

ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY

Regular Meeting

held in The Conference Center, Meeting Room A

4730 Casa Cola Way

St. Augustine, Florida

on Monday, January 9, 2017

from 4:01 p.m. to 5:13 p.m.

* * * * *

BOARD MEMBERS PRESENT:

STEVE KIRA
SUZANNE GREEN, Chairman
RANDY BRUNSON
BRUCE MAGUIRE

* * * * *

ALSO PRESENT:

DOUGLAS N. BURNETT, Esquire, St. Johns Law Group,
104 Sea Grove Main St., St. Augustine, FL, 32080,
Attorney for Airport Authority.

EDWARD WUELLNER, A.A.E., Executive Director.

* * * * *

JANET M. BEASON, RPR, RMR, CRR
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ORIGINAL

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<p style="text-align: right;">Page 3</p> <p>1 PROCEEDINGS</p> <p>2 CHAIRMAN GREEN: All right. Let's call to</p> <p>3 order our airport meeting. Please stand for the</p> <p>4 pledge.</p> <p>5 (Pledge of Allegiance.)</p> <p>6 CHAIRMAN GREEN: Okay. Mr. Burnett?</p> <p>7 OATH OF OFFICE</p> <p>8 MR. BURNETT: Mr. Kira, if you would, sir.</p> <p>9 I'll let you face out. If you would, raise your</p> <p>10 right hand and repeat after me.</p> <p>11 I do solemnly swear --</p> <p>12 MR. KIRA: I do solemnly swear --</p> <p>13 MR. BURNETT: -- that I will support, protect,</p> <p>14 and defend --</p> <p>15 MR. KIRA: -- that I will support, protect,</p> <p>16 and defend --</p> <p>17 MR. BURNETT: -- the Constitution and</p> <p>18 government --</p> <p>19 MR. KIRA: -- the Constitution and</p> <p>20 government --</p> <p>21 MR. BURNETT: -- of the United States --</p> <p>22 MR. KIRA: -- of the United States --</p> <p>23 MR. BURNETT: -- and of the State of</p> <p>24 Florida --</p> <p>25 MR. KIRA: -- and of the State of Florida --</p>	<p style="text-align: right;">Page 5</p> <p>1 MR. KIRA: -- so help me God --</p> <p>2 MR. BURNETT: Congratulations.</p> <p>3 MR. WUELLNER: Welcome aboard.</p> <p>4 MR. KIRA: Thank you. Thank you.</p> <p>5 MR. MAGUIRE: Okay. We can no longer talk.</p> <p>6 MR. KIRA: That's right.</p> <p>7 MR. BRUNSON: And don't kiss me.</p> <p>8 MR. KIRA: I won't.</p> <p>9 MR. WUELLNER: We haven't been able to do that</p> <p>10 since November.</p> <p>11 MR. KIRA: That's what I'm hearing.</p> <p>12 CHAIRMAN GREEN: Okay. Next on our agenda are</p> <p>13 our officers and committee -- oh, wait a minute.</p> <p>14 Got to ink it.</p> <p>15 MR. KIRA: Thank you.</p> <p>16 MR. BURNETT: Thank you, sir.</p> <p>17 OFFICER & COMMITTEE SELECTIONS</p> <p>18 CHAIRMAN GREEN: Okay. Next on -- next on the</p> <p>19 agenda is our 2017 officer committee selections.</p> <p>20 Mr. Burnett, so do you want to do this or do you</p> <p>21 just want us to --</p> <p>22 MR. BURNETT: Well, I guess Ed passed out or</p> <p>23 sent to everyone what their preference was. We've</p> <p>24 got I guess a spreadsheet that your staff put</p> <p>25 together --</p>

1 CHAIRMAN GREEN: Right.
2 MR. BURNETT: -- to show you where those
3 things fall out. And I -- it looks like we've got
4 two folks that want to be chairman, Mr. Maguire and
5 Ms. Green.

6 And I guess the only twist that makes is once
7 that one's decided, it may mean that one of you may
8 presumptively want to default to
9 secretary-treasurer, but we really only have one
10 person who's asked to be secretary-treasurer.

11 CHAIRMAN GREEN: Okay.

12 MR. BURNETT: So the first order of business
13 would be to determine the chairman.

14 CHAIRMAN GREEN: Okay. So I guess we -- I
15 guess that Bruce and I put our names in and we
16 just -- anyone else -- I don't know if you need any
17 board discussion or if we just take a vote.

18 MR. BURNETT: You certainly can have
19 discussion on it.

20 CHAIRMAN GREEN: That's what I was saying.
21 Does anybody have any board discussion about what's
22 going on or...

23 (None.)

24 CHAIRMAN GREEN: No?

25 MR. BRUNSON: No.

1 interested in secretary-treasurer. That's Mr. Kira
2 and Mr. Maguire. So, Mr. Kira, all in favor of
3 Mr. Kira as secretary-treasurer, please raise your
4 hand and say aye.

5 MR. BRUNSON: Aye.

6 MR. KIRA: Aye.

7 CHAIRMAN GREEN: And all those in favor of
8 Mr. Maguire, raise your hand and say aye.

9 MR. MAGUIRE: Aye.

10 CHAIRMAN GREEN: Aye. Here we go. So what
11 does that mean?

12 MR. WUELLNER: You have a four-man board.

13 MR. BURNETT: Yeah. I -- I guess Mr. Miner
14 signed up for his next promotion of service a
15 little early to be our tie-breaker. It really
16 means both fail and we need to work through the
17 issue until you come up with --

18 MR. KIRA: May I recommend that I would
19 withdraw my nomination and throw my -- throw my
20 candidacy or throw my vote to Bruce Maguire there?

21 MR. WUELLNER: That's your call.

22 MR. KIRA: Okay. Is that okay?

23 CHAIRMAN GREEN: It's not the first time it's
24 been done.

25 MR. MAGUIRE: No.

1 CHAIRMAN GREEN: All right. Then I guess
2 we'll take the vote for chairman. All those in
3 favor of Mr. Maguire, please raise your hand and
4 say aye.

5 MR. MAGUIRE: Including me?

6 CHAIRMAN GREEN: And -- of course including
7 you.

8 MR. MAGUIRE: Aye.

9 CHAIRMAN GREEN: And all of those in favor of
10 Suzanne Green, raise your hand and say aye.

11 MR. BRUNSON: Aye.

12 MR. KIRA: Aye.

13 CHAIRMAN GREEN: Aye. Okay. And the ayes
14 have it three to one, so I will put in one more
15 year of due diligence and then...

16 All right. Then for secretary-treasurer,
17 Bruce, are you interested?

18 MR. MAGUIRE: Yeah --

19 CHAIRMAN GREEN: Okay.

20 MR. MAGUIRE: -- I would be interested in that
21 again.

22 CHAIRMAN GREEN: Okay. Is that -- Doug,
23 that's okay? You had mentioned that before.

24 MR. BURNETT: Yes, ma'am, under your rules.

25 CHAIRMAN GREEN: Now we have two then that are

1 MR. KIRA: Then that's -- that's what I'll do.
2 Thank you for your support.

3 MR. BRUNSON: And I'll make it unanimous.

4 CHAIRMAN GREEN: Okay. Then by unanimous
5 vote, then Mr. Maguire will be secretary-treasurer.

6 Okay. Aerospace Academy -- we're on to
7 committees. Is anyone else interested in
8 Aerospace Academy?

9 MR. MAGUIRE: Can you make a motion that the
10 balance of the slate be approved as is?

11 CHAIRMAN GREEN: Do you want to do that
12 before --

13 MR. KIRA: We have two people for Economic
14 Development. I would -- I would drop off on that
15 and I'd go for alternate.

16 MR. MAGUIRE: Oh, okay. Yeah, there are -- I
17 didn't see there were two people.

18 CHAIRMAN GREEN: Right. And that's -- but
19 that's just one -- I'd just like to go through them
20 one by one because someone may want to jump like
21 you're saying.

22 MR. MAGUIRE: Okay.

23 CHAIRMAN GREEN: Is anybody else interested in
24 Aerospace Academy?

25 (None.)

1 CHAIRMAN GREEN: Does anyone else want to be
 2 an alternate other than myself?
 3 MR. BRUNSON: I -- I'll do that.
 4 CHAIRMAN GREEN: Okay. All right.
 5 MR. BRUNSON: If that's okay with you.
 6 CHAIRMAN GREEN: Okay. All right. I'll --
 7 then if that's okay by the board's acquiescence,
 8 then I'll stay with Aerospace and, Mr. Brunson,
 9 you'll be the alternate.
 10 And then Economic Development Committee, we
 11 have Steve and myself for Economic Development
 12 Committees. Anybody else interested in being
 13 primary?
 14 (None.)
 15 CHAIRMAN GREEN: Okay. If not, then I'll back
 16 off on that because I do it through my business as
 17 well. As Randy knows, I pretty much attend all of
 18 them anyway. So I will take my name off of that.
 19 Is there anyone else that's interested in EDC?
 20 MR. MAGUIRE: Well, if you need an
 21 alternate -- well, Randy's going to be the
 22 alternate?
 23 MR. BRUNSON: Well, there again --
 24 CHAIRMAN GREEN: Oh, that's right. I'm sorry,
 25 Randy, you -- no, you didn't.

