ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY

Regular Meeting

held in The Conference Center, Meeting Room A

4730 Casa Cola Way

St. Augustine, Florida

on Monday, July 20, 2015

from 4:02 p.m. to 5:30 p.m.

BOARD MEMBERS PRESENT:

CARL YOUMAN
SUZANNE GREEN, Chairman
RANDY BRUNSON
BRUCE MAGUIRE

BOARD MEMBERS PRESENT:

ROBERT COX

ALSO PRESENT:

JOHN WHITEMAN, Esquire, St. Johns Law Group, 509 Anastasia Boulevard, St. Augustine, FL, 32080, Attorney for Airport Authority.

EDWARD WUELLNER, A.A.E., Executive Director.

JANET M. BEASON, RPR, RMR, CRR St. Augustine Court Reporters 1510 N. Ponce de Leon Boulevard St. Augustine, FL 32084 (904) 825-0570

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1	PROCEEDINGS
2	CHAIRMAN GREEN: Call the meeting to order.
3	Stand for the Pledge of Allegiance, please.
4	(Pledge of Allegiance.)
5	MEETING MINUTES & FINANCIAL REPORT
6	CHAIRMAN GREEN: Did everybody read their
7	minutes from the last meeting? Okay. Any
8	additions, subtractions, changes?
9	MR. MAGUIRE: None.
10	CHAIRMAN GREEN: Are they approved then as
11	read?
12	MR. BRUNSON: Approved.
13	CHAIRMAN GREEN: Okay. The minutes will stand
14	as presented. Financial report
15	MR. YOUMAN: Is this
16	CHAIRMAN GREEN: Bob's not here, so are we
17	going to should we put that off till next?
18	MR. WUELLNER: It stands approved unless
19	there's objection anyway the way your board rules
20	are set up.
21	CHAIRMAN GREEN: Right. Have you had a chance
22	to look at it?
23	MR. MAGUIRE: Are we talking about this
24	monthly
25	CHAIRMAN GREEN: Yeah.

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MR. MAGUIRE: Only because of my ignorance of
 1
 2
          being new, I had a lot of questions. What is
 3
          outside communications --
 4
               MR. WUELLNER: Outside --
 5
               MR. MAGUIRE: -- and why is it so high?
 6
               MR. WUELLNER: Outside communications is our
 7
          version -- it has multiple marketing public
          relations.
 8
 9
               It's all -- it also includes on the expense
10
          side the expenditures related to our Small
          Community Air Service Development grant with the
11
12
          Department of Transportation, so those pass through
13
          that expense. They're reimbursed at a rate of 50
14
          percent. If you look above on the revenue side,
          you'll see a line that says, let me get to it,
15
16
          reimbursed marketing federal. It offsets that
17
          line --
18
               MR. MAGUIRE: Okay.
19
              MR. WUELLNER: -- at about 50 percent.
20
              MR. MAGUIRE: Should have brought my glasses.
21
          Okay. Reimburse marketing?
2.2
               MR. WUELLNER: Yeah. Down at -- it's the last
23
          line of the revenue.
24
               MR. MAGUIRE: Okay. So --
```

MR. WUELLNER: You have --

```
MR. MAGUIRE: So explain to me. It says
 1
 2
          actual year-to-date $155,000 is what we've been
 3
         reimbursed?
 4
               MR. WUELLNER: Correct.
 5
              MR. MAGUIRE: Okay. And that's 50 cents on
 6
         the dollar?
 7
               MR. WUELLNER: Approximately. Plus we have --
 8
               MR. MAGUIRE: Plus what's spent in that
 9
          category.
               MR. WUELLNER: In that category. That's the
10
          largest contributor to outside communications, is
11
12
         the -- what's referred to as a SCASD grant. The
1.3
         balance of it is just general marketing that the --
14
              MR. MAGUIRE: Can we get a --
15
              MR. WUELLNER: Absolutely, yeah.
16
               MR. MAGUIRE: -- better breakout? Because I
17
         need -- I would like to understand the expenses --
18
              MR. WUELLNER: Absolutely.
19
              MR. MAGUIRE: -- in that category.
20
              MR. WUELLNER: Absolutely.
21
              MR. MAGUIRE: The government obligations, I'm
22
          looking at about four expense items there.
23
              MR. WUELLNER: Uh-huh.
```

MR. MAGUIRE: What are the government

2.4

25

obligations?

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1 MR. WUELLNER: Anything we pay to an outside
```

- 2 agency. It could be property --
- MR. MAGUIRE: Outside government agency.
- 4 MR. WUELLNER: Government agency.
- 5 MR. MAGUIRE: Okay.
- 6 MR. WUELLNER: It could be property taxes. It
- 7 could be Department of what used to be Community
- 8 Affairs. As a special district we pay a fee. It
- 9 could be to the TPO for, you know, our -- what do
- 10 they call it?
- MR. YOUMAN: Membership.
- 12 MR. WUELLNER: Membership, thank you. It --
- 13 MR. MAGUIRE: Okay. I guess a lot of these
- 14 are more generalized categories.
- MR. WUELLNER: Uh-huh.
- MR. MAGUIRE: So that --
- MR. WUELLNER: Correct.
- 18 MR. MAGUIRE: Could we get a breakout of
- 19 the --
- MR. WUELLNER: Absolutely.
- 21 MR. MAGUIRE: -- down the entire spectrum so I
- would have a better understanding?
- MR. WUELLNER: Absolutely.
- MR. YOUMAN: Can I make a suggestion?
- MR. WUELLNER: Uh-huh.

```
MR. YOUMAN: For the meeting purposes, this
 1
 2
          is -- this appears to be adequate. For detail
 3
          purposes, should we just go to C.W. and have her
 4
          give it to us?
 5
               MR. WUELLNER: Yeah, we can do it whatever way
 6
          you want. We're happy to provide the details.
               MR. MAGUIRE: Yeah, we don't need to have
 7
 8
          detail provided at the meeting. But if there's
 9
          some way I could access the detail --
10
               MR. WUELLNER: Oh, yeah.
               CHAIRMAN GREEN: Especially the reimbursement
11
12
          part.
               MR. MAGUIRE: Yeah. Well, anything that's --
13
          that's out of line with the -- with the projections
14
15
          in the budget --
16
               MR. WUELLNER: Uh-huh.
17
              MR. MAGUIRE: -- or things that just to my
18
          mind --
19
               MR. WUELLNER: That one's a -- you know, a
20
          little bit of explanation on the outside
21
          communication.
22
               One of the things we -- you weren't here for
23
          this, but last year when we did the -- when we did
24
          the budget, because it's similar in nature to a
25
         grant --
```

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1 MR. MAGUIRE: Okay.
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- 2 MR. WUELLNER: -- it shows up when we budget
- 3 it as a capital grant, because the -- basically as
- a form of convenience because there's a
- 5 reimbursable component to it from FAA.
- 6 MR. MAGUIRE: Uh-huh.
- 7 MR. WUELLNER: When we got into doing the
- 8 actual financial reporting for the year, we move it
- 9 out of the capital side into an expense because the
- nature of the actual transactions are that of an
- 11 expense, not a capital item.
- MR. MAGUIRE: Okay.
- 13 MR. WUELLNER: So it kind of busts the budget
- in that the part that's identified in the budget is
- 15 actually the noncapital grant component of it as
- it's budgeted.
- 17 So when you see the total here, it's not --
- 18 it's what was included in last year's budget number
- 19 exclusive of the grant number. So when you put the
- 20 two together, you'll see that they're -- they're
- 21 actually in line with one another.
- MR. MAGUIRE: Uh-huh.
- MR. WUELLNER: But it -- then we added this
- year, as a way to further explain it fully in the
- revenues and expenses, that reimbursable component

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1 up in the revenue side.
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- Those were not -- those were not normal

 revenue and expense kinds of items when it was

 budgeted. So they appear to sort of -- well, they

 appear to be over budget in most cases --
- 6 MR. MAGUIRE: Uh-huh.
- 7 MR. WUELLNER: -- because one category didn't 8 exist.
- 9 MR. MAGUIRE: Yeah.
- MR. WUELLNER: And the other one is obviously significantly above budget if you just -- if you don't understand the detail of it. It's more --
- MR. MAGUIRE: Which I fall into that category.
- MR. WUELLNER: Well, and it is a bit confusing
 because of the way we handled doing the grant. The
 good news is we have probably no more than six
 months left under that grant in which case that
- stuff should fall back into alignment, we won't

 have that -- that exchange if you will from capital
- to revenue and expense side.
- 21 MR. MAGUIRE: Okay. All right. I think if I
 22 can get in the detail --
- MR. WUELLNER: Absolutely.
- 24 MR. MAGUIRE: -- then I can probably remove a lot of my questions or at least clarify them.

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1 So --
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- 2 CHAIRMAN GREEN: Okay. Then if we move on, we
- 3 can -- we can just hold off on whether it's
- 4 approved or not and just do both of them next time.
- 5 MR. MAGUIRE: Oh, I don't mind if we approve
- 6 them.
- 7 CHAIRMAN GREEN: Okay.
- 8 MR. MAGUIRE: I just don't have enough
- 9 information to disapprove them.
- 10 CHAIRMAN GREEN: Okay.
- MR. MAGUIRE: I'd have to have a reason to say
- 12 no.
- 13 CHAIRMAN GREEN: Okay.
- MR. MAGUIRE: And at this point --
- MR. BRUNSON: No, you wouldn't.
- MR. MAGUIRE: -- I really don't have a reason
- to say yes or no. So...
- 18 CHAIRMAN GREEN: Okay. Well, this will be the
- financial report, then. It's in front of us and
- 20 we've seen it and --
- MR. MAGUIRE: As it stands now, I can't say
- 22 no.
- 23 CHAIRMAN GREEN: Okay. Okay. Well then, I
- guess the financial report will stand as is for
- 25 right now.

1	MR. MAGUIRE: Yes.
2	AGENDA APPROVAL
3	CHAIRMAN GREEN: Okay. Agenda approval?
4	MR. MAGUIRE: Okay with me.
5	MR. YOUMAN: I make a motion we approve the
6	agenda.
7	CHAIRMAN GREEN: Okay.
8	MR. BRUNSON: Second.
9	CHAIRMAN GREEN: All in favor
10	MR. MAGUIRE: Aye.
11	CHAIRMAN GREEN: agenda stays as presented?
12	Therefore, let's go to Mr. Wuellner's report.
13	EXECUTIVE DIRECTOR'S REPORT
14	MR. WUELLNER: Yes. A couple of items to
15	update you on.
16	Fuel, self-service is a little over 16,000,
17	about 16,400 gallons this last month of Jet A
18	and and at Atlantic, those numbers we have
19	anyway, are about 114,000, a little over 114,000
20	gallons, hundred low load at Atlantic another 8300
21	gallons.
22	ATC volume for the month of June was 10,405
23	operations. That brings us our year-to-date at
2 4	about 67 a little over 67,000 takeoffs and
25	landings this year. And we're currently on pace

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for still about 140,000 takeoffs and landings for
the year, which would be approximately what we had
the last two years also. So a pretty stable
operations environment.
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1.3

2.4

All hangars are occupied at this point. And in terms of airline metrics, the enplanements for the month of June were 1,283 on Frontier. We received a sort of a record month this year for earnings per enplanement, as that number for the first time came over \$14 per outbound enplanement as the revenue side for the airport. So a strong — continued strong performance in the parking and rental car side of — of the airline. So good solid numbers there.

