

ST. JOHNS AIRPORT AUTHORITY

Regular Meeting

held in The Conference Center, Meeting Room B

4730 Casa Cola Way

St. Augustine, Florida

on Monday, February 12, 2024

from 4:00 p.m. to 6:15 p.m.

* * * * *

BOARD MEMBERS PRESENT:

- REBA LUDLOW, Treasurer
- ROBERT OLSON
- MICHELLE CASH-CHAPMAN
- DENNIS CLARKE, Chairman
- JENNIFER LIOTTA

* * * * *

ALSO PRESENT:

JEREMIAH R. BLOCKER, ESQUIRE, Douglas Law Firm,
100 Southpark Boulevard, Suite 414, St. Augustine,
Florida, 32086, General Counsel for Airport Authority.

CHAD S. ROBERTS, ESQUIRE, The Roberts Firm, PLLC,
1633 Challen Avenue, Jacksonville, Florida, 32205,
Aviation Counsel for Airport Authority.

JAIME TOPP, Interim Executive Director.

* * * * *

JANET M. BEASON, RPR, RMR, CRR
 St. Augustine Court Reporters
 1260 North Ponce de Leon Boulevard, Suite E
 St. Augustine, FL 32084
 (904) 825-0570

	I N D E X	
		PAGE
1		
2		
3	PLEDGE OF ALLEGIANCE	3
4	ELECTIONS	3
5	APPROVAL OF MEETING MINUTES	30
6	AGENDA APPROVAL	36
7	BUSINESS PARTNER UPDATES	39
8	OLD BUSINESS ITEMS	51
9	NEW BUSINESS ITEMS	93
10	SPECIAL REPORT BY EXECUTIVE DIRECTOR	95
11	STAFF REPORT	110
12	LEGAL COUNSEL REPORT	118
13	PUBLIC COMMENTS	119
14	MEMBER COMMENTS AND REPORTS	126
15	ADJOURNMENT	136
16	REPORTER'S CERTIFICATE	137
17	ERRATA SHEET	138
18		
19		
20		
21		
22		
23		
24		
25		

1 P R O C E E D I N G S

2 CHAIRMAN CLARKE: Call the meeting to order.

3 Please stand for the Pledge of Allegiance.

4 (Pledge of Allegiance.)

5 CHAIRMAN CLARKE: Thank you.

6 ELECTION OF OFFICERS

7 CHAIRMAN CLARKE: First order of business
8 tonight is the election of officers for the -- the
9 board. The officers are elected from among the
10 board members. Are there any requests for --

11 MR. TOPP: Excuse me, Mr. Chairman. On the
12 back, the very end of your -- your package, is what
13 everybody wants to do.

14 MS. LUDLOW: This is the end of mine. That's
15 the end of mine.

16 MS. CASH-CHAPMAN: The spreadsheet?

17 MS. LUDLOW: Well, no, it's been updated.

18 MR. TOPP: Hmm?

19 MS. LUDLOW: It's been updated since I got it.

20 CHAIRMAN CLARKE: Yeah, but this is for --
21 this is for -- this is for the different --

22 MR. TOPP: It's for the officers and the
23 committees.

24 MR. OLSON: Very last page.

25 MS. CASH-CHAPMAN: This here?

1 MS. LUDLOW: I don't have that, either.

2 MR. OLSON: Yeah, this form. But I'm -- I'm
3 seeing that Michelle's --

4 MS. CASH-CHAPMAN: Oh. So I --

5 MR. OLSON: -- initials are not included.

6 MS. CASH-CHAPMAN: I did not actually submit
7 one because I truly -- there's two things I do not
8 want to do, and we can take a wild guess that that
9 would be chairman or secretary and treasurer. But
10 for the rest of them, I didn't want to take away
11 from something if someone else really wanted to do
12 it. I don't care where I go for any of it.

13 MR. OLSON: But you're willing to serve?

14 MS. CASH-CHAPMAN: Yeah --

15 MS. LUDLOW: Did you get --

16 MS. CASH-CHAPMAN: -- I'm willing to take any
17 of them.

18 MS. LUDLOW: I printed this back when we got
19 it.

20 MR. TOPP: Here's another one.

21 CHAIRMAN CLARKE: All right. Well, just
22 for --

23 MS. LUDLOW: I'll look at his. I'll look at
24 his.

25 CHAIRMAN CLARKE: -- for the public's notice,

1 we have two persons are interested in the -- the
2 chair. That would be Jennifer Liotta and
3 Reba Ludlow.

4 MR. TOPP: Last page, Reba.

5 CHAIRMAN CLARKE: Right. One person, that
6 would be myself, Dennis Clarke, is interested in
7 secretary-treasurer role.

8 MR. BLOCKER: Mr. Chairman, if I could be
9 recognized.

10 CHAIRMAN CLARKE: Okay.

11 MR. BLOCKER: So what might be helpful right
12 now as far as just board elections, per your -- per
13 the board rules, what we want to do is you
14 entertain -- you know, take each office one at a
15 time and start with -- see if there's any
16 nominations and a second and, you know, we can --
17 and then go from there.

18 CHAIRMAN CLARKE: Okay. All right. We
19 currently have two officers, that is chairman and
20 the second one, secretary-treasurer. So I'll
21 entertain a motion for -- or a nomination for the
22 chairman's position.