1 MR. MAGUIRE: Three people have their name for
 2 alternate.
 3 CHAIRMAN GREEN: That had alternate, right.
 4 MR. BRUNSON: However -- now what the --
 5 the -- Suzanne, you're going to be the primary,
 6 right?
 7 CHAIRMAN GREEN: No. I --
 8 MR. BURNETT: No, she's withdrawn.
 9 CHAIRMAN GREEN: -- I deferred to Mr. Kira.
 10 MR. MAGUIRE: She's withdrawn. Steve will be
 11 the primary.
 12 MR. BRUNSON: Well, I'll defer to -- to you.
 13 CHAIRMAN GREEN: For the alternate?
 14 MR. MAGUIRE: Yeah.
 15 CHAIRMAN GREEN: All right.
 16 MR. BRUNSON: Yeah.
 17 CHAIRMAN GREEN: So then by discussion of the
 18 board, then the Economic Development, EDC primary
 19 board member will be Mr. Kira and the alternate
 20 will be Suzanne Green.
 21 MR. MAGUIRE: Uh-huh.
 22 CHAIRMAN GREEN: Then we have the
 23 Intergovernmental primary and alternate.
 24 Mr. Kira's put his name in for that. I've had no
 25 other board members state. Is anybody else

1 interested in the Intergovernmental?
 2 (None.)
 3 CHAIRMAN GREEN: Okay. Hearing none, then
 4 Mr. Kira, you are the primary. Randy or Bruce, do
 5 you want to be a backup?
 6 MR. MAGUIRE: Randy --
 7 MR. BRUNSON: I don't want to commit to that
 8 because their meetings are very infrequent and --
 9 CHAIRMAN GREEN: Okay. Can we go with just a
 10 primary --
 11 MR. WUELLNER: Yeah.
 12 CHAIRMAN GREEN: -- and then call us if you
 13 need somebody?
 14 MR. WUELLNER: Yeah, absolutely.
 15 CHAIRMAN GREEN: Okay. And TPO. Again,
 16 Mr. Kira, primary. Anybody else interested in that
 17 position?
 18 (None.)
 19 CHAIRMAN GREEN: How about a backup alternate?
 20 MR. MAGUIRE: You can put my name --
 21 MR. BRUNSON: If available, I would be an
 22 alternate.
 23 MR. MAGUIRE: That's a good one.
 24 CHAIRMAN GREEN: Okay. Randy Brunson will be
 25 the alternate on TPO, then.

1 All right. So as the slate stands, chairman
 2 would be Suzanne Green. Secretary-treasurer is
 3 Mr. Maguire. Aerospace Academy is Suzanne Green.
 4 The alternate is Mr. Brunson. EDC would be
 5 Mr. Kira. The alternate would be Suzanne Green.
 6 Intergovernmental, Mr. Kira. Alternate as needed.
 7 TPO, Mr. Kira. Alternate Randy Brunson. Is that
 8 the slate as it stands?
 9 MR. BURNETT: As I understand it.
 10 CHAIRMAN GREEN: Okay. Does everyone approve
 11 the slate?
 12 MR. BRUNSON: I do.
 13 CHAIRMAN GREEN: All in favor?
 14 MR. BRUNSON: Aye.
 15 MR. MAGUIRE: Aye.
 16 MR. KIRA: Aye.
 17 CHAIRMAN GREEN: Aye. The whole slate's
 18 approved.
 19 Agenda. We had our agenda sent to us. Just
 20 need an approval on the agenda. We're pretty much
 21 going to be talking about upcoming interests, items
 22 of interest and where we're going, and Master
 23 Plan's on board to talk about down the pass.
 24 MR. BURNETT: You probably inadvertently
 25 skipped over the minutes. Why don't we --

<p style="text-align: right;">Page 14</p> <p>1 CHAIRMAN GREEN: I did. I'll go back to the</p> <p>2 front page. I'm sorry. Yes.</p> <p>3 MEETING MINUTES & FINANCIAL REPORT ACCEPTANCE</p> <p>4 CHAIRMAN GREEN: So minutes. Did the board</p> <p>5 members get a chance to read the minutes of the</p> <p>6 last meeting?</p> <p>7 MR. MAGUIRE: No change.</p> <p>8 CHAIRMAN GREEN: I did. Any exceptions or</p> <p>9 objections to them?</p> <p>10 MR. BRUNSON: I have none.</p> <p>11 CHAIRMAN GREEN: Okay. Then the minutes will</p> <p>12 stand as presented. And financial report.</p> <p>13 Mr. Maguire?</p> <p>14 MR. MAGUIRE: No changes.</p> <p>15 CHAIRMAN GREEN: Any questions on the</p> <p>16 financial report? I think we finally got</p> <p>17 everybody -- everything except our last little</p> <p>18 blessing from -- finally get that budget line from</p> <p>19 the Governor?</p> <p>20 MR. WUELLNER: Oh, yeah -- no. Yeah, I've got</p> <p>21 it here.</p> <p>22 CHAIRMAN GREEN: Okay.</p> <p>23 MR. WUELLNER: I'm sorry.</p> <p>24 CHAIRMAN GREEN: Okay. Other than that.</p> <p>25 MR. WUELLNER: Find -- find the words.</p>	<p style="text-align: right;">Page 16</p> <p>1 review a couple of things the -- this past year as</p> <p>2 well as a couple of look-forward items to the next</p> <p>3 year, kind of get you -- might be helpful to</p> <p>4 Mr. Kira coming on the board, and I'm sure</p> <p>5 everybody's lost track of what was really a very</p> <p>6 busy year at least from a -- an overall staff</p> <p>7 perspective.</p> <p>8 A couple of things, and Tammy, you can</p> <p>9 certainly fix my numbers when you get an</p> <p>10 opportunity here. But it looks like we finished</p> <p>11 the year during tower hours only with 141,627</p> <p>12 operations, which is a record year for here. That</p> <p>13 is the busiest year we've ever had.</p> <p>14 CHAIRMAN GREEN: Yeah.</p> <p>15 MR. WUELLNER: I'm pleased to let you know</p> <p>16 that based on the fiscal year, which is how FAA now</p> <p>17 tracks tower operations, we became the seventh</p> <p>18 busiest contract tower in the country as a result</p> <p>19 of that, moving up a couple of places. And we are</p> <p>20 still or remain the busiest tower in northeast</p> <p>21 Florida. We outdo all of the Jacksonville airports</p> <p>22 also.</p> <p>23 We did just under 27,000 airline enplanements</p> <p>24 this past year. Approximately the same number of</p> <p>25 arrivals, if you will. Did about 220,000 gallons</p>
<p style="text-align: right;">Page 15</p> <p>1 CHAIRMAN GREEN: Accepted as presented the</p> <p>2 financial report?</p> <p>3 MR. MAGUIRE: Yes.</p> <p>4 AGENDA APPROVAL</p> <p>5 CHAIRMAN GREEN: Okay. Now we're back to the</p> <p>6 agenda. We need an approval for the agenda for</p> <p>7 today.</p> <p>8 MR. MAGUIRE: I make a motion to approve it.</p> <p>9 CHAIRMAN GREEN: Okay.</p> <p>10 MR. KIRA: Second.</p> <p>11 MR. BRUNSON: Second.</p> <p>12 CHAIRMAN GREEN: Okay. All in favor, motion</p> <p>13 has been presented --</p> <p>14 MR. MAGUIRE: Aye.</p> <p>15 CHAIRMAN GREEN: -- of the motion as</p> <p>16 presented? All right, Ed.</p> <p>17 EXECUTIVE DIRECTOR'S REPORT</p> <p>18 MR. BURNETT: As you know, this is a -- more</p> <p>19 of an organizational meeting than a -- than an</p> <p>20 actual -- we do it if we have agenda items, but</p> <p>21 given the holidays and timing of that, there really</p> <p>22 aren't any actual business items you need to deal</p> <p>23 with this month.</p> <p>24 So I thought I might take an extended period</p> <p>25 of time, not long, but a little extended time to</p>	<p style="text-align: right;">Page 17</p> <p>1 of avgas sold this year through the self-fuel</p> <p>2 facility.</p> <p>3 Probably some of the bigger highlights overall</p> <p>4 included the -- I wasn't sure this was on. Is it?</p> <p>5 Okay. Thank you. We -- we did another record</p> <p>6 construction project, and that being time not money</p> <p>7 thankfully, being the airline terminal, which was</p> <p>8 completely -- if you remember this far back to last</p> <p>9 year or the beginning of last year, we razed the</p> <p>10 old terminal and built a brand new terminal about</p> <p>11 40 percent larger and completed that project to our</p> <p>12 first passenger in 110 days.</p> <p>13 So we built a 14,000-square-foot airline</p> <p>14 terminal and had it fully functional and able to</p> <p>15 pass muster with TSA and FAA and allowed us to open</p> <p>16 with two air carriers 110 days later on April 14th</p> <p>17 last year.</p> <p>18 We sit about 90 percent finished on the MALSR</p> <p>19 project, the approach lighting project. There are</p> <p>20 several items still to be completed as well as one</p> <p>21 item we are not happy with, and they are continuing</p> <p>22 to investigation solutions, and that has to do with</p> <p>23 the drivability, for lack of better words, on some</p> <p>24 of the in-pavement light fixtures on the southern</p> <p>25 end.</p>

1 I am pleased to report that over the holidays
2 and meeting the requirements of our grant with
3 Florida DOT we were able to complete the land
4 transaction with Flagler Development. So both
5 pieces of that have now been completed.

6 So you now are the proud owner of
7 approximately 417 acres just west of U.S. 1 that
8 is -- is congruent with property we already own.
9 So we now have approximately 11- to 1200 acres of
10 total available property west of U.S. 1. I am
11 pleased to report that we were able to accomplish
12 that by dividing that into two transactions. We
13 were able to do that without the need to borrow any
14 of the letter of credit that was authorized.

