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ST. JOHNS AIRPORT AUTHORITY

REGULAR MEETING

held in The Conference Center, Meeting Room B

4730 Casa Cola Way

St. Augustine, Florida

on Monday, May 22, 2023

from 4:00 p.m.to 5:47 p.m.

\*\*\*\*\*

BOARD MEMBERS PRESENT

- Reba Ludlow
- Michelle Cash-Chapman
- Jennifer Liotta
- Dennis Clarke, Treasurer

\*\*\*\*\*

BOARD MEMBER NOT PRESENT

ROBERT OLSON, CHAIRMAN

\*\*\*\*\*

ALSO PRESENT:

CHARLES DOUGLAS, ESQUIRE  
 Douglas Law Firm  
 100 Southpark Boulevard, Suite 414,  
 St. Augustine, Florida 32086  
 Counsel for Airport Authority

CHAD S. ROBERTS, ESQUIRE  
 The Roberts Firm, PLLC  
 1633 Challen Avenue  
 Jacksonville, Florida 32205  
 Aviation Counsel for Airport Authority

KEVIN HARVEY, Interim Executive Director

\*\*\*\*\*

LAURA DWYER PIERLE, RPR  
 ST. AUGUSTINE COURT REPORTERS  
 17 PACIFIC STREET, SUITE B  
 ST. AUGUSTINE, FLORIDA 32084  
 904-825-0570

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## 1 P R O C E E D I N G S

2 MR. CLARKE: Good afternoon, folks. We will  
3 be calling to order the meeting of -- the regular  
4 meeting of the St. Johns County Airport Authority.  
5 And we'll begin with the pledge of allegiance.

6 PLEDGE OF ALLEGIANCE

7 MR. CLARKE: All right. Do we need to take a  
8 roll call? It's not on the agenda. But we don't  
9 need to do take a roll call. I'll just for the  
10 record, Mr. Olsen, the chairperson, is not at the  
11 meeting. He's on vacation.

12 MEETING MINUTES

13 MR. CLARKE: And we'll begin with the -- is  
14 there -- are there any comments on the meeting  
15 minutes for the May 2nd, 2023 workshop? Were they  
16 distributed too? Okay.

17 MS. LUDLOW: I read them and I did not --  
18 whoo -- and there were no discrepancies.

19 MR. CLARKE: Okay.

20 MS. LUDLOW: I approve the minutes.

21 MR. CLARKE: Okay. Anyone else? No one else.  
22 Okay. We'll accept them as approved.

23 The financial report.

24 MR. DOUGLAS: So is there a motion and second  
25 to approve the minutes?

1           MR. CLARKE: Oh. Okay. We will entertain a  
2 motion to approve the minutes for the workshop  
3 meeting, the Master Plan Workshop Meeting as of May  
4 2nd.

5           MS. LIOTTA: So moved.

6           MR. CLARKE: Is there a second?

7           MS. LUDLOW: Second.

8           MR. CLARKE: All in favor?

9           Aye.

10          MS. LUDLOW: Aye.

11          MS. CASH-CHAPMAN: Aye.

12          MS. LIOTTA: Aye.

13                                   FINANCIAL REPORT

14          MR. CLARKE: All right. We'll review the  
15 financial report. We'll briefly review that.

16                 We are year to date our -- the gross revenues,  
17 our gross profit 4,478,000. Corresponding expenses  
18 are 4,823,000 including depreciation. However, on  
19 a cash flow basis the authority has positive cash  
20 flow for the year of \$2,454,000. So I don't see  
21 any -- anything notable in the financials except  
22 for you may note that under the executive director  
23 there is -- we currently have two people being paid  
24 under that until the end of June. So that number  
25 appears excessive for the moment. But that will go

1 away at the end of this second quarter.

2 Any questions on the financials?

3 MS. LUDLOW: No -- yes. How do you -- so  
4 that -- what's coming out is \$430,000, yeah.  
5 \$43,000. \$43,000. And that's doubled because  
6 that's Kevin and Ed?

7 MR. CLARKE: Correct.

8 MS. LUDLOW: Is that right? So do you know  
9 what that will drop to?

10 MR. CLARKE: No, I would say --

11 MS. LUDLOW: We'll see.

12 MR. CLARKE: -- approximately half. Less than  
13 half of it.

14 MS. LUDLOW: Okay. Okay.

15 MR. CLARKE: I do not have an exact number.

16 Any other questions? No other questions.

17 I'll entertain a motion to accept the  
18 financial report.

19 MS. LIOTTA: I'll make a motion to accept.

20 MR. CLARKE: Second?

21 MS. CASH-CHAPMAN: Second.

22 MR. CLARKE: All in favor.

23 Aye.

24 MS. LIOTTA: Aye.

25 MS. LUDLOW: Aye.

1 MS. CASH-CHAPMAN: Aye.

2 MR. CLARKE: Ayes have it.

3 AGENDA APPROVAL

4 MR. CLARKE: Do we have approval for the  
5 agenda? Are there any -- is there any questions on  
6 the agenda?

7 MS. LUDLOW: There was something that I would  
8 like to have seen added to the agenda. Who decides  
9 what gets added to the agenda by the way? This is  
10 for the public --

11 MR. HARVEY: Jeremiah.

12 MS. LUDLOW: -- not just me.

13 Who decides what gets added to the agenda?

14 MR. HARVEY: The chairman does.

15 MS. LUDLOW: The chairman?

16 MS. LIOTTA: Yeah, I think -- I think the  
17 airport policy, if I'm recalling it correctly, says  
18 something along the lines of the chairman works  
19 with the executive director.

20 MS. LUDLOW: But so they both have to approve  
21 what is added to the agenda?

22 MS. LIOTTA: Well, it didn't say approval. It  
23 just said those are the people that put it  
24 together.

25 MR. HARVEY: That's correct.

1 MS. LIOTTA: We can't talk to the chairman so  
2 we would instead talk to the executive director.  
3 And then the final agenda would be put together by  
4 the chairman, I assume, making any final decisions.  
5 But that's speculation.

6 MS. LUDLOW: So in the case that our chairman  
7 isn't here we would have spoken to -- well, we  
8 can't speak to Dennis. We would have spoken to  
9 Kevin.

10 MR. HARVEY: Yes, ma'am.

11 MS. LUDLOW: And Kevin would have spoken to  
12 Dennis. And you guys would have agreed or not on  
13 what should be added to the agenda?

14 MR. HARVEY: Yes, ma'am. We would discuss  
15 that.

16 MS. LUDLOW: This is for the public  
17 understanding. I get asked that question a lot.  
18 Okay. Thank you.

19 MR. CLARKE: I have a question for our chair  
20 of our policy committee. Is this -- is the agenda  
21 preparation and the items that appear on that, is  
22 that something that the policy committee would  
23 entertain to review?

24 MS. LIOTTA: Well, the policy committee  
25 charter is drafted such that it works on what the

1 board asks it to work on, not sua sponte deciding  
2 for itself what should or should not be worked on.  
3 We would happily work on anything. But right now  
4 there is no agenda things to work on because the  
5 committee is still being set up for one. And, two,  
6 the board, this body hasn't really put forth a very  
7 long list of things to be looked at.

8 MR. CLARKE: Okay. I would suggest to my  
9 fellow board members if you have any ideas on  
10 agenda and how items may appear on the agenda to  
11 keep that in mind and refer it to the committee  
12 when they begin their meetings and deliberations.

13 MS. LUDLOW: Thank you.

14 MR. CLARKE: Any other discussion on the  
15 agenda?

16 Do we need a motion to approve it, counsel?

17 MR. DOUGLAS: Yes, sir.

18 MR. CLARKE: Entertain a motion to approve the  
19 agenda.

20 MS. LUDLOW: Moved.

21 MS. LIOTTA: So moved.

22 MR. CLARKE: Second?

23 All in favor?

24 Aye.

25 MS. LIOTTA: Aye.

1 MS. CASH-CHAPMAN: Aye.

2 MS. LUDLOW: Aye.

3 Okay. I'll have staff reports.

4 MR. DOUGLAS: Just for the record, Madam Court  
5 Reporter, did you get who made the motion and  
6 second.

7 COURT REPORTER: I had it as Ms. Reba doing  
8 the first and the second is Ms. Jennifer.

9 MR. DOUGLAS: Okay. I wanted to make sure  
10 that was accurately reflected. Thank you.

11 MS. LUDLOW: Thank you. We did it at the same  
12 time.

13 STAFF REPORT

14 MR. CLARKE: All right. We'll hear from staff  
15 now on their reports.

16 MR. HARVEY: First of all, if there is any  
17 comments cards that didn't get turned in, please  
18 feel free to pass them over.

19 MR. CLARKE: Okay.

20 MR. HARVEY: Okay. Um. So I've got a few  
21 items to -- to speak about here today. First of  
22 all, it would be the Airport Security Improvements.  
23 We received four bids that were open last week.  
24 That portion was taken care of and, of course,  
25 Passero is reviewing those bids for compliance.

1           I have been waiting on grant funding. Well,  
2           at least we've received some good news that -- from  
3           Congressman Rutherford's office that we got the  
4           grant notification for this project in the amount  
5           of \$2,416,500. 150,000 of that is from entitlement  
6           funds, 226,500 in discretionary funds.

7           Now remember this is broken down with funded  
8           90 percent by FAA, five percent by FDOT, and five  
9           percent from the Airport Authority.

10          It looks like the bids that came in were lower  
11          than the grant dollars that have been -- that we  
12          were notified for. So that all matches up at the  
13          end at some point. So whatever it is. We won't  
14          spend 2.4 million, but at least we've got most of  
15          it paid for. So that's great news.

16          As a side note, just throw this in for what  
17          it's worth for some folks, the airport would not  
18          even receive this amount of funding if were not a  
19          part of 139 Airport. Okay. So major money that  
20          way.

21          MS. LUDLOW: But there are different facets of  
22          part 139.

23          MR. HARVEY: Yes, ma'am, there are.

24          Second -- no questions regarding that.

25          Eastside Development Project. I gave you a

1           handout.  If you take a look at that handout let  
2           you know where things are at.  Kind of give you an  
3           idea.

4                    So Phase I Cultural Survey has been completed  
5           and submitted to the state preservation office.  It  
6           looks like it's going to require a Phase II survey.  
7           Based on those Phase I findings you can look at  
8           your handout, it kind of explain to you what's been  
9           found during the first phase.  There was quite  
10          interesting items found on the properties.  Some of  
11          it dating back BC time.  Okay.  It goes back a long  
12          ways.  So it kind of gives you an overlay of what  
13          to look for there and where things are located.

14                   MR. ROBERTS:  And -- and I'm sorry.  That's  
15          Phase II to cultural, right?

16                   MR. HARVEY:  Correct.

17                   MR. ROBERTS:  Not Phase II environmental.

18                   MR. HARVEY:  That's correct.  Still got to be  
19          done before you can put a shovel in the ground so  
20          to speak.

21                   So at this point the next steps would be to  
22          provide a final parcel sketch to Gun Club and get  
23          an agreement in writing on partial size and layout.  
24          And then we will have Phase II survey, the boundary  
25          survey, and the appraisal completed at that time.

1           Okay. So a few more steps to go through.  
2 Little bit more time. But we are still moving in  
3 the right direction.

4           Matt Singletary with Passero was out last week  
5 laying out some areas that the Gun Club asked us to  
6 look at for a buffer. So kind of redefining the  
7 possible boundary. And once that is done we can  
8 really move forward now. We'll get with the Gun  
9 Club, make sure they're good with everything, and  
10 move forward.

11           Okay. Any questions on that?

12           Okay. Getting ready for budget time. Okay.  
13 Moving in that direction. I thought that would  
14 make Mr. Clarke excited. We'll see. He loves this  
15 stuff. So...

16           So that being said, there is some key items  
17 affecting your budget development, capital  
18 development program, grant opportunities. These  
19 are your primary budget drivers. Okay. They  
20 usually make up 60 to 80 percent of the Authority's  
21 budget. So be aware of that.

22           Assumptions. You know, assuming there is no  
23 required ad valorem tax assessment unless you  
24 decide otherwise, so is there anything else to  
25 consider? Okay.

1           Save the dates. So here they come up in the  
2 next few months. June 12 at 4:00 p.m. is your  
3 preliminary budget presentation. You have until  
4 July 24th meeting to decide to go or no go on ad  
5 valorem.

6           Okay. July 24th is your TRIM Action, your  
7 truth in millage, to determine ad valorem taxes.  
8 The past few years it's been 0.00 mills. So if you  
9 continue to be off the tax rolls that's what you  
10 are looking at again. Okay.

