGUIRE: It is. CHAIRMAN GREEN: All right. We're adjourned. Thank you. (Meeting adjourned at 5:04 p.m.)


## REPORTER'S CERTIFICATE

```
STATE OF FLORIDA )
COUNTY OF ST. JOHNS )
```

    I, JANET M. BEASON, RPR-CP, RMR, CRR, certify that
    I was authorized to and did stenographically report the
        foregoing proceedings and that the transcript is a true
    record of my stenographic notes.
    Dated this 4th day of November, 2018.
    |  | 2 | across [4] 23/7 31/9 34/19 61/3 |
| :---: | :---: | :---: |
| CHAIRMAN GREEN: [136] | 2,000 [1] 5/24 | $61 / 16$ |
| COMMISSIONER DEAN: [22] 8/10 | 20 [2] 20/21 30/25 | active [2] 18/18 20/16 |
| 8/12 8/14 8/16 8/19 10/14 10/20 11/1 | 200 [1] 31/23 | activities [3] 27/23 27/24 39/20 |
| $\begin{array}{ll}11 / 6 & 11 / 8 \\ 1 & 11 / 12 \\ 111 / 18 & 11 / 22 ~ 12 / 24\end{array}$ | 2003 [3] 22/7 22/13 23/8 | activity [2] 60/23 62/2 |
| 13/2 13/4 13/19 13/24 14/7 14/14 | 2016 [3] 16/18 16/19 16/20 | actually [13] 13/22 19/15 20/2 21/12 |
| 15/16 15/20 | 2018 [2] 1/6 69/10 | $30 / 930 / 2030 / 2430 / 2531 / 231 / 16$ |
| MR. BRUNSON: [31] 3/13 5/1 5/5 8/1 | 20th [1] 10/8 | $34 / 1753 / 1656 / 2$ |
| 8/4 8/6 16/3 17/10 17/12 18/21 23/16 | 21 [1] $2 / 9$ | add [8] 4/5 4/14 5/3 9/5 24/3 48/1 56/3 |
| 23/23 26/1 26/4 26/19 28/18 37/5 | 22 [1] 1/6 | $\begin{gathered} a \mathrm{ada}[8] \\ 59 / 16 \end{gathered}$ |
| $\begin{aligned} & 37 / 1137 / 1737 / 2037 / 25 \text { 47/11 49/20 } \\ & 49 / 2350 / 1352 / 1452 / 1759 / 1060 / 4 \\ & 62 / 2167 / 18 \end{aligned}$ | 2nd [4] 19/8 20/4 21/2 29/9 | added [1] 42/7 |
|  | 3 | addition [1] 5/13 |
| MR. BURNETT: [14] 18/16 23/19 24/1 | 3,000 [1] 5/24 | additional [8] 3/21 7/13 34/20 38 $39 / 1239 / 1741 / 1642 / 3$ |
| 25/3 26/25 44/6 44/10 45/12 45/15 | 30 [3] 2/10 15/3 49/8 | address [1] 34/15 |
| 45/19 45/24 49/2 49/4 49/11 | 30-year [3] 9/21 9/21 14/4 30th [2] 66/3 66/15 | addressed [2] 27/7 59/17 |
| MR. HARVEY: [2] 8/13 8/15 MR. HERNANDEZ: [1] 16/7 | $\begin{aligned} & \text { 30th [2] 66/3 66/15 } \\ & 32080 \text { [1] } 1 / 15 \end{aligned}$ | adequate [1] 9/16 |
| MR. HOLESKO: [16] 18/20 18/22 | 32084 [1] 1/21 | adjourned [2] 68/4 68/6 |
| 20/25 29/10 29/13 29/16 30/3 30/7 | 3:30 [1] 67/8 | 2/14 |
| 30/17 33/23 34/9 34/16 41/6 47/25 48/2 48/23 | 4 | adopt [1] 54/9 |
| MR. KIRA: [36] 3/14 5/4 5/10 5/18 | 41 [1] 2/10 | ads [1] 63/21 |
| 14/8 15/14 15/19 26/13 26/15 28/20 | 4730 [1] 1/4 | advertisement [1] 41/15 |
| 36/4 38/1 46/23 47/2 47/5 47/7 47/10 | 4:00 [1] 3/3 | advertising [1] 63/18 Aerospace [3] 63/2 6 |
| 47/14 47/17 49/17 49/25 55/9 55/14 | 4:01 [1] $1 / 7$ | Aerospace Academy [2] 63/2 64/1 |
| 55/17 56/2 56/4 56/9 59/12 59/24 60/6 | 4th [1] 69/10 | Aerospace Academy [2] 63/2 64/1 Affairs [1] 51/3 |
| 62/9 65/2 65/5 65/8 65/10 65/15 <br> MR. MAGUIRE: [83] | 5 | affected [1] 58/24 |
| MR. RAYMOS: [26] 10/11 10/19 12/21 | 50 [1] 2/11 | after [6] 3/3 6/15 6/20 17/6 46/7 66/2 |
| 12/25 13/3 13/11 13/23 14/6 26/17 | 50-year [1] 9/24 | rnoon [3] 8/23 17/6 18/21 |
| 28/21 29/2 29/5 29/11 29/14 29/20 | 5:04 [2] 1/7 68/6 | again [7] 7/17 12/9 13/5 19/21 32/1 |
| 30/4 30/12 38/4 38/21 39/2 50/1 56/14 | 6 | against [1] 44/6 |
| MR. WUELLNER: [1 | 60 [3] 2/12 2/13 41/22 | agenda [12] 2/5 3/7 3/19 4/1 4/3 4/5 |
| MS. ALBIN: [5] 16/10 16/25 17/2 18/1 | 68 [1] 2/14 | 4/14 5/4 5/9 5/13 10/6 29/1 |
| 18/12 | 69 [1] 2/15 | 51/6 64/1 |
| \$ | 6 [1] 10/6 | agreeing [2] 42/6 42/6 |
|  | 8 | greement [3] 33/2 49/5 51/1 |
| \$10 [3] $9 / 1827 / 17$ 39/21 $\$ 18$ [1] $62 / 17$ | 825-0570 [1] 1/21 | agreements [2] 42/8 42/12 |
| \$2800 [1] 39/19 | 9 | $\begin{gathered} \text { aneas } \\ 54 / 8 \end{gathered}$ |
| $\$ 30[1]$ $14 / 12$ <br> $\$ 36$ [2] <br> $9 / 19$ $13 / 13$ | 90 [1] 63/19 | air [3] 5/17 21/21 28/9 |
| 0 | 90-day [1] 41/23 | aircraft [1] 17/16 |
|  | 904 [1] 1/21 |  |
| 0570 [1] 1/21 | 95 [2] 19/15 19/22 |  |
| 1 | A | airport [32] $1 / 11 / 164 / 12$ 4/22 19/21 |
| $\text { 1/2[1] } 9 / 18$ | A.A.E [1] 1/17 | 20/10 21/18 22/8 22/11 23/5 24/25 |
| 10 [1] 9/25 | A1A [1] 11/17 <br> abandoning [3] 4/10 4/17 4/19 | 25/8 27/13 27/22 28/1 28/2 31/7 31/21 33/12 38/8 44/18 45/22 48/19 49/11 |
| 100 [3] 15/6 15/12 44/8 | abandoning [3] 4/10 4/17 4/19 |  |
| 104 [1] 1/15 | abandonment [4] 4/11 21/15 22/1 23/4 abatement [1] 26/13 | 49/12 49/22 51/17 51/21 53/14 60/23 $62 / 264 / 10$ |
| 110 [1] 19/11 | abatement [1] 26/13 <br> ability [4] 31/21 35/21 41/16 42/13 | airport authority [3] 21/18 38/8 51/17 |
| 12 [1] 9/25 | able [5] 12/14 12/18 31/13 33/17 62/11 | Airport Authority's [1] 53/14 |
| 130,000 [1] 16/19 | about [30] 5/24 6/11 6/15 9/2 10/24 | Albin [1] 16/11 |
| 131,000 [1] 16/23 | 16/21 17/16 17/20 24/8 24/21 31/23 | all [53] 3/2 4/2 4/5 4/14 5/12 7/10 8/8 |
| 131,022 [1] 16/16 | 31/25 35/14 36/15 38/11 38/13 38/24 | 10/20 12/12 12/12 15/25 19/3 19/10 |
| 142-ish [1] 18/12 | 40/6 50/7 54/22 58/16 59/24 61/6 | 19/13 19/14 19/21 19/21 20/19 25/25 |
| 143 [1] 18/12 | 61/21 62/11 62/14 62/24 63/16 64/19 | 27/15 28/17 28/23 31/3 32/8 32/23 |
| 15 [1] 38/11 | 67/15 | 34/21 34/24 35/2 35/25 36/24 39/20 |
| 150 [3] 24/22 24/24 39/21 | absolutely [4] 40/10 56/4 57/22 59/22 | 41/10 42/6 44/7 44/20 49/23 50/3 |
| 1510 [1] 1/20 | academy [5] 63/2 63/9 64/1 66/3 66/16 | 53/13 57/9 58/25 60/4 61/4 62/2 62/25 |
| 16,933 [1] 5/23 | accept [3] 26/14 59/7 59/11 | 63/19 63/21 63/25 64/7 65/16 66/16 |
| 160,000 [1] 18/9 | ACCEPTANCE [1] 3/6 | 66/19 67/4 68/4 |
| 17th [2] 66/20 67/418 [2] $2 / 962 / 17$ | accepted [3] 3/17 5/13 62/19 | ALLEGIANCE [2] 2/3 3/5 |
|  | access [3] 12/7 25/3 25/4 | allow [1] 27/20 |
|  | accommodate [2] 7/4 38/21 | allows [2] 34/17 43/20 <br> almost [2] 5/24 38/20 |