15 We did complete a \$2 million letter of credit
16 as you recall toward the end of last year as a
17 back-stop. At this point we have not had to dig
18 into that. We expect to be fully reimbursed back
19 from DOT share by about the third week of this
20 month, I would think. That's all been submitted,
21 we're just waiting on that to show up.

22 We did a pavement remarking over a good
23 portion of the airport, and I am pleased to report
24 that we passed with no discrepancies our FAA
25 inspection earlier in December.

1 a new hopefully much safer version of the door out
2 there.

3 Hurricane Matthew of course saw fit to make --
4 make a close encounter to our community. We have a
5 few items where we had some superficial mostly
6 cosmetic kind of damages including some trees down
7 and some I would call hangar rash kinds of damage
8 to some buildings.

9 Primary damage that we had included the
10 seaplane dockage. We are working with FEMA for
11 some reimbursement on -- on some of those costs and
12 working to reformulate that project. Probably the
13 two biggest items affected by that included your
14 glideslope antenna. So, since the hurricane the
15 glideslope has been down.

16 The replacement antenna and its components
17 arrived today. The crew will be out tomorrow to do
18 that installation. We are still on the calendar
19 with FAA to have it reflight-checked. It requires
20 as though you were building a brand new glideslope,
21 it requires that level of flight check when
22 replacing an antenna. That will -- I believe is on
23 the calendar for the end of next week, if all goes
24 well. We don't expect any issues there, so I
25 expect to have that back in service.

1 And this was also a year where we were
2 required by Part 139 to conduct our triennial
3 emergency exercise or full scale drill on the
4 airport. That involved nearly a dozen agencies
5 in -- participating in that drill. That was --
6 that went off obviously and we were grateful to all
7 of those folks who got out here and participated,
8 everyone from volunteers who served refreshments as
9 we went along to make sure that everyone was
10 hydrated because we do this in June, to those who
11 acted as injured passengers and the like. It -- it
12 can't happen without everybody's participation and
13 we're very grateful for that.

14 Middle of the summer saw a failure in hangar
15 door 9. Fortunately no injury involved in that,
16 but that failure moved forward with an insurance
17 claim that I think I reported at the last meeting
18 we were reimbursed for the entirety of that less
19 the deductible of about \$10,000. That has -- that
20 is in the queue to be installed likely in February
21 at this point when the door shows up.

22 That will include not only replacing door 9,
23 it will also do 8 and 10, which will be two
24 adjoining hangars. It's a three-unit hangar or
25 building. So all three doors will be replaced with

1 The hurricane also saw us hosting more than
2 2000 truck operations in support of
3 Florida Power & Light in restoring power to our
4 community. Kind of an awesome event.

5 So we closed the year I believe strong. The
6 metrics are good. And I'm -- I believe that you're
7 going to be very pleased in March when they finally
8 get the -- the audit completed and can present that
9 to you. We're shooting for the -- your March
10 meeting at this point.

11 The State of Florida has indicated that the --
12 the actuarial results for the Florida Retirement
13 System will be made available toward the end of
14 this month, which allows the auditors to complete
15 virtually every state -- every agency in the
16 state's audit over the next I would say six weeks
17 or so.

18 Since we're one of the earliest ones to do our
19 audit that is very close to the end of our fiscal
20 year, we should be in the queue among the earliest
21 to get it out the door. So we look forward to that
22 in September -- September -- in March when that
23 shows up.

24 A couple of highlights for coming up for
25 calendar year, this next calendar year. We

1 anticipate the flight check of the MALSR. I'm a
2 little sketchy as to when we will be able to do
3 that. There are still some components that need
4 some -- some work on it, one damaged as a part of
5 the hurricane.

6 The lead time on that particular component
7 looks to be about six weeks out. That puts it
8 beyond the timeline we were hoping to be able to
9 combine that with the glideslope recertification
10 and get the FAA flight check.

11 It requires an FAA flight check to be able to
12 be used. So right now I don't have a firm date for
13 flight check for that. But we'll get it -- we'll
14 get it in the queue as soon as the parts show up to
15 get that finished and we're happy with the
16 installation.

17 We will begin in earnest, starting really
18 right about now, the master plan project now that
19 we have entered a -- the new year. We will get
20 very involved with that.

21 I think at some point, probably the March
22 meeting if not before -- I didn't have a chance to
23 talk to you before, but I think we need to -- we've
24 reserved a spot on the citizens advisory committee
25 for a board member to be there to hear firsthand

1 certain on it and that will be when the data cutoff
2 is, for lack of better words.

3 That -- that, again, will be a very
4 interesting and -- and -- process as we go through
5 it. I think you'll find it very helpful in
6 building your core knowledge of what's going on and
7 what the numbers and metrics suggest the airport
8 evolve to over time. And that includes everything,
9 so it also will be our first planning look at some
10 of the property west of U.S. 1. So we'll begin to
11 get a feel for how that plays.

12 We've had the lingering issue of T-hangers for
13 a while. This will -- the data will suggest
14 something related to that and it will be the first
15 time that -- once it's in the master plan, we'll be
16 able to keep moving ahead with pursuing a project
17 out of that should that be the way the group
18 decides to go.

19 We also have in the queue -- I'm basically
20 done now with the RFP for insurance, so we really
21 are just timing that out to be a little closer to
22 when we'd actually solicit. I would think in
23 February, maybe early March when we lease that out
24 we'll go through that process of selecting. Our
25 insurance carrier expiration, the underwriter piece

1 the -- the conversation and the like as well as
2 users of the airport and some non-users. So if
3 someone would like to do that, I -- you guys can
4 figure out who that is.

5 CHAIRMAN GREEN: Is that here?

6 MR. WUELLNER: Yeah, we'll probably not meet a
7 whole lot. We'll get an organizational meeting.
8 We'll do some very short meetings over the years
9 year. It's not something that's going to require a
10 ton of meeting time from anyone.

11 But it will be -- it's always interesting
12 to -- to see that and participate in it. And it's
13 always helpful to have a board member that's been
14 plugged into that and gets a -- gets a feel and
15 a -- and a deeper understanding what that process
16 is. Because ultimately you will need to approve
17 some things as we go along in order to build to a
18 conclusion of that master plan.

19 That planning process I'll remind you is
20 conservatively a year-long effort, may take a
21 little longer than that. Then we dump it into
22 FAA's lap. And they historically sit on those for
23 90 days to a year; just depends how motivated they
24 are to get them out and get them -- get them
25 approved. But at some point there'll be a date

1 of this, is not until heading -- well, effective
2 October 1st. So it's late summer, for lack of
3 better words. So we've got plenty of time to
4 respond to that.

5 We are in the process, we expect beginning
6 about the second week of March that we will begin
7 construction on the canopies, for lack of better
8 words, the front part of the airline terminal. So
9 the -- that will be the last big component of
10 that -- of that envisioned terminal project.

11 And they expect to be out of here by the time
12 we would resume Frontier service at mid -- or 21st
13 of April at this point. We will also be doing the
14 counters on the inside of the terminal. That
15 should be completed also before we resume -- resume
16 closer to daily flights.

17 We are in the very early phases, we've done
18 the survey and testing associated with the apron
19 rehabilitation project over on basically the
20 Atlantic ramp. We will be meeting with them in a
21 couple of weeks to go over details about what that
22 project will entail, how to make it work from an
23 operational standpoint once it is bid and in
24 construction. My best guess right now is this will
25 not be a this-year construction effort. We did not

1 budget it that way and we will need one more year
2 of FAA funding to make sure that this has adequate
3 budget to go out and build.

4 It's basically a rehab of the existing
5 pavement. We have identified some structural
6 concerns with some underground -- with some piping
7 and the like that's under the ramp. So it's -- it
8 will be a reasonably good size project.

9 We'll be discussing with Atlantic the future
10 of a building or two over in that area as to let's
11 see if we can come to some agreement as to what we
12 want -- we collectively want to do over there --
13 I'm referring to the bulk hangar and there's an
14 associated hangar that's attached to it -- and come
15 to some agreement there.

16 They're indicating they may want to look at --
17 at some of that becoming ramp instead of hangar if
18 it's more useful to them. We'll figure that out
19 and get back to you and it will be part of the
20 design of that apron project ultimately.

21 We also have some money depending on how that
22 lays out that may allow us to make some road
23 improvements or access improvements if you will to
24 the airline terminal. That -- you know, that
25 doesn't just flow super-duper back there, so any

1 kind of I'd say cleanup in the access of -- into
2 that might be helpful and we'll see what we can --
3 what we can do. But there's some separate match
4 money with Florida DOT that we have to do that. So
5 it will be outside of the hangar project -- or the
6 apron project, but nonetheless can happen.

7 What else can I tell you? We also have
8 some -- a project that is budgeted this current
9 year that we're going to need to move on here
10 probably this spring, get it out to bid, is the --
11 some seaplane base -- or some seaplane ramp repair
12 that we have a match grant with the Florida Inland
13 Navigation District to do that work. We need to do
14 that this year because that grant will expire in
15 November of this year. So we need to get that work
16 done. We've kicked it out as far as we possibly
17 can, so now it needs to be done and it is in the
18 budget.

19 And we will also continue to pursue options or
20 any interest that we can -- we can develop in
21 keeping -- getting additional air service into
22 the -- the airport. We also continue to cultivate
23 new leads for additional hangars and -- and
24 corporate-type aircraft use of it. So we'll be
25 doing some things jointly I'm sure with Atlantic

1 over the next few years should that stay solid.