11           August 28th at 4:00 p.m. your budget review.

12           September 11th at 5:01 is your first public  
13 budget hearing. It's required by state statute.

14           September 18th the 5:01 final budget hearing  
15 required by state statute. And at this time if  
16 they're, you know, budget or project items to try  
17 to work in now is the time to do it. Okay. So  
18 think about that and get with us soon if there is  
19 anything in particular that you want to try to work  
20 into this. Okay.

21           What have we got next? So future item for  
22 consideration. Mr. Clarke asked me to ask you to  
23 consider what the plans will be for the 360 J North  
24 Boulevard House, that will come back to the  
25 Authority, whatever you-all determine use for it,

1           September 30th of 2023. Okay. So start thinking,  
2           there is -- what do you want to do? Do you want to  
3           rerent the house? Do you want to tear it down?  
4           Whatever you might think you want to do with the  
5           property. Okay.

6                       Next will be --

7           MS. LUDLOW: Can I ask a question about that?

8           MR. HARVEY: Yes, ma'am.

9           MS. LUDLOW: Okay. So you're talking about  
10          this 360 J. This is the house that they -- that  
11          they -- that Ed lives in that the Airport Authority  
12          owns.

13          MR. HARVEY: Yes, ma'am.

14          MS. LUDLOW: Okay. Is it on airport property?

15          MR. HARVEY: It is.

16          MS. LUDLOW: Do -- do we have the survey of  
17          all of that property that goes out that way?

18          MR. HARVEY: Sure.

19          MS. LUDLOW: I need to look at that to see how  
20          much property we have. It's -- what's the name of  
21          the road that goes --

22          MR. HARVEY: North Boulevard.

23          MS. LUDLOW: North -- North Boulevard.

24          MR. HARVEY: Yes, ma'am.

25          MS. LUDLOW: So it's right down there by the

1 trailer park and you go to the end and then our  
2 property.

3 MR. HARVEY: It's there. You also own some on  
4 the other -- south side of North Boulevard. Excuse  
5 me.

6 MS. LUDLOW: Oh, really.

7 MR. HARVEY: Yes, ma'am.

8 MS. LUDLOW: So I thought we only owned on the  
9 water side.

10 MR. HARVEY: No, ma'am.

11 MS. LUDLOW: Okay. But that's very  
12 interesting in case you guys would like to go down  
13 and look at the rest of airport property. So after  
14 June 30th?

15 MR. HARVEY: After September 30th.

16 MS. LUDLOW: Okay.

17 MR. HARVEY: Yes, ma'am. But you can start  
18 thinking that way. You've got a little bit of  
19 time. Okay. Just putting that out there.  
20 Mr. Clarke asked for that.

21 MR. CLARKE: I would like to make a  
22 suggestion. I would like to see some options.  
23 Number one, is it -- could it be used for airport  
24 usage, air side usage or for peripheral usage.  
25 What's the fair market value? What would be the

1 rental value? Do we incur any costs? Is it on the  
2 tax rolls? I mean, all --

3 MR. HARVEY: Sure.

4 MR. CLARKE: -- all the facts that, you know,  
5 would help us to make a decision. How large is it?  
6 You know, how many acres? What's the size of the  
7 home? How large? So, you know, any kind of facts  
8 that you can provide will help.

9 MR. HARVEY: Okay.

10 MS. LUDLOW: That be clarified next meeting?

11 MR. CLARKE: Is that it?

12 MR. HARVEY: Okay. I've still got another  
13 item here.

14 MR. CLARKE: Okay.

15 MR. HARVEY: So we're going to need some  
16 direction from the board going forward on some  
17 items here. On land lease proposals primarily at  
18 this point. It seems like the floodgates are  
19 starting to open with people asking for property.  
20 And there is things to consider. We -- we're going  
21 to need direction on what method or order of  
22 consideration we're going to give these. Are we  
23 going to solicit RFPs from the existing waiting  
24 list of interested parties for these parcels?  
25 There's many on the list that have not been

1 informed that they might be shovel ready  
2 properties. They've been on the list, but they  
3 weren't informed it was available.

4 Is it going to be on a first come, first serve  
5 basis. Hey, you know, that's an option.

6 Are we going to advertise and solicit RFPs  
7 from any interested party or in some cases does the  
8 airport authority prefer to develop the parcels  
9 itself. These are all things instead of, you know,  
10 you know you make more money on what you can build  
11 and bring in versus kind of pennies on the dollar  
12 for land leases so to speak. So you may not want  
13 to take every piece of property you've got out here  
14 and submit it, take submissions for land leases.

15 MS. LUDLOW: Are you talking about a land  
16 lease?

17 MR. HARVEY: Yes, ma'am.

18 MS. LUDLOW: Okay. Then can -- that should be  
19 open discussion for the board?

20 MR. HARVEY: It's something -- we're going to  
21 wait. But I want you to start thinking about it.  
22 We can talk about it again at the next meeting.  
23 But...

24 MS. LUDLOW: Okay. I want to talk about that  
25 now. Because I want to say that we have received

1 an offer, we want to acknowledge that, you know,  
2 land lease is an option for us. And I don't agree  
3 that it's pennies on the dollar. But Tom Solano  
4 has stepped up to -- to agree to build his own  
5 hangar and he has had an attorney draw up the  
6 proper papers and everything. And Michelle you  
7 should be happy, because if that happened, he would  
8 free up four or five spaces on the waiting list.  
9 So because he has four or five airplanes in his  
10 hangar now. And he is willing to build his own  
11 hangar with -- with a lease of land from the  
12 airport. And I think that is a wonderful idea. I  
13 think -- I think we should be open to that.

14 We should be open to business opportunities  
15 that are good for the airport. That is a business  
16 opportunity that is good for the airport. And I  
17 think we should keep that under consideration and  
18 we'll talk about it next meeting.

19 MR. HARVEY: Okay.

20 MS. LUDLOW: That's -- I was afraid everyone  
21 didn't really realize when you said land lease that  
22 we do have an offer, that somebody is willing to  
23 pay millions of dollars for a hangar and free up  
24 five hangars at least for the waiting list, if a --  
25 if we can approve a land lease.

1           MR. HARVEY:  If I may speak to that just  
2 briefly.  He won't be giving up five hangars.

3           MS. LUDLOW:  Oh, he has -- no, he'll be giving  
4 up one hangar that has five planes in it.

5           MR. HARVEY:  It's got two at the moment.  I  
6 think it can hold three.  But it's kind of an odd  
7 situation.

8           MS. LUDLOW:  Liam, how many hangars are in  
9 there -- how many planes are in there?

10          MR. MULLANE:  Five hangars.

11          MS. LUDLOW:  Five planes are in there?

12          MR. MULLANE:  Five hangars currently and I  
13 think possibly giving up three of them.

14          MS. LUDLOW:  He would give up three hangars.  
15 So he is a wonderful asset to the airport and I  
16 think for like our first land lease negotiation I  
17 think we, you know, could not have a better  
18 applicant and a better thing for the airport.

19          MR. HARVEY:  He is definitely a good applicant  
20 there is no doubt about that.  It's just other  
21 things to consider, though.

22          MS. LIOTTA:  Well, I'm aware that we have a  
23 leasing policy.  And I imagine that that would be a  
24 good first place to start.  Does our counsel have  
25 any feedback on this?

1           MR. ROBERTS: Other than I would say -- I  
2 would -- go ahead. I would second Kevin's notion  
3 that while there is a lease manual, and it has a  
4 lease policy, there is also the master plan, there  
5 is also the airport layout plan, which we never had  
6 a chance to really talk about a lot as a board, but  
7 those are -- those are not just nice to have  
8 documents, those are FAA approved vision documents.  
9 Right. So the FAA has approved our predecessor  
10 board's work to develop a vision and that is what I  
11 would call a mixed use kind of plan. So it has  
12 components of commercial aviation development. It  
13 has components of hangar for private aeronautical  
14 use. And it's just a big nice plan. So the lease  
15 manual says we will lease to the plan. And there  
16 is a nice plan in place. So you can change the  
17 plan or modify it, but we just have not had a  
18 volume of these kinds of applicants. We've sort of  
19 been in new territory that way when there are  
20 concurrent proposals for the same or similar  
21 dwindling very limited resource of acreage. And  
22 board guidance that can fill in the details of  
23 what's in the lease manual I think that will be  
24 helpful to the executive director.

25           MR. HARVEY: You're right. The lease policy

1           isn't exactly clear on procedure of this.  It's  
2           just not.  I'm assuming it's because this wasn't an  
3           issue in the past.  So that's why I'm -- we need  
4           some direction going forward here as you think  
5           about this.

6                     We've got that waiting list that hangs over  
7           the head.  And then my concern is that you've  
8           handed off to one person and no one else had a shot  
9           that could have been -- that was ahead of that  
10          person on the list.  So I'm just concerned about  
11          any legal ramifications that come from that.

12                    MS. LUDLOW:  But it can be an agenda item at  
13          next meeting?

14                    MR. HARVEY:  Yes, ma'am.  Absolutely.

15                    MS. LUDLOW:  I -- absolutely will be an agenda  
16          item at the next meeting.

17                    MR. HARVEY:  Okay.

18                    MS. LUDLOW:  Thank you.

19                    MR. CLARKE:  I would like to weigh in.  You  
20          know I have some thoughts on it.  We have the -- we  
21          have two waiting lists.  We have a hangar waiting  
22          list.  There is currently 216 names or so on there.  
23          And we have a commercial/corporate hangar list and  
24          there are -- that is divided into small corporate,  
25          large corporate, small commercial, large

1 commercial. I'm not sure if we even know what that  
2 threshold is between large and small. I think we  
3 need to define that.

4 And the other -- the other component that I  
5 believe needs defined is to determine among those  
6 people on the commercial and corporate waiting list  
7 which of them are willing to build, you know, use  
8 their own funds to build a hangar under a land  
9 lease, which by the way the airport will own those  
10 facilities at the end of the land lease anyway, 30  
11 years, or are they just looking for shelter for  
12 their aircraft to park their aircraft. So we have  
13 to -- that will help us in the planning, you know,  
14 to use our precious resources as our counsel so  
15 clearly defines it. We only have so many acres  
16 that we can -- that we can use. So we need to  
17 maximize the usage of that. But if we provide  
18 clarity to the public and to the people that are on  
19 those waiting lists that will give them a clearer  
20 indication of whether they want to be here or not  
21 and they are willing to spend their resources and  
22 are they willing to wait for service versus them  
23 seeking accommodations elsewhere.

24 I would also like to reiterate my view of the  
25 airport is that we are a type of utility, we are

1 owned by the public and we are obligated, in my  
2 view, at least to provide service to people who  
3 come first come first service on a cost recovery  
4 basis. Profits are nice to have. But it should  
5 not be our first motive. We should absolutely be  
6 recovering our costs and so that we can maintain  
7 the airport according, you know, up to the  
8 standards that we're -- are necessary for safe  
9 operation.

10 But I don't believe we should be soliciting  
11 usage of our limited facilities for people who are  
12 not currently on the waiting list. I mean, how  
13 would we tell the 300 people that are on the  
14 waiting list, well, we're -- we decided to -- we  
15 have space, but we're going to solicit proposals  
16 from somebody from out -- that is not currently  
17 asking for accommodations on our airport.

18 So I think we need to keep that in mind as we  
19 develop a policy. I'd like to suggest that maybe  
20 that this whole idea be taken up with several of  
21 our committees that we recently formed,  
22 particularly the policy and planning committee and  
23 the master planning committee, because it's very  
24 complex and we're not going to develop guidelines  
25 for staff overnight, I don't believe. But I would

1           like to put this in front of those committees and  
2           get some input. A lot of you -- a lot of people  
3           that who have experience dealing with other  
4           airports will perhaps be able to contribute what  
5           they know and we can do some research on the topic  
6           how it's handled.

7                     If we were blessed with 10,000 acres of  
8           property it wouldn't be an issue. But we're not.  
9           So we have very limited resources. So we have to  
10          use them very wisely. So that's my two cents.

11                    MS. LUDLOW: So help me understand that. So  
12          you're saying we should not go outside our waiting  
13          list. We should work on our waiting list first  
14          before we go outside of the waiting list?

15                    MR. CLARKE: Yeah.

16                    MS. LUDLOW: For other --

17                    MR. CLARKE: I believe that's -- I believe  
18          that's fair to the people who have been waiting in  
19          some cases up to ten years. You know once we at  
20          some point reach a point where we can -- we don't  
21          no longer have a waiting list and we want to fill  
22          in our available facilities, we have the capacity  
23          to accommodate them then, yes, let's solicit  
24          business. Otherwise I believe we're -- it's up to  
25          us to try to accommodate everybody who wants access

1 to the national airspace system.