## A

along [4] 11/17 13/21 44/3 65/19 already [6] 16/20 24/9 25/2 32/16 40/4 57/13
also [12] 1/14 6/25 17/23 20/11 23/4 30/8 30/12 42/16 43/21 51/25 65/18 65/19
Alternative [1] 61/16
alternatives [1] 31/11
although [3] 21/22 49/6 56/21
always [4] 13/18 42/13 48/17 53/9
am [1] 65/12
amazing [1] 58/17
amending [1] 22/17
among [1] 15/24
amount [1] 37/14
analysis [2] 20/12 57/21
Andrew [4] 29/3 29/6 34/11 47/9 angst [1] 6/20
announced [1] 20/25
announcements [1] 7/14
annual [2] 54/1 63/14
another [8] 12/15 14/20 14/24 15/3
15/10 30/9 47/18 57/18
answer [3] 9/15 12/12 61/10
answered [1] 42/21
anticipate [1] 7/7
anticipated [2] 22/17 23/11
any [39] 3/9 6/17 11/14 11/14 12/17
12/18 15/6 20/22 22/4 22/22 23/16
23/17 23/23 26/8 26/21 27/6 27/6
27/17 27/20 28/2 28/13 29/23 30/6
36/4 36/10 44/19 46/23 47/23 48/25
49/19 52/23 54/10 56/25 59/14 60/1
60/9 60/14 64/10 65/6
anybody [1] 23/16
anymore [1] 40/25
anyone [2] 10/9 16/5
anyone's [1] 12/15
anything [3] 6/17 24/1 27/18
anyway [5] 4/17 23/10 46/17 47/1 66/15
anyways [1] 25/4
appreciate [2] 16/3 17/23
approval [5] 2/5 4/1 4/3 21/25 33/9
approve [1] 49/16
approved [3] 5/9 15/7 21/17
approving [1] 42/4
apron [1] 6/25
architectural [1] 43/13
are [61] 3/9 6/14 7/12 8/2 8/4 8/6 8/12
9/9 10/4 10/11 12/19 12/20 13/21
15/11 15/19 15/19 16/14 18/8 18/8
20/21 21/11 21/22 27/17 27/22 27/23
28/9 30/15 30/15 30/24 31/4 32/22
33/15 35/2 35/3 35/4 37/7 40/3 41/17
42/22 42/24 43/1 43/4 45/1 45/10
45/11 48/11 48/18 50/24 53/14 54/7
54/10 55/7 56/24 57/2 57/17 58/20
59/4 59/24 61/21 62/24 66/3
area [7] 4/9 10/23 11/17 12/8 19/4 22/13 23/6
areas [3] 19/20 23/2 23/6
aren't [1] 28/3
arguments [1] 10/4
around [6] 7/8 23/2 25/5 27/361/4 62/3
arrangement [1] 53/7
as [60] 3/17 4/14 5/3 6/18 9/9 9/10 11/5 12/11 13/11 16/1 16/15 20/25 20/25 21/20 21/20 22/6 23/4 23/4 23/6

23/6 23/7 23/10 25/16 28/6 29/6 29/23
38/8 38/22 38/22 39/11 42/21 43/21
45/9 45/20 49/17 51/12 51/25 53/24
54/3 54/3 54/23 56/21 56/21 57/23
58/8 58/8 58/11 58/11 61/1 61/25 62/1
63/11 63/11 63/25 63/25 64/11 64/11
66/17 67/14 67/14
ask [3] 23/20 29/21 64/18
asked [1] 24/6
aspect [1] 28/11
asset [1] 55/16
Associates [1] 41/14
assume [1] 44/16
assuming [2] 22/4 36/23
Atlantic [2] 16/6 16/7
Attorney [1] 1/16
audit [2] 3/21 3/22
AUGUSTINE [15] 1/1 $1 / 5$ 1/15 1/20
1/21 9/13 9/23 10/1 15/9 15/13 15/19
16/11 22/7 61/9 65/20
authority [10] $1 / 11 / 16$ 2/13 21/18 32/6
38/8 48/8 51/17 52/24 53/25
Authority's [1] 53/14
authorized [1] 69/7
avail [1] 63/22
available [2] 40/751/6
Avenue [1] 21/16
aviation [2] 34/20 34/21
awaiting [1] 7/12
aware [6] 6/7 7/15 11/14 21/11 22/3 44/5
away [3] 36/6 40/7 52/18
awed [1] 17/19
Aye [15] 28/19 28/20 28/21 28/22
28/23 49/24 49/25 50/1 50/2 50/3 60/5 60/6 60/7 60/8 60/9

## B

back [17] 9/22 12/23 15/13 22/6 24/23
29/3 32/9 39/24 44/6 44/16 45/8 49/2
51/14 53/13 56/1 58/5 61/5
backed [1] 55/1
backs [1] 62/13
balloon [1] 14/13
base [2] 33/23 33/23
based [6] 6/25 18/6 40/9 52/2 52/25 53/4
basic [3] 31/19 42/10 54/18
basically [11] $9 / 4$ 12/18 15/5 22/21
34/13 38/14 51/4 51/9 53/6 55/15
62/11
basis [1] 43/17
be [84]
be more [1] 33/3
beach [16] $9 / 8$ 9/11 9/13 9/23 9/24
10/1 10/23 12/7 12/17 13/8 14/18
14/18 14/23 15/7 15/9 15/13
beaches [5] 9/12 9/12 12/6 14/9 15/10 bear [1] 43/16
BEASON [3] 1/19 69/6 69/13
beat [1] 67/8
became [1] 4/22
because [20] 4/12 14/2 15/22 23/4
27/14 29/24 31/11 33/1 33/22 36/16
36/22 39/13 40/2 55/16 56/23 58/21
61/1 63/16 65/4 67/1
become [3] 4/12 32/19 42/15
becomes [2] 36/20 52/10
bed [8] 8/24 9/4 10/17 11/4 11/5 11/8 11/21 12/2
been [25] 12/14 13/17 13/18 16/18
18/11 23/8 27/3 28/16 30/19 30/19
31/1 31/8 31/12 36/7 39/25 40/4 41/12
48/4 48/8 49/6 58/12 61/17 63/6 63/16
64/17
been migrating [1] 31/1
before [3] 19/7 30/3 45/14
begin [3] 6/16 6/23 7/6
begins [1] $3 / 22$
behind [1] 31/2
being [7] 27/4 29/13 50/15 59/2 59/3
63/18 63/20
believe [3] 6/11 30/17 51/3
below [1] 37/16
benefit [3] 11/1 14/24 55/18
benefited [1] 11/22
berries [2] 59/24 59/25
best [6] 18/11 31/12 48/17 53/2 55/2 55/7
better [2] 23/1 30/21
between [3] 19/11 45/12 55/5
beyond [1] 28/10
bid [1] 42/23
bids [1] 52/14
big [1] 40/21
bigger [1] 32/20
biggest [2] 43/22 63/3
billing [1] 42/20
bird [1] 17/6
blanket [1] 22/6
blown [2] 41/20 46/16
board [22] 1/9 6/7 13/10 20/22 23/15
23/23 26/21 28/13 28/17 32/23 33/11
36/4 36/11 37/24 40/14 42/2 46/23
49/2 49/19 59/6 59/14 60/1
book [3] 61/11 61/18 63/13
books [1] 14/5
booth [1] 66/7
borrow [1] 52/20
both [9] 7/21 7/24 10/4 13/6 20/20
23/14 26/14 38/12 56/13
Boulevard [1] 1/20
boundary [1] 22/11
box [1] 43/13
brag [1] 62/11
bragged [1] 62/14
breakfast [1] 63/14
brief [2] 8/22 32/13
briefly [2] 5/17 22/19
bring [9] 6/5 6/19 38/9 39/19 39/23
61/20 64/11 65/18 66/18
broadcast [1] 27/21
brought [3] 40/4 43/15 64/16
BRUCE [3] 1/11 10/21 26/23
BRUNSON [6] 1/10 8/1 17/12 47/14 48/2 62/21
budget [4] 62/12 65/24 66/8 66/12
budgeted [1] 62/16
build [2] 36/23 36/24
build-out [2] 36/23 36/24
building [8] 31/9 31/10 33/22 33/25
34/16 34/18 34/18 35/3
bulldozed [1] 55/25
buried [1] 4/8
BURNETT [3] 1/15 18/16 49/4
busiest [2] 16/18 16/21
business [10] 2/7 2/8 8/10 16/15 20/12
33/17 41/12 42/11 48/14 58/24
busy [1] 17/25
buy [1] 6/17