What else can I tell you? No new service-related updates. I think I mentioned last month they'll be adding a fourth and -- a fourth frequency per week beginning the end of October, and they will resume a Monday, Wednesday, Friday, Saturday schedule at that point. And those flights will be earlier in the day, I believe somewhere around a 9:30 in the morning arrival and a -- so that will make about a 10:15 or so departure out of here. And that will continue until after the first of the year.

1	Expecting a significant uptick in service,
2	just in terms of a single destination will likely
3	go to seven days a week. And the current schedule
4	would probably have that happening in April.
5	That's not not carved in stone yet. They have
6	not really begun putting that schedule out. You
7	can't buy tickets that far out or anything yet.
8	My guess is that will show up in September,
9	maybe as late as early October before that
10	schedule's released publicly and you'll be able to
11	begin to book. Right now I think you can only book
12	through January 4th, if my memory's correct. So in
13	another another few weeks they'll release
14	another month at a time basically.
15	Concluding Taxiway Alpha, there's a few punch
16	list items that are still out there. Those should
17	be done very quickly. We're expecting that project
18	to be completed from all points of view and closed
19	out with FAA first part of September at the latest.
20	We will begin open and close the taxi
21	excuse me, the runway remarking project. That's
22	Runway 13/31. If you recall we have a federal
23	grant for that. They're supposed to start work on

that the second week of August. That's a very

quick project, should be done in about two weeks in

24

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terms of the actual fieldwork. And expecting to
 1
 2
          open and close that within this fiscal year also.
 3
          So we are very optimistic both of those projects
 4
          will be done by the end of September, meeting the
          new fiscal year.
 5
 6
               We are still awaiting, just recently in the
 7
          last couple of days submitted the final grant
 8
          application for the approach lighting system.
 9
          Expect that grant to pop out approximately
          September 1st, and that'll probably -- I think that
10
          has a completion date in end of February of this --
11
12
          of this coming year.
13
               So once they get that under grant and it'll --
14
          it really has I think a 120-day suspense on the
15
          contract time. But that'll provide some additional
16
          all-weather minimum capability here on Runway 31
17
          associated with the ILS. So it will reduce the --
18
          the altitude or missed -- missed approach to
19
          another 50 feet. I think that's it for grants at
20
          this point and ongoing existing projects, so...
21
          Mr. Youman?
               MR. YOUMAN: Is April --
```

22

23 CHAIRMAN GREEN: Carl?

24 MR. YOUMAN: Is April new service or some

25 other --

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MR. WUELLNER: It will be a change in the
 1
 2
          existing service.
 3
              MR. YOUMAN: Change --
 4
               MR. WUELLNER: It's not publicly out there, so
 5
          I can't really --
 6
              MR. YOUMAN: Okay. Thank you.
              MR. WUELLNER: This is not the time to --
 7
 8
              MR. YOUMAN: Thank you.
 9
               MR. BRUNSON: And I was excited that -- I have
          relatives in Myrtle Beach, and I read the e-mail --
10
              MR. WUELLNER: Uh-huh.
11
               MR. BRUNSON: -- and I have to go to Virginia,
12
13
          though, to go to Myrtle Beach.
               MR. WUELLNER: You probably have to go to
14
          Charlotte.
15
```

MR. BRUNSON: Charlotte.

23

24

25

MR. WUELLNER: Yeah. Yeah. I understand
they're going to be adding -- this is ViaAir we're
talking about now. And I understand they're going
to be adding a destination in Kentucky also through
Charlotte. So those present additional
opportunities for us.

I am happy to share with you that we have been added in their application for full 120 -- FAR Part 121 certificate, which is a full-blown airline

1	certificate with ViaAir. They are in the process
2	of doing that. We have been added as one of the
3	cities that they intend to serve under that 121
4	certificate.
5	The good part to us is that they have we
6	know they have acquired somewhere around a dozen
7	ERJ 145s, which is a 50-seat regional jet, and they
8	are flying that with limited seats in a couple of
9	markets because they can't fly all 50 seats under a
10	Part 135 certificate.
11	But once they do that, they are they are
12	talking about some additional cities in the
13	midwest. Typically, I'll give you some state
1.4	references, Tennessee, Indiana, Ohio, Pennsylvania
15	could very well be on our route map on 50-seat RJs
16	sometime next year when that certificate comes.
17	MR. MAGUIRE: Will they all go through
18	Charlotte?
19	MR. WUELLNER: No. In that case they would
20	likely be nonstops to those cities or to those

MR. WUELLNER: No. In that case they would likely be nonstops to those cities — or to those locations. I can't speak to the cities because I don't think they've even completed their route thinking. But those are all on the horizon potentially.

25 They're also evaluating some intra-Florida

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flying for us to -- perhaps down to southeast
 1
 2
          Florida. They're looking at both Miami and
 3
          Lauderdale, potentially with a stop in -- in the
 4
          Melbourne region at some point as a way of helping
 5
          Northrop Grumman activity between those cities.
 6
               So some of this is, you know, in development
 7
          with them, but they're very actively looking at
 8
          markets. They've -- our loads with them have been
 9
          extremely high now. They -- we're up many cases
10
          flying pretty much full up to Charlotte. So it
          looks like it's being well-received in the
11
12
          community. Mr. Youman?
13
               MR. YOUMAN: Is enhancing the lighting system,
14
          will that give us opportunities for anything else
          because of it --
15
16
               MR. WUELLNER: I would --
17
              MR. YOUMAN: -- at this point in time?
18
               MR. WUELLNER: Directly, no, but it does
19
          improve reliability of the service we have.
20
          Marginally anyway during weather -- weather events.
21
               MR. YOUMAN: All right.
2.2
               CHAIRMAN GREEN: Was there any more discussion
23
          regarding Atlanta? Was ViaAir one of those?
2.4
               MR. WUELLNER: ViaAir was not one of the
25
          Atlanta potentials. There's another carrier that
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has some interest but have yet to make a firm
decision.
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- 3 MR. BRUNSON: But that would be into PDK?
- 4 MR. WUELLNER: That's correct --
- 5 CHAIRMAN GREEN: Right.
- 6 MR. WUELLNER: -- if it happens.
- 7 CHAIRMAN GREEN: Okay. Anything else?
- 8 MR. WUELLNER: That -- that is somewhat --
- 9 just to share. That's contingent, without giving
- 10 too much detail. So that service into this area is
- 11 somewhat contingent. So if you have any political
- 12 connections, it might not be a bad place to do a
- 13 little -- little work on the fringes. But one of
- the -- you're all familiar with the concept of web
- 15 sites like Yahoo Travel and Travelocity and places
- like that.
- 17 They use a system called Global Distribution
- 18 System, and the coding on that is controlled by an
- 19 international organization that's called the
- 20 International Air Traffic Association. They --
- 21 they largely determine who's in a particular -- so
- 22 when you do a search, as an example, for
- Jacksonville, this airport does not come up on that
- 24 search for Jacksonville for commercial service.
- The only way it shows up is if on those particular

```
search sites you tick the box that says "Other area airports." So it would not automatically load flights out of here into it.
```

4 MR. MAGUIRE: Uh-huh.

MR. WUELLNER: We're attempting to get that corrected, but it requires specific permission from the controlling airport. So we've got to gain permission from Jacksonville to be able to have that populate, you know, automatically. That will likely be a bit of a political challenge because when you look at that, why would they?

So it -- it's going to take some political leverage to get them to agree to allow it to be searched. We're hoping that just using a -- sort of a regional benefit approach and getting -- getting the right political discussion going, that perhaps they'll get off that.

The other is the carriers have to agree to it, but it's not -- that's way less problematic.

They -- they typically don't have issues with that.

And it really doesn't require them to say yes, they just can't say no, if you will. And it requires a majority of the carriers serving the area to just either say nothing or approve it.

MR. MAGUIRE: Something like that, the --

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today we don't have enough traffic that it would
negatively impact Jacksonville, do we?
```

- 3 MR. WUELLNER: Correct.
- MR. MAGUIRE: But down the road, I assume that
 they would look at the future. Once we get into
 the system, do we stay in the system, I guess?
- 7 MR. WUELLNER: That's correct, yeah. Once 8 you're in there, you're always in there. It's just 9 getting the first time.
- 10 MR. MAGUIRE: Yeah.
- MR. WUELLNER: You know, honestly we didn't
 know anything about the methodology. It's
 something this particular carrier feels they need
 to be successful, is to have that market of course
 come up when searches are done and couldn't really
 disagree with that.
- So it's -- it's going to be a political

 challenge, but we've enlisted the help and support

 of our TDC and -- and VCB. They're all helping us

 rally the regional tourism partners to -- to lean

 on Jacksonville to do the right thing and just

 allow it to be searchable.
- MR. MAGUIRE: Okay.
- MR. WUELLNER: And I'm sure anywhere you can put a bug in anything politically connected,

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that's -- it doesn't hurt. Let's put it that way.

MR. BRUNSON: Ed, speaking about that, we have
```

- 3 a real --
- 4 MR. YOUMAN: Do you think --
- 5 MR. WUELLNER: I don't think he heard you.
- 6 MR. YOUMAN: Do you think that we would ever
- 7 become competitive to Jacksonville in any way,
- 8 shape, or form by --
- 9 MR. WUELLNER: Well, I think Jacksonville
- views us as competitive, just the mere fact that we
- 11 have Frontier service and ViaAir. I mean,
- immediately there's competition as far as they're
- 13 concerned.
- They would obviously like to have all that
- service and not let anyone else have it. So they
- view it as a little bit threatening. Certainly our
- 17 business plan and our direction is in no way
- disruptive to what Jacksonville's doing.
- MR. YOUMAN: Right.
- 20 MR. WUELLNER: We don't even go after the same
- 21 carriers, so...
- 22 CHAIRMAN GREEN: Uh-huh. Randy?
- MR. BRUNSON: What -- I was going to make
- 24 mention, speaking of that, we -- in my opinion, we
- just lost a real ally in the chamber and EDC with

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1 Carol Saviak switching over to Flagler Hospital.
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- 2 And naturally with Mica not around. So I don't see
- 3 the person out there that might could help us in
- 4 what you want right now.
- 5 MR. WUELLNER: Right, right.
- 6 MR. BRUNSON: The TDC is as close as we've
- 7 got.
- 8 MR. WUELLNER: Correct. And, you know, it's
- 9 just a matter of getting the right message in front
- of people as to it benefits the whole area, not
- just -- you know, it's not a competitive by nature
- 12 type of approach.
- MR. BRUNSON: Right.
- 14 CHAIRMAN GREEN: But not just -- you're not
- 15 talking just congressional and legislative. I
- mean, someone on the JIA board, right?
- 17 MR. WUELLNER: Yeah. Yeah. And you're
- 18 really -- you're talking about the difference in an
- airport that enplanes 6 million people annually
- against an airport that's doing 30,000.
- 21 CHAIRMAN GREEN: Uh-huh.
- 22 MR. WUELLNER: I mean, these really -- you
- know, don't know how you stand up there and make a
- 24 solid argument this is taking business from
- Jacksonville. But, you know, they hold the cards,

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so it's -- you've got to play the game.
 1
 2
               CHAIRMAN GREEN: All right. Okay. Anything
 3
          else, Ed?
 4
               MR. WUELLNER: I think that's it for me.
 5
               CHAIRMAN GREEN: For you? Okay.
 6
                     BUSINESS PARTNER UPDATES
 7
               CHAIRMAN GREEN: I don't see Ms. Bennett.
 8
          Anyone from commissioners?
 9
                              (None.)
               CHAIRMAN GREEN: Okay. And Atlantic? Thanks,
10
          Michelle.
11
12
               MS. CROWNOVER: Hi. I don't really have too
13
          much to report.
14
               I have been working with Reba and we're going
          to try to do a pizza luncheon at the FBO for the
15
16
          Aerospace Academy students, show them around the
17
          FBO, let them look at our equipment, you know,
18
          do -- give them some other opportunities, just to
19
          kind of see one other side of everything that
20
          they've been learning this summer. And I think
21
          we're aiming for Friday and maybe get -- you know,
22
          if we have anybody that wants to come talk to them
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25 CHAIRMAN GREEN: Okay. Thank you. SAAPA?