2 MS. LUDLOW: You shouldn't open the floodgates  
3 for them.

4 MS. LIOTTA: Well, I -- I agree people who  
5 have expressed an interest, you know, are -- we  
6 should definitely not ignore them and pretend like  
7 they never, you know, indicated an interest to be  
8 here. However, I do think that the  
9 commercial/corporate waiting list may be of  
10 somewhat limited help to us, because my impression  
11 of that waiting list is that it's based on the type  
12 of hangar that a person wants, not who the  
13 applicant is. And so you have a mix of people on  
14 that list. My understanding is some people who are  
15 private users and some people who are commercial  
16 users. And I don't view those people as being  
17 fungible. Someone who wants to open a business  
18 that's open to the general public is not of the  
19 same type of applicant as somebody who wants to  
20 open -- who wants to just have private usage on --  
21 on the field. So I think we need to take that into  
22 consideration.

23 MR. CLARKE: I agreed. You need to clarify.  
24 There's -- it's not -- not a simple subject.

25 Anymore? Anyone from the public care to

1 comment on the issue?

2 MR. HARVEY: Okay.

3 MS. CASH-CHAPMAN: This is still going to be  
4 on the, excuse me, the agenda the next meeting,  
5 correct?

6 MR. CLARKE: Correct. Right.

7 MR. HARVEY: So this is just --

8 MS. CASH-CHAPMAN: All right. So I don't want  
9 to talk when -- I don't want to say a whole lot  
10 until next week.

11 MR. HARVEY: Well, it gives you kind of an  
12 understanding why we need some clear directions.

13 MR. CLARKE: Absolutely.

14 MS. LIOTTA: Thank you.

15 MR. HARVEY: You bet.

16 MR. CLARKE: Is that it?

17 MR. HARVEY: No. Just a couple of things that  
18 were not on the list real quick.

19 Air Service Development I spoke with Mike Lum  
20 of Volaire. There has been nothing to report from  
21 him. We've received no feedback from Avelo at this  
22 point.

23 So and one -- one last thing on staff report  
24 is the Volato's proposal it's still under review  
25 and we're working on it, working on response and

1 recommendation. Okay.

2 MR. CLARKE: Okay.

3 MS. LUDLOW: I have a question. On Voltaire,  
4 is that the company that we pay money to -- to find  
5 an airline to come in, they're a consultant?

6 MR. HARVEY: Yes, ma'am.

7 MS. LUDLOW: Well, since we're paying so much  
8 in salaries, why don't we cut that off for a while.  
9 Why don't we, you know, not have their -- why don't  
10 we stop their contract for a while?

11 MR. HARVEY: That means you are not looking to  
12 recruit airline service into the airport?

13 MS. LUDLOW: There are other ways to do it.  
14 How much are they charging us, \$40,000, \$50,000,  
15 you know? And we're ready. Everybody knows we  
16 have the facility and we have the runways ready and  
17 they know. But I don't see at this point if we  
18 can't afford -- if we are not going to look for a  
19 new executive director at this time and/or chief  
20 financial officer, then I don't think we should be  
21 paying a consultant to look for an airline. I  
22 think we have more home duties at this moment to  
23 try to save money or not save money. I think we  
24 have more home duties at this time to take care of.  
25 Is there -- what is their contract?

1 MR. HARVEY: It's up at the end of the year.

2 MS. LUDLOW: End of year?

3 MR. HARVEY: Yes, ma'am.

4 MS. LIOTTA: Can it be terminated earlier?

5 MR. HARVEY: I'm not sure.

6 MS. LIOTTA: Well, sometimes after some  
7 initial term it can be terminated on notice.

8 MR. HARVEY: I would say that your -- just  
9 because you have a building that they will come is  
10 not how it works. So if you're not going to get  
11 out there and put your name out there and keep your  
12 name out there, you fade off into oblivion and  
13 you're done. So if you don't want to promote the  
14 airport for possible air service, that's obviously  
15 your prerogative. But...

16 MS. LIOTTA: We don't even understand what  
17 this consultant is doing.

18 MR. HARVEY: Pardon.

19 MS. LIOTTA: So it's hard -- personally, I  
20 don't even know what this consultant is doing. So  
21 I don't know that I necessarily agree with whatever  
22 strategy is out there. And so paying for something  
23 that I'm not even thoroughly aware of what it is,  
24 is, you know, not exciting.

25 MR. HARVEY: Well, I would be happy to get you

1 a copy of the contract if would you like to review  
2 it.

3 MS. LIOTTA: Okay. Well, that could be part  
4 of it. But it may not describe what the -- what  
5 the consultant is doing. Is he going out and  
6 saying, oh, well, the airport is going to give you  
7 a bunch of incentives to come here, you know?  
8 Those were the exact -- we don't want to get into  
9 another Avelo situation where we have a carrier who  
10 has expectations that we can't meet.

11 MR. HARVEY: No, they do not go out on their  
12 own promising things that we don't authorize them  
13 to promote. I mean --

14 MS. LIOTTA: I don't know what the progress --

15 MR. HARVEY: I don't know anybody that would  
16 do that. But, you know, they're a top-notch outfit  
17 and they've been doing it for a long time.

18 MS. LIOTTA: Yes. But this was the same  
19 consultant who was engaged and brought us an  
20 airline that was looking for a lot of incentives.

21 MR. HARVEY: That was based on --

22 MS. LIOTTA: So past performance is an  
23 indication of to me of what they may be doing right  
24 now. And I think that's worth a discussion and a  
25 review.

1           MR. HARVEY: Yes, ma'am. And that was the  
2 direction that they were given now. So...

3           MS. CASH-CHAPMAN: How long have we had them  
4 under -- under contract? How is -- this been like  
5 ten years that we've been -- it's like a long term  
6 every year we're paying them \$40,000?

7           I'm sorry. I didn't want to put you on the  
8 spot.

9           MR. HARVEY: You know, it's not something --

10          MS. LIOTTA: Like a new contract.

11          MR. HARVEY: No, it is not. No, it is not.

12          MS. LIOTTA: It did seem somewhat -- I  
13 attended a lot of board meetings before I was  
14 elected. You know, I can't recite them chapter and  
15 verse, but I never heard of this consultant before.  
16 And I am generally aware that there is a certain  
17 threshold over which for contracts the consultant  
18 needs to get board approval for.

19          MS. CASH-CHAPMAN: Sure.

20          MS. LIOTTA: So it seems like it was never  
21 actually brought to the board for approval that I  
22 am aware of. So I'm not sure what term of these  
23 contracts are that we had them so long how did it  
24 never come to the board for approval.

25          MS. CASH-CHAPMAN: I'm just wondering why

1 we're paying somebody forty some odd thousand  
2 dollars a year and we still -- I would just like to  
3 know how long we've been paying that and the  
4 results that we have to see if it's worth it. To  
5 see if it's --

6 MS. LIOTTA: Yeah, if we've had prior  
7 contracts with them such that if we had multiple  
8 contracts would it have triggered the board  
9 approval and maybe instead it was a bunch of  
10 smaller contracts so we may need to go back further  
11 and find out how long we've been working them, you  
12 know, under what scenarios of contracts.

13 MR. HARVEY: Okay.

14 MS. CASH-CHAPMAN: Is that possible for you  
15 guys to send us each the contracts for maybe us to  
16 look over.

17 MR. HARVEY: Sure. Absolutely.

18 MS. CASH-CHAPMAN: Before the next meeting.

19 MR. HARVEY: Okay.

20 MS. CASH-CHAPMAN: You can add that to the  
21 list for the agenda for the next meeting perhaps.

22 MR. HARVEY: Do you want it as an agenda item  
23 or just a discussion at that point or whatever you  
24 decide? But we'll get that information to you.

25 MS. CASH-CHAPMAN: Thank you.

1 MR. HARVEY: Okay. Okay. At that point --

2 MR. CLARKE: That's it for staff report?

3 MR. HARVEY: That's it. We're good on staff  
4 report.

5 BUSINESS PARTNER UPDATES

6 MR. CLARKE: Mr. Dean. Time for our business  
7 partner updates. Is Mr. Dean here? Mr. Dean is  
8 not here.

9 MS. LUDLOW: He can't do two meetings a month.

10 MR. CLARKE: Mr. Beyers? Nothing.

11 Mr. Riera.

12 MR. RIERA: Yes. We had SAAPA. Thank you  
13 very much for attending our meeting. We had  
14 another guest and he was very informative. So we  
15 really appreciate that.

16 We are still going on with the June 17th car  
17 show, air show combination. Thanks again for the  
18 board for approving that and help us and Kevin  
19 helping us getting that all done.

20 No other comments other than from the Coast  
21 Guard side. It is National Safe Boating Week.  
22 Make sure you boat safely. And July 4th is called  
23 the dry weekend. The Coast Guard and the sheriff  
24 and FDLE is going to be in force trying to stop  
25 boating under the influence since alcohol seems to

1 be the primary cause of accidents on boating. So  
2 if you're going boating on that weekend, be aware  
3 that if you are caught drinking, you are going to  
4 get a stiff fine from everybody. So based on that,  
5 that's all I have. Thank you.

6 MS. LUDLOW: That's a lot of work and thank  
7 you so much. I'm a member of the airport auxiliary  
8 also. But not the boating part. I do the -- I  
9 volunteered as a flying partner. My plane was  
10 designated as a facility. Right. Apparatus  
11 facility. Yes. And to do that, you know, it's  
12 when I quit -- I'm sorry. I am taking a minute  
13 time. But I was doing Angel flights. And so that  
14 kind of got heavy after a while. So I wanted to do  
15 something, you know, for -- for people. And so I  
16 joined the airport -- the U.S. Auxiliary, Coast  
17 Guard Auxiliary. And the beginning as when you  
18 have to fly grids and so you have to fly like 10  
19 feet off the water or something and you have to fly  
20 really close to the water and you have to go down  
21 this line, and down this line, back this line.  
22 Anyway, I really admire the people that are able to  
23 do this and donate their time. Because that is a  
24 really difficult thing to do. I have to say that.  
25 But when you find somebody it's worth it. So thank

1           you for doing that Jose.

2           MR. RIERA:   You're welcome.

3           MR. CLARKE:   Thank you, Mr. Riera.

4           Mr. McKendrick.

5           MR. MCKENDRICK:   Nothing for Northrup Grumman.

6           Thanks.

7           MR. CLARKE:   Okay.   Mr. Pittman.   Pittman is  
8           not here.

9                           BOARD COMMITTEE UPDATES

10          MR. CLARKE:   Okay.   Well, we'll have some  
11          board committee updates.   Ms. Liotta will begin by  
12          discussing the policy committee.

13          MS. LIOTTA:   So policy committee is still in  
14          its early, early stages looking for people.   May or  
15          may not need some additional work on its charter.  
16          I think I was having some discussions along those  
17          lines with our counsel and then he was out for  
18          service, military service I believe.   So we're  
19          still working on having our first meeting.

20          MR. CLARKE:   Okay.   I'll talk about the audit  
21          committee.   Now we have one -- one member of the  
22          audit committee.   And so far I have to carefully  
23          preface with what Ms. Liotta said about with the  
24          early stages where the decision whether to make  
25          that a formal committee based on concerns among the

1 membership for operating in the Sunshine and what  
2 that entails is still questionable. So we only  
3 have one member so far. Still looking for another  
4 volunteer. Would be happy to entertain anyone who  
5 would like to be considered. You know, please call  
6 me with questions. And that's it. We haven't had  
7 a meeting yet.

8 Master Plan Committee. There again, the  
9 formality of that committee and the membership is  
10 still up in the air with that. Nevertheless we did  
11 have a workshop on May 2nd. And we reviewed those  
12 minutes. Thank you Andrew Holesko and Matt  
13 Singletary from Passero for essentially conducting  
14 that meeting on behalf of, you know, the authority  
15 for all the participants. There were six  
16 participants there. There were people from the  
17 staff. There were members of the board were there.  
18 People were sitting in front of you were all there.  
19 And it was very informative.

20 The whole capital planning process, the grant  
21 making process, assurances is very complex. And  
22 Andrew Holesko certainly helped us to navigate and  
23 understand that process.

24 And I would like to -- I'm going to schedule  
25 another meeting. And I would like to vet some of

1 the things that we discussed at this meeting about  
2 the -- you know, how we treat the people that are  
3 waiting for commercial and corporate hangar space,  
4 not so much a t-hangar space, but I'm thinking that  
5 maybe early June. Some of you are on that  
6 committee. Alan I know. We'll get a meeting  
7 together or announce it publicly within a week --  
8 with the week notice. And we'll just have another  
9 one.