2 But overall I think we're going to have a very
3 busy year with the master plan and look forward to
4 keeping y'all informed as we go on a month-to-month
5 basis of where we are and what's going on what.
6 We'll continue to look forward in developing
7 additional revenue services for the airport,
8 additional revenue projects. Those are all things
9 that, you know, help sustain this and keep it off
10 the ad valorem tax roll.

11 So you've got to pursue just normal sound
12 business kinds of approaches to what we do. If
13 they're profitable and make sense for our
14 community, then we need to look seriously at them.
15 If they weren't, then perhaps they go by the
16 wayside once you get outside that core
17 infrastructure. Of course that's of paramount
18 concern to us. So a good year and I look forward
19 to another one.

20 CHAIRMAN GREEN: You briefly mentioned about
21 the lights at the end of the runway?

22 MR. WUELLNER: Yeah.

23 CHAIRMAN GREEN: I've heard some rumblings
24 about them --

25 MR. WUELLNER: Yeah, I'm sure.

1 CHAIRMAN GREEN: -- too, that they're a little
2 high and --

3 MR. WUELLNER: Yeah. You recall we had a --
4 they had to engineer a solution. Somewhere since
5 we rehabbed the runway, we -- we -- well, let me
6 get through the whole history of it.

7 When we started to do the runway
8 rehabilitation project, which is now a -- if I'm
9 not wrong, about five years ago roughly.

10 MR. HARVEY: Six.

11 MR. WUELLNER: Six? We included in the design
12 of that project the infrastructure, the part that
13 goes in the runway which are these cans that lights
14 mount to and the piping that connects that for the
15 electrical part of the MALSR, the approach light
16 system, we included that and we included the
17 project, the lighting -- the approach lighting
18 project as an alternate in the bid.

19 FAA ultimately elected not to fund that
20 project several times. It wasn't until we
21 reestablished commercial service with Frontier that
22 they finally -- it finally meets the priority
23 necessary for FAA to fund the project. So after
24 several attempts, we put -- we were able -- they
25 agreed that putting the infrastructure in made a

<p style="text-align: right;">Page 30</p> <p>1 lot of sense but they're not going to fund the</p> <p>2 lighting.</p> <p>3 Well, in that six-year period of time, FAA</p> <p>4 changed the design standard for the approach</p> <p>5 lighting system that goes in pavement and they</p> <p>6 changed the diameter of the can that's required to</p> <p>7 mount those lights and made it bigger, which</p> <p>8 smaller is probably easier but bigger is what we</p> <p>9 got.</p> <p>10 As a result, the approach lighting, the lights</p> <p>11 themselves don't mount to the cans that were there.</p> <p>12 So it required development of a flange basically to</p> <p>13 adapt the lights to the other. And that works well</p> <p>14 for about 70 percent of the lights out there.</p> <p>15 Unfortunately the ones it doesn't work well for are</p> <p>16 the ones that are pretty much right down the</p> <p>17 centerline of the runway.</p> <p>18 It's not really problematic for landing</p> <p>19 aircraft because it's in the area that's in the</p> <p>20 displaced threshold, they're not allowed to land on</p> <p>21 it anyway -- or shouldn't be landing on it</p> <p>22 anyway -- not to say that it doesn't happen.</p> <p>23 But departing aircraft, I think particularly</p> <p>24 small aircraft, the -- the angles involved or</p> <p>25 the -- it effectively feels like you're hitting a</p>	<p style="text-align: right;">Page 32</p> <p>1 ridden over it; it's -- it ain't nice. So we're</p> <p>2 looking -- we'll continue to work and see what kind</p> <p>3 of solution we can get and get it done. That is</p> <p>4 kind of where it sits right now.</p> <p>5 It's not what we had hoped for, but it -- I</p> <p>6 don't think anyone from an engineer and</p> <p>7 constructability felt like the solution was going</p> <p>8 to result in that kind of a feel when you hit it,</p> <p>9 but you indeed do. And I think it's aggravated by</p> <p>10 the fact that it's a round structure, not a -- a</p> <p>11 linear structure, so you're not necessarily hitting</p> <p>12 it all at one time, which is the other part of it,</p> <p>13 and tend to run off the edge of it or whatever.</p> <p>14 Anyway, it's just going to feel weird for</p> <p>15 users until we get some solution there. But I'm a</p> <p>16 little hesitant to suggest what that will be at</p> <p>17 this point because I don't know. But they are --</p> <p>18 they are now looking at it to see what we can do.</p> <p>19 CHAIRMAN GREEN: I'd like to stay abreast of</p> <p>20 that, if you just --</p> <p>21 MR. WUELLNER: Sure, absolutely.</p> <p>22 CHAIRMAN GREEN: -- let me know what our</p> <p>23 options are. It kind of reminds me of going over</p> <p>24 the Butler -- the Butler bridge when you get to the</p> <p>25 end of it and you're doing this.</p>
<p style="text-align: right;">Page 31</p> <p>1 speed bump as you're departing. You're allowed to</p> <p>2 use that displaced area to depart. As a result,</p> <p>3 it's right on the centerline and you easily feel</p> <p>4 like you're hitting a speed bump about five times,</p> <p>5 four or five times up the centerline of the runway.</p> <p>6 We are in the beginning pieces of working to</p> <p>7 see what other solutions are available to make this</p> <p>8 better along the centerline and minimize that bump,</p> <p>9 if you will. At this point, I don't have any</p> <p>10 meaningful answer on this. All I can tell you is</p> <p>11 we'll keep banging it in finding something that</p> <p>12 works and makes that better. But right now, it is</p> <p>13 what it is and --</p> <p>14 CHAIRMAN GREEN: Does it do any damage to what</p> <p>15 we've installed or underneath --</p> <p>16 MR. WUELLNER: No, it --</p> <p>17 CHAIRMAN GREEN: -- or damage to aircraft?</p> <p>18 MR. WUELLNER: It's -- it's more impact to</p> <p>19 aircraft, if you will. I think it's -- at its</p> <p>20 best, it's annoying. I think there probably are</p> <p>21 some extremely small light aircraft or certain</p> <p>22 equipment on the airplane that, you know, there is</p> <p>23 potential for some damage.</p> <p>24 It does not meet FAA's definition of a hazard</p> <p>25 in any sense, but it is really annoying. I've</p>	<p style="text-align: right;">Page 33</p> <p>1 MR. MAGUIRE: Moguls?</p> <p>2 CHAIRMAN GREEN: Yeah.</p> <p>3 MR. WUELLNER: Total height disparity is about</p> <p>4 an inch and a quarter, but you'd swear you're in a</p> <p>5 four-inch speed bump when you hit it, especially</p> <p>6 when you deal with smaller diameter tires. It's</p> <p>7 kind of -- kind of dramatic --</p> <p>8 MR. KIRA: Well, since -- since that's just</p> <p>9 basically the runway or the offset, could it be</p> <p>10 raised?</p> <p>11 MR. WUELLNER: That's on the table. I think</p> <p>12 there are some solutions where you --</p> <p>13 MR. KIRA: Just basically increase --</p> <p>14 MR. WUELLNER: -- go in and cut an area around</p> <p>15 it or --</p> <p>16 MR. KIRA: -- yeah, or increase the pavement</p> <p>17 or just lay a --</p> <p>18 MR. WUELLNER: Well, this is right down the</p> <p>19 centerline, though, where this issue is.</p> <p>20 MR. KIRA: No, no. I totally understand it.</p> <p>21 I know what it is.</p> <p>22 MR. WUELLNER: Yeah. There aren't -- you</p> <p>23 know, up till not many years ago, you couldn't even</p> <p>24 put them in pavement. They were -- the approach</p> <p>25 lighting was not an in-pavement item.</p>

1 We -- we didn't -- you know, that was
2 something we didn't really seriously consider
3 around here doing because it would have made you
4 major permanently close that 800 feet of pavement,
5 which is a lot -- or a lot of loss in terms of use.
6 So I think where everybody got caught was the
7 change in design standards from FAA.

8 MR. KIRA: Sure.

9 MR. WUELLNER: They're really good at that.

10 It doesn't mean we can't continue funding with
11 DO -- with FAA or DOT or just pay for it ourselves
12 depending on how elaborate the solution alternative
13 is. I think there are some simple solutions, it's
14 just getting -- getting everyone focused on getting
15 something done.

16 MR. BRUNSON: I -- the biggest problem I think
17 with this is that the local people know it's there,
18 but somebody coming in at night and hear that
19 thinks they've hit a dog or something.

20 MR. WUELLNER: Or something, yeah.

21 MR. BRUNSON: And I know one time I landed at
22 Charleston Air Force Base, I landed too short and I
23 went over the retaining thing and (indicating). So
24 it is scary.

25 MR. WUELLNER: Yeah, it will -- it will catch

1 you unaware. What I suspect is the locals, you
2 could slide to one side or the other a little
3 bit --

4 MR. BRUNSON: Yeah.

5 MR. WUELLNER: -- and get past those couple of
6 figures -- or those fixtures and move on. But
7 until you know it's there, you'll be caught with
8 it.

9 CHAIRMAN GREEN: Okay. Any other comments on
10 Ed's report?

11 (None.)

12 CHAIRMAN GREEN: Our business partner update.

13 MR. BRUNSON: Oh, I do.

14 CHAIRMAN GREEN: I'm sorry.

15 MR. BRUNSON: I'm sorry. This is not the time
16 for this but I'm going to ask it anyway. Grumman,
17 everything seems to be going well with Grumman?