23

2.4

while they're hanging out eating lunch, I'm going

to welcome that. That's really about it for us.

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MR. GRUNDY: So, we did send a note out to all
 1
 2
          the SAAPA members asking them to respond to Len if
          they were interested in getting involved in this
 3
          park project. We sent it out Friday. I hope at
 4
 5
          the next meeting I can tell you that we've selected
 6
          a project manager or that we can't find one.
 7
               CHAIRMAN GREEN: Okay.
 8
               MR. MAGUIRE: Can I make a comment?
 9
               CHAIRMAN GREEN: Yeah.
10
               MR. MAGUIRE: I just want to make a comment.
               Jim and I talked a week or two ago about some
11
12
          expense issues and that's the reason I'm asking
13
          some of these questions, because he asked me
14
          questions that I didn't know. So put it on the
          record that I have talked to Jim and some other
15
16
          people.
17
               CHAIRMAN GREEN: I was just looking for that
18
          SAAPA, and I didn't get it, so let me confirm with
19
          you.
20
               MR. GRUNDY: You didn't?
21
               CHAIRMAN GREEN: I'll confirm with you
2.2
          afterwards --
23
               MR. BRUNSON: I got it.
```

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CHAIRMAN GREEN: -- that I got the right

2.4

25

address.

1	MS. LUDLOW: Okay.
2	CHAIRMAN GREEN: Northrop?
3	(Not present.)
4	CHAIRMAN GREEN: John, are you going to do a
5	Burnett report or
6	MR. WHITEMAN: He didn't tell me I need to do
7	a report. I see you've got land acquisition
8	opportunity later on on the agenda
9	CHAIRMAN GREEN: We do.
10	MR. WHITEMAN: and we have something about
11	that I know.
12	CHAIRMAN GREEN: Okay. That does lead us
13	to I don't have anything aerospace because we
14	haven't had a meeting.
15	MS. LUDLOW: No. That's right. We haven't
16	had a meeting.
17	CHAIRMAN GREEN: All right. So then the first
18	agenda item, Mr. Wuellner?
19	LAND ACQUISITION OPPORTUNITY
20	MR. WUELLNER: The first item I have for you
21	today is just a follow-up. I believe we attached
22	to your agenda that was e-mailed to you I'm
23	struggling to find my copy even though I know I
24	brought it.
25	Where we are with this is we have had a couple

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1	of meetings and conversations in which, you know,
2	Doug's office participated, basically drafting a
3	letter that in a sense creates the pathway forward
4	if you will, between the airport, Flagler
5	Development, and basically the Water Management
6	District/State of Florida related to the property
7	that we mentioned last month.

Maybe we could advance the slide one, if you wouldn't mind. Just to refresh your memory, we're talking about the orange property and the orange striped property, the -- coming into airport -- the airport property map. That would represent the entire area that's kind of in discussion. Thank you, Cindy, on that. The -- you can leave the map up.

The -- the idea is that Flagler Development has had discussions with the State of Florida through the Water Management District to do some land swapping between that agency that -- the Flagler Development and the agency, designed at improving really everyone's land holding position relative to their individual entity's needs.

Flagler Development would like to continue with their Cordova Palms project, which is the yellow project -- or yellow area up there, which

includes some residential and has a little bit of commercial space involved in it.

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The Water Management District would very much like to have some of that more centered bottom blue striped properties come into their holdings. are willing to trade Flagler Development for some of the orange striped property, at which point Flagler Development would turn over and sell that property back to the airport creating about a -round numbers here, about a thousand acres of property that would be under the Airport Authority at that point that could be utilized in any type of develop -- economic development kind of project. Probably geared toward inland port kinds of activities, logistics, warehousing, things of that nature, something that's in somewhat short supply in the county. All of that located of course on -along U.S. 1 and Flagler -- Flagler railroad -- or Florida East Coast Railroad.

At the end of the day the letter just simply lets everybody know what each other's obligations and what needs to be done to get to an actual contractual agreement to sort of execute a plan to buy and the trades and all the things. So it puts as I said sort of the map, if you will, or the path

forward to getting a deal done and has -- has some time lines in there to get it done.

It's going to take a while to do. There are things that have to be done by each entity, most of which is Flagler Development. They've got to go in to the county, essentially adjust the land use map and abandon the DRI and do some things that are not necessarily slam dunks, but we've — the letter basically says we'll assist them in, you know, getting the county to understand that this property is not going to be, you know, sold again and rezoned. You know, it's going to come back actually to the previous land use map kind of designation of industrial warehouse kinds of uses.

And likely we would ask the county as an entity to put anything the Airport Authority owns within the Airport Overlay District and also rezone it as Airport. Those two items basically open the door for the airport to do whatever they want or need to and be consistent with the county's growth management plan.

- MR. MAGUIRE: The blue striped is owned by?
- MR. WUELLNER: It's owned by Flagler
- Development.

2.2

MR. MAGUIRE: Okay.

```
MR. WUELLNER: I think I -- I don't have
 1
 2
          these -- unfortunately it was a bit of a
 3
          rudimentary drawing. I'm trying to -- was trying
 4
          to get lines on it last time we did the meeting.
 5
          But this -- this piece here, you can see it kind of
 6
          outlined a little heavier and down here belong to
          Florida East Coast -- or Florida -- what do they
 7
          call it? Flagler Development.
 8
 9
               MR. MAGUIRE: Flagler Development.
10
               MR. WUELLNER: Thank you. The Water
          Management District already owns this other striped
11
12
          piece.
13
               MR. MAGUIRE: Okay.
14
               MR. WUELLNER: They would like to get a more
15
          contiguous larger parcel that joins all their
16
          property that sits over here.
17
               MR. MAGUIRE: Okay.
18
               MR. WUELLNER: The airport -- they also own --
19
          the Water Management District also owns this little
20
          part of this little block of property up in here I
21
          believe it is. And that would eventually go to
22
          Flagler Development, which would then sell it to
23
          the airport along with their interest up here that
2.4
          they currently already have. Making the airport's
```

interest essentially the striped areas and the

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1 solid orange areas. So you can see it at that
```

- 2 point forms a pretty large contin -- contiguous
- 3 block of property that abuts the 313 corridor,
- 4 which is the dark blue line that kind of runs down
- 5 here.
- 6 MR. MAGUIRE: Do we know the status of that?
- 7 MR. WUELLNER: It is making its way through
- 8 the TPO now.
- 9 MR. YOUMAN: It's in the system now, believe
- it or not. It popped in --
- 11 MR. MAGUIRE: It's questionable whether I
- believe it, but if you tell me.
- 13 MR. YOUMAN: Oh, it's there. I couldn't
- believe it when I saw it. They brought it up in
- 15 the TPO meeting and commented on it and thanked
- everybody.
- MR. WUELLNER: Yeah, my -- my understanding is
- it's making its -- it's starting to show up as
- 19 right-of-way acquisition.
- MR. MAGUIRE: Uh-huh.
- MR. WUELLNER: Now, that dark blue line there
- is -- currently abuts nearly all of what Flagler
- 23 owned at one time. So a part of the deal that's in
- this mix is that right-of-way gets dedicated as a
- part of it for the road. So that corridor as well

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as land ownership would go to I believe it's
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- 2 Florida DOT for purposes of getting the road built,
- 3 so...
- 4 MR. MAGUIRE: And -- and Water Management
- 5 would not have a problem with that dark blue going
- 6 through their newly acquired property?
- 7 MR. WUELLNER: That's my understanding. Cause
- 8 it was all -- if you remember, it was provisioned
- 9 for but not permitted, if that makes sense.
- MR. MAGUIRE: Correct.
- MR. WUELLNER: It was always in the old, what
- is it, Cummer Land Trust deal.
- 13 CHAIRMAN GREEN: Uh-huh.
- MR. MAGUIRE: Uh-huh.
- 15 MR. WUELLNER: It envisioned a road but never
- made permission -- you know, it never granted
- permission per se.
- 18 So -- and the current Water Management
- 19 District people seem to be very interested in it.
- 20 They've -- they like the idea of getting rid of the
- 21 smaller piece to the north that's not contiguous to
- them and adding to a much larger tract that sits on
- the south end of this.
- 24 MR. BRUNSON: Ed, with all of these entities
- here, do we have to worry about impact fees and the

```
change in status and --
 1
 2
               MR. WUELLNER: I think the only thing that --
 3
          the impact fees is an issue of whoever ultimately
 4
          develops the physical piece of property, goes in
 5
          there and tries to put a building on it or does
 6
          that. That's when those fees come out.
 7
               It's unlikely at this point. I don't --
 8
          personally at least as long as I'm here, I don't
 9
          envision the Authority being the person building
10
          the buildings back in there. So that ultimately
          ends up being whoever leases the property and
11
12
          develops a building or a project back there. So we
1.3
          should not be in the impact fee paying business.
14
               MR. BRUNSON: But we could build a building.
               MR. WUELLNER: In theory, yes. But that's
15
16
          a -- that's not on the immediate -- immediate
17
          screen.
18
               MR. MAGUIRE: I've got a question for John.
19
          My family used to own all this property up here,
20
          about 2500 acres.
21
               MR. WHITEMAN: Okay.
22
               MR. MAGUIRE: We now own 50 acres right here.
23
          Is that close enough that I have to recuse myself
```

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MR. WHITEMAN: How -- what's -- what is the

on any decision down here?

