

1 ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY

2 Organizational Meeting

3 held at 4796 U.S. 1 North

4 St. Augustine, Florida

5 on Monday, January 11, 2010

6 from 4:00 p.m. to 4:22 p.m.

7 * * * * *

8 BOARD MEMBERS PRESENT:

- 9 WAYNE GEORGE
- 10 JOHN "JACK" GORMAN
- 11 KELLY BARRERA, Chairman
- 12 CARL YOUMAN, Secretary-Treasurer
- 13 JAMES WERTER

14 * * * * *

15 ALSO PRESENT:

- 16 DOUGLAS N. BURNETT, Esquire, St. Johns Law Group, 1301
- 17 Plantation Island Drive South, Suite 302-B, St.
- 18 Augustine, FL, 32080, Attorney for Airport Authority.
- 19 EDWARD WUELLNER, A.A.E., Executive Director.
- 20 BRYAN COOPER, Assistant Airport Director.

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1 PROCEEDINGS

2 CHAIRMAN BARRERA: Let's call the meeting of
3 the St. Johns County-St. Augustine Airport
4 Authority into session, and if we could have
5 everybody rise for the Pledge of Allegiance.

6 (Pledge of Allegiance.)

7 ELECTION OF OFFICERS

8 CHAIRMAN BARRERA: Thank you. This special
9 meeting of the St. Augustine-St. Johns County
10 Airport Authority will begin with the officer
11 elections. Right now, I'd like to put forward
12 chairman nominations, if we could put that
13 forward. Okay. Buzz?

14 MR. GEORGE: I'd like to make a comment
15 beforehand. You know, seven years ago, we started
16 building a plan to get off the tax rolls, and it
17 looks like it's going to happen.

18 Now, what that means is that next year and
19 this year, it's going to take a different kind of
20 financial analysis. You know, we've always had
21 plans that say here's what it's going to cost us
22 and it's 7 1/2 percent return. But we don't have
23 very good reporting back on the track record how
24 did we do? Did we actually build it for that?

25 You know, are we getting that kind of revenue in?

4

1 And I'm thinking that for the financing for
2 us to go forward to the future is going to be
3 through relationships with banks, with industrial
4 bonds and stuff like that, and in those cases,
5 we're going to have to build a fairly tight
6 business plan, a business plan for each one of our
7 projects, and in that business plan, we're going
8 to need to be able to present what our
9 accomplishments have been to give us the -- the
10 solidification that we could get, you know, that
11 financing and go forward.

12 So, as we get into the nominations, I'd like
13 for you to keep in mind, it's my opinion that our
14 chairman and our secretary-treasurer are going to
15 be spending a lot more time this year in getting
16 us planning so that we can take or this group can
17 take the next step into the future. Okay.

18 CHAIRMAN BARRERA: Okay. Jim?

19 MR. WERTER: I was just going to pose a
20 nomination, and in light of that, I think that
21 Kelly should -- I'd like to nominate Kelly again,
22 if she's willing to accept the nomination, to
23 carry the flag.

24 She's been doing a good job this year. She

25 presents herself well. A leader is as good as the

5

1 information he or she is given and the support

2 that she receives, he or she.

3 And with that, along with the -- the

4 treasurer going forth as you put it, towards the

5 banking industry --

6 (Mr. Burnett enters the room.)

7 MR. WERTER: -- or whoever we may need to aid

8 us in that event, I'd like to nominate Kelly

9 Barrera to keep the position.

10 CHAIRMAN BARRERA: Thank you, Jim. Carl?

11 MR. YOUMAN: My nomination is the same as

12 last year, which was Kelly, and Kelly has done a

13 fantastic job and -- and I see no reason to change

14 whatsoever.

15 CHAIRMAN BARRERA: Thank you, Carl. Do we

16 have any other nominations?

17 MR. GORMAN: Yes. I -- you have done a great

18 job, Kelly, okay? Hands down, all right? But I'd

19 like to nominate Mr. Werter, because I believe

20 he'd be objective.