| D | east [2] 13/21 34/20 | expertise [1] 43/15 |
| :---: | :---: | :---: |
| dining [1] 65/9 | easy [2] 18/21 60/25 economy [1] 62/19 | extend [2] 19/13 44/20 extended [1] 49/6 |
| direct [1] 42/5 | Ed [8] 19/17 29/8 30/16 30/20 32/2 | extension [1] 49/17 |
| directed [1] 65/25 direction [3] 36/9 | 35/1 36/12 45/20 | eye [1] 17/7 |
| directly [2] 31/14 52/9 | Ed's [1] 17/24 | F |
| director [2] 1/17 22/21 | edits [1] 54/12 | FAA [3] 28/9 30/10 36/1 |
| DIRECTOR'S [2] 2/6 5/15 | educational [1] 25/7 | facility [3] 25/5 44/4 64/6 |
| discussed [2] 15/23 | EDWARD [1] 1/17 | fact [7] 14/19 17/7 45/13 61/1 62/11 |
| discussing [2] 19/6 discussion [11] 9/1 | effect [2] 21/17 56/22 | 62/14 63/18 |
|  | effectively [2] 22/10 53/22 | fair [3] 37/14 40/9 65/21 |
| 33/11 36/4 38/6 38/13 39/24 46/23 | effects [1] 59/4 | fall [2] 47/9 57/13 |
| dissati | either [1] 10/9 | family's [1] 58/12 |
| distance [1] | elections [1] 67/2 | fan [1] 67/21 |
| division [1] 51/4 | electric [2] 6/8 6/12 | fancy [1] 23/14 |
| do [46] 4/8 9/10 9/18 9/22 9/23 12/5 | elements [1] 50/25 | fantastic [1] 60/24 |
| 12/10 12/11 14/17 20/13 21/5 21/8 | else [1] 6/18 | far [7] 18/6 20/25 54/3 56/21 62 |
| 21/8 21/10 23/13 23/17 23/18 23/18 | employees [1] 37/7 | 63/11 63/25 |
| 30/11 32/25 36/22 37/9 37/11 39/9 | end [10] 16/14 16/20 20/16 21/9 22/2 | fast [1] 39/6 |
| 40/25 41/18 42/11 43/3 43/21 45/1 | 24/9 24/10 29/18 52/8 56/20 | favor [3] 28/17 49/23 60/4 |
| 48/23 49/15 53/11 56/6 57/2 57/16 | ends [3] 24/22 27/25 28/1 | FBO [4] 6/4 7/4 64/6 64/10 |
| 57/17 57/19 58/1 58/9 60/13 61/9 61/9 | enhancements [1] 53/25 <br> enough [7] 14/17 18/18 29/22 30/6 |  |
| 65/20 66/6 67/16 | $38 / 2045 / 1156 / 20$ | feeds [1] 21/21 |
| document [1] 27/13 | entails [1] 7/2 | feet [2] 24/23 24/24 |
| does [10] 27/5 34/15 34/17 43/9 43/24 | enter [2] 51/14 51/18 | fellow [1] 16/1 |
| 43/25 43/25 46/22 49/6 66/16 | entering [2] 28/2 53/6 | fence [2] $8 / 38 / 3$ |
| doing [3] 46/24 49/22 55/23 | enters [1] 48/2 | few [10] 4/15 19/1 19/1 19/8 21/22 |
| doing [3] 46/24 49/22 55/23 | entertaining [1] 26/12 | 22/12 22/15 25/10 30/20 34/2 |
| dollar [1] 42/5 | entire [1] 19/13 | Field [1] 40/19 |
| dollars [1] 19/24 | entirely [1] 7/1 | figure [2] 56/17 66/8 |
| don't [21] 12/3 14/2 16/5 22/22 24/23 | entity [1] 54/14 | figured [1] 61/19 |
| 26/5 28/2 35/12 37/9 37/14 37/23 45/4 | environment [1] 52/6 | final [7] 10/8 20/1 20/17 30/1 30/9 54/5 |
| $56 / 1157 / 1159 / 16$ | envision [1] 43/11 | 67/5 |
|  | equipment [1] 6/17 | finally [2] 6/20 6/21 |
|  | Esquire [1] 1/15 | finance [1] 32/1 |
| 51/16 51/24 57/4 57/7 63/19 64/15 | estimate [1] 57/25 | finances [1] 32/9 |
| Doug [4] 36/13 54/9 54/12 54/16 | Estrella [3] 21/16 24/9 24/10 | financial [5] 2/4 3/6 3/9 3/13 3/22 |
| Doug [4] 36/13 54/9 54/12 54/16 | Estrella Avenue [1] 21/16 | financing [1] 20/13 |
| DOUGLAS [1] 1/15 | et [2] 27/21 27/21 | find [3] 5/16 30/21 47/11 |
| down [11] 21/23 27/19 33/18 34/7 | et cetera [2] 27/21 27/21 | fine [3] 21/10 33/6 48/15 |
| 34/16 35/9 37/3 40/22 41/8 58/25 | evaluate [1] 45/16 | finger [1] 57/19 |
| 60/22 | evaporate [1] 40/11 | fire [3] 24/23 24/24 38/22 |
| downstairs [1] 35/15 | even [8] 30/12 32/12 34/3 45/14 54/19 | firm [2] $7 / 1541 / 24$ |
| dozen [1] 54/19 | $57 / 2558 / 258 / 21$ | firms [3] 48/7 48/9 51/19 |
| draft [1] 30/9 | event [3] 39/21 40/22 53/11 | $\text { first [6] } 3 / 713 / 235 / 742 / 2147 / 21$ |
| drawing [4] 22/10 22/24 23/10 27/9 | events [1] 38/11 | $50 / 10$ |
| dredging [1] 10/2 | Eventually [1] 33/8 | five[16] 10/2 10/3 17/14 19/20 41/13 |
| drew [1] 59/2 | ever [2] 45/22 63/23 | 41/17 42/3 42/18 46/3 46/4 46/10 |
| drive [1] 61/7 | every [9] 9/25 10/2 14/10 14/11 14/13 | 46/11 46/16 47/18 49/6 54/3 |
| driver's [1] 53/9 | 49/13 54/2 61/25 65/20 | five-year [4] 41/17 46/10 46/11 46/16 |
| drove [3] 61/3 61/6 61/16 | everybody [4] 17/7 20/9 40/21 67/7 | $\text { FL [2] } 1 / 151 / 21$ |
| due [1] 6/25 | everything [1] 68/2 | flew [1] 61/2 |
| during [2] 30/12 66/4 | $\text { exact [1] } 12 / 4$ | flight [11] 16/24 17/3 34/19 35/6 35/16 |
| Duval [4] 30/24 32/22 33/18 36/7 | exceptions [1] 3/10 | 35/18 37/8 61/8 61/11 61/18 61/24 |
| Duval County [3] 30/24 32/22 33/18 | exciting [1] 20/16 | flood [2] 58/21 58/21 |
| E | exclusive [2] 27/20 45/21 | floor [1] 35/7 |
| each [3] 14/10 14/12 42/22 | exclusively [1] 43/23 | Florida [8] 1/5 12/5 13/21 30/23 44/9 |
| earlier [2] 16/13 34/12 | executive [4] 1/17 2/6 5/15 8/24 | 54/15 59/1 69/3 |
| $\text { early [5] } 7 / 14 \text { 16/21 16/22 32/5 }$ | exhibit [2] 22/18 23/5 | Florida Statute [1] 44/9 |
| earnest [1] 7/6 | exist [1] 22/8 | Florida Statutes [1] 54/15 |
|  | existing [2] 7/20 22/2 | flow [1] 60/24 |
|  | expand [5] 22/23 22/25 23/10 31/13 | flying [1] 63/8 |
| easement [22] $2 / 94 / 94 / 114 / 17$ 4/20 | 34/14 | fold [1] 26/13 |
| 4/20 4/21 21/4 21/6 21/11 21/13 21/16 21/17 22/3 22/5 22/6 22/16 22/24 | expect [1] 37/17 | follow [3] 6/6 64/2 65/6 |
| 21/17 22/3 22/5 22/6 22/16 25/16 26/13 27/14 28/6 | expenditure [1] 62/15 | follow-up [1] 65/6 |
|  | expense [1] 20/11 | foot [1] 53/3 |
| easement's [1] 23/8 | expensive [1] 58/8 | footage [1] 34/13 |
| easements [1] 26/6 easily [1] 24/19 | experience [2] 56/7 61/4 | foregoing [1] 69/8 |