24

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approximate distance do you think that would be?
 1
 2
          mean, everybody owns property in the county. And
 3
          everybody in the state will own some property in
          the county.
 5
               MR. MAGUIRE: That's the problem I always run
 6
          into --
 7
              MR. WHITEMAN: Yeah.
 8
              MR. MAGUIRE: -- so...
 9
              MR. WHITEMAN: I don't see any reason why you
10
          would have to recuse yourself --
11
              MR. MAGUIRE: Okay.
12
               MR. WHITEMAN: -- in this regard because first
13
          of all the airport property is south -- I guess
14
          that's south of the FDG property --
              MR. MAGUIRE: Correct.
15
16
               MR. WHITEMAN: -- which is going to be
17
          developed. So you've got that buffer in between as
18
          well. So I don't see any issue for --
19
              MR. MAGUIRE: Okay.
20
              MR. WHITEMAN: -- concern in that regard.
21
              MR. WUELLNER: Yeah. Even as a crow flies, I
22
          would venture to guess you're between one and one
23
          and a half miles minimum from the edge of
24
          airport-owned property under this plan.
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MR. WHITEMAN: It would be different if you

```
had property that's contiguous to this property
 1
 2
          that's being purchased by the Airport Authority
 3
          and -- and because the airport was getting it and
          getting it zoned to a commercial aspect, if it
 5
          increased the value of your property. But I think
 6
          your property is distant enough from it with the
          buffer in between it that that's not --
 7
 8
               MR. MAGUIRE: Okay.
 9
               MR. WHITEMAN: -- an issue.
10
               MR. WUELLNER: Now -- so this anyway really
11
          just is a concurrence item on the path forward.
12
          It's not a commitment to do anything. This is
13
          completely -- it can be torn up at any time.
14
               MR. BRUNSON: What do you need from the board?
15
               MR. WUELLNER: Just generally this is okay,
16
          that we just keep moving forward with it.
17
               MR. BRUNSON: I certainly --
18
               MR. WUELLNER: Ultimately it will generate a
19
          contract that comes back.
20
               MR. WHITEMAN: If I could say something. I
21
          mean, Mr. Burnett has reviewed this, he's proposed
22
          changes to it. We've got it back --
23
               MR. WUELLNER: Which were made.
2.4
               MR. WHITEMAN: -- with the changes made. It's
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a letter of intent, which is nonbinding. It just

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basically is a -- is a pathway for the attorneys
then to know what to put in the contract that would
be binding on them.
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MR. MAGUIRE: So the way you're describing it,

this is not a -- something generated by one person

for others; it's a conglomeration of three

different attorneys representing three different

people.

9 MR. WHITEMAN: Saying "This is all what we want to agree to --"

MR. MAGUIRE: Meeting of minds in advance.

MR. WHITEMAN: -- but it doesn't have all the

nuts and bolts in it yet. And so that will be

hammered out in the final agreement, because it

will be a contract that will be contractually

binding on all the parties.

17 CHAIRMAN GREEN: Just an idea right now.

MR. WHITEMAN: Yeah, because this specifically says, you know, that "Nothing in this letter is intended to be contractual in nature and neither party shall be bound by the terms and conditions above provided unless and until an exchange agreement has been signed and delivered by all the parties."

MR. MAGUIRE: Yeah.

18

19

20

21

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23

2.4

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1 MR. BRUNSON: Sounds good.
```

- 2 CHAIRMAN GREEN: So really just we don't need
- 3 to vote, but if the board wants to just go forward
- 4 with the concurrence, a letter of interest.
- 5 MR. BRUNSON: I certainly request we go
- forward.
- 7 CHAIRMAN GREEN: Carl?
- 8 MR. YOUMAN: I was going to bring this up in
- 9 my TPO presentation, but since this is part already
- brought up here, here's the 2015 list of priority
- 11 projects for --
- 12 CHAIRMAN GREEN: And, Carl, can we get you in
- 13 the --
- MR. YOUMAN: It doesn't work.
- 15 CHAIRMAN GREEN: It's not working?
- MR. WHITEMAN: He was tapping it. It wasn't
- making a noise.
- MR. WUELLNER: Wasn't making any sound?
- 19 MR. WHITEMAN: The light's on, though.
- MR. YOUMAN: I tried --
- MR. BRUNSON: Test one, two. It works if you
- 22 talk into it.
- MR. YOUMAN: I have been. Well, how close do
- I have to get to this?
- MR. WUELLNER: Very.

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1 CHAIRMAN GREEN: There we go.
```

- 2 MR. MAGUIRE: You've got it.
- 3 MR. YOUMAN: We're in the 2015 list of
- 4 priority projects, which is a list of 20 items.
- 5 And they are not 1 through 20 in -- in succession.
- They're any of those 20 can be selected. But these
- 7 are the top 20 forever. Once you're on this list,
- 8 somewhere in time, maybe a hundred years from now,
- 9 that project will get done.
- 10 And State Road 13, St. Johns County. State
- Road 207 to State Road 16, new six-lane road.
- 12 State Road 16 to U.S. 1 Dixie Highway, a new
- four-lane road. And I note in here hooray. So
- everything is falling into place.
- MR. MAGUIRE: Can I see that?
- 16 CHAIRMAN GREEN: Switch it out.
- 17 MR. YOUMAN: Thank you, Kevin. Now I can hear
- 18 me.
- 19 MR. WUELLNER: I will have a -- if this is
- 20 generally okay, then I will also have a little
- 21 update when we talk in the confines of budget, just
- 22 so that everybody's aware of how we dealt with this
- or not dealt with it in the budget.
- 24 CHAIRMAN GREEN: Okay. So everybody's all
- right with the letter of interest to go forward?

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1 MR. MAGUIRE: Uh-huh.
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- 2 MR. BRUNSON: Yes.
- 3 MR. YOUMAN: Okay. Do we need a motion on
- 4 that?
- 5 CHAIRMAN GREEN: I don't think so, as long as
- 6 the board's approval. It's just --
- 7 MR. WUELLNER: If there are no objections,
- 8 we'll take this --
- 9 CHAIRMAN GREEN: There's no objection, yeah.
- MR. YOUMAN: No objection.
- 11 MR. WUELLNER: -- as concurrence.
- 12 MR. MAGUIRE: No objection. Is it possible we
- can get a copy of that? Is this online, too, that
- I can pull it up?
- MR. WUELLNER: The drawing?
- 16 CHAIRMAN GREEN: The drawing came across in
- the e-mail that came over on --
- 18 MR. WUELLNER: It is a part of the PowerPoint,
- is it not?
- MR. YOUMAN: Yeah, there's one right here in
- 21 your --
- 22 MR. MAGUIRE: Is it in the PowerPoint?
- 23 CHAIRMAN GREEN: Uh-huh.
- MR. MAGUIRE: Okay.
- MR. YOUMAN: Isn't it in your paperwork?

- 1 MR. WUELLNER: But otherwise we can get you 2 another copy.
- 3 MR. MAGUIRE: If I can't find it, I'll let you know.
- 5 MR. BRUNSON: Here you are.
- 6 CHAIRMAN GREEN: Okay. And budget.

7 BUDGET DEVELOPMENT DISCUSSION

- 8 MR. WUELLNER: Okay. I'll try to move forward 9 to the budget.
- This is our -- as traditionally we have one
 real order of business beyond the just first
 presentation of our -- our preliminary budget
 approach. You have one order of business at this
 meeting related to budget, and that's a statutory
 obligation to set your TRIM millage rate during the
 month of July.

17 I think you'll find that the same millage as 18 we've approved for the last almost five years would 19 be our recommendation, that being zero mills, 20 meaning that's a confirmation of the Authority's 21 intent not to assess ad valorem tax. That will be 2.2 our recommendation at the end. But it ultimately 23 will require a motion setting that TRIM formally at 2.4 whatever level you see fit at that time. So, our 25 recommendation of course at this point will be

- 1 zero.
- 2 All right. Key items affecting budget like we
- 3 talked about last month was the terminate rehab.
- 4 Of course there was a discussion for the last
- 5 couple of months related to potentially needing to
- do a little debt service to facilitate both land
- 7 acquisition and perhaps the terminal area
- 8 improvements.
- 9 Lastly is the capital development program
- 10 being the other large budget component. Typically
- that can be as high as 80 percent of our total
- budget being that surrounding capital development.
- 13 It's not that high this year. It's closer to about
- 50 percent, 60 percent of the total budget.
- 15 I will walk you through -- we gave you a copy
- of the preliminary or our first iteration, if you
- 17 will, of that budget. I'm going to walk through
- 18 that real quick so that you have some idea of what
- we're -- what we're doing, what the approach is
- 20 relative to budget, and we'll see where that goes.
- 21 Essentially the first page of what you've been
- given is a summary. It further condenses
- categories and worksheets down to a single page.
- Operating revenues, which include fuel leases, our
- operating agreements which -- and include other

1	operating revenues, that equates to about
2	\$4,065,311 by our best estimates for next year.
3	We are statutorily required to reduce that by
4	5 percent. That effectively creates a reserve.
5	It's just a way I believe they've engineered into
6	the process to protect in the event revenues don't
7	meet expectations, that they don't find themselves
8	overspending a budget. For us, that creates a
9	margin, if you will, of about \$200,000 this year.
10	So there's about \$200,000 of anticipated revenue
11	that is not reflected in the budget as a result of
12	that statutory requirement to reduce it by 5
13	percent.
14	Nonoperating revenues for us includes our

Nonoperating revenues for us includes our reserve amount forward. It also includes any grants we expect to get. So these are not typical revenue and expense locations for us. Bringing a total revenue budget estimate of \$9,528,133.

Going down to the summary of expense, you have personnel-related expenses totally \$1,014,049.

Other operating expenses, which basically includes all other expenditures, that total -- and I'll get you a little more meat on that in a second as we turn the page, but \$1,458,000. For a total operating and personnel of \$2,472,049.

1	We have reserves that we bring forward into
2	the expense side in order to hold the reserves, in
3	other words that's how we avoid spending the
4	reserves when you budget, and capital expenditures
5	of \$3,960,296 anticipated for next year. Again,
6	I'll detail that in a second. Suffice it to say
7	that creates an expense budget that matches the
8	revenue budget of \$9,528,133. At this point, it's
9	a balanced budget as it as it is presented.

Now, we developed this budget format a few years back and the intent of this, it's a little unusual presentation, but it helps you as board members effectively follow the money, which I think is the — the most helpful way for us to present how the budget's developed and how we spend money throughout the budget.

But the first section of course deals with the concept of revenues. There's a little more meat on the bone. You can see that self-service revenues are projected next year at \$70,000, FBO fuel revenues at slightly over \$100,000, for about \$170,000 in fuel-related revenues projected to the airport.

You have commercial leases projected at \$430,000, corporate leases projected at \$450,000,

1	major lease agreements, which are really just two,
2	they are Northrop Grumman-related leases and our
3	FRO lease equate to \$1.641.337 for next year

2.4

There is a small variable in that that we do not yet know and may not know even at the point of approving the budget. There is about a current year \$500,000 annual revenue for one of the Northrop Grumman leaseholds that is up for renewal. They have indicated their intent to renew. There's no issue there. The issue is the final number for that. So that may not — that does not renew technically until October.

Historically our experience with those lease negotiations, not on our end but on their end, take forever to get through all the signatures and approvals. Typically this could go into November or even early December before it's finally signed. They always, and as a part of the process, agree to retro pay you and take you back to the beginning of the -- of the new lease term. But there is -- you may not know the exact number. So we've taken a pretty educated guess on that, and that's included in the -- our estimate here.

Other lease arrange -- other lease agreements with us and rentals, rentals for our purposes are

 $4\,4$

1	all leases that are one year or less in duration.
2	So that includes T-hangars, any we have a few
3	rental homes still left. Other includes land
4	leases and the and the like in there. We do
5	have a single reasonably substantial land lease in
6	that, it's not as big a number but it's about
7	\$180,000 land lease that's a part of the
3	Northrop Grumman that rolls into the land lease
9	category.

Other agreements include airline operations.

These -- this is where we plug in our forecast of not only enplanements for the next fiscal year, but also the revenue that's associated with it. So the airline operations number includes parking and rental car commissions.

To refresh your memory, parking is entirely ours with the exception of a small deduct that comes off for credit card processing on the transaction side. And the rental cars, we have a -- an agreement with rental car companies that provides 15 percent of the rental contracts written out at the airport.

There are a few operating agreements, which are typically things like banner towing or other various -- we have someone who does aircraft

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cleaning that has an agreement. We have another I
 1
 2
          think person that enters the field to do aircraft
 3
          maintenance on a very small scale, and they have an
 4
          operating agreement executed with the airport there
 5
          and other use fees for the property.
 6
               Revenue as I mentioned on the previous page
          equates to $4,065,311. When you reduce that by the
 7
 8
          5 percent, you end up with $3,862,445. Again,
 9
          that's about a $200,000 -- $211,000 if my memory's
10
          correct 5 percent reserve if you will.
               MR. BRUNSON: Where does the land lease for
11
12
          the large hangar come in? Other --
13
               MR. WUELLNER: It would just come under other,
14
          yes.
15
               MR. BRUNSON: Okay.
16
               MR. WUELLNER: Leases other.
17
               All right. Expenses, again I have another
18
          detail sheet we'll hit right away, but personnel
19
          and benefits at $1,014,000, that is inclusive of
20
          all statutory obligations, all insurances, all
21
          everything for -- for all personnel. That is
22
          actually a reduction this year of about $154,000
```

So we have -- obviously as we get more airline-related experience in the number of hours

over what was budgeted last year.