21 He's been here a year and he knows what's

22 going on, he knows the ropes, and is a veteran of

23 the courts and the judicial experience. He's an

24 expert at being able to allow each board member an

25 ability for full discussion of views and values.

6

1 He has his year experience and he'd be good at it.

2 It's just his background and I think he'd be good.

3 So I'd like to nominate him, if he'd accept.

4 MR. GEORGE: Do you think that Jim, one year
5 as secretary-treasurer might add to his expertise?

6 MR. WERTER: I -- if I can address that, I --
7 you know, and I appreciate how you feel about me,
8 but it was my intent to make my desires known for
9 that -- it did -- excuse me, still dripping
10 here -- the additional year, and I was going to
11 put myself forth, you know, for the treasurer for
12 the budgeting experience and the accounting
13 experience and people better in the know to back
14 Kelly up on that one.

15 So, though I appreciate that -- the
16 nomination, I'm going to decline at this point
17 because I think I could use another year, but not
18 as an EDC person, unless you decide to keep me as
19 an EDC person, but, you know, something like the
20 treasure -- treasurer position would be more
21 suitable to prep me for something like that. You
22 understand that.

23 MR. GORMAN: I understand. I just -- the
24 background is what I wanted.

25 MR. WERTER: Oh, yeah, yeah. I appreciate

7

1 your thoughts on that. Thank you.

2 CHAIRMAN BARRERA: Okay. Do we have any
3 other further nominations for chairman?

4 (No further nominations.)

5 CHAIRMAN BARRERA: Okay. Well, let's put it
6 to a vote, then. All in favor of keeping me as
7 chairman, say aye.

8 MR. GEORGE: Aye.

9 CHAIRMAN BARRERA: Aye.

10 MR. GORMAN: Aye.

11 MR. YOUMAN: Aye.

12 MR. WERTER: Aye.

13 CHAIRMAN BARRERA: Any opposed?

14 (No opposition.)

15 CHAIRMAN BARRERA: Okay. Well, thank you all
16 very much, and thank you for your kind words.

17 Okay. Let's look at the secretary and treasurer
18 nomination. Jim, you've put yourself forth as
19 interested in doing that position?

20 MR. WERTER: I'll leave it to the board,
21 whoever wants to nominate me. If they have
22 someone different, please, I won't take insult.

23 CHAIRMAN BARRERA: Do we have any other
24 nominations for the position?

25 MR. GORMAN: I would then nominate Mr. Werter

8

1 because he's being involved and he's volunteered
2 and again, nothing like a volunteer. Especially
3 for that -- especially for that situation.

4 CHAIRMAN BARRERA: Okay. Do we have anybody
5 else that would like to put forward a nomination
6 for treasurer, secretary-treasurer?

7 (No further nominations.)

8 CHAIRMAN BARRERA: Hearing none, all in favor
9 of having Jim be our secretary-treasurer, say aye.

10 MR. GEORGE: Aye.

11 MR. GORMAN: Aye.

12 MR. YOUMAN: Aye.

13 MR. WERTER: Aye.

14 CHAIRMAN BARRERA: Aye. Jim.

15 MR. WERTER: Thank you.

16 COMMITTEE APPOINTMENTS

17 CHAIRMAN BARRERA: Okay. Let's move on to
18 our committee assignments. Let's start with the
19 TPO, the Transportation Planning Organization. Do
20 we have anybody, any nominations for that
21 position?

22 MR. GEORGE: I'd like to nominate Jack for
23 that. Jack's been involved in it throughout the
24 years and he's the primary backup and I know

25 you're traveling quite a bit right now -- or you

9

1 were traveling. But I think Jack would represent
2 us very well on that.

3 CHAIRMAN BARRERA: Okay. We have Jack.
4 Jack, would you accept the nomination?

5 MR. GORMAN: I'll accept it with a caveat
6 that we have to have a good second. We have to
7 have a good backup on this thing, because --

8 MR. GEORGE: Well, would you prefer to stay
9 as the backup?

10 MR. GORMAN: I think between two people, it
11 needs to be covered between two people. It
12 wouldn't matter whether I was the primary or the
13 backup as long as we could cover it. I'd accept
14 the primary, if you'd like.