23 MR. OLSON: Beyond the ones that are nominated
24 already.

25 CHAIRMAN CLARKE: Well, these are -- this is

1 a --

2 MR. TOPP: Request.

3 CHAIRMAN CLARKE: -- expression of interest by
4 the members themselves.

5 MR. OLSON: Oh, okay. So then we -- we should
6 nominate from -- perhaps guided by who wants to do
7 it.

8 Mr. Chairman, I nominate Ms. Ludlow. She has
9 not had the opportunity to serve in that capacity.
10 She's enter -- entering her fourth year of her
11 term. So I believe that it would be appropriate to
12 give her the opportunity to serve.

13 MS. LUDLOW: Thank you.

14 CHAIRMAN CLARKE: Do you accept that,
15 Ms. Ludlow?

16 MS. LUDLOW: I -- yes, I definitely do.

17 CHAIRMAN CLARKE: Is there a second?

18 MS. LUDLOW: And thank you.

19 CHAIRMAN CLARKE: Second? Am I able to
20 second?

21 MR. BLOCKER: Yes, sir, you can.

22 CHAIRMAN CLARKE: All right. I'll -- I'll
23 second. Any other nominations or should we vote --

24 MS. CASH-CHAPMAN: I'd like to nominate --

25 CHAIRMAN CLARKE: -- one at a time?

1 MS. CASH-CHAPMAN: -- Jennifer Liotta to be
2 the chairman for the board this year.

3 CHAIRMAN CLARKE: We have another nomination
4 of Jennifer Liotta. Are there any seconds?

5 (None.)

6 CHAIRMAN CLARKE: No seconds?

7 MS. LIOTTA: Well, I'm not going to -- I won't
8 second myself and I agree that Reba being
9 interested, she's been serving for a number of
10 years and is interested in being chair, so I'm very
11 supportive of her doing so.

12 CHAIRMAN CLARKE: All right. We have a
13 nomination. We have it seconded. All those in
14 favor of the -- Reba Ludlow for chairperson, please
15 signify by saying.

16 MR. OLSON: Aye.

17 MS. LUDLOW: Aye.

18 MS. LIOTTA: Aye.

19 MS. CASH-CHAPMAN: Aye.

20 CHAIRMAN CLARKE: Aye. All right. It
21 carries.

22 So we've only got one nomination for
23 secretary-treasurer. Do we need to have a vote for
24 that?

25 MR. BLOCKER: Yes, sir.

1 CHAIRMAN CLARKE: We do? Okay.

2 MS. LIOTTA: I'll nominate Dennis Clarke as
3 secretary-treasurer.

4 MS. CASH-CHAPMAN: I'll second.

5 CHAIRMAN CLARKE: We have a nomination for
6 Dennis Clarke for secretary-treasurer and a second.
7 All those in favor, signify by saying.

8 MR. OLSON: Aye.

9 MS. LUDLOW: Aye.

10 MS. LIOTTA: Aye.

11 MS. CASH-CHAPMAN: Aye.

12 CHAIRMAN CLARKE: Aye.

13 Okay. That concludes the business of electing
14 officers. I'd like to switch places.

15 CHAIRMAN LUDLOW: Do I have to move?

16 MR. CLARKE: No, you don't have to move. May
17 I present you with your --

18 MR. TOPP: Oh, boy.

19 MR. CLARKE: -- your only tool.

20 CHAIRMAN LUDLOW: Well, should we let him go
21 ahead with the committees or --

22 MR. CLARKE: No, that's you.

23 MR. TOPP: Could I ask -- may I ask a
24 question?

25 CHAIRMAN LUDLOW: Yes.

1 MR. TOPP: It was my understanding, and I
2 heard from somebody -- maybe it was Jennifer one
3 day we were talking. Do we really want to call
4 these committees --

5 CHAIRMAN LUDLOW: No.

6 MR. TOPP: -- or working groups so that we
7 don't have to worry about --

8 MS. LIOTTA: I think they're more like --

9 MR. TOPP: -- all the things that go along
10 with a committee?

11 CHAIRMAN LUDLOW: We're representatives or
12 liaisons, you know. But they -- way back when even
13 Doug Burnett was here and we were doing these, he
14 said you want to be careful calling it a committee.
15 You have -- you should say liaison.

16 It -- it really is a -- an outside business or
17 some -- or whatever we think the airport would be
18 interested in staying up with and participating in,
19 right?

20 MR. BLOCKER: Sure. It just --

21 MR. OLSON: And reporting back to the board.
22 So I -- I think it's appropriate to not call them
23 committees, also.

24 MR. BLOCKER: And just a point, if I could be
25 recognized Mr. Chair. The board did vote to form

1 these committees. What we can do is we can look at
2 kind of amending that resolution, kind going from
3 there, so...

4 MS. LIOTTA: Well, I think we did do a
5 resolution for some actual committees, but then
6 there were the preexisting ones that were more like
7 community representative kind of roles. So I think
8 it's kind of a mix of both on this list.

9 MR. TOPP: Yeah.

10 CHAIRMAN LUDLOW: Yes. These, as far as I
11 know --

12 MR. TOPP: Like the finance committee.

13 CHAIRMAN LUDLOW: -- were never actually
14 committees. We were informed and advised not to
15 call them committees, and it just was -- it just is
16 a figure of speech, actually. We want to call it a
17 liaison or representative.