| F | 11/1 12/16 14/1 14/13 18/18 19/7 | [9] 19/8 19/17 34/12 34/12 50/1 |
| :---: | :---: | :---: |
| forest [6] 51/21 51/24 53/8 53/23 54/2 | 19/15 20/4 20/19 23/20 24/25 25/24 | 63/13 6 |
| 57/5 | 27/22 27/23 28/5 30/10 34/2 36/22 | 5] 45/2 45/2 47/24 50/12 5 |
| forestry [4] 2/11 50/20 50/21 51/4 | 36/24 37/7 39/1 40/1 40/18 43 | ading [1] 34/19 |
| forgiven [3] 13/18 13/23 14/3 | 50/13 52/20 57/2 62/15 64/16 65/8 | headquarters [1] 30 |
| form [3] 27/21 42/8 54/9 | going to [1] 65/8 | ealthy [2] $9 / 11$ 55/8 |
| forthcoming [1] 12/19 | gone [1] 61/17 | hear [3] 7/12 63/23 67/15 |
| forward [18] 12/16 12/20 12/23 13/9 | good [20] 3/24 7/17 8/13 14/16 17/21 | hearing [4] 10/8 25/13 25/14 29/19 |
| 13/11 <br> 33/1 | 18/21 19/18 33/19 47/8 47/15 48/11 | hearings [1] 29/16 |
| $63$ | 48/12 49/14 49/21 54/2 55/8 62/4 | held [1] 1/3 |
| four [7] 10/18 13/6 29/7 31/2 61/7 | 62/18 63/22 64/22 | hello [2] 8/15 8/15 |
| 61/25 66/5 | got [13] 4/7 17/5 17/23 17/25 24/4 29/6 | help [6] 20/13 34/24 62/24 63/7 63/8 |
| four-hour [1] 61/7 | 29/9 44/25 49/14 56/2 57/19 61/4 | 66/7 |
| FPL [1] 26/3 | 67/15 | helped [1] 65/2 |
| Francis [1] 40/19 | gotcha [1] 39/7 | Henry [1] 16/4 |
| frankly [3] 13/20 14/2 20/19 | government [7] 9/19 13/14 13/15 1 14/12 14/21 15/11 | here [26] 5/16 5/175/18 7/9 9/25 13/19 |
| free [2] 40/15 64/23 | governmental [1] 54/14 | $31 / 1832 / 732 / 1432 / 1632 / 1634 / 23$ |
| frequently [1] 48/15 | grandchildren [1] 17/14 | 35/11 37/7 38/9 39/2 41/8 42/1 44/19 |
| Friction [1] 63/13 | grant [4] 4/11 4/21 6/18 9/20 | 48/18 |
| Friday [2] 20/6 63/14 | granted [1] 25/22 grat | here's [1] 66/11 |
| front [2] 21/14 64/5 | granting [2] 4/9 28/4 | Hernandez [1] 16/7 |
| frontage [1] 34/22 | great [10] 8/7 15/15 33/17 36/5 38/7 | Hernando [2] 51/15 58/5 |
| strating [1] 64 | 40/10 54/23 61/3 62/1 62/23 | Hernando County [1] 51/15 |
| fuel [2] 5/23 6/4 | greater [1] 32/4 | Hi [1] 8/11 |
| feling [1] 8/2 | GREEN [1] 1/10 | High [1] 65/20 |
| full [3] 41/20 46/16 58/6 | groundwork [1] 62/23 | highlight [1] |
| full-blown [2] 41/20 46/16 | group [2] 1/15 29/18 | him [3] 19/7 63/23 63/23 |
| fully [1] 31/5 | Grove [1] 1/15 | hire [2] $43 / 2045 / 23$ |
| functional [2] 19/4 19/20 | Grove [1] 1/15 | hire [2] 43/20 45/23 |
| fund [1] 20/20 | Guana [1] 11/15 | historically [1] 13/17 |
| funded [1] 58/6 | Guana River [1] 11/15 | hit [1] 14/s |
| funding [2] 9/16 20/1 | guarantee [1] 15/16 | hold [3] 18/8 18/10 47/12 |
| funds [5] 12/19 13/16 14/22 15/6 15/12 | $\text { guess [12] } 8 / 9 \text { 24/2 24/3 26/12 28/9 }$ | Holesko [3] 18/19 47/25 50/6 |
| further [5] 26/21 28/13 34/14 49/19 59/14 | 29/1 33/11 35/20 41/11 50/24 54/13 | home [3] 30/22 32/19 61/16 |
| future [4] 14/5 14/20 31/10 32/10 | 59/9 | homeowners [2] 9/6 11/25 |
|  | guessing [2] 11/23 | homes [1] 11/10 |
| G | guys [2] 3/3 43/20 | hoped [1] 56/1 |
| Galin [1] 47 | H | (lly [3] 6/22 7/5 65/15 |
| gallons [2] 5/24 5/24 |  |  |
| gate [6] 11/11 24/10 24/14 24/17 24/18 | 38/10 38/13 39/20 44/18 48/4 48/5 | hours [4] 19/1 how [15] 8/12 |
| 25/1 | $48 / 8 \text { 50/25 54/12 61/18 63/11 63/12 }$ | 35/14 37/7 38/24 38/25 40/6 40/6 |
| Gatlinburg [2] 61/2 61/6 | $64 / 1367 / 2$ | $42 / 1058 / 1765 / 2366 / 12$ |
| gators [2] 17/8 67/8 | half [7] 11/23 11/24 11/24 12/2 25/9 | How's [1] 8/18 |
| gave [2] 17/17 17/21 | 54/19 66/6 | however [4] 16/15 29/19 39/18 42/21 |
| general [5] 2/10 2/12 41/9 43/3 60/12 | handle [1] 38/25 | huge [1] 43/13 |
| generate [2] 27/24 28/5 | hangar [3] 6/20 6/24 64/24 | huh [12] 10/14 11/12 18/13 20/23 |
| generated [1] 9/6 | hangars [2] 17/24 64/15 | 36/14 39/16 40/20 51/8 58/3 58/19 |
| generations [1] 28/10 | happen [7] 14/2 14/10 20/2 20/4 31/1 | 60/21 61/23 |
| Georgia [1] 67/9 | $34 / 362 / 24$ | hh-uh [1] 20 |
| get [22] 7/6 11/15 14/9 19/4 19/17 20/8 | 34/3 62/24 | - |
| 20/16 24/10 24/17 35/1 37/14 39/5 | happened [1] 50/18 | hundred [3] 14/22 44/21 58/12 |
| 44/17 47/4 47/6 52/18 53/2 55/6 57/16 | happening [2] 19/5 20/15 | hurricane [3] 14/20 15/10 56/16 |
| 58/1 61/7 65/13 | happens [7] 24/8 24/10 31/20 | hurricanes [4] 6/2 55/4 55/5 58/20 |
| gets [4] 15/9 24/17 52/25 53/10 |  | I |
| getting [9] 3/18 7/8 14/11 41/8 42/16 | harvest [6] 53/11 56/18 57/12 57/12 |  |
| 53/6 61/21 63/5 66/22 | harvested [2] 52/25 54/25 | $\begin{array}{r} \text { rab } \\ 50 / 17 \end{array}$ |
| give [6] 8/23 16/17 50/14 57/20 65/14 | harvesting [4] 52/7 55/11 58/15 63/17 | I'll [8] 5/21 8/22 8/23 24/3 27/19 30/18 |
| 66/9 | has [16] 12/15 13/10 13/16 13/22 14/10 | 42/4 59/19 |
| given [2] 6/7 41/5 |  |  |
| giving [1] 40/7 | $48 / 854 / 1256 / 2264 / 7$ | 12/12 16/1 18/17 22/25 23/22 24/2 |
| glad [1] 39/12 | hasn't [2] 29/25 44/18 | 27/1 32/24 33/14 36/2 36/23 38/18 |
| go [27] 12/20 13/9 13/11 14/17 16/1 | hat [1] 66/9 | 39/12 41/11 43/12 52/20 56/14 67/ |
| 22/23 24/3 24/25 25/18 26/23 27/1 | hate [1] 39/19 | $67 / 2167 / 21$ |
| 27/19 29/1 29/3 30/16 33/1 33/13 | hate [1] 39/19 <br> haul [1] 56/23 | I've [4] 3/16 24/6 38/13 67/15 |
| 37/24 40/2 41/20 46/15 54/8 56/11 | haul [1] 56/23 have [89] | I've [4] 3/16 24/6 38/13 67/15 I-95 [1] 19/22 |
| 60/25 61/2 64/10 67/18 |  | idea ГЗ] 36/7 57/16 58/1 |
| goes [4] 52/12 54/4 58/5 62/1 <br> going [41] 3/20 7/3 7/5 7/14 8/23 10/5 | having [5] 30/19 32/6 34/15 45/5 63/4 | idea [3] 36/7 57/16 58/1 ILS [1] 58/7 |


|  | 1 | live [1] 32/17 |
| :---: | :---: | :---: |
| immensely [1] 63/7 | $17 / 1917 / 2218 / 418 / 7$ 22/3 22/2523/10 23/22 $26 / 25$ 30/25 31/10 31/25 | living [1] 32/16 |
| imminent [1] 33/25 |  | loan [2] 9/22 14/4loans [1] 14/12 |
| impacted [1] 38/15 | 32/4 32/18 33/1 33/11 35/5 36/11 38/5 |  |
|  | 40/15 42/10 44/13 47/12 48/1 48/15 | $\begin{aligned} & \text { loans [1] 14/12 } \\ & \text { local [3] } 9 / 7 \text { 9/8 14/18 } \end{aligned}$ |
| improvement [3] 19/2 19/23 29/10 | 48/20 50/5 51/16 52/17 53/21 54/13 | located [1] 7/3 |
| improvements [1] 20/14 | 55/6 55/25 57/7 58/7 59/16 59/2 | locations [1] 31/8 |
| luded [1] 27/8 | K | long [13] 9/1 9/21 13/8 17/16 24/14 |
| ding [1] 37/6 | Katie [1] 66/1 | 27/4 38/22 51/6 53/22 54/19 58/13 $62 / 2566 / 16$ |
| inclusive [2] 22/18 27/14 | keep [6] 14/11 17/7 20/7 32/7 36 | long-term [3] 9/21 13/8 53/22 <br> longer [2] 24/22 35/10 |
| income [1] 58/8 |  |  |
| [4] | Kevin [2] 19/9 29/8 | longer [2] 24/22 35/10 <br> look [11] 17/23 19/9 19/19 19/22 20/17 |
|  | Keystone's [1] 55/23 |  |
| itly [1 | kids [4] 63/6 65/22 66/2 66/8 | looked [3] 31/19 57/13 63/20 |
| nt [1] | kind [8] 21/13 32/12 51/12 52/17 54/1 54/4 59/17 59/20 | looking [16] 18/8 19/2 23/22 31/8 31/10$32 / 133 / 233 / 1234 / 934 / 1236 / 236 / 16$ |
| information [2] 6/8 29/19 |  |  |
| initially [2] 6/15 57/4 |  | 32/1 33/2 33/12 34/9 34/12 36/2 36/16 <br> 40/3 41/7 51/19 63/3 |
| input [8] 10/10 12/15 23/15 23/23 29 | KIRA [5] $1 / 11$ $3 / 16$ $6 / 7$ <br> know [34] $6 / 9$ $7 / 16$ $13 / 16$ | looks [1] 7/17 |
| 36/12 37/4 54/1 | know [34] 6/9 7/16 13/16 14/2 15/1 | loophole [1] 47/11 <br> lot [19] 11/18 12/4 17/21 24/11 29/24 |
| side [3] 8/3 31/9 31/20 |  |  |
| stalled [1] 6/14 |  | $\begin{array}{lllll}\text { lot }[19] & 11 / 18 & 12 / 4 & 17 / 21 & 24 / 11 \\ 32 / 17 & 33 / 14 & 33 / 15 & 37 / 9 & 37 / 11 \\ 37 / 14\end{array}$ |
| stalling [1] 6/10 | 36/11 36/19 37/6 40/2 40/8 40/9 40/15 43/12 44/3 47/3 49/13 50/7 51/15 | ( 32/17 33/14 33/15 37/9 37/11 37/14 |
| instances [3] 13/21 17/4 48/8 | 52/19 55/24 56/7 56/14 56/15 58/4 59/16 62/16 64/21 67/17 | $\begin{array}{ll} \text { lots [2] } & 10 / 2431 / 2 \\ \text { low [2] } & 9 / 21 \\ \hline \end{array} 14 / 4$ |
| insulation [1] 31/18 | knowledge [1] 44/19 |  |
| est [4] 9/22 14/4 31/5 66/23 | L |  |
| ed [2] 8/25 65/13 | lack [2] 23/1 55/20 |  |
| interesting [2] 15/5 66/13 | laid [1] 62/23 | M |
| Interestingly [1] 14/17 | land [2] 10/25 10/25landings [1] 18/9 | made [4] 10/4 51/5 54/12 64/13 |
| internally [1] 41/25 |  | MAGUIRE [3] 1/11 3/12 60/18 |
| internet [2] 64/15 64/23 | lands [1] 11/14 |  |
| interruption [2] 51/11 52/4 | language [1] 25/17 | maintain [2] 9/11 25/21 |
| Interstate [1] 19/15 |  | maintenance [1] 22/7 |
| Interstate 95 [1] 19/15 | large [2] 22/10 62/15 last [11] $3 / 85 / 259 / 2$ 17/14 18/7 41/13 | major [1] 58/20 |
| interval [1] 46/16 | $\begin{array}{\|l} \text { last [11] } \\ 41 / 15 \\ 40 / 23 \\ 50 / 25 \\ 62 / 10 \\ 63 / 2 \\ \hline \end{array}$ |  |
| inventory [1] 57/3 |  |  |
| investment [1] 53/1 | law [3] 1/15 10/16 10/16 |  |
| invite [1] 20/8 |  |  |  |
| involve [1] 66/17 | layout [3] 19/9 20/17 27/13 |  |
| involved [3] 13/19 32/20 66/1 | leaders [1] 15/24 learn [1] 66/12 | 49/16 50/6 51/22 51/25 52/12 53/1 |
|  | learn [1] 66/12 | 53/8 53/12 53/23 54/6 54/13 59/11 |
| ish [1] 18/12 | lease [8] 31/2 32/8 33/1 33/8 35/10 36/3 36/16 36/25 | makes [4] 6/1 23/8 32/18 57/1 |
| isn't [2] 45/21 51/15 |  |  |
| issue [10] 10/10 15/23 23/3 24/13 | least [9] 10/17 12/8 13/6 25/22 34/3$37 / 547 / 4$ 47/18 64/17 | Maltby [1] 66/17 |
| 24/21 42/20 48/23 58/20 62/5 64/1 |  |  |
|  | leave [3] 20/5 47/20 54/6 | managed [1] 54/2 |
| issues [10] 7/7 9/9 17/5 22/22 24/4 | leaves [1] 47/14 |  |
|  | left [3] 20/10 67/19 67/22 manager [2] 22/20 57/5 <br> legal [3] 23/17 23/19 36/11 many [6] 10/23 10/24 12/3 12/3 12/3 |  |
|  |  |  |  |
|  | lengthy [1] 9/1 | 37/7 |
| $\begin{array}{\|c} \text { Item [/ } \\ 50 / 23 \end{array}$ | ```Leon [1] 1/20 less [2] 50/24 56/22 let [7] 5/21 6/9 7/16 14/16 14/16 37/5 56/14``` | map [1] 23/1 <br> March [1] 7/9 |
|  |  |  |
|  |  | market [10] 52/12 54/23 55/20 56/2 |
| itself [3] 18/24 22/24 63/10 |  | 56/20 56/22 57/20 58/16 58/18 58/21 |
|  | level[3] 24/7 43/15 56/7 <br> licenses [1] 35/24 | marketability [1] 52/1 <br> marketable [1] 52/11 |
| J |  |  |
| Jack [1] 63/12 | $\text { like [21] } 4 / 47 / 169 / 129 / 25 \quad 14 / 9 \quad 15 / 3$ | marketed [2] 55/21 55/22 |
| Jacksonville [2] 32/18 61/18 | 15/9 17/13 21/5 24/1 24/23 35/24 | marketing [1] 63/17 |
| Jaguars [1] 67/20 | 36/12 36/17 36/22 37/3 38/14 43/16 | marshal's [1] 38/22 |
| JANET [3] 1/19 69/6 69/13 | line [5] 4/13 4/21 4/22 28/8 50/10 <br> lines [3] 21/18 22/8 65/19 <br> list [1] 55/16 <br> listened [1] 63/20 <br> literally [2] 20/5 66/7 <br> little [8] 16/17 23/9 25/17 32/24 50/24 <br> 55/9 58/22 58/22 | mass [1] |
| January [1] 25/14 |  | master [15] $2 / 9$ 18/20 18/24 20/25 27/4 27/5 27/9 27/10 27/13 29/13 30/1 |
| Jewish [1] 68/1 JOHNS [5] 1/1 1/15 12/5 33/18 69/4 |  | 34/15 43/21 47/5 48/7 |
| JOHNS [5] 1/1 1/15 12/5 33/18 69/4 Johnson [1] 18/25 |  | master plan [10] 18/24 $27 / 42$ |
| Johnson [1] 18/2 |  | 27/10 29/13 30/1 34/15 47/5 48/7 |
| Judge Traynor's [1] 52/21 |  | master plan's [1] 27/13 match [1] 27/5 |