18 MR. WUELLNER: Yes, sir.

19 MR. BRUNSON: And so there's no issues
20 involved there?

21 MR. WUELLNER: Right.

22 MR. BRUNSON: And I'd like to peep under the
23 tent a little bit with the planning session with
24 this new acreage and so forth. Have you given any
25 thoughts to how we might get the -- get some

1 assistance with the utilities and shovel ready
2 stuff to market that in some way?

3 MR. WUELLNER: We -- we are just investigating
4 the resources for the -- for infrastructure
5 development, but really to quantify the
6 infrastructure we kind of need to know what we want
7 to do.

8 MR. BRUNSON: Know what you want to do.

9 MR. WUELLNER: So they all kind of go
10 hand-in-hand.

11 MR. BRUNSON: Right.

12 MR. WUELLNER: I'm sure the master plan is
13 going to give us a good guess of not only what a
14 layout could be -- not that we'd necessarily have
15 to be married to it, but it could certainly get
16 the -- the noodle rolling as to what -- kind of a
17 mixed metaphor, but get you thinking anyway about
18 what -- what could be out there.

19 I think, too, we'll probably as the year goes
20 on want to discuss an approach to developing that
21 property. You know, one of the things we pressed
22 with the state in pursuing funding was that we
23 didn't want to just sit on this. This wasn't
24 something we wanted to sit on for five years and
25 think about and never do anything with; that in

1 pursuing with the state money, you know, we kind of
2 tacitly agreed to get moving on something. And so
3 I think getting to a direction and moving is going
4 to be an important piece of it. And the sooner we
5 kind of figure that out, the sooner we know where
6 to go for funding.

7 One of the things that I think that we want to
8 talk about in detail later -- it's not a -- we're
9 not -- nowhere near close to talk about this -- but
10 many airports, many large tract owners look at
11 perhaps master development kinds of agreements with
12 companies who have -- have the contacts with bigger
13 companies and job producers and things of that
14 nature where our community might be a -- might be a
15 good fit. I have no idea who those people are at
16 this point, but there are plenty of ways to go
17 about this.

18 CHAIRMAN GREEN: Did you ever get a call back
19 from the people that approached me that --

20 MR. WUELLNER: No.

21 MR. MAGUIRE: Yeah, I was getting ready to ask
22 if you'd had any pre-contacts with people like
23 that.

24 MR. WUELLNER: We -- we know of some that are
25 out there. We don't know them personally.

1 MR. MAGUIRE: But has anybody contacted you in
2 advance?

3 MR. WUELLNER: Not since we moved into the
4 purchase of this. It's been a while. I think it's
5 like two years.

6 MR. MAGUIRE: Okay.

7 CHAIRMAN GREEN: But I know we want to do
8 something planning-wise because we have Cordova
9 that's going to be -- try to get going on their end
10 of things and --

11 MR. WUELLNER: Sure.

12 CHAIRMAN GREEN: -- development on their end.

13 MR. WUELLNER: And the -- and the 313
14 corridor's going to come up pretty quick and we're
15 going to need to -- and part of the sales agreement
16 has us -- you know, there's about 13 acres of all
17 of this that becomes right-of-way ultimately to
18 DOT, which is -- plus we have some property that we
19 own also that would be involved probably in that
20 project. And that's going to come at us probably
21 in five years or less, it'll be nearing
22 construction I would think. It's coming up pretty
23 quickly.

24 MR. BRUNSON: That's great.

25 BUSINESS PARTNER UPDATES

1 CHAIRMAN GREEN: Okay. I don't see any of our
2 new commissioner representatives, so --

3 MR. MAGUIRE: Did I fall asleep? Did you
4 bring up Frontier and Via schedules?

5 CHAIRMAN GREEN: April 21st.

6 MR. MAGUIRE: Frontier.

7 CHAIRMAN GREEN: Frontier, yeah.

8 MR. WUELLNER: Yeah, Frontier resumes service
9 on April 21st.

10 MR. MAGUIRE: Yeah, I got that.

11 MR. WUELLNER: And Via continues to fly. We
12 have Via flying their --

13 MR. MAGUIRE: Okay.

14 CHAIRMAN GREEN: Okay. Atlantic?

15 MR. BEYERS: We're good.

16 CHAIRMAN GREEN: You're good? SAAPA? I saw
17 Mr. Hernandez over there.

18 MR. HERNANDEZ: Yes. I just want to -- is
19 this on?

20 MR. WUELLNER: It's on.

21 MR. HERNANDEZ: I just want to introduce
22 myself as the new airport liaison for SAAPA. And
23 got a couple of questions before that.

24 Since I am a tenant here and I've been a pilot
25 for a long time -- I don't want to put my real age

1 out there -- I've just got a couple of questions.

2 One is, on the master plan, you said it should be
3 starting somewhere around March-ish -- March?

4 MR. WUELLNER: No. We'll actually begin --
5 efforts have actually started but they're more on
6 the front end technical part.

7 We've done some of the photogrammic work with
8 the aerial photography and the survey tie-ins of
9 property we own so we have good base maps to begin
10 looking at and -- and doing planning off of. That
11 kind of work's finishing up now. I would expect by
12 early February we'll begin the first meeting of the
13 technical advisory committee.

14 MR. HERNANDEZ: I was asking more of -- more
15 for public participation and people from SAAPA if
16 they wanted to join in and take a look at what's
17 going on.

18 MR. WUELLNER: Sure. You'll have --

19 MR. HERNANDEZ: Would you be estimating when
20 you'll be available for that?

21 MR. WUELLNER: I do not have a projected
22 schedule, but we will very shortly have sort of the
23 milestone schedule coming up.

24 We'll have regular updates at this meeting.

25 There will also I'm sure be a workshop or two with

1 the board. There will also be at least two public
2 meetings where they're advertising people, anyone
3 can come and -- which they can do at the Authority
4 meeting anyway, but they'll be specific for that
5 purpose. And we'd be happy -- staff, the
6 consultants, anyone would be happy to show up at
7 your request at SAAPA any time that to --

8 MR. HERNANDEZ: Which works right into what my
9 next question would be, so that's great. Thank
10 you.

11 MR. WUELLNER: Of course. Any time.

12 MR. HERNANDEZ: A couple of things was what --
13 I didn't hear a status about the restaurant.

14 MR. WUELLNER: Yeah, that --

15 MR. HERNANDEZ: What's going on with that?

16 MR. WUELLNER: Thank you. That still is
17 hanging out there. We've got --

18 CHAIRMAN GREEN: That was one of my questions
19 at the end, but thank you, Mr. Hernandez.

20 MR. WUELLNER: I -- we continue to keep it
21 advertised. We've contacted brokers. We've done
22 that kind of thing.

23 I know some of you individually have contacted
24 with some contacts but have yet to really get
25 anybody with -- that's actually doing anything with

1 the idea at this point. So maybe we can kick it
2 around in more detail in the March meeting and see
3 whether we want to keep pursuing this or move on to
4 something else, so -- or just leave it open.
5 That'd be fine, too. So whatever.

6 But I think it's been out there now six or
7 eight months I think easily, if not longer, and
8 probably closer to a year by March. So it's been
9 sitting empty.

10 So it's time to do -- at least agree that, you
11 know, we -- where we're going with it, whatever
12 that is, even if it's going to sit tight and wait
13 it out. Things seem to be looking more improved in
14 general economy. Maybe there'll be somebody much
15 more interested this year than last.

16 MR. HERNANDEZ: Thank you.

17 CHAIRMAN GREEN: Thank you. Tammy, tower?

18 MR. WUELLNER: I just don't leave you much to
19 say, do I?

20 MS. ALBIN: Not much too say. All of your
21 numbers were spot on.

22 The only thing I really had was we have the
23 Runway Safety Action Team meeting on February 23rd
24 from 10:30 to 12:00 that everybody's invited to.
25 The invitation's already been sent to forward on.

1 which was Ryan Mahoney. He was promoted to
2 vice president just before the holidays.

3 And our schedule of airplanes is going to be a
4 little bit of increased impact. We're up one.
5 E-2Ds will be six for the year. And then I don't
6 know if you've seen that really pretty airplane
7 with the fueling probe on the nose. That's going
8 home and the test bird's going home, but there'll
9 be three of those this year also and 13 F-5s, so...

10 CHAIRMAN GREEN: Congratulations.
11 Mr. Burnett?

12 MR. BURNETT: Briefly.

13 We dealt with a couple of tenant issues this
14 month. Did some research related to taxing, and
15 obviously the airport's property is not subject to
16 ad valorem taxation, but when it's rented, there is
17 ad valorem taxes imposed. So we're breaking those
18 things out and doing some research for your
19 staff -- we did over the last couple of months.

20 And then one added thing I just want to
21 comment about the transactions with Cordova.
22 You've got a great negotiator over here with
23 dealing with the issues that came up throughout the
24 closing process to make sure that you got what it
25 was you contracted to pay for. So I'll just

1 We also have user surveys in January and
2 February. Those have already been forwarded to
3 Cindy to get out to all the tenants. The airport's
4 already gotten theirs done for us, so we appreciate
5 that.

6 And hopefully our -- we'll be at full strength
7 hopefully this week or next week. We've got one
8 controller in training, he is looking very
9 promising, just a little final tweaking on that,
10 and hopefully be certified very soon, and that
11 pretty much is it for the tower.