23

2.4

1	required to do those tasks and the number of people
2	required and we have a pretty good insight over the
3	next 12 months as to where airline service will be,
4	we've got we've been able to sharpen that pencil
5	if you will and more accurately reflect the number
6	of hours and the number of people involved to do
7	that those tasks. That's where the major
8	changes are. So in any case, it's about a 15
9	percent reduction in personnel expenditures this
10	year over last year.
11	MR. MAGUIRE: Well, I'm pleased to see that
12	you and your staff are going to take a 15 percent
13	cut.
14	MR. WUELLNER: Well, someone is.
15	CHAIRMAN GREEN: I think that was meant for
16	us, Bruce.
17	MR. WUELLNER: Reduce nothing again?
18	Airline operations, the the line item
19	covers basically the expenditures we have related
20	to operating the facility. Primarily it's law
21	enforcement contracting that we have to do. We

Airline operations, the -- the line item

covers basically the expenditures we have related

to operating the facility. Primarily it's law

enforcement contracting that we have to do. We

have to provide law enforcement officers during the

airline operations period. It also includes like

services for airport rescue and firefighting that

are required during those times. So the aggregate

over the course of a year is about \$75,000.

1.3

2.2

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As or if assuming airline service grows or continues to grow, at some point it will make sense to enter into an actual contractual agreement with both St. Johns County and the Sheriff's Office for those services wherein at that point typically the airport would be covered 24/7 and have that personnel staffed here under the terms of that agreement. We were at that point — if you go back far enough to Skybus days, we were at that point with LEO — with law enforcement. We still weren't there with fire rescue at that point. But it's — it's something that eventually gets covered completely under the airline side.

Professional services, these are stand-alone agreements with entities. It could be engineering, any other kinds of services like legal, accounting, those types of contractual services. Travel and per diem slightly reduced, but it's about \$14,000 a year. This is all travel staff as well as board member travel throughout the year.

Communications, this is typically everything from phone to internet to all other kinds of com-related services property-wide, some of which is offset by some limited revenues. We do provide

1	some phone service to tenants and the like, and
2	those are reimbursable and reflect that
3	reimbursement also in there.
4	Utility services, pretty obvious by the
5	description, but includes power, sewer, water,
6	those kinds of those kinds of items
7	property-wide. To a very limited extent some of
8	that's reimbursable, too, in a few spots. But for
9	the most part that's a that's a general cost.
10	Leases, as it's shown here, this is outbound
11	leasing, not inbound leasing. So this is what we
12	might lease equipment or something like that.
13	Could even be a building lease. We have
14	historically never leased building space, but in
15	theory they would fall under the lease line item.
16	Insurances, this is liability and property.
17	This is it's down slightly, and I expect that
18	get to come down even a little bit more this
19	year over last as we have continued to have a
20	stellar loss run history at this airport with no
21	pending litigations, no pending anything and have
22	had really no losses against another year or so.
23	So it's all good things.
24	Repair and maintenance, this covers not only
25	buildings, but buildings and grounds. Anything

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1	anything where maintenance is required. Airfield
2	lighting, building interior and exterior
3	maintenance, those types of items.
4	Outside communications as we mentioned before
5	is primarily our title for public relations and
6	airport and airline marketing. All of that is
7	included in that line item.
8	Government obligations, we've tweaked the name
9	to be a little more specific instead of it being
L 0	what was it, outside or payments to government
11	agencies or something like, whatever that previous.
12	We've kind of changed the vernacular only to show
13	government obligations. So anything we owe another
L 4	governmental entity is in there. We have added an
L5	item that's just called oh, I have not added it
16	yet, but it's in there. Office expenses. We have
L 7	an office expense line item at about \$18,000.
L 8	Again down.
L 9	Operating expenses and oh, operating
20	expenses, these are basically expendable items.
21	Everything from lightbulbs. If it's a consumable
22	product and used up at the end of its life, meaning
23	it no longer is expected to work, it comes under
2.4	operating expenses.

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And publications and memberships, this

1	includes your ACI, air air traffic memberships,
2	your AAAE, your FAC, all those kinds of memberships
3	come under that line item.

1.3

Professional development is essentially conference registrations and any other educational opportunity that we end up paying for for both board members and staff as we go through the year. Typically you'd have an expenditure -- as an example, if one of you went to AAAE, you would have a travel expenditure as well as an education expenditure in there for the conference registration, so that would come out of two different line items. So total operating budget of \$1,458,000. That is down about 8.3 percent over last year or about \$204,000.

Now, we do this exercise to really get to the little box on the lower left side, which is our operating income or loss. In this case, it's an operating income that equates to \$1,389,936.

And I'll remind you that was the obstacle the Airport Authority was trying to overcome four or five years ago when we got off the tax rolls. It was to make sure that we had adequate operating margin to take from this point forward in the budget and have funds available in any given year

```
to work on capital or other nonexpenditure kinds of
 1
 2
          expenses in a year.
 3
               So, with $1.3 or almost $1.4 million in
 4
          surplus revenues generated, we move into the
 5
          nonoperating page, which is the next page.
 6
               MR. BRUNSON: Excuse me, Ed.
 7
               MR. WUELLNER: Yes, sir.
               MR. BRUNSON: The operating expense of
 8
 9
          $120,000, that includes all the operating expenses,
          the trucks and --
10
               MR. WUELLNER: Yeah, gasoline --
11
12
               MR. BRUNSON: -- gasoline and --
13
               MR. WUELLNER: -- oil, anything that's
14
          consumable.
15
               MR. BRUNSON: -- grass cutting?
16
               MR. WUELLNER: The maintenance side of that,
17
          keep in mind you're -- the equipment's already --
18
          it's a capital item typically, which there are no
19
          new equipment items in this.
20
               The gasoline, that kind of item, oil, those --
21
          filters, things of that nature related to the
22
          maintenance of the equipment comes under operating.
23
          The actual cost to cut the grass is largely a
2.4
          staff-related item which you're covering under
```

personnel expense. So it really -- something like

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cutting the grass affects basically three places in
 1
 2
          the budget.
 3
               CHAIRMAN GREEN: And it's up $30,000 because
 4
          of -- we have the air service?
 5
               MR. WUELLNER: Well, no, not so much. But
 6
          it's been -- we've actually underestimated it a few
 7
          times, and we're looking forward to bringing that
 8
          in -- into what -- you know, the tolerances it
 9
          should be, so...
               I'm going to -- if you want, I'll --
10
11
              MR. BRUNSON: Okay.
12
               CHAIRMAN GREEN: That's fine. I just --
13
              MR. BRUNSON: No.
14
               MR. WUELLNER: All right. So turning the
15
          page, at this point you have almost $1.4 million in
```

At this point you'll notice that we are not predicting and projecting debt service. That's a good thing. Even after all our discussions the last few months, we have been able to by really digging very deeply in the budget and looking at capital expenditures for this year, we believe we can get the terminal-related work done within the existing revenues of the Airport Authority.

So with that, there'd be no need to borrow

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revenue.

1	money to get the terminal match grant money if you
2	will with Florida DOT. I'll talk more about the
3	capital program, that's like a page away, a page or
4	two away. So I'll detail that a little bit
5	further. But suffice it to say at this point we're
6	not expecting to borrow money.

I mentioned at the previous agenda item about how the land acquisition, we have met with our local legislative delegations and feel -- feel like there's a strong opportunity for us to get State of Florida participation in the acquisition of the that -- of the land from Flagler Development. If that's successful, that could very well be 100 percent funding money from the state because of the economic impact of that acquisition and the kind of projects that could be brought in here. So there's a -- we'll be battling that with our legislative delegation. They're at this point fully in support of trying to get that done for us, but it's subject to legislator -- legislative cycle which will not begin until January.

So it would not hit our -- availability to us anyway until at least August or September of next year at the earliest. And we could easily within the confines of the -- of a contract to purchase

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put that date into our next fiscal year should it
be available. So otherwise, we would deal with it
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- 3 as a budget item for next year, so...
- 4 MR. BRUNSON: Excuse me. Interest rates are
- 5 so low. Is anybody knocking on our doors to try to
- 6 give us some good interest rates on capital
- 7 expenditures?
- 8 MR. WUELLNER: No, I can't say anybody goes
- 9 door to door trying to loan you money. But, you
- 10 know, we believe based on the analysis we did going
- into looking at borrowing money, that we're an
- 12 extremely good credit risk, the Airport Authority
- is, and we would expect rates in current
- environment of under 4 percent for the airport,
- 15 so --
- MR. BRUNSON: Yeah.
- 17 MR. WUELLNER: And -- but at this point we're
- 18 not anticipating to borrow. I can't predict what
- next year will look like any more than you can,
- 20 so... I wish I could. But that's kind of where it
- 21 is.
- 22 So anyway, we come out of the nonoperating
- side, you'll notice that there is no impact to
- 24 the -- to the revenue stream at that point. Still
- about \$1.4 million.

1	This is this next section entitled Capital
2	is where we deal with the revenue stream and the
3	expenditure stream as it relates to our capital
4	development program.

You'll see that FAA next year, we expect to be -- this is simply the approach lighting system, so when you -- that number's coming from there, so that represents about 90 percent of the cost we expect for the approach lighting. So FAA's in for \$1,186,600. That's about 168 percent less money this year under FAA than last year. But that's -- that's not -- there's no guarantee of dollars from that point.

I will -- I do want you to know that starting next year, so our next year's budget, you'll see a minimum of \$1 million available every year from FAA to the airport as a direct result of air service being here, and enplaning more than 10,000 people.

So as long as our enplanement numbers, which are closer to 25,000 this year -- or will be, that guarantees a minimum of \$1 million in grant funding to the airport for capital development. So that's a good thing.

That is always in arrears. Just so you know, this will be the first time we get it, even though

```
we've had service for a year now. But it's also a calendar year to further mess up the conversation.

That's one of the few things FAA looks at from a calendar year. So -- so in any case, that's a -- that's a good long term.

So at this point I would expect a minimum of
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2.2

2.4

So at this point I would expect a minimum of two years at a million dollars apiece, even if air service were to drop some time this year. I mean, if it were to just suddenly stop, we have enough enplanements this year that we would at least get two full years at \$1 million each in capital investment. So having air service is certainly a positive in terms of competing for grant funding. It's definitely a good thing.