Mr. Burnett [2] 18/16 49/4
Mr. Dean [1] 8/9
Mr. Hernandez [1] 16/7
Mr. Holesko [3] 18/19 47/25 50/6
Mr. Kira [2] 6/7 62/9
Mr. Maguire [2] 3/12 60/18
Mr. Raymos [2] 38/4 63/1
Mr. Wuellner [3] 4/3 5/14 19/6
MST [1] 10/24
MSTU [2] $9 / 512 / 1$
MSTUs [1] 40/14
much [5] 6/20 10/25 11/21 39/22 67/14 multiple [1] 48/5
multiyear [1] 46/25
my [17] 4/8 9/10 13/8 13/14 16/1 17/14 31/18 38/17 38/19 42/20 43/22 44/19
46/14 48/21 55/12 58/11 69/9
myself [1] 17/21

## N

Nassau [1] 31/1
Nassau County [1] 31/1
nature [1] 6/2
necessarily [3] 45/21 55/2 65/25
necessary [1] 30/7
need [14] 4/10 5/2 5/2 9/16 23/15
23/17 23/18 23/18 25/6 32/25 37/23
51/24 59/6 67/12
needed [4] 9/5 15/7 15/12 20/13
negatives [1] 33/15
negotiations [3] 41/21 59/9 59/21
never [3] 13/17 50/17 63/6
new [8] 7/19 31/10 34/18 34/19 51/15
51/16 55/19 55/25
next [23] 3/23 4/2 6/22 7/1 7/2 7/6 7/18
17/25 19/18 20/25 29/1 38/16 39/9
41/10 46/16 47/1 50/21 61/11 62/16
62/17 66/19 66/22 66/23
NFL [1] 67/21
nice [1] 17/22
nickel [1] 15/4
no [36] 4/18 6/14 7/7 13/20 16/8 17/7
20/23 20/24 21/10 22/4 25/9 26/2 26/4
26/7 26/10 27/8 28/11 28/17 33/1
33/25 35/10 41/25 42/5 44/22 44/22
47/15 48/9 48/16 48/16 49/14 54/21
55/24 60/16 61/13 62/12 63/22
Nobody [1] 16/6
nobody's [1] 16/9
non [2] 34/21 47/24
non-aviation [1] 34/21
non-public [1] 47/24
none [11] 3/11 3/14 3/15 28/15 28/24
49/1 50/4 57/1 60/3 60/10 60/15
north [2] 7/3 9/11
Northeast [2] 12/5 30/23
Northeast Florida [2] 12/5 30/23
Northrop [1] 16/9
not [64] 6/2 7/1 7/13 9/20 10/25 11/13 11/14 12/4 12/14 12/16 12/18 13/6 13/9 13/25 14/4 14/15 14/20 15/18 16/6 16/8 22/24 23/3 24/12 28/5 32/21 35/1 36/20 37/10 38/22 39/5 39/14 39/21 42/24 42/25 43/1 43/9 43/22
43/24 43/25 43/25 44/7 45/14 46/6 48/21 52/15 52/25 53/18 53/20 53/20 54/1 55/2 55/7 55/13 56/9 56/18 56/20 57/19 57/24 58/8 58/22 63/20 65/25 67/21 67/21
notably [1] 22/13
note [1] 18/4
notes [1] 69/9
nothing [4] 16/7 18/17 33/2 34/1
notice [2] 27/16 49/8
noticed [1] 25/19
November [8] 10/6 10/8 16/20 19/8
20/4 21/2 29/9 69/10
now [30] 14/3 14/15 15/19 16/22 19/5
19/16 20/3 20/15 21/6 23/22 30/24
$31 / 3$ 31/4 31/5 31/15 31/24 32/5 32/22
33/25 34/8 34/14 41/18 50/12 51/21
53/24 54/25 55/1 56/1 57/18 61/9 nowadays [2] 40/3 58/6
number [4] 11/10 12/4 37/15 55/23
numbers [4] 16/13 18/10 37/3 57/17

## O

objections [1] 22/4
obviously [5] 25/20 32/2 36/15 36/17 51/22
occupancy [1] 32/3
occur [2] 7/5 21/16
occurred [2] 4/11 22/13
occurs [1] 52/10
oceanfront [2] 9/6 11/25
October [3] 1/6 66/3 66/16
October 30th [1] 66/3
off [7] 6/22 14/5 25/9 30/25 33/16
39/14 47/9
offer [1] 9/17
offered [1] 45/9
office [10] 2/10 3/23 17/24 29/2 30/14
31/13 31/17 45/1 45/5 45/13
officers [1] 66/24
offices [2] 31/2 31/3
oh [8] 3/24 8/17 23/24 35/16 46/4
47/22 47/24 55/22
okay [66] 3/7 3/24 5/3 5/5 5/7 7/22 7/25
8/8 8/17 8/22 11/8 14/8 15/21 16/2
17/2 18/19 20/22 21/3 21/12 26/8
26/11 27/3 27/16 28/12 28/12 28/16
29/21 30/15 30/19 32/23 33/5 33/10
34/11 34/25 35/25 39/4 39/7 41/4 43/2
43/10 43/10 44/2 44/10 45/15 45/19
45/24 46/8 46/13 46/13 46/20 46/21
47/17 49/23 50/21 56/25 59/6 59/14
60/4 60/11 62/9 62/21 64/20 64/25 65/16 67/4 67/12
once [5] 4/11 4/22 19/25 21/15 40/4 one [38] 5/13 8/17 8/24 9/18 10/7
10/11 10/13 11/3 11/21 12/8 13/6 13/7
13/12 13/15 17/5 17/15 18/4 21/13
22/4 24/8 25/6 31/25 38/14 41/2 42/20
46/22 47/24 48/21 49/3 57/4 59/1
60/19 61/7 64/3 64/13 65/3 66/10 67/7
one-time [3] $9 / 18$ 11/3 13/7
ongoing [1] 9/24
only [9] 3/21 8/20 34/25 38/10 38/17
45/22 47/24 61/24 62/22
open [1] 12/12
operated [1] 6/14
operates [1] 15/2
operations [5] 7/5 16/25 18/15 31/6 58/25
opinion [2] 13/8 23/9
opportunities [1] 28/3
opportunity [2] 31/5 63/24
opposed [3] 28/23 50/3 60/9
option [5] 31/12 36/21 41/20 46/5 46/6
options [1] 41/19