12 MR. WUELLNER: Awesome.

13 CHAIRMAN GREEN: Thank you.

14 MR. WUELLNER: I noticed when we annualized
15 the -- this year's calendar operations total that
16 when compared to the report that just came out
17 based on the fiscal year, we would move up to fifth
18 busiest. So it's --

19 MS. ALBIN: It depends on how you keep the
20 numbers and what month.

21 MR. WUELLNER: -- a thicker slice.

22 CHAIRMAN GREEN: Okay. Dan, anything from
23 Northrop?

24 MR. NEHRING: Actually we have a new vice
25 president. He's been here for three years anyway,

1 comment on that. It was a -- a good process
2 getting through those two transactions. There was
3 a lot of moving parts to it, and Ed served you
4 well. I'll say that much.

5 CHAIRMAN GREEN: Did you arm wrestle them, Ed?

6 MR. WUELLNER: A few spots.

7 BUSINESS ITEMS

8 CHAIRMAN GREEN: Okay. Okay. Well, as far as
9 business items, that's all we have today.

10 PUBLIC COMMENT - GENERAL

11 CHAIRMAN GREEN: Now we have public comment.
12 I didn't receive any.

13 MS. LUDLOW: I didn't have one.

14 CHAIRMAN GREEN: Oh, all right. Well, Reba?

15 MS. LUDLOW: I would have signed a paper --

16 CHAIRMAN GREEN: That's okay.

17 MS. LUDLOW: -- if they were there. Hello --
18 oopsy. Is it on?

19 MR. WUELLNER: Yes.

20 MS. LUDLOW: Okay. Reba Ludlow, 230 Serenata
21 Drive.

22 I do have a couple of questions. Like, Ed,
23 what is your opinion on why the restaurant has not
24 rented? I mean, do -- is it -- because there are
25 several things there.

1 MR. WUELLNER: I would attribute it overall
2 it's been the general economy.

3 The second piece of it is you -- when you look
4 at restaurant business planning, the size --
5 overall size of the square footage of that makes it
6 very difficult to generate a profit on 1800 square
7 feet or less in that -- you can't turn it enough
8 times during lunch and breakfast, and there's never
9 really been an evening -- it's never really done
10 well in the evening hours other than as a bar,
11 which is not really what --

12 MS. LUDLOW: You want.

13 MR. WUELLNER: -- we've always wanted. So
14 it's a couple of items there.

15 I think as the economy continues to improve,
16 we'll begin to see some actual interest. I think
17 those that are in the restaurant business have
18 generally got all they can handle and it's going to
19 take somebody who's looking for the next thing to
20 do it.

21 MS. LUDLOW: Okay. And I do understand it is
22 small, that's true.

23 MR. WUELLNER: Yes.

24 MS. LUDLOW: And parking is an issue, I
25 understand.

1 MR. WUELLNER: It can be, yes.

2 MS. LUDLOW: Okay. Then on the other -- you
3 know, just a way to make it work, isn't there some
4 way to tie that in with the terminal and like
5 Galen's friend, you know, put a kiosk at the
6 terminal and then run a shuttle bus back and forth,
7 a kiosk where they could order -- you know, when
8 the flights are late or something, they could order
9 food and come back and forth?

10 It seems that that would be a great asset or
11 something. You know, they have to have something
12 more than just 1800 square feet and no parking. I
13 mean, they -- you have to have some kind of draw.
14 I know they -- they also did a lot of catering. I
15 don't know how many you have now to do -- I don't
16 know how good the catering business is.

17 MR. WUELLNER: Yeah. That used to be the only
18 thing that kept them -- kept them above board, was
19 the catering piece of it.

20 MS. LUDLOW: Right.

21 MR. WUELLNER: As far as the -- I'm assuming
22 you're referring to the airline terminal having --

23 MS. LUDLOW: Yes.

24 MR. WUELLNER: The -- that idea works, but the
25 trouble has been having enough mass through the

1 airline terminal to warrant them being -- making
2 what little investment's required to service that.
3 We have spoke with I'll call them vendors, but
4 representatives of companies who do the vending
5 for -- and vending's the wrong word, but --

6 MS. LUDLOW: Right.

7 MR. WUELLNER: -- restaurant kinds of things
8 at airline terminals, and most everybody we've
9 talked to, their minimum number is about 200,000
10 enplanements. That's kind of where you get just
11 enough energy to make putting something in, whether
12 it be one of those small Dunkin kiosk kind of
13 things or whatever. But it -- we're not there yet
14 for that.

15 We -- we did have some success when we were
16 running about three or four flights a day back in
17 the Skybus days with some -- some limited sandwich
18 capability and the like in the terminal. I would
19 certainly love to see that come back as we get
20 more -- more flights.

21 MS. LUDLOW: Yeah.

22 MR. WUELLNER: And I think further complicated
23 this year might -- at least out of the block would
24 be that the Frontier flights anyway are all evening
25 flights, making it kind of an odd time of day to

1 try to provide some food service. So right now I
2 think vending still makes a little bit of sense
3 over there, and that does very well for what it is.

4 MS. LUDLOW: Right. Right.

5 MR. WUELLNER: But as we get more mass
6 underneath that --

7 MS. LUDLOW: Nothing from -- we don't get
8 anything from ViaAir? I mean, they just go in and
9 out?

10 MR. WUELLNER: Well, it's -- yeah, when you're
11 flying a 50-seat airplane and that's the only
12 activity, it's -- it just doesn't generate a lot.

13 MS. LUDLOW: Uh-huh. Okay.

14 The -- all of the models that are still
15 hanging in there, you know the airplane models that
16 y'all are using for decoration or something, I know
17 we've asked in the past to make sure that SAAPA
18 gets them in case they get away --

19 MR. WUELLNER: Right.

20 MS. LUDLOW: -- go out the door.

21 MR. WUELLNER: We've got our eye on them still
22 for you.

23 MS. LUDLOW: Okay. Right. I mean, we would
24 have to raise the ceiling in the clubhouse, but --
25 you know. But they -- those models are really

1 important to us, to SAAPA.
 2 MR. WUELLNER: We understand.
 3 MS. LUDLOW: So we just want that on record,
 4 also.
 5 Then, guess what? The hangars. So, on the
 6 port-a-ports, how many -- you started with 13 and
 7 how many -- you just demolished a couple of them
 8 and what's the next -- how many more are you going
 9 to take down? And what is your thought --
 10 MR. WUELLNER: I know we have one more --
 11 MS. LUDLOW: -- on the future?
 12 MR. HARVEY: Three more coming down.
 13 MR. WUELLNER: We have three more? Three more
 14 coming down.
 15 MS. LUDLOW: Three more coming down. And
 16 that's a total of how many?
 17 MR. WUELLNER: Total down or total up?
 18 MS. LUDLOW: Yeah. Good point.
 19 MR. HARVEY: Cindy might have a better feel
 20 for that.
 21 MS. LUDLOW: All right. How many total -- how
 22 many does that leave us up? You had 13.
 23 MR. WUELLNER: How many do we have now? Do we
 24 have 13?
 25 MR. HARVEY: Five.

1 MS. HOLLINGSWORTH: Probably eight.
 2 MR. HARVEY: Once we took the three down?
 3 MS. LUDLOW: Three more coming down.
 4 MR. HARVEY: Something like that.
 5 MR. WUELLNER: We think we'll end up with
 6 eight.
 7 MS. HOLLINGSWORTH: Are we counting J row?
 8 MR. WUELLNER: Yeah.
 9 MS. HOLLINGSWORTH: Okay. So you have eight,
 10 eight rentable tentable port-a-ports.
 11 MR. WUELLNER: After those three are down,
 12 we'll have eight left.
 13 MS. LUDLOW: Eight left. Okay. Okay. And
 14 what is your future thought on those eight? Are
 15 you keeping them until they fall down or are you --
 16 well, they're damaged --
 17 MR. WUELLNER: No, we're --
 18 MS. LUDLOW: -- or do you have a -- an
 19 intermediate plan to use part of the property for
 20 something else before the other eight go down?
 21 MR. WUELLNER: We do -- we have in the past
 22 allowed some limited tie-down in those slots. We
 23 would probably still do that until which time as we
 24 get a formal decision out of the master plan on
 25 what we're doing with T-hangars in that area, which

1 is not very far off now.
 2 MS. LUDLOW: When do you think the master plan
 3 will be complete?
 4 MR. WUELLNER: Well, the completion date's
 5 over a year out, but getting to a decision point on
 6 hangars I would guess is probably four months away.
 7 A little bit of that's tied to FAA, but it's a
 8 quick -- that's a quick review on that forecasting.
 9 MS. LUDLOW: Okay. And you have no future
 10 plan for that area --
 11 MR. WUELLNER: Well, as I've many times --
 12 MS. LUDLOW: -- other than tie-downs.
 13 MR. WUELLNER: Yeah. Well, we've said many
 14 times the master plan will provide the direction to
 15 this board --
 16 MS. LUDLOW: Okay.
 17 MR. WUELLNER: -- the board will make a
 18 decision. We have gone out ahead and are sitting
 19 on if you will future grant allocations to allow
 20 them to do something should they decide to do it.
 21 MS. LUDLOW: Okay.
 22 MR. WUELLNER: So we're in a good place when
 23 it's time to --
 24 MS. LUDLOW: I agree with Galen, you know, and
 25 that's why I -- you know, the pilot's association

1 would like to be in on the master plan organization
 2 meetings.
 3 MR. WUELLNER: Yeah, we have a slot for SAAPA.
 4 MS. LUDLOW: Yeah. Okay. That's all.
 5 CHAIRMAN GREEN: Thank you. Any other public
 6 comment?
 7 (None.)
 8 CHAIRMAN GREEN: All right. Seeing none,
 9 member comments.
 10 MEMBER COMMENTS AND REPORTS
 11 CHAIRMAN GREEN: Mr. Kira, you are the man of
 12 the hour.
 13 MR. KIRA: Thank you. This is my first
 14 official sit-down -- actually, maybe first -- and
 15 I'll be working hard. I -- I joined as many things
 16 as I could because unless I know everything, I'm
 17 not going to be able to be effective. So I'm
 18 trying to get as much down as I can, expand my
 19 horizons, and be as effective as I can on this
 20 board.
 21 MR. WUELLNER: Please don't hesitate, you
 22 know, to come see us.
 23 MR. KIRA: Oh, I won't.
 24 MR. WUELLNER: I know.
 25 MR. KIRA: I won't.