18 MR. OLSON: Oh. Madam Chair, may I just add
19 one comment? I volunteered for audit and finance,
20 and it's typical to have a committee for audit.

21 MS. LIOTTA: Yeah.

22 MR. OLSON: And so -- okay.

23 CHAIRMAN LUDLOW: Well, the audit and finance
24 is -- that is like our committees, like our
25 policy --

1 MR. OLSON: Yes, okay.

2 CHAIRMAN LUDLOW: -- and the other thing.

3 MR. OLSON: Okay.

4 CHAIRMAN LUDLOW: But these, the ones we have
5 listed -- Aerospace Academy, Economic Development,
6 TPO -- even risk management shouldn't be on here.
7 It's how we want to represent our airport, you
8 know, in another --

9 MR. OLSON: Yeah, yeah.

10 CHAIRMAN LUDLOW: -- function.

11 MS. LIOTTA: So I think -- I think we're all
12 in agreement that the first four items should
13 really be relabeled as like liaison appointments or
14 something like along those lines, and the last
15 one's a true committee with the charter and is
16 meant to function as such.

17 MR. CLARKE: Can -- can we ask
18 Commissioner Dean how -- how the county board
19 designates your participation in the
20 Airport Authority? How do they -- how do they term
21 that?

22 COMMISSIONER DEAN: We have an organizational
23 meeting once a year where we elect a new chairman,
24 and that chairman is delegated the discretion to
25 appoint commissioners to about 25 different

1 advisory boards, one being the Airport Authority --

2 MR. CLARKE: Okay.

3 COMMISSIONER DEAN: -- another being the
4 Library Advisory Board, another being the TPO.

5 MR. TOPP: There you go.

6 COMMISSIONER DEAN: And so the chairman
7 appoints the specific assignments with each of us
8 through that process about probably within two
9 weeks.

10 MR. CLARKE: Okay. But you call them an
11 advisory board. That's what I'm getting at, is --
12 so that would be an appropriate term to designate
13 your participation in the Airport Authority.

14 COMMISSIONER DEAN: Yeah, that's good.

15 MR. CLARKE: Okay.

16 COMMISSIONER DEAN: Yeah, I've actually served
17 as the liaison since I was first elected. I'm
18 learning a little bit about the airport.

19 MR. TOPP: Thank you, Mr. Dean.

20 COMMISSIONER DEAN: Coming slowly, but I'm
21 picking it up. Seven years.

22 MS. MARTIN: Somebody take him up in a plane,
23 please.

24 CHAIRMAN LUDLOW: And push him out?

25 COMMISSIONER DEAN: I have enough problems.

1 You don't need to push me out.

2 CHAIRMAN LUDLOW: I would like to say or ask
3 if there are any other ideas for where it would be
4 good that the airport was represented.

5 Like -- like the city commission, we used to
6 be a presence at that commission, and that's very
7 very very informative, to work, you know, with the
8 city and the airport. But they meet 5:00 on
9 Monday. You can't do anything at 5:00 on Monday.

10 So can you think of anything else? We have
11 Aerospace Academy, Economic Development, which is
12 really Chamber, and TPO. Anything you can think of
13 that would be good for the airport to be
14 represented?

15 MS. CASH-CHAPMAN: I have to think on that.

16 MS. LIOTTA: Well, yeah -- I don't know
17 sitting here, either, but I think -- you know, I
18 think that's a good idea to expand connections in
19 the community.

20 But I think as a -- if any of us come up with
21 ideas or we get suggestions from others, we can
22 just follow up with those other parties and see if
23 they want to set up something more formal and go
24 from there.

25 CHAIRMAN LUDLOW: I agree. Every time I see

1 the mayor of the City of St. Augustine, she says
2 "We never see you guys at our meetings anymore."
3 And we can't --

4 MR. TOPP: Tell her to move it.

5 MR. CLARKE: Change the date.

6 CHAIRMAN LUDLOW: -- because it's the same
7 time.

8 MR. TOPP: Tell her to move it.

9 CHAIRMAN LUDLOW: Yeah, "Move yours," right?

10 Anyway, I think it's really really important
11 for us to be a presence, and the more things we
12 can -- the airport can have a presence in is just
13 really encouraged, don't you think?

14 MS. CASH-CHAPMAN: Uh-huh.

15 CHAIRMAN LUDLOW: Okay. So -- so the ones we
16 have listed, the Aerospace Academy, primary and
17 alternate, so we have Dennis Clarke and
18 Jennifer Liotta and -- and Reba.

19 But I really have been doing this for a lot of
20 years, and it's a really really important --
21 important -- it's a really important thing to stay
22 up on because this is all the work they're planning
23 that's funded and not funded in St. Johns County,
24 Nassau County, Duval County, Clay County. It's
25 really good.