15 CHAIRMAN BARRERA: Okay. So you're open for
16 either the primary or the backup.

17 MR. GORMAN: Yes.

18 CHAIRMAN BARRERA: Do we have anybody else
19 who -- any other nominations? Buzz?

20 MR. GEORGE: I think that Carl, you know,
21 when he's here, he's on top of that stuff. So I
22 think the dynamic duo that we have here have done
23 a good job and, you know, why -- why change it?

24 MR. WERTER: His -- his experience with CSX

25 and what he's been doing the past year has been

10

1 phenomenal.

2 MR. GEORGE: Yeah.

3 MR. YOUMAN: I'd like to stay on it because
4 as Denise said, the continuity is a major factor
5 that's been lacking for the -- from the board
6 authority, the change every year, and Jack and I
7 have worked very well at it, I believe, and if
8 you-all agree, I'd like it to stay the way it is.

9 CHAIRMAN BARRERA: I agree with that. Do we
10 have any other nominations before we discuss it
11 any further?

12 (No further nominations.)

13 CHAIRMAN BARRERA: Okay. Jack, both you and
14 Carl have been nominated. As far as the person
15 who's going to be the lead on this, I know that
16 you don't have a preference. Carl, do you have a
17 preference as to who's going to be the lead on
18 this position?

19 MR. YOUMAN: I'd like to stay as the lead, if
20 it's okay with Jack.

21 MR. GORMAN: That's fine.

22 MR. YOUMAN: If you have any --

23 MR. GORMAN: We'll just cover it.

24 CHAIRMAN BARRERA: Okay. Then we'll put it

25 to a vote. Everybody in favor of having Carl be

11

1 the lead and Jack be the second, please say aye.

2 MR. GEORGE: Aye.

3 CHAIRMAN BARRERA: Aye.

4 MR. GORMAN: Aye.

5 MR. YOUMAN: Aye.

6 MR. WERTER: Aye.

7 CHAIRMAN BARRERA: And any opposed?

8 (No opposition.)

9 MR. YOUMAN: Thank you.

10 CHAIRMAN BARRERA: Okay. We'll keep that as

11 it is. Economic Development Council. Do we have

12 any nominations to be our representative for the

13 EDC?

14 MR. GEORGE: I nominate Kelly.

15 CHAIRMAN BARRERA: I would decline the

16 nomination, because if I'm going to act as

17 chairman, I think that that is a -- is a role in

18 and of itself that has to flow between the

19 different committees. So I think that --

20 MR. GEORGE: Okay. My thought there was, you

21 know, with the planning for next year and the

22 following years there out, the Economic

23 Development Council, they're the ones that are

24 building the thrust.

25 CHAIRMAN BARRERA: It is key, I agree with

12

1 you.

2 MR. GEORGE: If you're going to be the
3 chairman, you know, that would be a little added
4 emphasis for having you on that board, if you --
5 if you want.

6 MR. BURNETT: Madam Chair, if I might -- if I
7 might interject this, as a reminder to everyone,
8 the EDC has now changed its format. It's no
9 longer breakfast at Serenata. It's now lunch at
10 Carrabba's. So, as far as scheduling, that makes
11 a difference.

12 MR. GEORGE: I don't need to go to either one
13 of them.

14 MR. WERTER: I have to say, I had an interest
15 in either staying with EDC or the
16 intergovernmental. The Carrabba's is down the
17 block from my office, so you know, whatever you
18 guys decide, but...

19 MR. YOUMAN: I was --

20 MR. WERTER: It's not really, pardon the
21 expression, a work-intensive position. It isn't.

22 MR. GEORGE: Yeah.

23 CHAIRMAN BARRERA: So we have -- we have Jim.
24 Do we have any other nominations?

25 MR. GEORGE: So you're saying that my

13

1 nomination of you is out of place; is that

2 correct?