10 And it was very helpful and I encourage anyone  
11 who is interested to attend that. I don't know how  
12 fruitful it will be yet. It may be several months  
13 before we're able -- the committee is able to come  
14 back and actually give recommendations to the board  
15 substantive. But perhaps we can do it in  
16 conjunction with the budget process coming up in  
17 the next month.

18 Anybody have any questions about either policy  
19 or the audit committee or planning committee so far  
20 from the public?

21 Well, we'll move on. Ms. Ludlow, can you  
22 discuss the safety risk management committee.

23 MS. LUDLOW: Yes. I keep talking with these  
24 wonderful firemen and first responders and  
25 Sheriff's Department, and helicopters sheriffs. We

1 don't want to be under the Sunshine law. And  
2 they're not going to -- they're public servants.  
3 They're not going to agree to have all their  
4 records examined. So as soon as the charter issue  
5 is resolved, I would say, then -- then the  
6 safety -- it's not that we're not moving, but we  
7 are not having a meeting because those people are  
8 public servants and they're not going to open up  
9 their life to scrutiny. We're waiting.  
10 Hopefully -- there was a glitch in our set up for  
11 our -- for those charter committees and they -- and  
12 the rules can be revised. And we're working on it.  
13 But we are not official.

14 MS. CASH-CHAPMAN: Can I make a comment? I  
15 agree with whatever you are saying as far as people  
16 not wanting to be under the Sunshine law. And I  
17 think we heard very similar comments when we met  
18 for the master plan committee. And that was one of  
19 the main reasons that I stepped back from having  
20 this community engagement process use the term  
21 committee.

22 And I think that we may have been misguided at  
23 one point on what a committee meant under our  
24 board. And so, I think, that we should seriously  
25 consider while moving forward, because I got so

1 much out of meeting -- with the meeting that does  
2 help. And I've gotten so much out of meeting with  
3 the individuals that I am meeting with and I don't  
4 want to lose that, because people don't want to  
5 fall under the Sunshine Law. So I would really  
6 like us to consider having -- like you-all  
7 entrusted me and assigned me under this community  
8 engagement umbrella. Right. And so I can now host  
9 a workshop that you can or don't have to be at  
10 because we are not voting on anything. And we can  
11 invite members of the public to come and speak  
12 their mind and then I can formulate some  
13 recommendations to come back to. And I think that  
14 that might be beneficial to some of these  
15 committees. I think that you will find people will  
16 be more interested in showing up to them and they  
17 will feel like they can speak a little bit more  
18 freely or that they can pick up and call and say,  
19 hey, I have a quick question about this because  
20 they can't do that right now. And that's -- there  
21 is a lot of scary things, I guess, around the  
22 Sunshine Law. And I get it.

23 People did not sign up for this. I don't know  
24 that we all understood this variable before we  
25 signed on for this. And that's okay.

1           But I really think that we should take a  
2 minute and just consider maybe getting rid of the  
3 term committee for each of these and maybe going  
4 under assigning certain areas to certain board  
5 members to host these workshops.

6           MR. CLARKE: Workshop.

7           MS. CASH-CHAPMAN: Workshops. Thank you.

8           MS. LUDLOW: Charlie, our legal.

9           MR. DOUGLAS: You may certainly handle it that  
10 way and approach it from a workshop setting more  
11 informal first and see how much traction you are  
12 able to get, how much success you are able to have,  
13 and the quality of the feedback you are able to  
14 return to the big board. And then depending on the  
15 outcome, go back to a more onerous committee  
16 structure later.

17          MS. CASH-CHAPMAN: Sure.

18          MR. DOUGLAS: If needed. Well, I completely  
19 understand where you are coming from.

20          MS. CASH-CHAPMAN: And that might not work for  
21 all of the set committees. But just the feedback  
22 that I'm hearing from. It doesn't make sense that  
23 we can't have a meeting with multiple people in a  
24 room. Why can't the fire department be talking  
25 with the police department and talking to us

1 without them being under the Sunshine Law. They  
2 can be invited as guests to speak and it can be an  
3 open discussion and everything -- I just feel like  
4 it makes more sense. It takes some time off of our  
5 staff members. You know, we've learned now that  
6 our meetings don't necessarily have to be all  
7 recorded. And we can take detailed notes and  
8 submit those. And I just think that the more we've  
9 learned in the past few months that might be a  
10 better direction for our committees.

11 MS. LIOTTA: I think the -- one of the -- my  
12 recollection, one of the discussion points for  
13 having committees as opposed to a board member  
14 going around or doing a workshop, is that there has  
15 been frustration from the airport community in the  
16 past where the board did have a workshop over this  
17 or that and, you know, the public got to sit, you  
18 know, major stakeholders of the airport got to sit  
19 there and watch it all happen and they maybe got  
20 three minutes to have their input. And at least  
21 for me personally the idea of having the committee  
22 was that we are not saying, okay, it's a board  
23 workshop, we're all going to talk about it and then  
24 we'll let people talk for three minutes each. It  
25 was much more. They are part of the process. And

1 by making it that process -- and then we were less  
2 than completely aware of the fact that like part of  
3 that process is making recommendations to the  
4 board, then that triggers Sunshine requirements.  
5 And I can understand the policy reasons for that.

6 So it's going to be, I think, on one hand  
7 people don't -- are not excited by those extra  
8 burdens of Sunshine. On the other hand, you know,  
9 how are they going -- are we going to make an  
10 effort to make sure people are actually included in  
11 workshops if we have them, if they are not true --  
12 true committees so that we are getting the feedback  
13 that we're looking for. So I think that in the  
14 past has been an issues.

15 MS. CASH-CHAPMAN: Right. I agree with you.  
16 And I think that given the support we have the  
17 opportunity to change what the structure of a  
18 workshop looks like. Again, it -- this is -- you  
19 each have a committee under that. I do not right  
20 now. I just wanted to put that out there kind of  
21 food for thought because there was available  
22 information that came from those meetings and I  
23 don't want to see that lost for the people that  
24 don't want to be bound by the Sunshine Law for  
25 various reasons. So just some food for thought.

1 MS. LUDLOW: And thank you for that. I  
2 totally agree of course.

3 My thing is the -- so what would I call my  
4 safety risk management.

5 MS. CASH-CHAPMAN: It's not like a club. I  
6 don't think you have to have a name. I consider  
7 myself a community engagement liaison. You can be  
8 a safety and risk management liaison to the  
9 community for our board.

10 MS. LUDLOW: Right. Because I figure, you  
11 know, my meetings -- first meeting there we'll be  
12 inviting all the stakeholders on the airport,  
13 commercial tenants, everything. So everybody can  
14 have, you know, a voice in things. And I do feel  
15 like -- I mean, with the principals of the fire  
16 department and first responders and sheriff. And I  
17 do feel like as soon as they see that things are  
18 being done and it's a positive thing, you know,  
19 that, of course, they won't have to show up at a  
20 meeting, hey, we got fire extinguishers or, hey,  
21 we've got something like that. So will that work,  
22 Charlie, that I call it a -- I'll just call it a  
23 liaison?

24 MR. DOUGLAS: Yes. You can do that. The  
25 board can opt to reverse course on the safety risk

1 management committee to resolve that, appoint you  
2 as a board member on special assignment with a  
3 particularized focus on safety and risk management  
4 and you can still host these, in essence, kind of  
5 town hall style get-togethers with those various  
6 stakeholders that you mentioned once or multiple  
7 times, have multiple of these meetings.

8 MS. LUDLOW: Yes. That's exactly, you know,  
9 what I want. And that's what these people are  
10 waiting on.

11 MR. DOUGLAS: And report back to the board and  
12 to board members at this point, guide the  
13 discussion in those workshops to a degree that  
14 prompts action items --

15 MS. LUDLOW: Right.

16 MR. DOUGLAS: -- that are needed to come back  
17 to the board. So that that concern that the board  
18 member Liotta has addressed, which is that in the  
19 past -- it sounds like to me that the discussion  
20 was had and then it just fizzled, nothing came of  
21 it.

22 MS. LUDLOW: Right.

23 MR. DOUGLAS: But if there is more intentional  
24 on the front end about a result of action items to  
25 bring back to the main board that could help

1           alleviate some of her concerns.

2           MS. LUDLOW: I will have a report next  
3 meeting.

4           MR. HARVEY: And also at the same time, it may  
5 not require board action, it's something you just  
6 take it to staff, and we just handle.

7           MS. LUDLOW: And I want to commend our minutes  
8 from Dennis on the master plan. I don't have to --  
9 I don't have to type up minutes. I can just give a  
10 verbal report back to the board, because I am not  
11 listed as a committee.

12          MS. CASH-CHAPMAN: I think if it's -- if it's  
13 a public meeting like that you would have to do  
14 minutes I would presume.

15          MR. DOUGLAS: Yeah, I would encourage that  
16 these meetings be noticed, you know, public notice.

17          MS. LUDLOW: Then I am more --

18          MR. DOUGLAS: In accordance with the Sunshine.  
19 And then minutes would arise out of that anyway.

20          MS. CASH-CHAPMAN: But the difference -- the  
21 difference would be you wouldn't have to have  
22 individual meeting with everybody and also that  
23 someone from the fire department can now call you  
24 and say, hey, quick question about this. Oh, I  
25 think that's kind of the main difference.

1 MS. LIOTTA: Yeah, but if somebody who's not  
2 necessarily in the core group of people who know,  
3 now they are interested in coming to the meeting  
4 meeting, it will be noticed.

5 MS. LUDLOW: I don't think -- I don't want  
6 them -- I don't want to have to be tied to a public  
7 notice. I want to be able to send a blast e-mail  
8 to every tenant on the field and say, you know,  
9 we'll be meeting at SAAPA Clubhouse. It doesn't  
10 have to be under the board at all. We'll be  
11 meeting at SAAPA Clubhouse and just like Jose  
12 reports back to the board, I can report -- just  
13 nothing but a report.

14 MR. DOUGLAS: Let me do some research on that.  
15 There are two things that are on my mind. One is  
16 the direction for the creation of these committees  
17 was there board action in the recent past to  
18 establish the committee. That's the intention of  
19 the board to operate under those guidelines then we  
20 would first need some type of action from the board  
21 to go back on that to resolve the need for a formal  
22 committee.

23 And then, secondly, if it is your intention to  
24 have other board members potentially be present at  
25 these workshops at the field with other stakeholder

1 then that would definitely need to be --

2 MS. LUDLOW: I totally agree. I understand  
3 that.

4 MR. DOUGLAS: Yes. You're able right now  
5 without a committee or without a special assignment  
6 to send blast e-mails out to whoever you'd like to.

7 MS. LUDLOW: Right. Right.

8 MR. DOUGLAS: Solicit that public.

9 MS. LUDLOW: We need to undo the -- the first  
10 charter type thing, that thing that listed -- was  
11 listed as a charter committee.

12 MS. CASH-CHAPMAN: To dissolve.

13 MS. LUDLOW: We want to be dissolved. We  
14 don't want a charter.

15 MR. DOUGLAS: That would have to go before the  
16 board.

17 MS. LUDLOW: Yeah, the board. Yes. Okay.  
18 That's very good information. Thank you. So I'll  
19 have a report next month. Sorry.

20 MR. CLARKE: Thank you. Mr. Roberts, any  
21 thoughts on this issue before we move on?

22 MR. ROBERTS: On this issue?

23 MR. CLARKE: Yes.

24 MR. ROBERTS: The committee issue?

25 MR. CLARKE: Yes.

1           MR. ROBERTS: I don't. Other than that I  
2 would defer to Charlie on that.

3           MR. CLARKE: Are there any comments from the  
4 public? These are all very good comments.

5           MS. LIOTTA: Did we get any notice -- I mean,  
6 we might be bouncing around from the agenda. So if  
7 anybody -- if somebody wanted to comment whether  
8 there was a filled out form or not?

9           MR. CLARKE: Yeah. Yeah. We don't have any  
10 form.

11          MR. RIERA: You want a comment right now?

12          MR. CLARKE: Yeah. Sure.

13          MR. RIERA: My comment is --

14          MR. DOUGLAS: State your name and address,  
15 please.

16          MR. RIERA: Jose Riera. 133 Paranza Trace. I  
17 am within Madeira CDC. So I am under Sunshine Law.  
18 I couldn't really meet with the residents or other  
19 board members. So I had to do a little research on  
20 this. And what I found out is that I can meet with  
21 the residents in an open settings without having to  
22 have the public, you know, and some other locations  
23 to discuss what some of the issues are.

24                 So I think we're falling under the same  
25 category here. And I agree at the last master plan

1 meeting when all the members express their  
2 concerns, hey, if I am going to be governed by the  
3 Sunshine Law and I cannot meet with you next door  
4 so I can talk to you then why. And so that's one  
5 of the things that, I think, we need to be  
6 addressing as well.