1 The bad thing about it is it's 9:00 in the
2 morning and in downtown Jacksonville on
3 State Street. So anybody that's willing to go
4 downtown Jacksonville on State Street once a month,
5 you know, that would be -- Dennis, would you like
6 to, and Jennifer, would you like to, and I'll --

7 MR. CLARKE: Maybe we can alternate. I can
8 work that out with Jennifer, if that's all right
9 with her.

10 CHAIRMAN LUDLOW: Jennifer, your thoughts?

11 MS. LIOTTA: I guess I'm slightly confused.
12 Are -- are we starting with TPO?

13 CHAIRMAN LUDLOW: TPO. No, no.

14 MR. CLARKE: No, that's you. You're TPO.

15 CHAIRMAN LUDLOW: I'm sorry. How did I jump
16 in TPO?

17 MR. OLSON: I thought you were talking about
18 Aerospace Academy.

19 CHAIRMAN LUDLOW: I'm talking about
20 Aerospace Academy. I'm so sorry.

21 MS. LIOTTA: Okay. Is that one down -- that
22 one's -- is that one downtown Jacksonville?

23 CHAIRMAN LUDLOW: No.

24 MS. LIOTTA: Okay.

25 CHAIRMAN LUDLOW: I don't know why I jumped to

1 TPO.

2 MS. LIOTTA: Yes, I'd be willing to serve as
3 an alternate or trade months and kind of split --
4 split that up --

5 CHAIRMAN LUDLOW: Aerospace?

6 MS. LIOTTA: -- with Dennis.

7 MR. OLSON: For Aerospace.

8 MS. LIOTTA: For Aerospace. Yeah, I put
9 myself down as --

10 CHAIRMAN LUDLOW: I've been going to those
11 meetings --

12 MS. LIOTTA: -- alternate.

13 CHAIRMAN LUDLOW: -- since '07, and they would
14 like to be more involved with us. That -- again,
15 that's one of those inconvenient times at 8:00 in
16 the morning at the school.

17 MS. LIOTTA: Are you -- so are you interested
18 in being the primary still?

19 CHAIRMAN LUDLOW: Pardon me?

20 MS. LIOTTA: You're listed as --

21 CHAIRMAN LUDLOW: I'm prim- -- I'll stay
22 primary and you two --

23 MS. LIOTTA: Oh.

24 CHAIRMAN LUDLOW: -- switch between alternate.

25 MR. CLARKE: Have them contact us so they have

1 our contact information or reach out to us --

2 CHAIRMAN LUDLOW: Yes.

3 MR. CLARKE: -- and then we'll have that.

4 CHAIRMAN LUDLOW: Yes. They're very very
5 active. Yeah, Jaime?

6 MR. TOPP: Yeah, I -- I get a notice from the
7 TPO people for -- to join on, what do you call it,
8 the Teams?

9 MS. LIOTTA: Teams?

10 CHAIRMAN LUDLOW: Aerospace Academy?

11 MS. LIOTTA: No, we're back to TPO.

12 MR. TOPP: No, the TPO.

13 MS. CASH-CHAPMAN: We're not there.

14 CHAIRMAN LUDLOW: Well, I messed us up. We're
15 not to TPO yet.

16 MR. TOPP: Oh. Okay.

17 CHAIRMAN LUDLOW: We're on the
18 Aerospace Academy.

19 MR. TOPP: All right.

20 CHAIRMAN LUDLOW: But tell them when you went
21 to the meeting and Courtney went to the meeting --

22 MR. TOPP: Yeah, it was great.

23 CHAIRMAN LUDLOW: -- how many kids and what
24 they were interested in.

25 MR. TOPP: And they were totally squared away,

1 the children that stood up and talked. And one
2 young man was really cool. He was really shy. I
3 mean, he was -- it took him about five minutes to
4 get started, but once he started getting into the
5 passion part of it and working at Northrop Grumman
6 and everything, he just took off, right? But it
7 was -- it was -- I remember being like that when I
8 was six, but anyway.

9 CHAIRMAN LUDLOW: And our tours.

10 MR. TOPP: Yeah.

11 MR. PITTMAN: They came up to the tower, the
12 kids did. They were very professional, very
13 knowledgeable, and very interested in learning --
14 wanting to know aerospace and aviation-type stuff.
15 Then we went to the high school with them and man,
16 I tell you, they have a great program. I wish I
17 had that program when I was in high school.

18 MS. LIOTTA: So I guess just like a point of
19 order like just how to do this, do we need to do
20 formal votes on this or can we just do like a
21 consensus with all -- if somebody --

22 CHAIRMAN LUDLOW: I think we're happy to have
23 volunteers.

24 MR. BLOCKER: So we can do either way. We can
25 do a consensus.

1 MR. TOPP: The way Mr. Dean talked about was
2 pretty cool.

3 MS. LIOTTA: I think maybe consensus will be a
4 little faster since it's the way that the people
5 have been --

6 CHAIRMAN LUDLOW: Okay.

7 MS. LIOTTA: -- have done their interests.

8 CHAIRMAN LUDLOW: So do you want me to say,
9 everyone who would like to vote for Reba to be
10 primary representative and for Dennis -- can I put
11 them together?

12 MR. CLARKE: I don't think we need a vote. I
13 think that's what Jennifer is saying.

14 MS. LIOTTA: Yeah, you can say is there
15 consensus --

16 MR. CLARKE: Yeah.

17 CHAIRMAN LUDLOW: General consensus --

18 MS. LIOTTA: -- that Reba continue as primary?
19 I think there is.

20 CHAIRMAN LUDLOW: So I'll be primary and I
21 will gladly share.

22 MR. CLARKE: Okay.

23 CHAIRMAN LUDLOW: Thank you.

24 And Economic Development, we have a primary
25 and an alternate. So, for the primary, we have

1 Jennifer Liotta and for our alternate, Bob Olson
2 and Dennis Clarke. Now, does everyone agree with
3 that or would someone else like to be primary or
4 alternate?