3 CHAIRMAN BARRERA: No, I kept -- I kept it,

4 but I'm thinking more of a second, a second person

5 on that EDC. I think that that might be --

6 MR. GEORGE: Well then, Jim being our

7 secretary-treasurer and having done it before

8 would be an ideal second.

9 CHAIRMAN BARRERA: As opposed to a primary.

10 And you attend the meetings regularly?

11 MR. WERTER: Yeah.

12 CHAIRMAN BARRERA: Do we have -- is there any

13 other nominations?

14 MR. WERTER: Well, I know Carl would be

15 interested if they served bacon at lunch, but...

16 MR. YOUMAN: That's right. But they don't.

17 But I'd still be your backup if you wish, if you

18 need a backup.

19 CHAIRMAN BARRERA: Okay. Why don't we

20 have -- why don't we -- would -- in light of the

21 conversation that you're starting, before we put

22 it to a vote, the -- the way the committee is --

23 the EDC is set up, it certainly I think as

24 chairman, it -- I have attended them over the last

25 year and I -- not every one, but I certainly have

14

1 been to a couple of over the last year, at least
2 three EDC meetings.

3 So why don't we let it continue to be or look
4 at as the chairperson still attending them on a
5 more regular basis and being more involved without
6 having the reporting responsibility back to our
7 board.

8 MR. YOUMAN: The other side of the coin, I
9 mean, is if Jim's going to be increased duties in
10 a project manager's type situation along your
11 lines of thinking on each project to set it up as,
12 you know, if it's going to make a profit or are we
13 within cost --

14 MR. GEORGE: Right.

15 MR. YOUMAN: -- that's going to increase his
16 work. But still, in conjunction with the EDC,
17 there seems to be a tie-in there, to me.

18 CHAIRMAN BARRERA: Certainly. Certainly. I
19 think that was the point Buzz was trying to make
20 earlier.

21 MR. WERTER: Logistically it wouldn't be a
22 problem for me. Logistically.

23 MR. GEORGE: I just think that there's some
24 mileage we can get out of having the chairman

25 there.

15

1 MR. WERTER: Sure.

2 MR. GEORGE: Because I think that in this
3 economy that's going on, I anticipate the EDC
4 really getting their act together and, you know,
5 the more we can support them. But I didn't know
6 that we had as a board decided that the chairman
7 should not be, you know, in a --

8 CHAIRMAN BARRERA: No, that was my own
9 personal. That was my own personal thing. But,
10 you know, with saying that, I've been to the TPO
11 meetings. I've been to the EDC meetings. I've
12 been to the Aerospace Academy meetings.

13 I've been to -- I have not been to the
14 intergovernmental meetings, but I have also sat in
15 on the --

16 MR. GEORGE: I wanted to talk to you about
17 that.

18 CHAIRMAN BARRERA: I've sat in on some of the
19 community meetings. So certainly, I would want
20 to -- I like -- I like -- I think it's important
21 that the chairman is involved in -- in the
22 different committees as a whole.

23 And I would certainly agree with you that
24 this year, with the EDC -- and I will get with

25 Greg Greiner, I think he's still the person who is

16

1 leading the EDC this year, and try to coordinate
2 more involvement on my part without being the
3 board liaison.

4 MR. GEORGE: I just have one other comment to
5 make about it and I'll just make the comment and
6 then drop it, okay? Of all of the committees that
7 we're going to, I think that the EDC is probably
8 the most important with us being involved with
9 what's going on in the community and taking the
10 lead there.

11 We in essence made a profit last year. We
12 made a profit just to cover the expenses of day to
13 day. We didn't make a profit to put in money in
14 the kitty for enhancements next year, whatever
15 it's going to be. So, I think it should be the
16 chairman, but whatever the group wants to do.

17 CHAIRMAN BARRERA: Jack, did you have any
18 further discussion on that before we --

19 MR. GORMAN: Not really. The EDC is
20 important because -- only because the board needs
21 to be aware of what direction they're going.