FDOT participation anticipated at \$1,383,700.

That -- if you remember, approximately \$1 million

of that is the match for the terminal. The balance

being other equipment related and some small

construction activity. You'll see the

Airport Authority match is \$1,383,700. And you'll

see that that's just slightly below what we carry

forward.

So when you look at the expenditure side, there's \$3,954,000 in construction and planning. There's about \$6300 in equipment. And at this

point, we do not expect PF -- we do not have an ongoing or expect to revive the Passenger Facility

Charge at this airport related to commercial service, as that's kind of an airline killer, if you will, at this point. So we're not expecting to

collect any nor expend any under PFCs.

So, after you get done here, net income after debt service was \$1.4 million. Put the capital grants in there, you take the capital expenditures out, which includes the Authority share, and you'll see that we end up with a -- basically a balanced budget at this point.

We antici -- we're carrying reserves forward of 3.1 -- about \$3.1 million. There's no plan at this point to contribute to reserves next year. However, we do not go into reserves in this budget at all, either.

And keep in mind also our history shows that we realize nearly 100 percent of the revenue we budget for. So there's still the potential of putting as much as about \$200,000 ultimately into reserve, it's just not budgeted into reserve because of the 5 percent hold-back. That being said we end up with a total budget projected for --for the year at \$9,528,133.

1	And again, the next page shows you the
2	capital proposed capital for this coming year,
3	which includes the approach lighting system, the
4	terminal improvements, a small amount of
5	ramp-related work, airline support equipment, and
6	some additional infrastructure money that's in
7	there also, airline related.

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All of these monies are either 50 percent DOT money, FDOT money, or federal money at 90 percent. With a local -- with a federal -- excuse me, trying to get that out -- an FDOT share of 5 percent in that case. So in the case of federal projects, we're contributing 5 cents on the dollar. In the case of state projects, we're contributing 50 cents on the dollar toward total capital.

The top of that page you see just capital equipment generic right now. I expect that number to change. I expect some minor tweaks as we get final numbers on things such as hopefully a lease. We're still awaiting final quotes on some of the insurance-related items. Some of that stuff will not flesh out well until well into August or very early September. So there'll be some minor tweaking, but generally this is -- this is where we expect the year to play out, is at that level.

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The -- I did want to call your attention --
 1
 2
          did we get the -- I guess next is personnel. Is
 3
          that your next sheet?
 4
               MR. MAGUIRE: Yes.
 5
               MR. WUELLNER: Okay. You'll see that last
 6
          year we -- we anticipated and budgeted 18 full time
 7
          and two part time. We've been able to really get
          in there and dig at this, as a lot of that was
 8
 9
          related to airline and not knowing.
               Our experience shows we can do this with 10
10
          full-time and 8 part-time positions, all the
11
12
          airport operations, this includes air service. You
13
          can see the about 11 percent reduction in total
14
          salaries across all positions from 688 -- excuse
          me, from 766 -- $766,000 down to $688-.
15
16
               CHAIRMAN GREEN: That includes our police?
17
               MR. WUELLNER: No, they come under the airline
18
          operations line.
19
               CHAIRMAN GREEN: Okay.
20
               MR. WUELLNER: These are strictly
21
          Airport Authority employees. And our LEOs and fire
2.2
          are not.
23
               Reserves for adjustments, this is
```

24 approximately 3 percent. Travel, overtime, auto, 25 ending up with a subtotal of \$727-, almost

```
1 $728,000.
```

- Statutory obligations, this is FICA, state

 unemployment tax, workers' comp, those kind of

 things, equate to \$74,000. Retirement on -- this

 is the State of Florida retirement, ends up a total

 of about \$99,500. Insurances related to the staff,

 \$112,733 includes work -- well, workers' comp's in

 the above insurances.
- 9 So a total proposed personnel expenditure of 10 \$1,014,049. Again, that is about a 15.1 percent 11 reduction year over year. Yes, sir?
- MR. YOUMAN: How do employees secure travel -
 travel and auto expenses? I'm curious about that.
- Or is that just the heading?
- MR. WUELLNER: It's -- it's a grouping --
- MR. YOUMAN: And overtime.
- MR. WUELLNER: -- of all that stuff. There is

 overtime that's involved throughout the year, as

 you can imagine. Auto-related expenses are

 generally directly related to my contract.
- MR. YOUMAN: Oh, oh, oh. Okay.
- 22 MR. WUELLNER: And travel is across --
- MR. YOUMAN: I thought this was directly
- 24 related to the airline service.
- 25 CHAIRMAN GREEN: Huh-uh.

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1 MR. WUELLNER: No, no. This is campus-wide.
2 MR. YOUMAN: Okay. Thank you.
```

- 3 MR. WUELLNER: Uh-huh.
- 4 CHAIRMAN GREEN: Does that overtime goes with
- 5 some of the part-time people?
- 6 MR. WUELLNER: Yeah, yeah.
- 7 CHAIRMAN GREEN: Okay.
- MR. WUELLNER: Yeah, anywhere it's earned.
- 9 CHAIRMAN GREEN: Yeah.
- 10 MR. WUELLNER: And that's one area we -- we
- 11 very carefully watch during the year. And it's not
- a big number. I think we only budget around
- \$10,000 a year in overtime expense campus-wide. So
- that's a -- that's a pretty low number. I think
- 15 that's it. That was your last page of your budget.
- So at this point there's -- as I said, there's
- 17 no formal action required other than the agreement
- 18 I guess of some level of TRIM-related millage,
- 19 which I -- we're recommending and have budgeted at
- 20 this point for zero ad valorem dollars to in --
- 21 input our budget.
- 22 We are happy to meet with you individually or
- collectively. We can add some time if it's your
- 24 desire at the next Authority meeting in August to
- further discuss as a board. Keeping in mind the

process now moves on to from a statutory standpoint
to two public hearings that will occur both in
September.

1.3

2.4

They'll be advertised, the first of which will be advertised as a part of the TRIM notification that gets mailed to every taxpayer in the community. That will also indicate that we're not assessing ad valorem, but will also convey the meeting date. Then after that, approximately a week to two weeks out from the first public hearing, we will hold the second one. That will result in formal and final adoption of a budget to go into October.

We typically, just for those of you -- there's only one of you that's kind of new, I'm sure Randy remembers, but we typically take one of the two September public hearings and combine it with the Airport Authority's regular meeting. They are technically separate meetings, but we'll hold them at the same time so that you don't have to make time in your schedules for a third meeting during the month of September. So that with that, any questions related? If you've got specifics, if --

MR. BRUNSON: I certainly have none and I just hope we can keep it at the zero TRIM.

```
MR. WUELLNER: And we'll -- you know, again,
 1
 2
          any point you're welcome to meet with me
 3
          individually and of course we can as -- as it
 4
          warrants, we can certainly schedule additional
 5
          public time ahead of the September public hearings
 6
          if you feel it's beneficial and -- at your August
 7
          meeting, which I believe's the 17th? Is that when
          it is?
 8
 9
               MR. MAGUIRE: Yeah, two questions.
10
              MR. WUELLNER: Uh-huh.
11
               CHAIRMAN GREEN: Bruce, yeah.
12
               MR. MAGUIRE: The $1 million that we're going
13
          to guaranteed over the next two years --
14
               MR. WUELLNER: Uh-huh.
15
               MR. MAGUIRE: -- for capital expenditures,
16
          does that come with any constraint? Can we spend
17
          it any -- as long as it's capital?
18
               MR. WUELLNER: The -- the only condition is
19
          they have to be what are considered AIP eligible,
20
          Airport Improvement Program eligible capital
21
          expenditures. Which essentially is airfield core
2.2
          infrastructure.
23
               MR. MAGUIRE: Okay.
24
               MR. WUELLNER: So it can go to taxiways,
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runways, lighting, any basics out there. It's not

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1 a -- it can't be used for buildings.
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- 2 MR. MAGUIRE: Okay.
- 3 MR. WUELLNER: That's one of the few things
- 4 that really isn't in an AIP.
- 5 MR. MAGUIRE: Okay. So --
- 6 MR. WUELLNER: So an FAA-eligible project, is
- 7 a better way to say it.
- 8 MR. MAGUIRE: Okay. Second, the reserves. Is
- 9 there a mandatory minimum or maximum that we're
- 10 required to have?
- MR. WUELLNER: We do not have a formal, but we
- typically like to have approximately one year of
- operating expenses in reserves.
- MR. MAGUIRE: Is that a policy?
- MR. WUELLNER: It is informal.
- MR. MAGUIRE: Okay. That's good. All right.
- 17 MR. WUELLNER: It's sort of been the target.
- 18 CHAIRMAN GREEN: Any more board comment? Ed,
- 19 I just had one question about --
- MR. WUELLNER: Uh-huh.
- 21 CHAIRMAN GREEN: -- I'm sure in the back of
- 22 your mind while you were putting this together, you
- had some tweaking of numbers in case we lose some
- of those airline service --
- MR. WUELLNER: Oh, yeah, yeah. There's --

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1 there's several line items that would be, you know,
```

- 2 essentially instantly reduced of course as a
- 3 component of the personnel expenditures that
- 4 would -- you know, we certainly aren't going to be
- 5 carrying people we have no jobs for anymore.
- 6 CHAIRMAN GREEN: And fuel.
- 7 MR. WUELLNER: Fuel.
- 8 CHAIRMAN GREEN: That's a revenue.
- 9 MR. WUELLNER: Fuel for us is not a revenue
- 10 for airline. That --
- 11 CHAIRMAN GREEN: It's going to be FBO?
- 12 MR. WUELLNER: -- flows through the FBO.
- 13 The -- the other of course is the airline
- operating expenditure line item, that goes away or
- 15 would go away in that case. All of which meet or
- exceed -- and you'll also see a reduction -- well,
- 17 actually it's covered here in the airline revenue
- line item, which of course will be greatly reduced
- 19 back down to GA levels of rental car revenues and
- the like.
- 21 CHAIRMAN GREEN: So this is based on what we
- 22 know to date.
- 23 MR. WUELLNER: Correct. And -- and I'm not
- 24 sure I printed as a note, but there's a -- I'm not
- sure I even have a version that has it printed for

```
my reference, but there is a -- you know, we have a
1
2
         tentative idea of the number of flights we would
3
         have kind of monthly throughout the next year based
4
         on what we know today. And the revenue and
5
         expenses are built around that likely scenario. Of
6
         course that could change. If it's increased,
7
         there's increased revenue that goes with it and we
8
         would adjust hours.
```

2.4

There's even a little bit of leeway I will tell you in the number of hours, manhours identified for air service. So we actually have a few extra hours that are plugged in there and budgeted at this point so that before it starts hitting the budget cycle, we could cover a little bit of that expense. If it was a deferment of service for a short period of time or something like that, we wouldn't have to start over. And there's always a training requirement, too, that goes with it.