5 MR. CLARKE: I'll defer to Bob because he's
6 been doing it for quite a while. So if he can't
7 make it, I'll be happy to be a second place.

8 CHAIRMAN LUDLOW: Okay. And let Jennifer be
9 primary and Bob Olson be alternate?

10 MS. LIOTTA: Sounds like we've got myself as
11 primary, Bob as first alternate, and Dennis as
12 second alternate.

13 MR. CLARKE: Second.

14 CHAIRMAN LUDLOW: Okay. And you do know that
15 anybody -- any board member is welcome to go to
16 like the Economic Development breakfast. The one
17 thing -- the tour, the job that these people would
18 do, would be to go to meetings on something that
19 were necessary for Economic Development, not just
20 the breakfast meetings.

21 So, on TPO, we have primary and alternate. So
22 primary, we have Reba Ludlow and for an alternate,
23 we have Dennis Clarke.

24 MS. CASH-CHAPMAN: Are you comfortable still
25 being primary with the addition of the chair and

1 the primary for the other?

2 CHAIRMAN LUDLOW: Yes.

3 MS. CASH-CHAPMAN: Okay.

4 MR. OLSON: Is this the one that meets -- that
5 you were saying meets in downtown Jacksonville?
6 But it doesn't meet every -- every week, it
7 meets --

8 CHAIRMAN LUDLOW: Every month.

9 MR. OLSON: Every month.

10 MS. LIOTTA: And it sounds like there may be a
11 way to join by Teams.

12 MR. TOPP: Uh-huh.

13 MR. CLARKE: Okay.

14 CHAIRMAN LUDLOW: It's a really -- it's very
15 very beneficial that -- it's very important that we
16 have a presence there.

17 MR. OLSON: Yes.

18 CHAIRMAN LUDLOW: We really should give a
19 report, but so far, we've been small enough that we
20 haven't -- it hasn't been necessary --

21 MR. TOPP: Yeah.

22 CHAIRMAN LUDLOW: -- that we give a report.

23 MR. TOPP: Ms. Chairman?

24 CHAIRMAN LUDLOW: Yes.

25 MR. TOPP: Yeah, what's good about this is if

1 you get on the list with them, not only do you get
2 the notice of the meeting, but subsequent to that,
3 you get all the information. They e-mail it to you
4 with a PDF. You find out about the roads and the
5 beach things and -- yeah, that's it right there.

6 CHAIRMAN LUDLOW: Yeah, priority projects and
7 what's funded and what isn't funded. And it's a --
8 that's a big deal. But I would be happy to share
9 my seat because it's a -- it's tough -- it takes me
10 an hour to get there, you know.

11 MR. TOPP: Especially that time of the
12 morning.

13 CHAIRMAN LUDLOW: Yes. It takes me an hour to
14 get there.

15 MR. TOPP: Once you get to the north part of
16 the expressway, (indicating).

17 CHAIRMAN LUDLOW: That's right. If -- if you
18 do the right thing and don't go over the
19 Fuller Warren Bridge.

20 MR. TOPP: That's right.

21 CHAIRMAN LUDLOW: So, I would -- would -- is
22 there anyone else who would like to be primary or
23 anyone else who would like to be an alternate for
24 TPO other than Reba primary and Dennis alternate?

25 MR. OLSON: I'm interested, but if you want to

1 be primary, go ahead. But I will -- I'm willing to
2 serve as primary if you're unable to, but...

3 CHAIRMAN LUDLOW: I would love that, Bob.

4 MR. OLSON: As primary?

5 CHAIRMAN LUDLOW: I would love to share with
6 you --

7 MR. OLSON: Because I think --

8 CHAIRMAN LUDLOW: -- but you have to tell them
9 ahead of time.

10 MR. OLSON: I think it's important and I
11 really think it's important for our airport. We
12 have road projects that really affect us, plus
13 there's -- airport is transportation.

14 So I assume that TPO includes all forms of
15 support for transportation. But we have that road
16 through the acquisition on the west side of U.S. 1
17 that's going to affect how that's developed in the
18 future years. It's been a county priority since
19 the 1980s. I don't know -- I don't know when it's
20 going to go in. It's the leg that is very
21 expensive.

22 COMMISSIONER DEAN: We continue to seek
23 funding from the legislature.

24 MR. OLSON: Yeah.

25 CHAIRMAN LUDLOW: I would say, do you want to

1 say like first and third meeting? That way, you
2 can plan ahead?

3 MR. OLSON: Well, I'm not sure exactly what
4 you're asking at this point.

5 CHAIRMAN LUDLOW: Do you want to share the
6 primary function?

7 MR. OLSON: Oh, chair it?

8 CHAIRMAN LUDLOW: Share.

9 MR. OLSON: Share it? That's fine. I guess
10 we could alternate. But I think whichever go --
11 whoever from this board goes should really do a
12 report, even brief, back as to how the air -- our
13 airport and important roads related to our airport
14 fit into the TPO.