7 And, I guess, being a part of the committee I  
8 like to be able to meet tenants and other people to  
9 find out what their concerns are. But if I'm going  
10 to have my hands tied, then I'm out, you know. I  
11 have had my hands tied already with my other CDC.  
12 I'm one of the supervisors. So that's my concern  
13 and I expressed the desire to really go in that  
14 other direction.

15 MS. LUDLOW: Great. Thank you. Okay, Jose.

16 MR. CLARKE: All right. Thank you for all the  
17 input. And I think the board will look forward to  
18 reviewing any recommendations of staff and general  
19 counsel may have going forward on how we may reform  
20 the structure or revise the now committee  
21 structure. Then that will be it.

22 OLD BUSINESS

23 MR. CLARKE: Let's move on to the next agenda  
24 item. We have old business. Terminal Access Road.

25 MS. LUDLOW: Do we need to approve your

1 workshop minutes?

2 MR. CLARKE: We already did that. Yeah, we  
3 did that.

4 MS. LUDLOW: I approve application.

5 MR. HARVEY: All right. We have something  
6 under old business items. You have the Terminal  
7 Access Road FDOT grant. It's going to be expiring  
8 at the end of the year. This is your airline  
9 terminal entrance area. Staff needs direction on  
10 this. We're getting to a critical point of making  
11 a decision here.

12 So the current grant expires end of the year,  
13 December 29th. Remaining FDOT grant funds at two  
14 million. 50/50 grant share. It's from dedicated  
15 roadway funds only.

16 And here is some options you've got. It could  
17 be looking at reducing scope of the work.

18 We could request a grant extension so we  
19 continue some -- at least address some items while  
20 we got this grant available.

21 By installing below ground utilities even.  
22 Getting those overhead power lines, getting them  
23 underground. It needs to be done at some point.  
24 Might as well try to take advantage of some funding  
25 while you've got it.

1           Perhaps you would like to consider going ahead  
2 and putting in the parking area at the terminal  
3 that's shown on your plan. I'm sorry. You've got  
4 a handout there just to remind you of what we were  
5 looking at. Okay.

6           Your other option is to return the remaining  
7 balance to FDOT for future roadway use. There is  
8 no guarantee on a date that that might be available  
9 again. I say might. You know, we've been told  
10 maybe two to three years. It could be utilized for  
11 something for another roadway project.

12           MS. LIOTTA: I've got two questions.

13           MR. HARVEY: Or you can return the balance to  
14 FDOT, you could give it all back.

15           MS. LIOTTA: So I have two questions.

16           MR. HARVEY: Okay.

17           MS. LIOTTA: For burying the power lines that  
18 doesn't require -- that could be done irrespective  
19 of any road changes or any of that that would be  
20 existing footprint, just putting those underground?

21           MR. HARVEY: That's correct. It's just a  
22 matter of what method would be used to accomplish  
23 it.

24           MS. LIOTTA: Okay. And second question, I  
25 seem to recall in a prior meeting there was

1 discussion of potentially trying to get these funds  
2 moved over to a road project that would leave from  
3 Highway One and go all the way through to this  
4 building.

5 MR. HARVEY: We talked about that. Andrew,  
6 could you speak to that, please. This is Andrew.

7 MR. HOLESKO: Andrew Holesko, with Passero  
8 Associates. There was two options of repurposing  
9 the funds. First was to take the Conference Center  
10 road and go all the way out to U.S. One which also  
11 does have grant funds coming to try to combine  
12 them.

13 The second one was the big project on the east  
14 side, the straightening of Hawkeye View Lane in the  
15 future year. That would be other areas that you  
16 could request that the funds go to.

17 As Kevin mentioned, DOT is not committing to  
18 that, but they are saying if you make a request,  
19 tell us, and we'll put it over there, but we can't  
20 tell you whether we'll spend it or give those  
21 additional funds. But those were the two, which  
22 are both roadway projects.

23 MS. LIOTTA: All right. So that's what you  
24 meant by for future use --

25 MR. HARVEY: Yes.

1 MS. LIOTTA: -- was for those two possible  
2 future projects, which no guarantee we'd get it.

3 The over -- the power line project, is that  
4 something that would require further approvals or  
5 is that something that we could direct the funds  
6 towards?

7 MR. HARVEY: No, we could proceed. Probably  
8 would need to extend the grant. I'm not sure of  
9 the time frame we can be able to get that done.  
10 But that being said some -- so it's kind of a rough  
11 estimate of -- of what these items would cost.  
12 You've already paid FPL \$100,000 to basically be  
13 prepared to go. They've already been paid for  
14 that. So that's only partially done at this point.  
15 Work to be done, you know, you're looking at a cost  
16 of \$100,000 for contractor to install the conduit.  
17 Once that's installed that 100,000 you paid FPL  
18 that wire gets pulled. It's already paid for.  
19 And, of course, if they'd be setting transformer  
20 pads and so forth. Somewhere around 75 to \$100,000  
21 to do the parking lot. You go ahead and do that  
22 little access in. Get that parking area covered  
23 up. You've got a fenced project that's coming up  
24 that then fences all that in also so gives you a  
25 nice clean look over there. You no longer have

1 just a sand lot sitting there. And so you could  
2 accomplish these at least a few of these items.

3 MS. LIOTTA: So you mentioned just a few  
4 moments ago that these power lines have to be  
5 buried at some point. What's the basis for that?  
6 Is it there -- are these --

7 MR. HARVEY: Well, I would recommend that they  
8 get buried for one. It's -- any time we can remove  
9 power lines off an airport environment we would  
10 like to. It's very industrial looking going  
11 through there. It also gives you, I would say,  
12 more, the right word is, confidence in the power  
13 supply that you'll have going back there at some  
14 point. And, again, we still hope at some point  
15 getting the easement from Northrup Grumman to kind  
16 of take that corner off, that there is an old block  
17 building that's sitting there to straighten up the  
18 road at some point even, that this would have to go  
19 for that to happen.

20 So I think ultimately at some point we would  
21 still like to clean that up to make a nice entrance  
22 getting to that back building. Just esthetics,  
23 time -- time factors in this. It's not a great  
24 shaped road leading back into that area. So I just  
25 think at some point you're going to want to do it

1 and why not take advantage of it now.

2 MS. LIOTTA: Okay. But there's nothing  
3 critically wrong with those power lines?

4 MR. HARVEY: There is not.

5 MS. LIOTTA: They're not like aging out or  
6 something where they've got to be replaced?

7 MR. HARVEY: That is correct. There has been  
8 a little bit of preliminary work already by FPL to  
9 accommodate this though. So...

10 MS. LIOTTA: So could that work be, shelved,  
11 for lack of a better word/prase, if it was  
12 surveying or something like that where if in one  
13 year, two years, something like that this gets  
14 buried with other funds, that -- or is this a sunk  
15 cost, if we don't do that now, that that money is  
16 gone? It would be paid to FPL.

17 MR. HARVEY: Yeah, they're not going to let  
18 you set it aside and use if for this particular  
19 application later to bury the lines.

20 MS. LUDLOW: However -- however, we could --  
21 they won't set the money aside to use for that  
22 exact thing. But something that is more pertinent,  
23 you know, would be the Casa Cola Road right there.  
24 And actually Passero would be the expert in telling  
25 us how best to be able to use that money to get

1           that done to repurpose that money.

2           MR. HARVEY: Well, that's true. But I think  
3           you still could use part of this money and  
4           accomplish this and you still have money left over.

5           MS. LUDLOW: Okay. Well -- well, I think  
6           Passero can figure out a way to spend all of the  
7           money.

8           What I am saying is that -- if we are going to  
9           repurpose -- what we want to do is use the money,  
10          you know. And so we are going to have to pay money  
11          for Casa Cola, you know, sooner or later so why not  
12          go ahead and start working on that now.

13          MR. HARVEY: Well, you've got -- you've got  
14          funding coming for this road.

15          MS. LUDLOW: And then we can use that and use  
16          that for something else also.

17          MR. HARVEY: That could be a couple more -- we  
18          don't know for sure that that money is going to be  
19          available at a certain date.

20          MS. LUDLOW: That's right. So we could use  
21          this money now and then if they approve -- if they  
22          approve repurposing instead of using it for, you  
23          know, something over there, then we definitely are  
24          going to need that Casa Cola Road. I mean, that's  
25          important. That's a very necessary thing. So if

1           our money is going to be gone by the end of the  
2           year why can't we send in, you know, a request to  
3           transfer that money to this project.

4           MR. HARVEY: They won't -- they won't transfer  
5           it this year to that project. It's got its own set  
6           of funding already set up. This money would go  
7           back to FDOT and probably be reprogramed for  
8           something. We could perhaps see it again in two to  
9           three years. You will not be able to use it  
10          immediately.

11          MS. LUDLOW: Isn't there some other road --  
12          something for a road other than Casa Cola? Can we  
13          use Estrella?

14          MR. HARVEY: No, ma'am. So...

15          MS. LUDLOW: So you're saying -- what you're  
16          saying is that if we don't use this money for  
17          something over there, then we're going to lose it?

18          MR. HARVEY: At this time, yes, ma'am. That's  
19          why my recommendation, again, at the end of the day  
20          it's your decision, is at least do some of this  
21          work right now. Whatever balance is left over goes  
22          back to DOT where the -- hopefully with the  
23          understanding that we can use it in a couple of  
24          years for another project.

25          MR. ROBERTS: Can I just -- can I jump in on

1 another balancing factor. Is that this prior plan  
2 that's been in place for quite a while now has --  
3 is part of a lot of chest moves on the airport  
4 leasehold board. Right. And so it's been part of  
5 a long-term plan. And there have been other things  
6 adjusted to accommodate it. And -- and so just in  
7 terms of the public use compliance aspect of it, I  
8 think that favors in doing whatever moving along  
9 that can be done, because adjustments have been  
10 made to accommodate that. I just point that out as  
11 an additional factor to consider.

12 MS. LIOTTA: If we -- when do we make a  
13 decision by failing to act? So basically when  
14 would we have to have either told the grant -- when  
15 do we have to either notice how we are going to use  
16 the funds or is there some kind of deadline that if  
17 we don't do anything by a certain day it's just  
18 over?

19 MR. HOLESKO: I think it would simply be  
20 probably the middle of the year. DOT wouldn't want  
21 us to wait until October or November and say we're  
22 not using them in December. But probably July  
23 giving them a six months window of notice that  
24 would seem appropriate.

25 MR. HARVEY: Thanks.

1 MS. LIOTTA: Okay. Well, personally I've  
2 never understood this road straightening project  
3 coming to these board meeting as a member of the  
4 public. I did not clearly see the whole cost  
5 benefit of it. And I certainly don't agree with  
6 taking out airside properties for parking. And  
7 took down the shade hangar that's now a dirt pile.  
8 And I'm not supportive of putting in a parking lot  
9 there.

10 MR. CLARKE: I have a couple of questions.  
11 I'm in favor of putting the utilities below ground.  
12 But I have to agree with Ms. Liotta I don't see the  
13 benefit of putting a surface -- parking lot for  
14 ground base vehicles. I mean, we have an  
15 existing -- the commercial terminal has how many  
16 parking spaces? You told me one time I think 200.

17 MR. HARVEY: Yes. 200. What did I count the  
18 other day, 264 I want to say.

19 MR. CLARKE: Okay. So then this new -- new  
20 where it says small access/parking at terminal, how  
21 many would that add?

22 MR. HARVEY: I don't recall exactly. I want  
23 to say it was somewhere around it's like 30, Matt.

24 MR. SINGLETARY: Something like that 30, 40.

25 MR. CLARKE: So now we would have about 300

1 parking spaces for vehicles, road vehicles that  
2 would be unused.

3 What about could that area that's now you're  
4 contemplating for parking, could that be repurposed  
5 for transient tie down?

6 MR. HARVEY: Well, part of the issue for that  
7 and I think Andrew might have mentioned this before  
8 is having -- so you're talking about repaving it  
9 for transient parking?

10 MR. CLARKE: Well, yeah, I mean --

11 MR. HARVEY: This is part of Atlantic  
12 leasehold.

13 MR. CLARKE: Oh, it is. Well, here is what  
14 I'm thinking. Okay. We paved it, we make 30  
15 parking spots out of it.

16 MR. HARVEY: I take it back. I don't believe  
17 it is. I think that came out with the roads are on  
18 the other side.

19 MR. SINGLETARY: Property parallel to.

20 MR. CLARKE: Here is the scenario. We  
21 repurpose -- we've paved the parking lot. Now we  
22 have 30 parking spots. Until we get some  
23 commercial Avelo or somebody else in there, those  
24 parking spots are going to go vacant. Could that  
25 be -- could that same paved area be repurposed to

1 tie down the transient aircraft?