CHAIRMAN GREEN: Uh-huh. That was just my concern. We can talk about it when it comes up again. You know, just --

MR. WUELLNER: It should be -- you know, the way we've put this together, it would ultimately be revenue neutral. So if you lost the service, then

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1 the expenditure sides that go with it go away. So
```

- 2 you're back to basically a GA level budget.
- 3 MR. BRUNSON: And we start renting out the
- 4 terminal to calypso night once a year.
- 5 MR. WUELLNER: Okay.
- 6 CHAIRMAN GREEN: Any more board discussion?
- 7 (None.)
- 8 CHAIRMAN GREEN: Public comment? I had a
- 9 couple of people.
- MR. MARTINELLI: Yeah, I do.
- 11 CHAIRMAN GREEN: Vic?
- 12 MR. MARTINELLI: I think that the discussion
- of the operating statement basically budgeted has
- been very thorough and very good. Question, have
- 15 you gotten to the balance sheet side of the budget
- 16 yet?
- 17 MR. WUELLNER: We typically don't -- we're not
- 18 required nor do we do a budget based on a balance
- sheet per se.
- 20 MR. MARTINELLI: It would be based. The
- 21 balance sheet would be the result of --
- MR. WUELLNER: Oh, the result of --
- MR. MARTINELLI: -- the operating statement.
- MR. WUELLNER: I don't think we have yet
- 25 plugged that in.

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MR. MARTINELLI: As you know, one of the
 1
 2
          measures that I'd like to look at to look at the
 3
          overall health and progress of the airport is the
 4
          gross capital value or worth of the airport as well
 5
          as the net capital worth.
 6
               And my last look at it about a year ago was in
          excess of $80 million gross capital. I'm just
 7
 8
          wondering whether you have any kind of a figure as
 9
          of your budget going forward.
               MR. WUELLNER: I do not as a part of the
10
          budgeting process, but we do develop -- you know,
11
12
          revise those numbers monthly, so I would be happy
13
          to get it to you. I do not have it in front of me,
14
          I'm sorry.
15
               MR. MARTINELLI: To me -- to me, looking at
16
          this airport, if I was to take this airport and try
17
          to do something with it, I'd have to come up with
18
          at least $80 million to do anything with it.
19
          And -- and to me, that's the overall picture and
20
          that's the overall look at the health of the
21
          airport.
               MR. WUELLNER: Right.
22
23
               MR. MARTINELLI: And so I'd be interested in
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MR. WUELLNER: Sure. And that number that you AIRPORT AUTHORITY REGULAR MEETING - JULY 20, 2015

24

25

that number.

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1 speak of is -- as you would know even better than I
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- on this given your illustrious career in the past.
- 3 But, you know, for the most part, the number we're
- 4 carrying on the books because of it being a
- 5 governmental entity is, you know, the undepreciated
- 6 number, you know, which doesn't touch land. That's
- 7 never touched in our scenarios, of course.
- 8 MR. MARTINELLI: Right, right.
- 9 MR. WUELLNER: And of course there are
- original investments in the airport that go back
- more than typically 20 or 30 years that are long
- gone in terms of on the books.
- MR. MARTINELLI: Right.
- MR. WUELLNER: So --
- 15 MR. MARTINELLI: Okay. Thank you.
- 16 CHAIRMAN GREEN: Thanks, Mr. Martinelli.
- 17 MR. WUELLNER: So that leaves you with -- oh,
- 18 I'm sorry.
- 19 CHAIRMAN GREEN: I do. Mr. Grundy?
- 20 MR. GRUNDY: In my experience in a corporate
- setting, this budget process would have been
- 22 preceded by the development of a strategic plan,
- and that means a development of a strategic plan
- 24 that all of the board members buy into. So I'm a
- little surprised that I haven't heard that yet.

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1 That's the first one.
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- The second one is I didn't hear any discussion

 about T-hangar construction, and I'm hoping that

 that's going to be part of next year's budget.
- 5 CHAIRMAN GREEN: Okay. I'm -- I'm not -- Ed's
 6 more qualified in that, but just to let you know,
 7 Mr. Grundy, I mean, our strategic plan, normally
 8 what we do, we have a 10-year master plan and that
 9 is a massive undertaking which kind of shows where
 10 we're headed and that's part of what we come up
- MR. GRUNDY: He's already rejected the 10-year master plan because that's outdated.
- 14 CHAIRMAN GREEN: We're up for a new one.

with with the budget.

- MR. GRUNDY: You really need a strategic plan
 every year to look forward four or five years to
 help you in your next year's plan.
- 18 CHAIRMAN GREEN: All right. That's all I had
 19 for budget and public comment. So really you don't
 20 need anything more from us, this is informative --
- MR. WUELLNER: We need a motion relative to
- 22 TRIM.

- 23 CHAIRMAN GREEN: TRIM? All right. Any --
- MR. MAGUIRE: So move.
- 25 CHAIRMAN GREEN: Move to accept staff's

1	recommendation?
2	MR. MAGUIRE: No money.
3	CHAIRMAN GREEN: Zero on the TRIM?
4	MR. MAGUIRE: Zero.
5	CHAIRMAN GREEN: Okay. Is there a second?
6	MR. BRUNSON: Second.
7	CHAIRMAN GREEN: Any further board discussion
8	on the motion for zero on the TRIM?
9	(None.)
10	MR. WUELLNER: All in favor, say aye.
11	MR. BRUNSON: Aye.
12	MR. YOUMAN: Aye.
13	MR. MAGUIRE: Aye.
14	CHAIRMAN GREEN: Aye. Any opposed?
15	(None.)
16	CHAIRMAN GREEN: Motion carries.
17	PUBLIC COMMENT - GENERAL
18	CHAIRMAN GREEN: That brings us to yeah.
19	Okay. Now we have general public comment, and I
20	have a couple of people that wanted to know
21	Mr. Wolfe?
22	(Not present).
23	CHAIRMAN GREEN: Hans Wolfe? Okay.
24	Mr. Grundy, did you there was general public
25	comment. Okay. Vic, you marked it, too. All

1	right. And Mr. Lipton?
2	MR. LIPTON: Was there any more discussion on
3	T-hangars?
4	CHAIRMAN GREEN: I'm sorry, could you go up to
5	the microphone? We just want to make sure we can
6	get you on there.
7	MR. LIPTON: I just was wondering if there was
8	any more discussion on T-hangars.
9	CHAIRMAN GREEN: Not on the agenda right now.
10	If you want to make a short public comment on it,
11	that's fine.
12	MR. LIPTON: When I was asked to come I've
13	been on the list for quite a while and I was just
1 4	wondering if there was anything had been discussed
15	about it or anything coming up.
16	CHAIRMAN GREEN: Ed sets the agenda. I don't
17	know. We've discussed it I know at length last
18	meeting. I know it's on our minds and I we
19	understand that SAAPA and our general aviation
20	people are very concerned about it and so were we.
21	But it's not on the agenda item.
22	MR. LIPTON: Okay.
23	CHAIRMAN GREEN: Thank you. I see no other
2 4	public comment. Board? Mr. Maguire?

MEMBER COMMENTS & REPORTS

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1 MR. MAGUIRE: Not right now.
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- 2 CHAIRMAN GREEN: Okay. Mr. Youman?
- 3 MR. YOUMAN: Was there a meeting since the
- 4 last EDC meeting?
- 5 CHAIRMAN GREEN: For EDC?
- 6 MR. YOUMAN: Yeah.
- 7 MR. BRUNSON: Suzanne and I attended that.
- 8 CHAIRMAN GREEN: I went, right.
- 9 MR. BRUNSON: Yeah, we attended that.
- 10 MR. YOUMAN: Is that the one with Lankton
- 11 (phonetic)?
- MR. BRUNSON: With who?
- MR. YOUMAN: Lankton.
- 14 CHAIRMAN GREEN: No. No. The one after that
- 15 was the congressional legislation update, all our
- 16 elected --
- 17 MR. BRUNSON: Cyndi Stevenson and Paul Renner
- 18 and --
- MR. WUELLNER: You were on the road.
- 20 CHAIRMAN GREEN: That was just all of our
- 21 elected officials kind of telling us what was
- happening in the session and what they thought were
- hotspots and what have you.
- MR. YOUMAN: Okay. Thank you.
- MR. BRUNSON: And which is nothing new. But

```
1
          we were awarded --
 2
               CHAIRMAN GREEN: We were.
 3
               MR. BRUNSON: -- a nice trophy, and I don't
 4
          know what it was for. What was it for, Ed?
 5
               CHAIRMAN GREEN: The upgrading the
 6
          membership --
 7
               MR. WUELLNER: It was just our membership with
 8
          the chamber.
 9
               CHAIRMAN GREEN: Yeah, which I'm assuming,
10
          Mr. Brunson, you got safely to --
               MR. WUELLNER: Yes. We have it. He did his
11
12
          part.
13
               CHAIRMAN GREEN: The job -- that's right.
14
          Anything else on EDC, Mr. Brunson?
              MR. BRUNSON: No.
15
16
               CHAIRMAN GREEN: And intergovernmental, your
17
          next meeting's not till September, right?
18
               MR. BRUNSON: Right.
19
               CHAIRMAN GREEN: Okay. Bob's not here and I
20
          did not have an Aerospace Academy meeting, as Reba
21
          brought up, but I -- one's coming up, so I'll be
2.2
         there.
23
               I did want to say something. I was able to
```

AIRPORT AUTHORITY REGULAR MEETING - JULY 20, 2015

attend the AAAE, and one thing I found out was very

interesting was they had small committee meetings,

24

```
for lack of another word, but there was one that we
 1
 2
          went to on marketing for small aircraft -- air
 3
          services in the commercial industry. Different
          ways to do it, how different airports are doing it.
 5
               Some are a little larger than we would do it.
 6
          But definitely ways out there to market your
          airline service within our office instead of
 7
          outside offices. So that I think was very
 8
 9
          informative and something we can take forward,
10
          especially if our airline service even picks up
          just a little bit. So I like that.
11
12
               MR. MAGUIRE: Excuse me. You said we can take
1.3
          forward?
14
               CHAIRMAN GREEN: Some of it can be done
          internal. I mean, a lot of it is IT.
15
16
               MR. MAGUIRE: Are you going to pass that on to
17
          us or to Ed or how are we going to do it?
18
               CHAIRMAN GREEN: Ed was there with me.
19
               MR. MAGUIRE: So how are we going to do this,
20
          I guess is my question.
21
               MR. WUELLNER: "We" means staff.
2.2
               CHAIRMAN GREEN: Staff.
23
               MR. MAGUIRE: Okay. We being the board, when
2.4
          will we find out about this?
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AIRPORT AUTHORITY REGULAR MEETING - JULY 20, 2015

CHAIRMAN GREEN: We can come up -- they had

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ideas to come up with to see how you want to get it
```

- 2 out there, and I think once we have a little bigger
- 3 handle on what our timing is, how much service
- 4 we're going to have and, you know, more solidified
- dates and how many flights, I know we're coming up
- 6 with four in a week, but you have to be careful
- 7 what you put out there. But it was interesting.
- 8 It was all a multimedia type of thing that you can
- 9 have a marketing company do it, but there are some
- things we can do with staff.
- 11 MR. MAGUIRE: I guess what I'm asking is could
- 12 you give us a presentation at the next meeting of
- 13 what you heard so we can see what y'all are talking
- about and thinking about?
- 15 MR. WUELLNER: We can arrange for it.
- 16 CHAIRMAN GREEN: Yeah. I'll just have to
- get -- I'll have to get my notes from that meeting,
- or I'm sure we could get it from AAAE.
- MR. WUELLNER: Absolutely.
- 20 CHAIRMAN GREEN: There were several -- there
- 21 were three different speakers.
- MR. WUELLNER: Uh-huh, four.
- 23 CHAIRMAN GREEN: Four I believe different
- speakers from different airports, different sizes,
- 25 but not your multi --

```
MR. MAGUIRE: Right --
 1
 2
               CHAIRMAN GREEN: It wasn't multimedia. I
 3
          mean --
 4
               MR. WUELLNER: It was geared towards smaller.
 5
               CHAIRMAN GREEN: Uh-huh. It was geared toward
 6
          the smaller aviation.
 7
               MR. MAGUIRE: Good.
 8
               CHAIRMAN GREEN: And last but not least, I
 9
          tried to send Cindy an e-mail. I was sitting here
          and I had an old e-mail address, so it didn't
10
          really work.
11
12
               I have a friend who's an attorney whose
13
          daughter is an upcoming senior at Georgia Tech in
14
          aviation, and she's in aviation engineering. She
          is taking next semester off because she's working
15
16
          through this summer. She's actually working
17
          overseas. And I have her resume which I tried to
18
          send to you, but I didn't -- but I can send it out
19
          to at least Cindy.
20
               If anybody -- she doesn't want to have to be
21
          paid. She lives in Jacksonville, but she's
22
          interested in helping in any way, shape or form,
23
          but she does all kinds of things. She goes to
```

AIRPORT AUTHORITY REGULAR MEETING - JULY 20, 2015

Georgia Tech. She's been studying abroad in France

2.4

25

and in Ireland.