1 MR. WUELLNER: I figured you knew that.

2 MR. KIRA: Come by with my motorcycle and
3 drive around.

4 CHAIRMAN GREEN: We're looking forward to it.
5 Mr. Brunson?

6 MR. BRUNSON: Steve, we really appreciate you
7 stepping up and volunteering for these things.
8 Most of us have served on the TPO or the whatever
9 we used to call it, and have put a lot of work into
10 it and you'll enjoy it. You'll enjoy those long
11 drives to Jacksonville every morning --

12 MR. WUELLNER: Not every.

13 MR. BRUNSON: -- and the EDC at 7:00 and it's
14 fun. It's --

15 MR. KIRA: That's fine.

16 MR. BRUNSON: But you get a -- you get a --
17 you really get some good knowledge, so look forward
18 to it.

19 I'm so excited about the land for the economic
20 development. We all have some ideas, and so that
21 is going to just be a phenomenal thing, and I am so
22 pleased that we're moving ahead. I'd like to see
23 this in four years so I can still be here instead
24 of five. And -- but good news on everything that
25 you've talked about.

1 The restaurant, I've -- I worked a little bit
2 on that and, you know, people say anything from
3 there's no parking, which is not true completely.
4 They said why did you put the windows way up so we
5 can't see out and this kind of thing. So anybody
6 that doesn't want to do anything will have
7 objections to it. But that could be a good spot
8 for a caterer. We've said that over and over and
9 over.

10 But just today I got an e-mail that --
11 Suzanne, that the Ponte Vedra Tavern or something's
12 for sale. Or I can't remember. But it's -- a
13 restaurant just closed on --

14 CHAIRMAN GREEN: The Players Cafe is for sale.
15 That's in the -- on Solano.

16 MR. BRUNSON: And the restaurant business is
17 so fickle. And the barbecue place on A1A down by
18 you guys, they've closed now again.

19 MR. MAGUIRE: Uh-huh.

20 MR. BRUNSON: And so, there's people like
21 David White and on and on that know what -- and
22 I've talked to David about would he consider
23 something, and he's got his hands full with that
24 new restaurant he bought on the intercoastal.

25 But I know SAAPA's really anxious for some new

1 hangars and I promise you we'll do the best we can
2 with what our guidelines are. But that's about all
3 I have on my mind. Look forward to next year --
4 this coming year.

5 CHAIRMAN GREEN: This year. Mr. Maguire?

6 MR. MAGUIRE: Yeah. I had several things.

7 First of all, just a redundant comment on the
8 restaurant. I did talk to two restaurant brokers
9 after our meeting two months ago I guess it was.
10 They didn't really have anything good to say. Not
11 saying that they were down on this restaurant.
12 They didn't have anything good to say about the
13 economy and restaurant businesses in general. They
14 couldn't see anything appealing about this.

15 So the bottom line is it -- I think that just
16 like David White having problems and Players Cafe,
17 it's going to take a small guy to come in to try to
18 make this happen because big people aren't
19 interested. It doesn't fit their -- their mode or
20 the -- and you're right I talked to the previous
21 guy and catering's the only thing that helped them
22 survive. So I'd love to see one go in there, I'm
23 disappointed we don't have one, but it may be
24 beyond us if we ever get one. So...

25 Your comments about the last year, fantastic

1 comments. The last year, when you look at all of
2 the projects, the events, and the activities and
3 the spending and so forth, really the airport came
4 out ahead, and kudos to you and staff for doing
5 such a good job.

6 Now to get into my list of things here. I
7 believe that one of the things we really need to
8 focus on this year is we need to have goals or
9 objectives that we're going to work towards, okay?
10 A master plan is nice. But a master plan should
11 only really be the execution document for the
12 business plan.

13 We don't have a business plan. And when it
14 comes down to applying money to this project, to
15 this project, the business plan directs you as to
16 where to spend the money and how to spend it. We
17 don't have that. So we get the money, we've done a
18 super job with the money we've had, but we really
19 need to get back on track.

20 I'm hoping that when the master plan starts --
21 we start looking at that, that we can include a
22 business plan in that development as a joint
23 effort, okay? So we develop the business plan and
24 from the business plan the master plan will come
25 along and execute -- implement the business plan.

1 Because sometimes I look and say, you know,
2 what does the business plan say about T-hangars,
3 about a restaurant, or whatever? We don't have
4 one. So I think we really need to look at the
5 business plan. And part of that business plan I
6 think is going along with what Randy's saying about
7 this 1200 acres.

8 The city is struggling in several areas, and
9 transportation being the number one. And there's a
10 conflict here. The -- the EDC and other planning
11 agencies or economic development agencies keep
12 pushing more people to come to St. Augustine.
13 Well, we've got so many people now we can't handle
14 it.

15 And there's a -- is a building revolt if
16 you've followed for city politics for 12 months. I
17 know you have right down there. Residents are
18 getting tired of being swamped out of being able to
19 do anything in the city because they have a pickle
20 fair down at the -- you know, downtown. And you
21 get 40,000 cars coming in on a Saturday and
22 residents can't do anything. So transportation is
23 a major issue, which includes parking.

24 I'd like to see us get more involved with the
25 city to see if we can't, number one, help relieve

1 I want to see -- I say I want. I want us --
2 not me. I want us to be able to sit down and look
3 at a list of T-hangar revenues, when do they come
4 up for renewal, what is the current policy for
5 renewals in terms of rates and things like that?
6 The guy that has the big building out here, does he
7 pay rent or not? Does Grumman get involved?
8 Everything, okay? And I'd like to see it by the
9 next meeting.

10 Insurance review, I'm going to be pushing that
11 again. And you're right, I'm glad to see you
12 talked about it, because we can't wait until
13 October to make a decision. I want to see a
14 decision made in May or June.

15 The -- I've already mentioned I'd like to get
16 a pass. He told me I could do that.

17 Finally the state. The state turned us down
18 for getting some type of paycheck for us -- and I
19 use that word incorrectly because I don't want a
20 paycheck -- but I do believe that we should be able
21 to somehow get reimbursed for some of our expenses.
22 So I'd like to see that brought back up. Your
23 comment was when I talked to you earlier that we
24 need a new governor to do that. We were all
25 disappointed that he turned it down last year.

1 that transportation issue, but hopefully if we do
2 that, we can bolster our revenue generation
3 capabilities out here so we can obviously stay off
4 the tax rolls. So I'd like to see us start working
5 more with the city. That's number two.

6 Number three, I want an assistant for Ed. I
7 said that last year, but I'm going to be pushing
8 hard every single meeting. I want an assistant for
9 Ed, period. And I'm not going to put it off to
10 next month and the next month. I'm starting right
11 today. I want to see next meeting a plan to get an
12 assistant for Ed, okay?

13 Third thing -- oh, as part of the business
14 plan, the business plan should lay out how we're
15 going to handle T-hangars and port-a-ports and
16 those issues, okay? So that has to be included in
17 that.

18 Revenue generators. People ask me, where do
19 y'all get the money you get? Well, I know we get
20 FAA. That's really all I know. We need to see a
21 complete presentation to include a list of all of
22 the revenue generators on this facility, okay?
23 That includes things that are actively generating
24 revenue and those that are not. The restaurant is
25 capable, but it's not, but it needs to be on there.

1 MR. WUELLNER: Emphatic.

2 MR. MAGUIRE: Is it completely off the table
3 this year? Is he dead set against it or was that a
4 political move for the time?

5 MR. WUELLNER: No. I think he personally
6 has -- he's let -- he's basically not a fan of
7 special districts at all --

8 MR. MAGUIRE: Uh-huh.

9 MR. WUELLNER: -- and really didn't care what
10 the source of revenue was or anything else. It was
11 basically emphatically no under his watch. We
12 had -- from what I could see, we had no resistance
13 from a legislative standpoint.

14 CHAIRMAN GREEN: Yeah.

15 MR. WUELLNER: So I think once we elect a new
16 governor, this one will be termed out, it's the
17 perfect time to make another run at it going into
18 next fall --

19 CHAIRMAN GREEN: It died on his desk.

20 MR. WUELLNER: -- and start the process again.

21 MR. BURNETT: And if I might weigh in just for
22 one point of clarification so the public's aware.
23 This is a stipend essentially that would pay --

24 MR. MAGUIRE: Exactly.

25 MR. BURNETT: -- some money to the board

1 members, and it would be only if the
2 Airport Authority stayed off the tax rolls.

3 MR. MAGUIRE: Yes.

4 MR. BURNETT: So it's no ad valorem tax impact
5 from it. So anyways -- but it still got voted --
6 or still wasn't going anywhere.

7 MR. MAGUIRE: And I don't remember how it was
8 presented last time, whether it be a paycheck or
9 stipend --

10 CHAIRMAN GREEN: Stipend.

11 MR. WUELLNER: Stipend.

12 MR. MAGUIRE: Stipend is the only way to go.
13 And I agree, only if we stay off the tax rolls and
14 based purely on the number of meetings we have and
15 if you're in attendance or not, things like that.