15 CHAIRMAN LUDLOW: I totally agree. And you're
16 right, and I have not been doing that. It's not --

17 MR. CLARKE: Send us the information and
18 we'll --

19 CHAIRMAN LUDLOW: Okay.

20 MS. LIOTTA: I just encourage both of you to
21 just schedule that through staff --

22 CHAIRMAN LUDLOW: Okay.

23 MS. LIOTTA: -- since you won't be able to
24 talk to each other --

25 MR. OLSON: Yeah.

1 MS. LIOTTA: -- about coordinating your
2 calendars.

3 MR. OLSON: Good point.

4 CHAIRMAN LUDLOW: Okay. So --

5 MR. CLARKE: And we would not permitted to
6 attend together; is that correct?

7 MR. BLOCKER: That's -- well, in my experience
8 with this, generally there's just one liaison.

9 MR. CLARKE: Okay.

10 MR. BLOCKER: So you want to have an alternate
11 and a primary.

12 MR. CLARKE: Okay. All right.

13 CHAIRMAN LUDLOW: I know that they are used to
14 me being there. They have, you know, my name and
15 everything, and -- and it's good to have people
16 that you can depend on.

17 And so even though, you know, I'm a
18 representative for the airport and I'm not on their
19 payroll or anything, the chairman still calls --
20 when he needs a quorum, he calls me to make sure
21 that I'm going to go for that hour to drive up
22 there because at least we're dependable and we have
23 a good reputation with them and very good rapport.

24 MR. TOPP: Yeah, we've got -- I've gotten
25 e-mails before saying, "Hey, I don't have a quorum

1 yet. Can you please confirm you're coming?"

2 CHAIRMAN LUDLOW: Yes, I know. He calls
3 often. So I -- would you --

4 MR. CLARKE: Send the next one to me. I'll --
5 I'll go.

6 CHAIRMAN LUDLOW: Okay. We'll send that to
7 Dennis.

8 Now, I don't think that we -- risk management
9 falls under a committee. And audit and finance
10 falls under a committee, and that falls under
11 policy, right?

12 MS. LIOTTA: Well, there's -- probably does
13 need to be some amendments on the policy because
14 there is no policy committee through maybe just --

15 CHAIRMAN LUDLOW: Yeah.

16 MS. LIOTTA: -- lack of interest. But a lot
17 of this could be done I think in workshops and just
18 at the board level, anyway. So I don't think we
19 need to do anything with that.

20 CHAIRMAN LUDLOW: Okay. Thank you. Yeah,
21 that doesn't fall under airport representative.

22 So, is there anything else anybody would like
23 to say about that?

24 MS. CASH-CHAPMAN: No.

25 MS. LIOTTA: I know that nobody has indicated

1 interest in being primary on the risk management.
2 Is that going to continue or is there -- is there
3 someone else who's --

4 CHAIRMAN LUDLOW: That -- that --

5 MS. LIOTTA: I know that was an informal
6 working group kind of --

7 CHAIRMAN LUDLOW: Yeah, that's still an
8 informal group, and I'm still working with them. I
9 have not given up on that. I have not found a
10 person to head it up, but I'm still in contact with
11 the firefighters and the first responders.

12 And what we're working on right now is,
13 because the sheriffs and firefighters will never
14 let a citizen go out to a wreckage because of their
15 liability, then the fire -- fire people and first
16 responders would like to come to our airport and be
17 trained here on how to safely evict someone from an
18 airplane crash. And that's what --

19 MS. CASH-CHAPMAN: So are we still looking for
20 a primary -- like I'm happy to be the primary for
21 that, that's fine, but if that -- if you don't
22 think that falls under this --

23 CHAIRMAN LUDLOW: I think that's back to our
24 committee --

25 MS. CASH-CHAPMAN: You're going to leave that

1 under committees?

2 CHAIRMAN LUDLOW: We don't need a
3 representative for that.

4 MS. LIOTTA: Well, I don't think we want a --
5 we didn't want that to be a committee --

6 CHAIRMAN LUDLOW: No, you're right.

7 MS. LIOTTA: -- because you don't want to have
8 conversations with the fire chief and things to
9 have to be on the record if they're a member of the
10 committee.

11 CHAIRMAN LUDLOW: Right.

12 MS. LIOTTA: So it was more like a liaison for
13 first responders --

14 CHAIRMAN LUDLOW: Right.

15 MS. LIOTTA: -- and other community members.

16 So I think if that's what it is and you're --
17 Michelle's interest -- if she's available to be
18 primary on that, I think that sounds like a great
19 idea. I know safety's important to all of us, but
20 Michelle is particularly close to it, and you've
21 got a lot on your plate this year, Reba.

22 CHAIRMAN LUDLOW: Yes, I have to campaign.
23 So, would you like to be primary for risk
24 management?

25 MS. CASH-CHAPMAN: Absolutely.

1 CHAIRMAN LUDLOW: And I will be alternate,
2 please.

3 MS. CASH-CHAPMAN: Dennis also put himself
4 down for alternate.

5 CHAIRMAN LUDLOW: Who?

6 MS. CASH-CHAPMAN: Dennis also put himself
7 down --

8 CHAIRMAN LUDLOW: Dennis.

9 MS. CASH-CHAPMAN: -- on that as well.

10 MR. CLARKE: Yeah.

11 CHAIRMAN LUDLOW: Okay. So, Michelle, you are
12 primary and Dennis is alternate.

13 MR. OLSON: For which committee?

14 MS. CASH-CHAPMAN: For risk management.

15 MS. LIOTTA: Risk management --

16 CHAIRMAN LUDLOW: Risk management.

17 MR. OLSON: Risk management --

18 MS. LIOTTA: -- liaison.

19 MR. OLSON: -- okay.

20 CHAIRMAN LUDLOW: Yeah, representative. But
21 we have continued to work on it, and when we -- it
22 will -- it will become more important when we do
23 get a fire station over here and -- you know, and
24 then make ways for them to get in the gate. It's
25 really, really, really important.