22 CHAIRMAN BARRERA: I'll certainly make sure
23 that I work closely with Nick and with Greg, but
24 I -- I think that from a logistics standpoint from

25 what I'm hearing with -- with Jim, it's ideal for

17

1 him to be the person at that and at those

2 meetings.

3 And I think that there's not as much economic

4 development. I think that other conversations

5 might be able to -- to reach Buzz's goal that

6 he -- that he spoke about, which I agree with him,

7 that we need to be more intimately involved in the

8 EDC as we go forward.

9 MR. WERTER: Can -- can I ask? Who has been

10 on the EDC representative? Who's been here out of

11 this board?

12 CHAIRMAN BARRERA: I've been the second --

13 MR. GEORGE: I was three or four years ago.

14 MR. WERTER: Three or four. So -- and Carl

15 can tell you that the EDC is primarily an

16 informational focal point as to what's going on,

17 and it puts people in touch with each other.

18 It's -- let's call it the Chamber Rotary. You

19 know, you go there and they have guest speakers

20 from different organizations, as you've heard me

21 report in the past. A lot of them relate. Some

22 don't. But it also puts you in touch with the

23 right people.

24 Like for instance, the last meeting --

25 gazuntite by the way. It was the last meeting or

18

1 the meeting before, the president of the -- and
2 CEOs of the TPC came down to talk and wanted a
3 better relationship with St. Johns County, and I
4 posed to the board what can we do to have a closer
5 relationship with TPC and this airport hopefully
6 before, what is it, May, before the Championship
7 comes back up? But that's the kind of thing that
8 the EDC is most involved in, is focusing us
9 together, you know, for information.

10 CHAIRMAN BARRERA: Okay. With that, Jim and
11 Carl, both of you will all have been nominated.
12 Is there a preference -- and -- and also myself,
13 which I have declined the nomination to be their
14 representative, but I certainly do commit to being
15 more intimately involved with the EDC. Is
16 there -- between the two of you, is there a
17 preference of a first and a second?

18 MR. WERTER: Carl travels.

19 MR. YOUMAN: Let Jim.

20 CHAIRMAN BARRERA: Okay.

21 MR. WERTER: I'll be the first.

22 CHAIRMAN BARRERA: Let's put that to a vote.

23 MR. WERTER: This year or last year -- last
24 year, did we do first and seconds?

25 CHAIRMAN BARRERA: Uh-huh.

19

1 MR. WERTER: We did?

2 MR. YOUMAN: Yes.

3 CHAIRMAN BARRERA: Uh-huh. Then for Jim --

4 let's put it for a vote for Jim to be the primary

5 and Carl to be the secondary. All in favor, aye?

6 MR. GEORGE: Aye.

7 CHAIRMAN BARRERA: Aye.

8 MR. GORMAN: Aye.

9 MR. YOUMAN: Aye.

10 MR. WERTER: Aye.

11 CHAIRMAN BARRERA: Everybody? None opposed?

12 The motion passes. Okay. The intergovernmental

13 committee, any nominations for that?

14 MR. GEORGE: I'd like to nominate Jack. Jack

15 and I seem to be rotating between this thing every

16 other year, and it's your time in the barrel. I

17 nominated you for chairman of that board again,

18 though.

19 CHAIRMAN BARRERA: Jack?

20 MR. GORMAN: I'll accept that. My work

21 situation's changed, so I have more time. I just

22 went to the last one, and I have an amusing set of

23 notes on that, but they do need to be covered,

24 only because at times --

25 CHAIRMAN BARRERA: Certainly.

20

1 MR. GORMAN: -- really, at times, you can
2 get, again, direction as to where these different
3 government entities are going. And other times,
4 you're going to need their help.

5 CHAIRMAN BARRERA: Oh, yeah.

6 MR. GORMAN: You're going to need to be able
7 to tackle them.

8 CHAIRMAN BARRERA: Oh, yeah. I agree with
9 you. Do we have any other nominations on the
10 intergovernmental committee?

11 (No further nominations.)