2 MR. HARVEY: Currently it's not paved.

3 MR. CLARKE: I know it's not. If it were --  
4 if it were paved anticipating, you know, a parking  
5 lot.

6 MR. HARVEY: You would have to bring it to  
7 standards to parking aircrafts on it.

8 MR. CLARKE: That's the point. Can we do  
9 that? Is it plausible?

10 MR. HARVEY: I wouldn't really recommend  
11 through an open fence where you have planes  
12 cranking up with people being on the other side of  
13 that fence.

14 MR. CLARKE: Of course not. We would have to  
15 wall it off. I mean -- I mean, if we have two  
16 acres of space that's going to be sitting vacant.

17 MR. HARVEY: It's not two acres.

18 MR. CLARKE: Well, whatever it is.

19 MR. HARVEY: It's fairly small.

20 MR. CLARKE: It's 30 parking spaces. It's  
21 still sitting vacant. Right now it's vacant.  
22 We're going to pave it; we're going to leave it  
23 vacant.

24 MR. HARVEY: Well, I'm not sure we can --

25 MR. CLARKE: What else can we use it for?

1           MR. HARVEY: We can't use grant funds for --  
2 for that. So...

3           MS. LIOTTA: Well, it was big enough for a  
4 hangar at one point.

5           MS. CASH-CHAPMAN: I think it makes more sense  
6 to do the underground lines. Because I know it's a  
7 small chunk of real estate, but we are still  
8 limited on our real estate that I think we're all  
9 having issues with the idea of turning it into a  
10 parking lot when we don't necessarily have an  
11 immediate need for a parking lot.

12           MR. HARVEY: Well, again at the moment,  
13 it's -- parking lot is a better look than sand and  
14 weeds growing in it. You're not going to be  
15 building any time soon another hangar there. It's  
16 airport property unless you've got funding to do so  
17 or if you're going to try to procure funding for a  
18 small tie down area, you're just sitting there  
19 with --

20           MS. LIOTTA: I think we are missing an obvious  
21 alternative choice, it's land that the airport  
22 owns. Apparently it's not encumbered by a lease  
23 right now. There are people asking for land  
24 leases.

25           MR. HARVEY: But their access is through

1 Atlantic's leasehold.

2 MS. LIOTTA: Clearly I'm not aware of all the  
3 details. But it was -- there was a hangar there  
4 once and it's airside property and maybe staff can  
5 look at that. I know there is other complicated  
6 things going on and we have to move some pieces  
7 around. But I don't think our only choices are  
8 leave it a dirt pile or put a parking lot.

9 MS. CASH-CHAPMAN: So it sounds like a lot of  
10 us are leaning more toward using the funds that we  
11 need to use before December toward converting  
12 overhead power lines to underground especially,  
13 Kevin, if you're saying that's something that  
14 should be done at some point --

15 MR. HARVEY: I recommend it be done.

16 MS. CASH-CHAPMAN: -- in the future anyway.  
17 I'm comfortable moving forward.

18 MS. LIOTTA: I agree that the power lines for  
19 all the reasons that Kevin mentioned safety,  
20 potential future, you know, potential future  
21 changes to any of the layout over there, esthetics,  
22 all make good sense and if there is funds left over  
23 perhaps the balance of those funds we could request  
24 to be put towards Casa Cola Road or some other  
25 project that would be a future grant. But we

1 can't --

2 MS. LUDLOW: They won't let us do that now.

3 MS. LIOTTA: Well, we can ask. We wouldn't  
4 necessarily know if we get it. But we can -- we  
5 know for sure we can apply funds to the power  
6 lines.

7 MS. CASH-CHAPMAN: And that gives us a little  
8 extra time to kind of give this patch here some  
9 thought what would be the best use.

10 MR. HARVEY: Well, Cindy informed me that  
11 normally for grant extensions she has to do it 90  
12 days prior to expiration.

13 MS. CASH-CHAPMAN: Okay.

14 MS. LUDLOW: And, Cindy, I understand that  
15 Atlantic would love to build, rebuild hangars over  
16 there. That's true. I heard him say-so myself.  
17 Atlantic could rebuild those hangars. How could we  
18 work that out?

19 MS. CASH-CHAPMAN: I mean, are we moving  
20 forward on any? Clearly it sounds like the four of  
21 us are agreeing on one thing. So something we move  
22 forward on with a vote on tonight or --

23 MR. HARVEY: We need some direction.

24 MS. LIOTTA: I'm seeing indications from the  
25 staff that our time is running out.

1 MS. CASH-CHAPMAN: Do we have to do it today?

2 MS. LUDLOW: We have until July. We don't  
3 have to make any changes. We don't -- if we were  
4 to ask FDOT to make a different arrangement than we  
5 have, you know, six months would be fine. So we  
6 have until July.

7 MS. CASH-CHAPMAN: It just sounds like they  
8 are not willing to make too many exceptions with  
9 the funds that they've already promised us. So if  
10 these are our only -- and I'm not sure. I'm not  
11 saying that. But if these are our only two  
12 options.

13 MS. LUDLOW: Are these are our only two  
14 options?

15 MS. LIOTTA: So I guess I'll ask the staff.  
16 You -- there was a mention of a 90-day notice, is  
17 that 90 days before October that we need -- staff  
18 needs to inform --

19 MR. HARVEY: Would be 90 before the expiration  
20 of the grant.

21 MS. LIOTTA: Which is?

22 MR. HARVEY: December 29th.

23 MS. LIOTTA: And by then we would need to have  
24 known what was -- not only what decision we made  
25 but what monies were spent?

1           MR. HARVEY: Say that again.

2           MS. LIOTTA: Well, like say we decided to bury  
3 the power line.

4           MR. HARVEY: Uh-huh.

5           MS. LIOTTA: The 90-day cut off, would we have  
6 had to also figured out what that was costing and  
7 what amounts were going back. I mean, we would  
8 have to have everything figured out. I'm trying to  
9 figure out if there is actually a real deadline  
10 before that for us to deal with it.

11          MR. HARVEY: I guess what I don't understand  
12 is why are we delaying it? What's the reason?

13          MS. LUDLOW: Well, we don't know if these are  
14 the only two options.

15          MS. CASH-CHAPMAN: Because I think some board  
16 members are concerned that we are taking this grant  
17 money between two choices that's don't necessarily  
18 thrill any of us. I think that's what it comes  
19 down to. So if we have the opportunity to utilize  
20 funds that are being granted to us for something  
21 that makes a little bit more sense or something we  
22 can use a little bit more now that would be  
23 something that we would be interested in seeing  
24 prior to making a definite decision on these two,  
25 yes.

1 MS. LUDLOW: I totally agree.

2 MR. HARVEY: I'm not sure what that will be.

3 MS. LUDLOW: That means we -- we can look into  
4 other options to use the money.

5 MS. LIOTTA: Okay. So my understanding is we  
6 have the options in front of us for the approved  
7 scope. And we can use it inside the approved the  
8 scope.

9 MR. HARVEY: That's correct.

10 MS. LIOTTA: If we don't use all of it we can  
11 ask for it to be put towards a future approved  
12 scope, but right now that's a short list of  
13 projects and the FDOT may not approve that  
14 transfer. They might just take the money back and  
15 say thank you.

16 MR. HARVEY: Right.

17 MS. LIOTTA: And the third option being just  
18 don't do anything and all the money goes back.

19 MR. HARVEY: Correct.

20 MS. LIOTTA: I do have one follow-up question.  
21 I like questions.

22 How much of the budget if we just did the  
23 power lines, what would that -- do you have any  
24 idea of how much of the total amount that would be?

25 MR. HARVEY: We've already extended 100 to

1 FPL. Estimate is 100,000 for the contractor to do  
2 the conduit work.

3 MS. LIOTTA: So it's a fairly small amount of  
4 the overall project?

5 MR. HARVEY: It is.

6 MS. LIOTTA: My understanding that was a 50/50  
7 grant?

8 MR. HARVEY: Correct.

9 MS. LIOTTA: So we would still be paying for  
10 half of that?

11 MR. HARVEY: Correct.

12 MS. LIOTTA: So even if we did more like the  
13 parking lot theoretically speaking we would still  
14 be paying for half of that out of the general funds  
15 of the airport?

16 MR. HARVEY: Correct.

17 MS. LIOTTA: So if we do something smaller  
18 we're also spending a smaller amount. We are  
19 taking our chances about future application of  
20 those funds to a different project. Okay.

21 MS. CASH-CHAPMAN: Because this was all  
22 presented to us months ago. And I think that we  
23 all asked a lot of questions and we got a lot of  
24 answers. I think that's how we narrowed it down to  
25 these two. So I don't -- again, I don't know how

1 much longer we want to exhaust staring at these two  
2 options if we are being told there really are no  
3 other options. I don't know if there are any  
4 others.

5 MS. LIOTTA: Well, I'm comfortable waiting for  
6 another meeting. I know our -- Mr. Olson is not  
7 here. He may like the opportunity to participate  
8 in further discussion before a vote. But I do  
9 think that we should be able to do a vote soon.

10 MR. HARVEY: Okay.

11 MR. CLARKE: How about I have a suggestion.  
12 Why don't we give staff the right to pursue the  
13 convert the utilities underground tonight and then  
14 defer any decision on the parking lot until a later  
15 time or perhaps Atlantic Aviation will come back  
16 and give us a proposal for the use of the currently  
17 the dirt pile. You said -- is that where the  
18 parking lot is proposed?

19 MR. HARVEY: Yes, sir.

20 MR. CLARKE: That's on their leasehold.

21 MR. HARVEY: It's not their leasehold any  
22 longer.

23 MR. CLARKE: It's not. So it's airport  
24 property?

25 MR. HARVEY: Yes, sir.

1 MS. LIOTTA: Well, I think we are maybe in  
2 danger of mixing two issues. One I think is the  
3 scope of the grant money. What if the board all --  
4 eventually votes that they don't want to go forward  
5 with the parking lot, then alternatives need to be  
6 figured out for that parcel.

7 MR. CLARKE: Okay. Thank you. Thank you for  
8 clarifying that. But is there any thought to  
9 giving the staff the go ahead to pursue the  
10 utility?

11 MS. CASH-CHAPMAN: I think the concern was  
12 that some board members are wondering if there is  
13 another option, if we're missing something that the  
14 funds could be used toward before we say, yes,  
15 let's convert the power lines but maybe there was  
16 something else that was missing. I don't know the  
17 answer to that.

18 MR. CLARKE: Okay. I think they're going to  
19 go underground anyway.

20 MR. HARVEY: Understand these are roadway  
21 funds. So it's not going to a building. It's not  
22 going to -- yeah.

23 MS. LIOTTA: And whatever funds it is applied  
24 towards we have to match. So there's -- if we are  
25 doing anything this year.

1           MR. CLARKE: Our cash position is strong.  
2           We're able to afford, you know, the utility  
3           relocation. Any other thoughts from counsel  
4           perhaps?

5           MR. ROBERTS: I think it is framed. I think  
6           your choices are framed.

7           MS. LIOTTA: Well, I'm hearing that not all  
8           the board members -- not all board members are  
9           comfortable making a vote right now on this. And  
10          Mr. Olson will be here for the next meeting. Is  
11          that a decision at the next board meeting -- is  
12          staff comfortable that's giving you enough time to  
13          deal with this?

14          MR. HARVEY: Yeah. We want to give you a  
15          sense of urgency on our part. We would like to  
16          figure out where we are going.

17          MS. LIOTTA: It's better to not let things  
18          linger, I agree.

19          MR. HARVEY: Okay. All right.

20          MS. LUDLOW: Then I get to chime in again.  
21          Yes. So, you know, listening to all of the  
22          discussion, I think, you know, it would be wiser to  
23          make a decision now instead of waiting to go over  
24          this whole thing again. So I would vote for the  
25          power line myself.

1 MS. CASH-CHAPMAN: So we're comfortable making  
2 a motion to vote, yes.

3 MS. LIOTTA: I think so.

4 MS. CASH-CHAPMAN: Reba, you want to make that  
5 motion official?

6 MS. LUDLOW: I make -- yes, I make a motion we  
7 use the money for the power line.

8 MS. CASH-CHAPMAN: I second.

9 MR. HARVEY: All in favor?  
10 We need any public discussion?

11 MS. CASH-CHAPMAN: Sorry, guys. I forgot  
12 about it.

13 MS. LUDLOW: We got Alan.

14 AUDIENCE SPEAKER: Alan Bloch (phonetic),  
15 Ponte Vedra. Just for the public could you tell us  
16 where these power lines are.