| O | paying [1] 34/14 | PRESENT [2] 1/9 1/14 |
| :---: | :---: | :---: |
| order [2] 3/3 19/4 | pays [1] 14/2 | sented [2] 3/18 49/17 |
| ordering [1] 19/10 | penny [1] 9/4 people [11] 15 | 66/13 25/12 24/19 24/5 |
| ordinance [1] 10/6 | 48/18 53/7 61/21 63/5 64/9 64/24 | prevent [3] 43/7 43/9 44/1 |
| original [4] 23/11 44/7 44/21 44/23 | 67/18 | previous [1] 51/13 |
| other [29] 4/8 4/24 5/7 7/10 11/14 12/2 13/12 13/19 21/22 22/15 24/20 27/17 | per [3] 31/23 31/25 53/3 | price [1] 53/2 |
| 28/13 34/25 36/4 39/20 41/19 44/2 | percent [6] 14/22 15/6 15/12 44/8 | primarily [5] 4/25 21/21 21/24 51/22 |
| 48/5 48/9 48/11 48/18 48/25 49/19 | 44/21 63/19 | 59/24 |
| 58/17 60/1 64/8 64/10 64/13 | Perfect [1] 41/6 | printout [1] 35/2 |
| others [1] 48/8 | perhaps [1] 38/15 | prior [1] 7/9 |
| otherwise [4] 12/16 25/18 37/17 55/8 | period [4] 6/16 19/13 30/9 30/1 | private [2] 11/22 54/ |
| ought [1] 39/18 | periodically [1] 22/17 |  |
| our [43] 3/8 3/8 3/21 9/1 9/7 10/6 10/17 | permanent [5] 15/15 30/22 31/17 36/20 | prob [1] 36/17 |
| 15/18 16/15 16/17 16/21 18/25 20/25 | permission [1] 17/17 | 39/9 63/2 66/22 |
| 23/9 28/6 29/12 30/22 31/6 31/13 | permits [1] 6/21 | problem [1] 25/10 |
| 31/13 32/14 32/14 32/14 32/19 34/22 |  | problems [2] 44/19 47/15 |
| 42/17 42/17 46/25 46/25 48/5 48/13 | person [1] 27/21 | problems [2] 44/19 47/22 |
| 48/13 48/14 48/17 48/17 53/7 53/20 | personnel [1] 62/2 | proceedings [1] 69/8 |
| 53/23 57/6 62/12 62/13 65/6 66/19 | perspective [2] 16/17 42/17 | proceeds [2] 52/9 53/15 |
| our easement [1] 28/6 | phasing [1] 19/23 | proceeds [6] process [6] 25/13 32/5 34/2 41/21 |
| out [34] 6/8 6/12 7/9 11/21 13/4 14/13 | phenomenal [1] 58/7 | 41/23 44/12 |
| 17/7 19/14 19/22 20/8 20/20 33/17 <br> 34/21 36/17 36/23 36/24 42/16 42/22 | phone [3] 51/11 52/4 61/8 | produce [1] 49/14 |
| $44$ | pick [2] 8/18 61/19 | product [1] 55/20 |
| 53/20 55/3 55/9 58 | pieces [1] 22/15 | professional [2] 31/16 35/2 |
| 66/22 67/19 67/22 | place [4] 23/8 38/11 55/8 64/5 | professionalism [1] 48/ |
| outside [8] 8/3 8/4 8/5 27/24 28/6 43/8 | placement [2] 9/18 11/3 | program [8] 9/8 9/14 9/23 13/19 19/2 |
| 43/13 50/16 | plan [20] 2/9 12/13 12/14 18/20 18/24 | 19/23 29/10 51/9 |
| over [12] 5/17 5/20 5/24 5/25 16/22 | 20/25 27/4 27/5 27/9 27/10 27/13 29/8 | project [18] 6/5 6/25 7/7 7/10 10/1 |
| 21/18 31/8 38/12 42/12 50/18 52/11 | 29/13 29/25 30/1 34/15 46/25 47/5 | 10/23 11/3 13/15 14/19 15/8 34/4 42 |
| 53/25 | 48/7 51/2 | 42/22 43/6 43/11 43/14 43/17 43/17 |
| oversee [2] 53/7 53/23 | Plan B [2] 12/13 12/14 | project-by-project [1] 43/17 |
| owe [1] 39/13 | plan's [1] 27/13 | project-wise [1] 6/5 |
| own [2] 25/22 39/9 | planes [1] 17/24 | projections [2] 20/11 |
| owned [1] 10/25 | planner [1] 18/25 | projects [9] 6/19 13/7 13/14 19/3 19/10 |
| owner [2] 49/7 49/9 | planning [5] 19/12 19/13 20/12 33/22 | 19/12 19/25 20/18 42/10 |
| ownership [1] 22/19 |  | property [11] 4/13 4/22 6/11 22/9 |
| owns [2] 24/11 51/21 | plans [1] 54/7 | 22/14 22/19 23/2 23/5 27/15 28/2 |
| P | please [1] 8/14 | proposed [2] 51/10 66/20 |
| p.m [3] 1/7 1/7 68/6 | PLEDGE [3] 2/3 3/4 3 plus [1] 20/21 | protect [4] 55/13 56/9 56/10 56/12 provide [1] 64/23 |
| PAGE [1] 2/2 | pocket [1] 53/21 | provided [1] 4/6 |
| pages [1] 54/19 | point [10] 4/12 7/11 14/16 26/12 28/4 | providing [1] 28/8 |
| able [1] 5 | 39/6 41/17 44/17 44/20 65/13 | provisioned [1] 41/15 |
|  | point's [1] 18/11 | provisions [1] 42/14 |
| 59/1 | pointed [1] 45/20 | public [30] 2/12 8/6 11/14 11/19 11/22 |
| palms [1] 59/18 | policy [5] 12/9 12/10 15/23 39/24 40/9 | 12/4 12/9 12/10 14/1 15/23 24/16 26/8 |
|  | Ponce [1] 1/20 | 26/10 29/15 29/19 29/19 29/23 29/24 |
| parcel [1] 22/2 | portion [1] 25/21 | 29/24 31/22 40/15 47/21 47/23 47/24 |
|  | position [1] 14/1 | 48/25 56/25 60/12 60/13 64/6 64/22 |
|  | positions [1] 38/9 | pull [1] 33/17 |
| 37/8 37/9 37/14 | positive [5] 7/17 33/14 33/16 33/20 | pulpwood [1] 58/24 |
| parking's [1] 64/6 | 60/23 | pure [1] 27/22 |
| parks [2] 11/14 64/5 | positively [1] 62/19 | purpose [1] 44/15 |
| part [8] 6/18 21/13 22/2 28/1 35/16 | positives [1] 33/15 | pursuing [1] 22/4 |
| 35/18 48/14 64/10 | possibility [1] 55/10 | pushing [1] 36/7 |
| participate [2] 9/17 12/11 | possible [2] 64/11 67/14 | put [10] 15/12 25/12 32/8 33/18 38/20 |
| particular [1] 53/4 | possibly [1] 34/20 | 42/22 52/21 55/2 55/15 62/12 |
| partner [4] 2/7 8/10 34/4 34/6 | posted [1] 16/13 | putting [1] 14/11 |
| party [2] 38/25 65/13 | potential [1] 24/16 | Q |
| passed [1] 60/11 | pouring [1] 63/21 |  |
| Passero [13] 2/10 2/10 18/24 29/1 | pouring [1] 63/21 <br> prayer [1] 67/19 | question [8] 9/15 12/10 12/10 13/4 13/12 32/10 44/25 55/12 |
| 30/14 31/4 32/2 32/6 32/21 41/9 41/14 $41 / 2542 / 16$ | pre [3] 14/23 15/13 15/18 | questioning [1] 48/21 |
|  | pre-storm [3] 14/23 15/13 15/18 | questions [7] 20/22 23/16 23/23 30/2 |
| passes [1] 28/25 | preference [1] 41/24 | 30/5 42/21 64/2 |
| past [1] 19/1 | prepared [1] 51/5 | quick [1] 8/23 |
| pay [5] 15/6 15/11 36/24 64/24 65/23 | presence [1] 34/23 | quickly [4] 24/6 25/12 31/12 56/19 |



## S

significantly [1] 32/4
similar [2] 9/23 29/17
similarly [1] $6 / 4$
simple [1] $4 / 7$
since [9] 12/22 14/9 21/11 22/13 23/7
23/8 26/12 32/16 41/13
sir [4] 3/18 29/2 45/13 67/6
site [1] 6/23
sitting [2] 22/14 31/15
situation [4] 36/20 36/21 39/2 40/18
six [2] 10/3 16/21
size [1] 11/15
slightly [1] 6/3
so [92]
soils [1] 57/9
sold [2] 53/10 53/16
solicit [1] 52/14
solidify [1] 57/15
some [26] 4/24 6/7 7/12 7/12 7/13
13/19 17/24 20/11 22/14 23/15 24/15
25/10 28/4 31/17 31/19 36/12 39/24
42/15 48/3 48/9 54/3 54/24 56/16
62/23 64/2 64/4
somebody [5] 43/20 44/5 45/8 48/12 61/18
something [15] 5/22 35/2 36/18 36/19
36/22 43/14 43/15 43/16 52/24 53/10
54/4 56/21 61/20 62/18 65/14
somewhere [1] 33/23
soon [2] 23/4 65/15
sorry [4] 22/25 27/1 27/2 56/14
sort [2] 40/6 41/11
sound [1] 31/17
source [3] 9/16 12/15 58/2
south [6] 9/12 31/1 32/17 32/18 59/1 61/16
South Florida [1] 59/1
space [13] 2/10 30/14 31/17 32/3 32/7
34/8 40/7 40/16 45/1 45/5 64/3 64/8
64/24
speaker [3] 63/12 63/14 63/22
spearheading [1] 41/11
specialty [1] 48/5
specific [2] 52/1 54/17
specifically [1] 28/3
speed [2] 6/6 6/19
spelled [1] 44/12
spend [1] 12/6
spent [1] 19/1
spouse [1] 66/10
square [1] $34 / 13$
ST [8] $1 / 1$ 1/1 $1 / 5$ 1/15 1/15 1/20 $1 / 21$ 69/4
St. [12] 9/13 9/23 10/1 12/5 15/9 15/13 15/19 16/11 22/7 33/18 61/9 65/20
St. Augustine [9] 9/13 9/23 10/1 15/9
15/13 15/19 16/11 22/7 61/9
St. Augustine High School [1] 65/20
St. Johns County [2] 12/5 33/18
staff [12] 24/5 24/7 24/19 25/7 32/14
32/14 35/2 38/3 42/17 49/17 50/6
54/21
staff's [5] 26/15 26/16 28/18 59/7 59/12
stand [2] 3/4 16/22
standpoint [1] 36/12
start [3] 7/1 7/18 33/16
started [1] 30/25
starting [3] 3/23 7/2 43/7
starts [1] 67/17
state [11] $9 / 7$ 9/17 10/15 10/16 11/3 12/19 14/18 51/2 51/4 59/2 69/3
states [1] 17/15
station [1] 11/11
stations [3] 6/9 6/13 8/2
statistics [1] 31/19
Statute [1] 44/9
Statutes [1] 54/15
stay [1] 39/14
stayed [1] 17/20
staying [1] 32/15
stays [1] 50/6
stenographic [1] 69/9
stenographically [1] 69/7
step [2] 36/8 63/8
STEVE [1] 1/11
still [11] 20/24 24/12 25/10 31/21 32/7
38/16 39/2 45/17 45/17 53/9 63/21
stop [1] 17/25
storm [3] 14/23 15/13 15/18
story [1] 17/17
stream [1] 58/2
street [2] 1/15 31/9
stretch [2] 11/10 11/17
strike [1] 17/6
strong [1] 7/18
stuck [2] 46/14 61/22
students [3] 37/9 37/16 63/4
study [2] 12/23 64/14
stuff [4] 40/3 54/24 55/6 55/25
Subject [1] 52/22
submitted [1] 30/10
suffice [1] 54/18
suits [1] 23/14
summary [2] $8 / 24$ 20/11
Sunday [1] 61/13
super [4] 10/13 10/18 13/1 62/2
supplemental [2] 42/8 42/11
supplementing [1] 58/23
support [5] 20/13 31/22 31/23 31/24
38/6
supposed [1] 64/6
supposedly [1] 56/16
sure [16] 7/2 8/21 16/1 18/16 18/19
21/7 25/21 29/22 33/15 48/23 50/6
59/18 59/19 59/25 65/5 67/10
surpass [1] 16/19
surpassed [1] 16/21
SUZANNE [1] 1/10
SWOT [1] 20/12
system [1] 9/11
$T$
T-hangar [2] 6/20 6/24
table [1] $14 / 3$
take [11] 17/17 21/17 30/10 30/18 36/6
37/9 38/11 51/19 63/5 63/5 63/24
takeaway [1] 63/3
taken [1] 14/5
takeoffs [1] 18/9
taking [1] 19/3
talk [2] 32/4 37/5
talked [1] 34/11
talking [3] 10/24 24/2 59/24
talks [1] 63/16
Tammy [7] 16/10 16/11 17/9 17/11
17/17 17/20 18/1
Tammy's [1] 17/13
tasks [1] 20/10
$\operatorname{tax}[13]$ 8/24 9/3 9/4 10/11 10/17 11/4