1 MR. TOPP: Ms. Chairman?

2 CHAIRMAN LUDLOW: Yes.

3 MR. TOPP: We're actually -- we have a meeting
4 next week, right, with the ARFF and we have both
5 Grumman and the county coming to the meeting. So
6 whoever wants to do the risk management, we can add
7 you to the invite. I'm sorry, I had to go to the
8 bathroom.

9 MS. CASH-CHAPMAN: You got me.

10 MR. TOPP: You? Send her -- add her to the
11 invite, please, Roxanne.

12 MS. CASH-CHAPMAN: Thank you.

13 CHAIRMAN LUDLOW: Okay. And thank you.
14 That's really, really, really important. Anything
15 else on our representatives or liaisons?

16 MR. CLARKE: Pretty well got it covered.

17 APPROVAL OF MEETING MINUTES

18 CHAIRMAN LUDLOW: Then I can go to the next
19 business and it would be approval of the minutes
20 for the January 8th board meeting and the workshop
21 on the 22nd.

22 MR. TOPP: We did not receive the workshop
23 minutes from the -- from the court reporter yet.
24 We've asked for twice --

25 CHAIRMAN LUDLOW: Okay.

1 MR. TOPP: -- and we're still waiting. So, as
2 soon as we have it, we'll send it out.

3 CHAIRMAN LUDLOW: We need to vote on approving
4 the minutes for the January 8th board meeting.

5 MR. OLSON: Madam Chairman, I move the minutes
6 for January 8th be approved. And just as I make
7 that, I want to observe that there are a few words
8 in the transcript that are obviously close to
9 sounding close to what they were actually supposed
10 to be but are different.

11 And I just don't want to cite all of them,
12 because I think that are maybe a half dozen. But
13 I -- these -- the way that they read, they're not
14 suggesting anything other than the business that
15 was being done. So I so move to be approved.

16 CHAIRMAN LUDLOW: Okay. Second?

17 MS. CASH-CHAPMAN: I'll second.

18 CHAIRMAN LUDLOW: Okay. Approve -- a motion
19 and second by Michelle approve the January 8th
20 board meeting minutes. They were very very thick.
21 So our agenda approval? Excuse me.

22 MS. LIOTTA: Well, we had -- we had a motion
23 and a second, but we didn't actually vote.

24 CHAIRMAN LUDLOW: Oh. I'm in training. We
25 had a motion --

1 MS. LIOTTA: And a second.

2 CHAIRMAN LUDLOW: -- and a second, so the
3 board needs to vote on the approval of the minutes
4 for the January 8th meeting.

5 MR. OLSON: Aye.

6 MS. LIOTTA: Aye.

7 MS. CASH-CHAPMAN: Aye.

8 MR. CLARKE: Aye.

9 CHAIRMAN LUDLOW: Aye.

10 MS. LIOTTA: Any opposed?

11 CHAIRMAN LUDLOW: They get -- and, Chad, you
12 say an aye?

13 MR. ROBERTS: Just listening to Mr. Olson's
14 comments with the court reporter, I've had this --
15 you know, from occasion, this has been just little
16 "hypotenuse" comes out "hippopotamus" or whatever.
17 It happens a lot -- happens a lot.

18 But we have a thing called an errata sheet.
19 So I think what would be efficient, perhaps if we
20 could have a process where we could circulate an
21 errata sheet when the transcript comes over to
22 staff and then for folks that just read -- you read
23 the transcript and you say Line -- Page 6, Line 4,
24 you know, "Jones" should have been "Smith" or
25 whatever.

1 And you can't just change whatever it is, but
2 if it's -- if it's a Yeoman's error, you can
3 memorialize that it was inadvertently either
4 misspoken or transcribed that way. It doesn't
5 change the transcript; it just provides a record at
6 the end of what you meant to say or what was
7 actually there.

8 MR. OLSON: So who does that?

9 MR. CLARKE: Staff would have to.

10 MR. BLOCKER: In this case, each of the board
11 members could receive an errata sheet and then if
12 you notate any -- what you believe is, you know,
13 some type of, you know, change in wording, you
14 can -- again, it does not change the transcript,
15 what it does is provides -- the errata sheet would
16 go at the end and be part of the record. So we can
17 request that for --

18 CHAIRMAN LUDLOW: That is as a preliminary to
19 the actual minutes coming out.

20 MR. BLOCKER: No, ma'am. So the transcript
21 would come out and you would review the transcript
22 as you normally do, review the minutes --

23 CHAIRMAN LUDLOW: Right.

24 MR. BLOCKER: -- and you have an errata sheet
25 where if you notated any --

1 CHAIRMAN LUDLOW: From that.

2 MR. BLOCKER: -- what you believe is the
3 discrepancy, then that would be -- that errata
4 sheet would be put in as part of the minutes. Just
5 basically your version, if there's a -- you know,
6 again, this is not to change the wording; it's
7 like, hey, you know, referencing "tomatoes" instead
8 of "potatoes" or something to that effect. It
9 just -- and just -- just to highlight so it will be
10 clear since we do have a court reporter --

11 CHAIRMAN LUDLOW: Janet.

12 MR. BLOCKER: -- Madam Chair, for some of
13 these ministerial matters, what might be helpful is
14 just to say -- you know, once there's a motion and
15 a second, say, "All those in favor?" That way
16 there's a clear -- everyone say all in favor, that
17 way, the court reporter can just kind of --

18 CHAIRMAN LUDLOW: Right.

19 MR. BLOCKER: -- document that. When we get
20 into some of the more substantive matters, you
21 might have to go through individual votes, just to
22 make sure it's clear.