17 MR. HARVEY: Just drive down the side road.

18 AUDIENCE SPEAKER: Not on U.S. 1?

19 MR. HARVEY: No, sir.

20 MS. LUDLOW: Behind where Vinny's hangars  
21 were.

22 AUDIENCE SPEAKER: Okay. Okay. Thank you.

23 MR. CLARKE: Anyone else?

24 We have a motion on the floor and a second.  
25 Any other discussion?

1 All in favor?

2 Aye.

3 MS. LUDLOW: Aye.

4 MS. LIOTTA: Aye.

5 MS. CASH-CHAPMAN: Aye.

6 NEW BUSINESS ITEMS - RFQ ENGINEERING SERVICES

7 MR. CLARKE: Okay. We are under new business  
8 items RFQ Engineering Services.

9 MR. HARVEY: Okay. It seem like ages almost  
10 Ms. Liotta she asked for staff to prepare the RFQ  
11 to go out for engineering services, request for  
12 qualifications. We've done that.

13 The RFQ has been reviewed by general counsel,  
14 responded from Mr. Blocker that he saw no issues  
15 with the formatting and so forth of the RFQ. And  
16 we are just wanting to know if you are ready for us  
17 to proceed with legal notifications to get it out  
18 on the streets.

19 MS. LIOTTA: Well, I thank the staff for your  
20 efforts, and Mr. Blocker in absentia thanks to him  
21 as well. I'm looking forward to getting this out  
22 there, definitely more than happy to rely on your  
23 expertise in putting this together, and I think it  
24 will be great for the airport to get this going.

25 MS. CASH-CHAPMAN: I agree.

1           MR. HARVEY:  If you're not familiar with the  
2 RFQ, I would be happy to provide it just so you see  
3 the process.  Okay.  Did they receive that?  You  
4 did.  You got it.

5           Okay.  So just take a look at that just so you  
6 have an understanding of how it works.  It's pretty  
7 straightforward.  Fairly simple.

8           MS. LUDLOW:  Anybody like to see the RFQ.

9           MR. HARVEY:  And then there is kind of a  
10 timeline as to how thing rolls there.  Okay.  So  
11 Very good.

12           MS. LIOTTA:  Oh.  Would you recommend -- I  
13 guess this is a question to both staff and counsel.  
14 Is there a need to be -- or would you recommend  
15 that a board member be delegated as kind of initial  
16 point of contact to help to -- we did -- we did  
17 something like that for general counsel.  Would you  
18 recommend we do something similar on this RFQ?

19           MR. HARVEY:  Going on past experience, it  
20 seemed like we had a board member at the one in  
21 2003.  It's not required obviously.  I've already  
22 made some inquiries on possible folks that would be  
23 happy to review these proposals as they come in.  
24 I'm still looking for another one or two.  Trying  
25 to have at least perhaps four independent minds, so

1 to speak, look at it. So if you will give me just  
2 a little bit of leeway, I'll -- let me see if I can  
3 fill out that committee and see if that passes  
4 muster with everybody. Okay.

5 MS. LIOTTA: Okay. Yeah. I don't think we  
6 need to delay the process.

7 MR. HARVEY: Yeah, but we can move on with it.  
8 We can move on with the advertising and so forth.

9 MS. LUDLOW: Again, I totally agree with that.  
10 I really like board participation. So even though,  
11 like you said, we don't report back to the board.  
12 As least you -- the board is involved in your  
13 process.

14 MR. HARVEY: Yes, ma'am. I understand.

15 MS. LUDLOW: So I'd really like to have  
16 somebody --

17 MR. HARVEY: All right.

18 MS. LUDLOW: -- in the same seat with you.

19 MR. HARVEY: As we get closer I'll provide  
20 those thoughts and see what you think. Okay?

21 MS. LIOTTA: I don't think there is a lot to  
22 do until we get some responses back.

23 MR. HARVEY: There is not.

24 MS. LIOTTA: Yeah.

25 MR. HARVEY: And the vetting process is fairly

1 quick. So...

2 MS. CASH-CHAPMAN: So we're comfortable.

3 MR. CLARKE: You need a motion for that?

4 MR. HARVEY: At least a consensus. Does it  
5 require a motion?

6 MR. DOUGLAS: I would request that there be a  
7 motion saying that passed for the direction for the  
8 staff to move forward with the RFQ.

9 MS. LIOTTA: Do we need public comment first?

10 MR. DOUGLAS: Uh-huh.

11 MS. LIOTTA: Okay.

12 MR. DOUGLAS: Any public comment?

13 MS. LIOTTA: No.

14 MR. CLARKE: Entertain a motion to proceed  
15 with the RFQ.

16 MS. LIOTTA: Okay. I move that we --  
17 authority direct staff to --

18 MR. DOUGLAS: Begin the RFQ process.

19 MS. LIOTTA: -- begin the RFQ process based on  
20 the draft that's presented today.

21 MR. CLARKE: Is there a second?

22 MS. LUDLOW: Second.

23 MR. CLARKE: All in favor.

24 Aye.

25 MS. LIOTTA: Aye.

1 MS. LUDLOW: Aye.

2 MS. CASH-CHAPMAN: Aye.

3 PUBLIC COMMENT - GENERAL

4 MR. CLARKE: All right. Next item.

5 Next item is general public comments. Any  
6 general? That was Mr. Riera. Terminal Access  
7 Road, Engineering, public comment.

8 MR. RIERA: Yeah, I had -- Jose Riera, 133  
9 Paranza Trace. I had a question on this early item  
10 on the security list. I just wanted to find out  
11 what is that the -- we're going to be spending  
12 money on security items that was proposed at the  
13 very beginning. I just have a question for that.  
14 I would like to find out what is entitled? What  
15 are we getting for it? Is it fans? Is it a bunch  
16 of security guards? I'm curious.

17 MR. HARVEY: You are getting new fencing, new  
18 gates, new gate operators, all hopefully last us  
19 another 30 or 40 years.

20 MR. RIERA: Okay.

21 MR. CLARKE: Videos, video cameras?

22 MR. HARVEY: It will be at least wired at each  
23 location for as if we want to expand the camera  
24 system.

25 MR. CLARKE: Okay.

1           MS. LUDLOW: Did we get a diagram? Was that  
2 one we got some time ago?

3           MR. HARVEY: Yes, ma'am.

4           MS. LUDLOW: Yes. I remember talking about  
5 that because one thing there was a gate wanted to  
6 be install over here at the Atlantic property  
7 where -- they wanted the gate widen and Ed said  
8 that was in the process.

9           MR. HARVEY: Well, actually it gets removed so  
10 they have full access straight on in. Just there  
11 is a little side road that we will put a gate there  
12 instead to get -- separates you from the ramp.

13          MS. LUDLOW: Okay. So we got a letter about  
14 that.

15          MR. HARVEY: Did you?

16          MS. LUDLOW: Yes. So it was from Stephen  
17 Baldwin and he said that I understand that you  
18 are -- not that one. I understand you're doing  
19 security and so why -- security work so, you know,  
20 I would like to be involved or know something about  
21 it. Did you get something like that?

22          MR. HARVEY: I don't know Stephen Baldwin.

23          MS. LUDLOW: Oh. Stephen Baldwin.

24          MR. HARVEY: Well, at this point he is a  
25 little too late.

1 MS. LUDLOW: Yeah. So did an RFQ go out for  
2 that?

3 MR. HARVEY: Yes, ma'am. We went over the  
4 bids has been done and everything.

5 MS. LUDLOW: Okay. Anyway I was surprised to  
6 get a letter out of the blue like that saying I  
7 would like to provide some of the security  
8 apparatus for you. Anyway. Thank you.

9 MR. HARVEY: Yes, ma'am.

10 MR. CLARKE: Any more comments?

11 MS. LUDLOW: One more thing. On this -- on  
12 the security does that have anything to do with the  
13 TSA?

14 MR. HARVEY: Not per se. But it meets their  
15 specifications. They had to approve -- they had to  
16 approve it to make sure that it met their  
17 requirements and it does. But it meets -- it's FAA  
18 standard fencing and so forth. So...

19 MS. LUDLOW: Okay. Thanks.

20 MR. CLARKE: Okay. Anything more?

21 MEMBER COMMENTS AND REPORTS

22 MR. CLARKE: Any member comments?

23 Ms. Cash-Chapman.

24 MS. CASH-CHAPMAN: So -- oh, sorry. So I have  
25 been -- as most of you know when I was campaigning

1 for this I was campaigning for some events back on  
2 the airport. I am so excited about June 17th. But  
3 I was thinking something on a smaller scale. But I  
4 know I talked about during campaigning and then  
5 other people have mentioned it to me as well is  
6 that they would like to see some fly-ins around  
7 here. And I would -- I would love to see something  
8 on Fridays and we could call it like fly-ins and  
9 food trucks or something like that that we can  
10 bring some food trucks around, people can fly-in.  
11 Whether the general public come look at them or  
12 just for pilots that want to have a fly-in.

13 I am curious on what the board's thoughts are  
14 on that. I don't want to move forward and meet  
15 with people and talk about it if it's something you  
16 guys think I am way off base with. What are your  
17 initial thoughts on something like that?

18 MS. LIOTTA: I don't object to the idea at  
19 all. I do know that there was at least one unhappy  
20 customer who I think e-mailed every single member  
21 of the board when he came down to visit in his  
22 plane and he did not purchase the minimum fuel  
23 required to use Atlantic's ramp and he was unhappy  
24 with the charge that he got.

25 MS. CASH-CHAPMAN: Sure.

1           MS. LIOTTA: I mean, I think these charges are  
2 findable, he didn't check in advance. But we could  
3 find ourselves in a similar situation.

4           MS. CASH-CHAPMAN: Sure.

5           MS. LIOTTA: So I would just suggest that if  
6 we do something like that that we just give them  
7 information. Like --

8           MS. CASH-CHAPMAN: In the advertising.

9           MS. LIOTTA: Yeah, if there is a minimum fuel  
10 requirement to waive -- ramp fee here is what it is  
11 so people can know in advance when they are  
12 planning their fuel, you know, so they can fuel up  
13 here, which will, of course, help us benefit the  
14 airport economically if they do buy fuel here.

15          MS. LUDLOW: Obviously, that was an honest  
16 mistake. And I would have hoped that Atlantic  
17 could have been a little more generous instead of  
18 adding another \$15, another \$27 when the guy  
19 thought he was parking and taking his wife to lunch  
20 and then he comes out with two hundred fifty, four  
21 hundred dollars. So maybe you should tell them  
22 when they drive up or fly up and get out of the  
23 plane. I mean, it used to be a fabulous thing on  
24 the weekend we would have 13 or 15 planes fly in  
25 all for breakfast. So -- so we have no free public

1 parking now?

2 MR. BEYERS: Well, Pistons get free parking.

3 MS. LUDLOW: Pardon me.

4 MR. BEYERS: Piston aircraft don't have to pay  
5 any fees. Mind you you are utilizing my resources  
6 on my leasehold to service these aircrafts on a  
7 very limited ramp. So if you get 15 pistons that  
8 fly in on Friday that essentially takes up the  
9 whole leasehold for nonpaying customers.

10 MS. LUDLOW: Parking one airplane?

11 MR. BEYERS: Fifteen. If you get fly-in you  
12 have 12, 15 airplanes that come in for a fly-in  
13 they are going to park on my property, my  
14 leasehold.

15 MS. LUDLOW: Okay. I'm talking about this one  
16 incident. I do understand. But like in the past,  
17 yes. In the past, yes, they did, you know. We had  
18 a wonderful representation for being generous and  
19 happy and entertaining new people.

20 MS. CASH-CHAPMAN: I love to entertain some  
21 food trucks and some fly-ins. So if we are  
22 interested in moving forward, I would be happy to  
23 reach out to some of those contacts. But is that  
24 something we are all comfortable with?

25 MS. LIOTTA: Yes. Do the food trucks pay a

1 fee?

2 MS. CASH-CHAPMAN: So that is something that I  
3 would like to work out. Obviously, I would like us  
4 to gain something out of this as well. So, yes,  
5 what I am the process of doing right now is kind of  
6 seeing what the trends are. So there is a lot of  
7 neighborhoods that do things like this and that  
8 sort of thing. I kind of want to gauge what the  
9 norm is. It will obviously be a little bit  
10 different because it wouldn't be a neighborhood.  
11 So, of course, I would expect to for us as an  
12 airport to get a small something out of it as well,  
13 yes. That's the plan.

14 I think we have a question/comment from the --

15 AUDIENCE SPEAKER: I am up hear talking Alan  
16 Black, Ponte Vedra. Is this something we do at the  
17 parking lot at the field terminal building?

18 MS. LIOTTA: I have not worked out any -- any  
19 of the details.

20 AUDIENCE SPEAKER: Use that ramp. I know it's  
21 a conflict for Vinny because he's got to get his  
22 people in and out, his planes.