11/5 11/8 11/21 12/2 14/25 15/1 36/5
tax will [1] 11/8
taxes [2] 40/3 62/12
taxpayers [1] 39/14
TDC [1] 10/16
team [4] 48/6 48/12 48/13 48/17
teammate [1] 48/17
technical [1] 29/18
technically [2] 3/22 28/10
television [1] 67/7
tell [2] 14/1 17/23
temporary [3] 7/3 33/21 36/20
ten [2] 46/1 46/14
ten was [1] 46/14
ten-year [1] 46/1
tenants [1] $35 / 3$
tend [1] 51/14
term [5] 9/21 13/8 24/14 41/17 53/22
terminal [1] $7 / 4$
terminate [1] 42/13
terminated [1] 49/7
terms [3] 36/16 36/25 42/10
tertiary [1] 58/17
testing [2] 35/15 35/21
than [5] 5/7 24/22 24/24 49/14 59/3
thank[15] 5/8 14/7 16/3 16/4 17/9
17/25 18/3 18/15 21/3 30/13 41/6 41/7
65/8 65/17 68/5
Thanks [2] 16/2 55/4
that [248]
that's [64] 7/3 7/5 7/9 8/14 10/10 11/1 12/20 13/9 14/1 14/15 14/24 15/15
15/16 15/21 16/22 17/8 19/5 19/15
19/25 20/2 20/15 20/21 21/10 25/6
25/7 32/10 32/13 33/7 33/19 34/7
35/16 35/18 36/24 37/18 38/14 39/20
39/21 39/21 42/19 46/8 46/13 46/18
46/25 47/15 48/15 49/15 50/10 51/2
51/10 52/6 55/19 58/9 59/20 62/20
62/25 63/18 63/25 64/17 65/14 65/16
66/15 67/3 67/23 68/1
their [12] 6/25 7/18 22/22 25/22 30/11
39/9 42/1 46/24 56/7 57/19 63/21 64/5
them [21] 3/17 15/3 17/16 17/18 19/4
24/6 25/10 25/22 30/10 32/15 35/4
37/11 43/20 46/2 47/6 47/16 53/19
63/5 63/5 66/9 66/13
themselves [1] 12/1
then [26] 3/17 5/12 5/21 8/8 9/15 10/7
13/6 20/8 20/11 20/18 23/2 24/15
25/14 26/11 26/14 28/25 29/12 29/15
33/11 44/16 47/5 47/6 54/6 65/19 67/2
67/16
there [45] 3/9 4/13 7/2 7/16 9/9 10/4
11/18 13/15 13/20 16/14 17/20 21/22
21/23 24/16 25/19 26/17 27/6 27/17
$30 / 630 / 833 / 1535 / 435 / 936 / 1837 / 24$
38/13 38/20 38/23 39/10 40/22 44/4
44/12 47/10 48/7 48/11 49/8 50/24
52/2 52/6 53/13 55/3 55/10 55/13
56/11 57/12
there'll [1] 54/3
there's [22] 11/16 11/16 19/11 22/2
25/16 27/17 28/16 29/22 33/1 33/2
33/25 34/1 36/19 44/22 44/22 45/2
45/11 48/11 54/21 54/25 55/6 55/23
these [9] 8/6 14/11 31/20 43/20 51/14
51/18 53/7 65/22 66/8
they [84]
they'll [2] 7/6 39/8

| T | transferred [1] 50/15 | 61/19 62/24 64/16 65/21 |
| :---: | :---: | :---: |
| they're [17] 24/8 24/20 24/21 28/5 <br> $32 / 1634 / 1440 / 1440 / 1445 / 2146 / 24$ <br> $48 / 2554 / 1755 / 1356 / 663 / 363 / 4$ <br> $63 / 20$ <br> they've [2] 49/14 57/19 <br> thing [10] $8 / 20$ 17/20 24/20 38/10 40/25 | transfers [1] 23/5 |  |
|  | traveling [1] 24/16 | 27/22 27/23 34/18 37/13 38/16 60/2 |
|  | Traynor's [1] 52/21 tree [2] 56/23 58/7 | used [2] 51/1 55/25 <br> uses [1] 21/22 |
|  | trees [8] 51/20 52/3 52/5 53/5 54/5 | g [1] 28/6 |
|  | 55/7 56/20 57/9 | lities [1] 22/21 |
| thing [10] 8/20 17/20 24/20 38/10 40/25 44/2 49/21 60/19 62/22 65/3 | tried [2] 61/1 61/1 | utility [3] 6/20 27/14 34/16 |
| things [10] 5/1 6/2 26/24 37/18 48 | trim [1] 25/20 | V |
| 51/24 53/13 58/15 58/22 62/23 <br> think [33] 4/23 11/9 11/9 11/16 17/14 | truck's [1] 24/2 | vac |
|  | trucks [1] 24/23 | value [2] $42 / 556 / 2$ |
|  | true [2] 67/3 69/8 | varies [1] 53/4 |
| 39/13 39/18 40/1 41/4 49/21 51/5 | try [4] 20/2 20/20 32/8 48/17 | various [1] 42/9 |
|  | trying [4] 19/3 30/21 55/6 65/13 | vehicle [2] 6/8 6/ |
| 54/19 54/22 58/9 59/17 62/18 62/22 $64 / 21$ 64/22 66/5 | Tuesday [1] 9/2 | vehicles [1] 64/5 |
| thinking [1] 43/12 | turn [1] 25/5 | in [1] 39/11 |
| this [78] | around [1] | rsion [1] 32/13 |
| those [18] 6/11 6/14 7/15 8/25 12/6 |  | S [3] $11 / 17$ |
| 16/13 18/10 19/24 20/13 28/9 31/14 | $\text { tweaks [1] } 25$ | 22/9 39/22 54/18 56 |
| 40/10 40/14 42/11 45/1 53/8 53/13 | two [20] 6/11 6/22 | 65/15 |
| though [3] 24/24 32/12 43/19 | 0/10 21/13 24/4 26/13 29/1 | Via [2] 60/19 60 |
| thought [3] 33/7 46/18 50/7 <br> three [7] 6/15 12/24 18/8 54/2 61/25 | /57/17 | $R[3] 1 / 121$ |
|  | two-fold | -[2] 10/23 |
| 64/18 66/5 | two-part [1] 21/13 | Vilano Beach [1] 10/ |
| three-year [1] 6/15 | type [4] 40/18 51/9 51/13 | Vinny's [1] 16/6 |
| 18/10 25/1 31/14 40/18 41/20 46/ | types [1] 57/9 | visit [1] 12/6 |
|  | typically [6] 43/19 52/9 54/2 56/2 | visited [1] 17/15 |
| 57/9 62/15 throughout [2] 31/20 52/2 |  | volume [1] 18/5 |
| Thursday [2] 61/11 61/14 | U | volunteered [2] 65 |
|  | U. | 108 |
| ties [1] 24 | U. | 37/24 6 |
| till [1] 61/14 | 5 | voted |
| timber [12] 50/25 51/1 52/1 52/10 53/15 54/24 55/1 55/2 57/2 58/12 | uh [12] 10/14 11/12 18/13 20/23 36/14 | votes [1] 10/1 |
|  | 39/16 40/20 51/8 58/3 58/19 60/21 | voting [1] 67/17 |
| timberlands [1] 56/17 |  | VyStar [1] 65/21 |
| [34] 9/18 |  | W |
| 14/13 16/19 20/5 23/7 27/4 29/22 30/6 | 61 | wait |
| 31/9 36/8 41/16 42/9 42/9 42/12 4 |  | wall [2] 31/3 31/1 |
| 43/12 43/12 51/6 52/6 52/15 53/4 | ultimately [4] 42/2 45/17 52/24 53/1 | walls (1) $31 / 14$ |
| 53/25 54/22 55/2 55/7 58/13 59 | umpteen [1] 47/1 | want [23] 9/10 12/11 15/25 2 |
| 61/19 63/16 64/22 | underground [2] 25/23 25/2 | /13 29/22 31/11 32/13 32/19 |
| times [2] 48/11 | underlying [1] 44/23 | /16 45 |
| timing [1] | understand [6] 4/16 37/2 40/17 44/24 | 54/22 56/18 59/16 |
| today [8] 3/22 5/1 | 21 54/23 | want to [1] 59/17 |
|  | understanding [1] 38/1 | wanted [11] 6/6 6/9 8/21 15/22 17/22 |
| $\begin{aligned} & \text { together [2] } \\ & \text { ton }[1] 53 / 3 \end{aligned}$ | Understood [2] 30/4 48/24 | 32/4 43/14 61/2 64/2 64/18 66/18 |
| tonnage [1] 58/1 | undone [1] | wantin |
| too [6] 3/17 48/14 | unfamiliar [1] 25/7 | nts [2] 10/9 |
| 67/3 | universal [1] $35 / 21$ | was [60] 3/20 8/23 11/20 11/20 12/23 |
| top [2] 5/20 8 |  | 6/1 |
| total [2] 18/15 37/15 | up/11 11/15 12/14 16/14 17/18 18/1 | 38/11 38/17 39/1 42/20 43/6 43/22 |
| tough [2] 41/2 61/25 | 24/5 24/23 25/12 28/1 30/15 31/13 | 44/8 44/15 44/16 46/8 46/14 48/21 |
|  | 32/22 37/9 39/19 40/4 43/18 52/21 | 48/22 52/17 52/19 55/12 57/6 57/7 |
|  | 55/1 56/20 61/2 61/19 61/20 63/5 63 | (12 58/5 58/7 60/23 60/24 61/8 |
|  | 64/2 64/71 65/6 65/18 66/15 66/18 | 61/10 61/25 62/1 62/2 62/5 62/11 |
| tower [6] 4/24 4/25 16/10 16/12 17/18 | update [7] 2/9 18/20 18/23 22/17 64/14 | 62/19 63/3 63/13 63/13 63/22 64/3 |
| 21/21 | 64/19 64/25 | 64/14 64/16 65/4 65/8 65/17 67/10 |
| [1] | updated [1] 20/7 | 69/7 |
|  | updates [4] 2/7 7/11 7/13 8/10 | Washington [ |
| $\text { ts [1] } 52 / 1$ | upon [1] 49/7 | wasn't [3] 44/13 61/20 67/10 |
| $\begin{array}{llllllllllll} \\ \text { traffic [5] } & 5 / 17 & 16 / 16 & 18 / 5 & 21 / 21 & 28 / 9\end{array}$ | urgency [1] 54/21 | wasted [1] 6 |
| trailer [1] 7/3 | us [22] 6/7 6/15 7/16 22/4 25/12 32/17 | watch [1] $67 /$ |
| transcript [1] 69/8 |  | [1] 51/ |
| transfer [1] 21/17 | 51/23 51/25 53/2 53/8 53/18 57/20 | water [1] 22/8 |