```
She's doing research in aerospace engineering
 1
 2
          including working with visual studios, and she's
          worked with the STEM education and she's been lots
 3
          of leadership with women in aerospace. But it
 5
          might be somebody if we have any need for anybody
 6
          for free for an internship, she is very interested
 7
          in helping this airport.
              MR. MARTINELLI: May I speak?
 8
 9
               CHAIRMAN GREEN: Sure.
              MR. MARTINELLI: Well, it doesn't have to be
10
          up there. Just the job for her related -- at the
11
12
          airport here --
1.3
               CHAIRMAN GREEN: Uh-huh.
14
              MR. MARTINELLI: -- to research --
15
               CHAIRMAN GREEN: It doesn't have to be here.
16
          It could be Northrop. It could be anybody that
17
          needs someone, you know -- and she's not a high
18
          school student.
19
              MR. MARTINELLI: Okay.
20
               CHAIRMAN GREEN: We're talking about a -- you
21
          know, Georgia Tech senior grad. She's a senior.
22
               MR. MARTINELLI: You know the job that I'm
23
          talking about is the future of drones with -- on an
24
          airport and with airport facilities. I don't think
```

that's ever been looked at, and right now just a

- 1 nuisance really to airports, but maybe there's a
- 2 lot more to it.
- 3 CHAIRMAN GREEN: I'm looking at her resume. I
- 4 didn't see drones.
- 5 MR. MARTINELLI: That might be a nice project
- for her to look into.
- 7 MR. MAGUIRE: There might be something to
- 8 that. I assume everybody's been watching the news
- 9 about the fires out in California.
- 10 CHAIRMAN GREEN: Uh-huh.
- 11 MR. MAGUIRE: The firefighters had to stop
- fighting fires because there were too many private
- drones flying around. So drones are becoming a
- hazard we need to look at.
- MR. MARTINELLI: Yeah. Yeah.
- 16 CHAIRMAN GREEN: Well, I'll send the resume to
- 17 send Cindy and if anyone wants to contact me, feel
- 18 free. I don't think there's any conflict. Her
- name is Catherine Andux, A-n-d-u-x. Her dad's an
- attorney up in Jacksonville.
- MR. MAGUIRE: And I hate to say it, but I do
- 22 have one more question. I forgot. I'm looking at
- my notes. What are we doing -- are we involved in
- any capacity or what are we doing for the 450th to
- 25 prepare ourselves?

```
MR. WUELLNER: We became a partner in that
 1
 2
          with the city a couple of years ago, and have
 3
          largely been on the outside of whatever they're
 4
          doing.
 5
               MR. MAGUIRE: Don't feel bad, because we own
 6
          businesses downtown and we're on the outside of
 7
          what's going on.
               MR. WUELLNER: I believe we've had --
 8
 9
               CHAIRMAN GREEN: I spoke to
10
          Commissioner Freeman and she's having some very
          serious issues with it, too.
11
12
               MR. MAGUIRE: Yeah.
13
               MR. WUELLNER: You know, we've had a few
14
          introductory kinds of meetings over the last year
15
          or two, including some discussion about this fall,
16
          but mostly they were looking for money more than
17
          they were looking on ways to partner.
18
               MR. MAGUIRE: Are they looking at utilizing
19
          the airport grounds or services or anything?
20
               MR. WUELLNER: You know, I've heard yes and
21
          then I've heard no information since then. So I'm
22
          at this point considering that's all coming up in
23
          45 days. I don't know what to expect, frankly.
2.4
          Yeah, I -- I'm just being blunt. I mean, we're
```

happy to help. We've --

```
MR. MAGUIRE: Well, no. That's the reason I'm
 1
 2
          asking, because like I said, we have four stores
 3
          downtown and we're just now starting to get
          information only because we're banging on doors.
 5
               MR. WUELLNER: Yeah.
 6
               CHAIRMAN GREEN: Right.
 7
               MR. MAGUIRE: So we feel sort of left out,
 8
          too.
 9
               MR. WUELLNER: I know that we'll have, based
10
          on what I do know, an uptick a little bit in air
          activity. You know, we've got some dignitaries and
11
12
          some other things that are, you know, very likely
13
          to have some impact here. How big that is, I don't
14
          know.
15
               MR. MAGUIRE: Do we have any input, any inside
16
          information on the king and queen now that that's
17
          been announced?
18
               MR. WUELLNER: Nothing. No conversation at
19
          all.
20
               I can tell you a few years back when that
21
          conversation came up -- now this is probably now --
22
          I'm sorry, it's probably closer to ten years now,
23
          the last time they were proposing a visit. They
          were unable to come here directly in that time
24
```

because of the -- we did not have U.S. Customs.

- 1 That was the only reason.
- 2 So my -- my hope is that that's -- that issue
- 3 with that being gone away, we have Customs now,
- 4 that that should be no issue if they desire to
- 5 come -- come through here and we can certainly
- 6 accommodate that. That would be no big deal at
- 7 this point.
- 8 So -- now, I know they were looking -- we had
- 9 a very high level light conversation about how to
- 10 assist them. They were looking at perhaps doing a
- 11 remote parking operation, something similar to what
- they did for Mumford.
- MR. MAGUIRE: Uh-huh.
- MR. WUELLNER: I've heard no more conversation
- about that, and now we're out 45 days. So I -- I
- don't know whether that's just not an issue anymore
- or they're going to surprise us two weeks out with
- wanting to park 5000 cars.
- 19 MR. MAGUIRE: Yeah.
- 20 CHAIRMAN GREEN: Carl, briefly?
- 21 MR. YOUMAN: Authority Members commission --
- reports, did I get passed over somehow?
- 23 CHAIRMAN GREEN: No. That's what we went
- 24 through and you started on it with your --
- MR. BRUNSON: MPO?

```
2 MR. MAGUIRE: You asked about the EDC.
3 CHAIRMAN GREEN: The TPO.
```

CHAIRMAN GREEN: Uh-huh.

4 MR. WUELLNER: Oh.

1

24

5 MR. YOUMAN: No, I just asked a question, and 6 it hadn't come to me yet.

7 CHAIRMAN GREEN: Yep.

8 MR. WUELLNER: It think it did get glossed 9 over, actually.

10 MR. MAGUIRE: Passed right over you.

11 MR. YOUMAN: Yeah, I was glossed right over.

12 CHAIRMAN GREEN: Okay. Go ahead with the rest

of the TPO, I guess, that you had or --

MR. YOUMAN: Just like to ungloss if I may.

15 CHAIRMAN GREEN: Ungloss.

MR. YOUMAN: Thank you.

anybody to look at.

They went over the list of 250 -- 2015 list of
priority projects and that was voted in. The
unified planning work program for fiscal years
20 2015-16 was voted in. And everything else was a
general update of information, and that's my report
on the TPO. And if anybody would like to look at
these, they are here at the middle of the table for

25 And I just have one comment about the young

```
lady and the strategic planning. Why not bring her
 1
 2
          in and have her put together a strategic plan with
 3
          the assistance of Mr. Wuellner as guidelines for
          the board's review and approval and include the
 5
          T-hangars in the part of the project, since the
 6
          plan is out of date -- is currently out of date.
 7
          Just a thought.
               CHAIRMAN GREEN: I'm sure staff will -- like I
 8
 9
          said, I'll send the resume and everyone can look at
          it and see if she's viable.
10
               MR. MAGUIRE: I think that's a good idea. My
11
12
          only caveat, and I'm sure Ed's already seen this in
13
          the past, is we've had interns in the chocolate
14
          business. Quite often, interns take more time than
15
          they put back in.
16
               CHAIRMAN GREEN: Which why I had her resume.
17
          Because she's a little different than your basic
18
          intern. She's a --
19
               MR. MAGUIRE: Maybe instead of being an
20
          intern --
21
               CHAIRMAN GREEN: -- fifth year Georgia Tech
22
          engineer, so...
```

23 MR. MAGUIRE: -- maybe being an intern to
24 Cindy or something --

MR. YOUMAN: Not -- not of her caliber.

1	MR. BRUNSON: May I make a motion?
2	CHAIRMAN GREEN: You may.
3	MR. BRUNSON: That we adjourn?
4	CHAIRMAN GREEN: Only if we can only if we
5	can set it for August 17th.
6	MR. BRUNSON: Okay.
7	MR. YOUMAN: Are we going to have a meeting
8	date August 17th?
9	CHAIRMAN GREEN: August 17th at 4 p.m.
10	Everyone has that on their calendar. All right.
11	Then we will see you there. Meeting adjourned.
12	(Meeting adjourned at 5:30 p.m.)
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

1	REPORTER'S CERTIFICATE
2	
3	STATE OF FLORIDA)
4	COUNTY OF ST. JOHNS)
5	
6	I, JANET M. BEASON, RPR-CP, RMR, CRR, certify that
7	I was authorized to and did stenographically report the
8	foregoing proceedings and that the transcript is a true
9	record of my stenographic notes.
10	Dated this 3rd day of August, 2015.
11	
12	JANET M. BEASON, RPR-CP, RMR, CRR
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\$1,014,049 [2] 41/20 60/10	18 [1] 59/6	31/25 32/20 40/3 40/13 41/1 41/9 41/10
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\$1,383,700 [2] 56/15 56/20	2	49/17 50/14 50/15 53/2 53/7 54/25 55/8
\$1,389,936 [1] 50/19 \$1,458,000 [2] 41/24 50/14	20 [6] 1/6 37/4 37/5 37/6 37/7 69/11	55/10 56/25 57/14 57/21 59/13 60/6 60/10 60/13 64/19 66/21 68/6 70/3 72/15 72/20
\$1,641,337 [1] 43/3	2015 [5] 1/6 36/10 37/3 83/17 86/10	75/24 76/14 76/14 78/20 78/23 79/9 80/15
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\$154,000 [1] 45/22	3	access [1] 7/9
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120 [1] 15/24 120-day [1] 14/14	84 [1] 2/13	agencies [1] 49/11
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