12 CHAIRMAN BARRERA: With Jack being the
13 primary, then for a secondary, Buzz?

14 MR. GEORGE: I'll be the secondary, yeah.

15 CHAIRMAN BARRERA: Okay. Do we have any
16 further nominations as we go forward?

17 (No further nominations.)

18 CHAIRMAN BARRERA: All in favor of Jack being
19 the primary and Buzz being the secondary then, say
20 aye.

21 MR. GEORGE: Aye.

22 MR. GORMAN: Aye.

23 MR. YOUMAN: Aye.

24 MR. WERTER: Aye.

25 CHAIRMAN BARRERA: Aye. Jack? Okay.

21

1 Opposed?

2 (No opposition.)

3 MR. GORMAN: I'll accept it.

4 CHAIRMAN BARRERA: Okay. Thank you. And the

5 St. Johns County Aerospace Academy. Do we have

6 someone who's interested in being the primary on

7 that?

8 MR. WERTER: I don't know if you would

9 decline this one. You just seem to be the most

10 involved with -- with the education system all

11 together. You're always there whatever the event.

12 MR. GEORGE: Based on the previous comments

13 of the board, I would have a problem if she

14 accepted.

15 CHAIRMAN BARRERA: I wouldn't accept it. I

16 wouldn't accept the primary, but I certainly will

17 do my best to attend all the functions there. Do

18 we have anybody else who -- who would be

19 interested or any other nominations for the

20 primary on the Aerospace Academy? Buzz, would you

21 be interested?

22 MR. GEORGE: No. Carl, how about you? This

23 thing is just taking off. You know, it's going to

24 be with us for a long time. I'm not going to be

25 with us for a long time. You are. You've got

22

1 another three years to go.

2 MR. YOUMAN: Yeah. I'll take the primary. I
3 need a secondary for sure.

4 MR. WERTER: I'll be the secondary.

5 CHAIRMAN BARRERA: Okay. Do we have any
6 other nominations for a secondary or a primary?

7 (No further nominations.)

8 MR. YOUMAN: The pay is so high.

9 MR. GEORGE: I understand they're going to
10 have eggs and bacon.

11 CHAIRMAN BARRERA: For the -- for the
12 public's edification, all of our -- all of our
13 board member positions are volunteer positions and
14 then as board members, we further volunteer in the
15 community for these committees and for other
16 committees and for the different responsibilities
17 that those committees have. So, that is why Carl
18 was making that joke. All in favor of Carl being
19 the primary and Jim being the secondary, say aye.

20 MR. GEORGE: Aye.

21 CHAIRMAN BARRERA: Aye.

22 MR. GORMAN: Aye.

23 MR. YOUMAN: Aye.

24 MR. WERTER: Aye.

25 CHAIRMAN BARRERA: Jim and Carl, did -- any

23

1 opposed?

2 (No opposition.)

3 CHAIRMAN BARRERA: The motion passes. We'll
4 put down Carl as the primary and Jim as the
5 secondary.

6 As -- as we've done through this year, I
7 would just like to reiterate to the board members
8 to please contact Cindy or make it known
9 however -- whichever is the easiest and the best
10 way if you are not able to make one of your
11 assigned meetings and your backup isn't able to
12 make it so one of the other board members can
13 attend on your behalf. We don't want to have any
14 of these meetings missed because they are
15 important to our community and they're also
16 important to this board.

17 Thank you. And with that, we will call the
18 special meeting to close, and we will close out
19 this meeting of the St. Johns County-St. Augustine
20 Airport Authority.

21 (Meeting adjourned at 4:22 p.m.)

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1 REPORTER'S CERTIFICATE

2

3 STATE OF FLORIDA)

4 COUNTY OF ST. JOHNS)

5

6 I, JANET M. BEASON, RPR-CP, RMR, CRR, FPR,

7 certify that I was authorized to and did

8 stenographically report the foregoing proceedings

9 and that the transcript is a true record of my

10 stenographic notes.

11

12 Dated this 17th day of January, 2010.

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JANET M. BEASON, RPR-CP, RMR, CRR, FPR

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