| W | whole [2] 36/8 60/24 | your [18] 5/14 10/10 23/14 23/14 32/15 |
| :---: | :---: | :---: |
| waters [1] 51/16 | why [1] 46/13 wildlife [1] 17/4 | 44/25 55/7 58/16 59/21 63/16 66/10 |
| way [26] 1/4 4/10 4/19 4/20 13/2 19/14 19/14 19/21 19/22 21/15 22/1 23/4 | will [30] $3 / 173 / 23 ~ 5 / 13 ~ 6 / 10 ~ 6 / 10 ~ 11 / 5 ~$ | $66 / 11$ |
| 24/12 24/17 32/15 34/19 34/21 37/16 | 11/8 11/21 11/25 12/16 13/8 15/11 <br> 19/13 19/18 19/19 20/1 23/2 24/5 |  |
| 40/2 43/13 49/5 49/15 58/25 61/4 62/3 | $25 / 12 \text { 25/13 30/6 30/8 33/8 37/1 38/25 }$ |  |
| 66/10 | 46/6 46/12 62/24 66/22 67/1 |  |
| ways [2] 12/8 56/14 we [150] | will they [1] 38/25 |  |
| we'd [3] 36/17 42/18 61/17 | willing [2] 22/23 56/6 |  |
| we'll [20] 4/14 6/12 6/23 7/14 13/10 | winter [1] 57/13 <br> wires [1] 25/23 |  |
| 13/10 14/5 20/6 21/1 21/1 25/11 25/14 | wires [1] 25/23 |  |
| 25/17 29/1 44/16 47/11 48/16 56/13 | wise [2] $6 / 538 / 20$ <br> wish [2] 41/18 53/12 |  |
| 56/13 64/25 | wish [2] 41/18 53/12 |  |
| we're [33] 3/2 4/9 4/16 6/3 6/4 7/1 10/5 | $\begin{aligned} & \text { witnin } \\ & 66 / 12 \end{aligned}$ |  |
| 13/25 19/3 19/7 20/3 22/14 23/20 | won't [1] 6/17 |  |
| 26/11 30/21 31/15 33/2 33/11 34/5 | Wonderful [1] 36/7 |  |
| 34/8 36/16 36/22 40/1 40/2 40/6 46/25 |  |  |
| 49/22 59/9 59/24 62/14 62/15 65/13 | wondering [2] 46/9 65/5 wording [1] 23/17 |  |
| 68/4 |  |  |
| we've [10] 16/20 18/6 24/4 30/19 31/1 | work [6] 6/23 20/3 48/12 49/14 66/1 |  |
| 31/8 31/12 36/7 48/4 62/23 | $66 / 12$ |  |
| weather [2] 6/1 62/5 | working [6] 20/3 37/19 48/13 48/18 |  |
| Wednesday [1] 67/17 | $54 / 1065 / 12$ |  |
| week [8] 3/23 7/1 7/2 7/6 17/14 58/18 | works [1] 36/17 |  |
| 66/22 66/22 | world [1] 58/18 |  |
| weeks [4] 6/11 6/23 16/21 29/25 | worldwide [1] 59/4 |  |
| weigh [2] 10/9 15/25 | worried [1] 45/2 |  |
| welcome [7] 10/10 12/15 15/25 18/2 | worth [4] 57/23 61/20 62/17 63/16 |  |
| 32/6 37/21 54/16 |  |  |
| well [20] 11/23 13/5 13/20 15/21 23/6 |  |  |
| 24/9 25/2 27/25 28/7 33/11 37/18 38/8 |  |  |
| 38/24 40/25 41/4 44/16 46/22 47/2 | writing [1] 53/18 |  |
| 47/6 66/18 | written [1] 49/8 |  |
| went [2] 56/1 57/8 | wrong [1] 37/15 |  |
| were [6] 16/13 24/14 39/14 44/11 | wrote [1] 63/12 |  |
| 58/23 61/15 | WUELLNER [4] |  |
| west [2] 22/14 51/22 | Y |  |
| whacked [1] 15/10 | yeah [37] 5/16 5/21 8/19 10/11 10/21 |  |
| what [40] 4/16 5/25 7/2 8/20 9/17 14/3 | 12/21 15/17 17/12 23/20 26/1 26/22 |  |
| 15/19 15/22 18/6 18/7 20/3 24/8 24/9 | 26/23 26/24 34/7 35/22 37/2 37/13 |  |
| 31/19 32/21 33/7 35/2 35/14 35/15 |  |  |
| 36/3 36/16 37/7 37/16 39/21 40/13 |  |  |
| 42/5 42/5 46/8 46/18 49/22 52/19 56/7 | 61/12 65/2 65/4 |  |
| 57/16 58/1 58/1 58/9 59/21 59/24 61/9 | 61/12 65/2 65/4 65/17 67/3 67/16 |  |
| 66/8 | $67 / 25$ |  |
| what's [8] 7/5 19/5 19/15 20/3 20/4 | year [35] 5/25 5/25 6/1 6/3 6/15 7/18 |  |
| 20/15 25/21 35/8 | 9/21 9/21 9/24 14/4 16/18 16/21 18/6 |  |
| whatever [7] 23/14 35/8 52/14 53/3 | 18/10 18/11 18/15 |  |
| 53/10 54/7 66/6 | 31/23 39/2 39/9 39/19 40/4 41/17 46/1 |  |
| whatsoever [2] 48/10 48/16 |  |  |
| wheel [1] 23/9 |  |  |
| when [17] 7/15 7/15 10/12 14/21 19/17 | Year-to-date [1] 6/3 |  |
| 20/5 20/5 30/1 37/15 44/17 52/10 | years [17] 10/1 10/3 14/10 30/20 30/25 |  |
| 52/10 53/15 53/15 58/5 58/23 61/24 | 34/2 41/13 42/3 42/18 47/1 47/18 49/6 |  |
| whenever [2] 24/14 37/5 | 50/19 54/3 58/6 58/12 66/5 |  |
| where[19] 10/11 12/20 13/22 16/22 | yes [30] $3 / 185 / 65 / 115 / 125 / 197 / 23$ |  |
| 19/3 20/19 20/21 27/19 30/9 31/15 | 9/15 11/7 12/12 14/8 17/1 21/1 29/2 |  |
| 32/21 43/14 48/8 53/7 57/18 61/21 | 29/5 29/11 29/14 30/8 34/10 35/20 |  |
| 64/6 65/21 67/10 | 37/1 37/20 38/1 38/2 38/5 45/13 49/11 |  |
| whether [11] 24/11 29/18 41/18 42/2 | 49/12 65/23 65/23 67/6 |  |
| 48/12 52/11 52/24 53/10 56/17 57/17 | yesterday [2] 16/15 17/6 |  |
| 57/23 | yet [4] 34/2 45/14 59/9 63/20 |  |
| whether it's [1] 57/23 <br> which [12] 5/23 9/6 9/19 9/23 10/18 | you [148] |  |
| $18 / 1025 / 1129 / 132 / 941 / 2242 / 959 / 8$ | you'll [1] 37/18 |  |
| while [5] 17/13 24/2 39/25 54/24 55/9 | you're [19] 4/5 10/24 18/2 22/23 28/8 |  |
| who [9] 8/25 10/9 12/15 15/25 24/17 | 28/8 34/9 42/4 42/6 42/16 43/23 44/19 |  |
| who [9] 8/25 10/9 12/15 15/25 24/17 $35 / 363 / 1264 / 964 / 24$ | 47/7 53/6 53/6 53/8 53/21 54/16 55/17 |  |
| who's [1] 36/23 | you've [3] 29/6 29/8 44/25 |  |