16 CHAIRMAN GREEN: That's the way it was
17 presented to the House and the Senate --

18 MR. MAGUIRE: That's what I thought.

19 CHAIRMAN GREEN: -- and all of the
20 representatives were supportive of us.

21 MR. MAGUIRE: Yeah.

22 CHAIRMAN GREEN: It was not our --

23 MR. WUELLNER: It had already cleared several
24 committees when the governor's office basically --

25 MR. BRUNSON: You know, it seems as if he --

1 the governor would have given us some credit for
2 being off the tax roll. And -- and if we could
3 still stay off the tax roll -- tax roll and get the
4 stipend, but I know that you talked and you talked
5 and we all -- that that's our only hope, the next
6 governor.

7 MR. MAGUIRE: Yeah. And I don't want a
8 paycheck, but I would like a hundred dollars a
9 meeting just to get reimbursed to come out here and
10 spend my time.

11 To do all this stuff that I'm looking at, I'm
12 going to push to meet every month. I think meeting
13 other every month is a disservice to us as a board.
14 I think for us to be able to provide leadership and
15 guidance and for you to keep us abreast of
16 everything that's going on, we need the monthly
17 meetings. And so I'm disappointed that we're not
18 meeting monthly and I want to make a suggestion,
19 I'd like to see support from the board, that we
20 meet every month for this year.

21 CHAIRMAN GREEN: Okay.

22 MR. MAGUIRE: Is there any support? Should I
23 make a motion?

24 CHAIRMAN GREEN: I do, but I think that ties
25 into what you also -- well, this is just for

1 comment, we're not on the voting agenda.

2 MR. MAGUIRE: Okay.

3 CHAIRMAN GREEN: It ties into also what your
4 budget starting point would be obviously to look at
5 our budget that we did which has a revenue side and
6 an expense side. It didn't get into specifics as
7 to when tenants -- whether their lease was up or
8 not. But also there's a cost to having a board
9 meeting.

10 So I think we need to look at the
11 cost-effectiveness also of it to see what's on the
12 agenda, what we have to pay for our attorneys, what
13 we have to pay for our out of pocket or overhead,
14 court reporters and whatever. So that ties into
15 what you're saying about a budget. I'm not saying
16 it's not -- we shouldn't have a meeting every
17 month, but I think we need to look at what the
18 agenda is and what the cost is and is it
19 cost-effective to have that.

20 Because we ran into that before where we only
21 had maybe one or two things on the agenda at that
22 point in time and we loaded up another meeting
23 since we had to pay the overhead anyway. So I
24 think we just need -- before we jump into that, I'd
25 like to look at that part of it.

1 MR. MAGUIRE: The -- to me the real question
2 then is are we looking at enough stuff or are we
3 letting things slide by and not -- not doing our
4 jobs?

5 CHAIRMAN GREEN: No, I think we just need to
6 load up maybe certain meetings and make them
7 effective. It may be -- you know, it may be a
8 two-hour or three-hour meeting.

9 MR. WUELLNER: And you're certainly going to
10 have -- as compared to last year, you're going to
11 have a lot more --

12 CHAIRMAN GREEN: We'll have the master plan.

13 MR. WUELLNER: -- when you're playing with
14 this master plan.

15 CHAIRMAN GREEN: Yeah.

16 MR. WUELLNER: There are a lot more input
17 points and discussion between agenda items and
18 workshops and the like. So it's going to be a much
19 different year than it was last year.

20 CHAIRMAN GREEN: Uh-huh.

21 MR. MAGUIRE: Okay. I'll look at the -- I
22 just get tired of telling people -- people are
23 asking me, why do we even have a board if we meet
24 only when necessary?

25 CHAIRMAN GREEN: Well --

1 MR. MAGUIRE: What constitutes necessary
 2 and --
 3 CHAIRMAN GREEN: We meet every other month for
 4 right now.
 5 MR. MAGUIRE: Okay.
 6 CHAIRMAN GREEN: And then in between we have
 7 TPO meetings, EDC meetings, Chamber meetings,
 8 everything that affects the airport.
 9 But if -- again, with this master plan, I
 10 don't -- I think you were our commissioner liaison
 11 last time when we did the master plan. But there
 12 were -- there's a lot of special meetings that go
 13 along with that outside of your normal meetings,
 14 and that will definitely pick up this year.
 15 MR. MAGUIRE: Okay. That's it.
 16 CHAIRMAN GREEN: The only comment I really
 17 have is on the Aerospace Academy, we do have our
 18 academy showcase which is at World Golf Village on
 19 January 19th, and that's for young kids that are
 20 looking into possibly becoming involved in the
 21 aerospace.
 22 It doesn't mean you're going to be a pilot or
 23 a -- you could be a mechanical engineer, anything
 24 in the aerospace industry. And it's to entice
 25 children in the eighth grade, potentially ninth,

1 but mostly we focus on the middle school to attend
 2 and see what's going on at St. Augustine High
 3 School for the Aerospace Academy.
 4 Parents, it's very well attended. All the
 5 academies in our county are represented there.
 6 I've attended it a couple of times. So I'd
 7 encourage us to get the word out for kids that are
 8 interested. That's a very interesting academy
 9 function to go to.
 10 We also have our Family Fun Day that's coming
 11 up March 25th here at the airport. And we try and
 12 introduce kids in the academy and other ones to get
 13 hands-on experience, come out to the airport, see
 14 planes.
 15 A lot of our SAAPA individuals are very
 16 helpful with bringing their planes out, tying them
 17 around, strolling around, getting kids to climb in
 18 and out of planes, looking at the inside of
 19 cockpits, and also mechanical things. So those are
 20 the two big dates for the Aerospace Academy.
 21 Cindy, do you know when my next -- the next meeting
 22 is?
 23 MR. WUELLNER: The end of February.
 24 CHAIRMAN GREEN: It is the end?
 25 MR. WUELLNER: Near the end. It's like the

1 21st or --
 2 CHAIRMAN GREEN: Okay. I'll sure Katie will
 3 let me know. But there is a meeting in February
 4 for that.
 5 And with regards to the transportation, I have
 6 been speaking with Leanna Freeman, who is now on
 7 the commission again. We tend to see each other
 8 quite often in the courthouse. So we bring up the
 9 transportation issue and we're talking about that
 10 other property up there. So -- not in a formal
 11 sense. I am talking to -- I'm sure you are, too,
 12 to people on the city commission over there at
 13 St. Augustine.
 14 MR. MAGUIRE: Yes.
 15 CHAIRMAN GREEN: So I appreciate that. And
 16 that's really all I have for right now.
 17 And again, welcome Mr. Kira. I'm glad that we
 18 have four. If anybody has any input with the
 19 governor, a fifth would be nice, but I'm sure us
 20 four can handle it just fine. It would be nice to
 21 have a full board for a while. We've been on and
 22 off for almost what, two years now?
 23 MR. WUELLNER: Yeah.
 24 MR. BRUNSON: Are we going through the
 25 nominating process now?

1 CHAIRMAN GREEN: The nominations are open.
 2 It's -- it's there. I know some people have put
 3 some in, but like last time it stayed open forever.
 4 Then once it closed, if it even did close, it took
 5 another months and months and months to get an
 6 appointment.
 7 So hopefully since elections are over, the
 8 Governor's office can focus on some things like
 9 within our district to get some appointments. I've
 10 written letters. I've called. I know staff has
 11 done numerous contacts up there. So anything we
 12 can do to encourage that.
 13 MR. BRUNSON: And --
 14 CHAIRMAN GREEN: What'd the Governor tell you?
 15 MR. BRUNSON: -- this goes so slow, that you
 16 just -- and will not even hint of when things might
 17 happen.
 18 MR. WUELLNER: No. They won't even comment on
 19 when they might make a decision.
 20 CHAIRMAN GREEN: They just say it's in the
 21 works. That's about all you get.
 22 MR. WUELLNER: That's up to him.
 23 CHAIRMAN GREEN: Okay.
 24 MR. BRUNSON: I did get an invitation to go to
 25 Washington with the -- him and the first lady that

1 everybody got.

2 CHAIRMAN GREEN: All right. Our next proposed
3 meeting is March 6th at 4:00. Again, we have some
4 intermittent other meetings. EDC is going to have
5 some. I'm not sure about TPO and
6 Intergovernmental, Mr. Kira, but I'll leave that up
7 to you to tell us about those.

8 MR. KIRA: I'll get all the information as to
9 when everything happens through Cindy, right?
10 You'll let me know, addresses, times, dates and
11 I'll just be driving around.

12 CHAIRMAN GREEN: Okay. All right. I'll
13 adjourn the meeting and have a wonderful afternoon,
14 guys, and watch the national championship.

15 MR. WUELLNER: Go Tigers.

16 (Meeting concluded at 5:13 p.m.)
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1 REPORTER'S CERTIFICATE

2

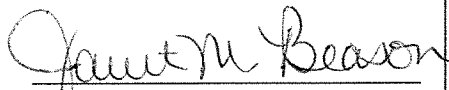
3 STATE OF FLORIDA)
4 COUNTY OF ST. JOHNS)
5

6 I, JANET M. BEASON, RPR-CP, RMR, CRR, certify that
7 I was authorized to and did stenographically report the
8 foregoing proceedings and that the transcript is a true
9 record of my stenographic notes.

10 Dated this 1st day of February, 2017.

11

12


JANET M. BEASON, RPR-CP, RMR, CRR

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