23 SPEAKER ONE: Right.

24 AUDIENCE SPEAKER: So we could use the  
25 building when we don't have an airline in.

1 MS. CASH-CHAPMAN: Right. Thank you. Yeah.  
2 So I'm just trying to -- before I dug in and quite  
3 frankly spent any energy to come up with a whole  
4 plan for it, I just wanted to make sure it was  
5 something we were interested in doing before I  
6 present it for everyone to say way off base. No.  
7 So now that I know.

8 MS. LUDLOW: They drive in, right?

9 MS. CASH-CHAPMAN: Uh-huh.

10 MS. LUDLOW: They can't fly in.

11 MS. CASH-CHAPMAN: So now that I know that  
12 this is something we're interested in, I'm happy to  
13 put something together and hopefully have some  
14 input for everyone.

15 MR. CLARKE: I would suggest you talk to Jerry  
16 Melton, you know, The Wheels -- Wings and Wheels  
17 is -- is a good model and if we could have a  
18 similar event at the commercial terminal so that we  
19 don't infringe on Atlantic, you know, leasehold.

20 MS. CASH-CHAPMAN: Sure.

21 MR. CLARKE: Because I believe that policy,  
22 they are able to charge piston aircraft -- or not  
23 charge piston aircraft, but they are able to charge  
24 aircrafts that use aviation fuels, is that correct?

25 MR. BEYERS: Jet fuel.

1 MR. CLARKE: Jet fuel.

2 So if that policy were, you know, maybe  
3 somebody could enlighten the board, if that policy  
4 were based on weight instead of fuel type, in other  
5 words, you know, if you have an aircraft that uses  
6 jet fuel, it weighs less than a TBM, for example,  
7 or Lattice. Then the general --

8 MR. BEYERS: All our fees are based on  
9 capacity.

10 MR. CLARKE: What, is there a weight cut off?

11 MR. BEYERS: There's no weight cut off. Each  
12 aircraft might have a capacity and algorithm that  
13 they use. So each -- so Cheyenne has a different  
14 minimum fuel than a Conquest. A Conquest has a  
15 different minimum fuel than --

16 MR. CLARKE: If it's Piston --

17 MR. BEYERS: If it's Piston aircraft we don't  
18 charge them anything for that.

19 MR. CLARKE: Okay.

20 MR. BEYERS: Piston aircraft we don't craft  
21 any fees for that.

22 MR. CLARKE: Okay.

23 MR. BEYERS: But if it's Bonanza, RV6, RV4.

24 MR. CLARKE: But, I mean, you charge -- you  
25 charged the gentleman Ms. Liotta was referring to

1 was charged \$268 because of the type of craft he  
2 had because of the fuel type. If he were to have  
3 flown in in a Piston aircraft he wouldn't have been  
4 charged a ramp fee?

5 MR. BEYERS: Nothing.

6 MR. CLARKE: Security fee?

7 MR. BEYERS: Nothing.

8 MR. CLARKE: So is that -- that a policy that  
9 maybe we want to address at the policy committee,  
10 you know, make it based on weight instead of fuel  
11 type? Because I don't -- I mean if you -- if I buy  
12 an electric car and next guy my neighbor buys a  
13 diesel car, and the one across the street buys an  
14 electric car, they are all automobiles that travel  
15 on the road. Your essentially --

16 MS. LIOTTA: Well, I'm not sure that's  
17 something that the authority can do if this is  
18 something inside Atlantic's leasehold and under the  
19 terms of their lease. You know, that's just maybe  
20 their corporate policies.

21 MR. BEYERS: If I may, we are the only  
22 Atlantic in our network that does not charge Piston  
23 any fees to come on the ramp for the day. We have  
24 over 100 locations. Proposed by airport authority  
25 when we came over in 2014. So if it were up to us

1 we would charge everybody that touches the ramp a  
2 certain fee.

3 MR. CLARKE: So all the more reason the  
4 airport should consider getting free parking space  
5 for transient aircraft.

6 MS. LUDLOW: And I do want to say, Vinny, I'm  
7 not picking on you, but I was --

8 MR. BEYERS: Yeah, you are.

9 MS. LUDLOW: I'm sorry. That was actually an  
10 honest mistake on his part, because he checked with  
11 all of the beings that he checked with and they all  
12 had different answers. So, you know, and  
13 everything can't stay up to the minute, every  
14 resource can't stay up to the minute. So he  
15 just -- he was unaware.

16 MS. LIOTTA: Well, I will just say that my  
17 understanding is that ramp fees are fairly normal  
18 especially if you have a jet aircraft and buying  
19 minimum fuel is generally how those get waived. So  
20 I'm not sure -- it just seems like it would have  
21 been a reasonable assumption that something like  
22 that might have happened. So I think -- I don't  
23 think that necessarily Atlantic was, you know,  
24 clearly being unreasonable.

25 MS. CASH-CHAPMAN: I'm happy to add all of

1           that information and I will touch base on whatever  
2           information we think everyone needs to know on food  
3           trucks and fly-ins. So that's all I have if we  
4           would like to move on.

5           MR. CLARKE: Any more comments? You have any  
6           other comments? Ms. Reba, any further comments?

7           MS. LUDLOW: No, we don't have TPO meeting.  
8           And I don't have anything else to say. And I just  
9           want to say thank you for the few people that  
10          showed up showed up.

11          MR. CLARKE: Okay. I have a couple comments  
12          on my favorite subject. This is budgeting coming  
13          up.

14          MS. LUDLOW: Money.

15          MR. CLARKE: Yeah. I asked staff to prepare a  
16          report expenses by vendor sorted and order high to  
17          low. And, you know, I've always found it helpful,  
18          you know, when we are doing budgeting especially to  
19          enlighten the board members. We spent four and a  
20          half million dollars a year on vendors, vast, you  
21          know, the other big expense is not in vendors is  
22          wages.

23          But what I have encouraged the staff to do is  
24          be prepared to discuss where we have really three  
25          different types of categories of vendors, people

1           that provide mission critical services, entities or  
2           people that provide discretionary type services,  
3           such as the consulting that we referred to earlier  
4           Voltaire Aviation, and people who provided really  
5           fixed type of cost, you know, the Florida Power and  
6           Light, City of St. Augustine, and the aviation  
7           fuel, that kind of thing.

8                        So it will just help the board understand when  
9           we go through the budget, budget numbers line by  
10          line be prepared to back those numbers up, you  
11          know. Yet we are going to need to tell people  
12          particular type of service, this is why or, you  
13          know, obviously we need power and it's based on the  
14          current rates and so on and so forth.

15                      MR. HARVEY: Yes, sir. I am hoping even what  
16          you presented today --

17                      MR. CLARKE: Yep.

18                      MR. HARVEY: -- makes it fairly clear already.

19                      MR. CLARKE: Yep.

20                      MR. HARVEY: Really opens your eyes to see  
21          what is what.

22                      MR. CLARKE: It generally falls Pareto  
23          principle, where it says 80 percent of something --  
24          20 percent of something causes 80 percent of  
25          something else. You know, so maybe 20 percent of

1           your 150 vendors on here are going to represent  
2           about 80 percent of your budget. I would like to  
3           know what Rev Technical Center is. We don't have  
4           no idea what they are and we can enlighten the  
5           board. But we don't really care what Michael  
6           Floral Supplies for twenty.

7           MR. HARVEY: The Rev is really -- really was a  
8           grant funded phone card to test our fire phone.

9           MR. CLARKE: Yeah.

10          MR. HARVEY: So that didn't come out of your  
11          pocket. That was 100 percent.

12          MR. CLARKE: It's -- it's just a helpful way  
13          for the board to begin to, you know, understand the  
14          complexity.

15          MR. HARVEY: And also I think you've had some  
16          extraordinary expenses so far this year that you  
17          won't see next year.

18          MR. CLARKE: Yeah.

19          MR. HARVEY: Case in point.

20          MS. LUDLOW: I do want to say thank you for  
21          Dennis for -- thanks to Dennis for stepping in for  
22          Bob today. But before I say that, I might say  
23          again, since we are talking about all the money,  
24          when are we going to get back to looking for a  
25          chief financial officer. I mean, that -- these --

1           these incongruities are just growing and getting  
2           bigger and bigger and I don't see what the holdup  
3           is, why can't we advertise for a chief financial  
4           officer to start straightening this out.

5           MR. HARVEY: I thought that was going to be  
6           left up to whoever the permanent director was going  
7           to be.

8           MS. LUDLOW: And nothing to do with -- I mean,  
9           the executive director, you know, doesn't  
10          necessarily have to choose a chief financial. They  
11          should not choose the chief financial officer.

12          MR. HARVEY: They are going to have to work  
13          side by side.

14          MS. CASH-CHAPMAN: I think it was suggested by  
15          someone on the board that we wait until we have  
16          someone else. I think that was recommended to us.  
17          I don't have a preference either way.

18          MS. LUDLOW: It was recommended. But I think  
19          that -- Dennis is that -- what is your role?

20          MR. CLARKE: Well, I think we said we would  
21          wait for a couple of months to let the executive  
22          director, permanent executive director situation  
23          work its way out. I think it's probably worthwhile  
24          having a discussion, you know, when we have a full  
25          board here. Mr. Olson gets back next week, next

1 month.

2 MS. LUDLOW: But the executive director  
3 doesn't choose.

4 MR. HARVEY: Yes, they do. Yes, the director  
5 does the hiring.

6 MR. CLARKE: Is an officer -- let me ask  
7 counsel. Is an officer or chief financial officer  
8 would have been required board approval would it  
9 not?

10 MR. DOUGLAS: I would like to look at the  
11 policy first on that particular type of position.

12 MR. CLARKE: I mean functionally they would  
13 report to the executive director, but they would be  
14 approved.

15 MR. ROBERTS: The only one in the charter is  
16 that position right there.

17 MR. DOUGLAS: That's what I thought.

18 MS. LIOTTA: Well, it's my belief that if the  
19 authority wants something in the budget that can  
20 happen. As long as we're being fiduciaries with  
21 that and if that's something a position that we  
22 want -- the board wants created I think that's  
23 within the realm of possibility. I do also believe  
24 that the executive director would be involved in  
25 the hiring of that. That doesn't mean that I think

1           that the board members wouldn't be able to speak  
2           with candidates.  But I think there is  
3           participation from staff and the board on a senior  
4           position like that would be perfectly reasonable in  
5           the expectation.

6                     My recollection was when we were last  
7           interviewing for executive directors it was  
8           recommended to us by the search firm that the CFO  
9           position be held off a little bit because we were  
10          so close to hiring an executive director that  
11          person being brand new would want to have input on  
12          that.  So it becomes a timing issue of how long are  
13          we going to wait to do the next executive  
14          director's search, you know, what's that going to  
15          look like.  Is that going to happen?  And but we  
16          are running up -- we are running up against budget  
17          timing and being able to put that head count in the  
18          budget.  So I think regardless of whether we have  
19          that person we should be budgeting for that person.

20                    MR. HARVEY:  And if I may, maybe it's not --  
21                    maybe it's not a person.  Maybe it's a consultant  
22                    instead.  You don't have to carry a \$200,000 nut a  
23                    year when you may not need to.

24                    MS. LIOTTA:  Very good point.  Yeah.  So I  
25                    think that it's all open to the budget in general



1 MS. LIOTTA: Second.

2 MR. CLARKE: All in favor.

3 Aye.

4 MS. LIOTTA: Aye.

5 MS. CASH-CHAPMAN: Aye.

6 MS. LUDLOW: Aye.

7 (Thereupon, at 5:47 p.m. the meeting was  
8 adjourned.)

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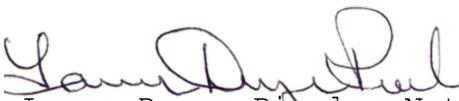
The State of Florida        )  
County of St. Johns        )

I, Laura Dwyer Pierle, Court Reporter, do hereby certify that I was authorized to and did report the above meeting in stenotype; and that the foregoing pages numbered from 1 to 94, inclusive, are a true and correct transcription of my stenotype notes taken during said meeting.

I further certify that I am not attorney or counsel of any of the parties, nor am I a relative or employee of any attorney or counsel of party connected with the action, nor am I financially interested in the action.

The foregoing certification of this transcript does not apply to any reproduction of the same by any means unless under the direct control and/or direction of the certifying reporter.

IN WITNESS WHEREOF, I have hereunto set my hand this 9th day of June, 2023.

  
Laura Dwyer Pierle, Notary  
Public, in and for the State  
of Florida at large.  
My Commission Expires  
10/26/24  
My Commission #HH 053319

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