23 CHAIRMAN LUDLOW: So, do you think -- does
24 everybody on the board think we need the errata
25 sheet? I understand what you're saying.

1 MR. ROBERTS: It's for this kind of
2 circumstance.

3 CHAIRMAN LUDLOW: That Bob has some --

4 MR. ROBERTS: Yes, ma'am. Sometimes it's more
5 important than others. I've read them and just --
6 I thought, well, not a big deal; it doesn't matter.

7 CHAIRMAN LUDLOW: I do, too. Okay.

8 MR. ROBERTS: But sometimes it matters and
9 people want to make sure that it's precise.

10 CHAIRMAN LUDLOW: I see. Okay. Then do we
11 need to vote on that?

12 MR. ROBERTS: No, ma'am.

13 MR. BLOCKER: No, ma'am.

14 CHAIRMAN LUDLOW: Then we have agreed -- the
15 board has agreed that we would get an errata sheet
16 from --

17 MR. ROBERTS: It will come whenever -- however
18 the -- however the transcript is being published to
19 you now, presumably by e-mail, it will include an
20 errata sheet. Typically it's at the bottom and --

21 MR. TOPP: I have a question. Is there a
22 for -- is there a formal form or we just put errata
23 sheet --

24 MR. BLOCKER: No, it's --

25 MR. TOPP: -- and the date?

1 MR. BLOCKER: No, it's -- I'm sorry.

2 MR. ROBERTS: It will come -- I'm sorry.

3 MR. BLOCKER: No, no. I'm sorry. We're
4 both -- we're both very familiar --

5 MR. ROBERTS: It will be --

6 MR. BLOCKER: -- as is Mrs. Liotta.

7 MR. ROBERTS: It's the last page of the
8 transcript and the court reporter knows exactly
9 what we're talking about and she'll --

10 MR. TOPP: Okay. So it's on there.

11 MR. ROBERTS: It's all good. She knows what
12 to do.

13 MR. TOPP: I don't think I ever got that far.

14 CHAIRMAN LUDLOW: I tell you, I go through
15 those minutes, but obviously not as fine tooth as
16 Bob, because I think -- I'm thinking of other stuff
17 in there. Okay. So very good idea, Chad.
18 Anything else --

19 MR. ROBERTS: No, ma'am. Thank you.

20 CHAIRMAN LUDLOW: -- on that?

21 AGENDA APPROVAL

22 CHAIRMAN LUDLOW: Okay. So we have approved
23 the minutes. And the agenda approval? Has
24 everyone looked over the agenda? Would you like to
25 add or change anything?

1 (None.)

2 CHAIRMAN LUDLOW: Agenda is -- do I have to
3 have a motion to approve?

4 MR. TOPP: Yes, ma'am, at this point.

5 CHAIRMAN LUDLOW: I need a motion to approve
6 the agenda?

7 MR. BLOCKER: Yes, ma'am. We kind of threw
8 you to the fire today so just we would ask for a
9 motion to approve the agenda as -- as stated and
10 then a second, and it would be all in favor.

11 CHAIRMAN LUDLOW: Okay.

12 MR. CLARKE: I'll move that we approve the
13 agenda with the one exception, the correction of
14 time of 16:30 to 16:00.

15 MR. TOPP: Yeah, that -- that carried over
16 from the previous one and I didn't change it.
17 That's my error.

18 CHAIRMAN LUDLOW: I missed it.

19 MS. CASH-CHAPMAN: Second.

20 CHAIRMAN LUDLOW: Okay. Thank you. Yes, and
21 I would like to say, thank you for electing me
22 chairman, and, Bob, thank you for --

23 MR. CLARKE: We didn't have a vote. Don't
24 forget to vote.

25 CHAIRMAN LUDLOW: Oh. We have to vote first.

1 MR. CLARKE: Yes, then you can say --

2 CHAIRMAN LUDLOW: Okay. All in favor of the
3 agenda approval with changing the -- the time at
4 the top, say aye.

5 MR. OLSON: Aye.

6 MR. CLARKE: Aye.

7 MS. LIOTTA: Aye.

8 MS. CASH-CHAPMAN: Aye.

9 CHAIRMAN LUDLOW: Aye. Thank you.

10 I would like to say thank you for electing me
11 chairman. No, I did not prepare for it as I have
12 in the past, so I've learned my lesson on that.

13 MR. BLOCKER: You're doing a great job,
14 Madam Chair.

15 CHAIRMAN LUDLOW: I appreciate it. Everybody
16 knows the most important thing to me is this
17 airport, you know. And I -- I would love a
18 cohesive board, everybody working together for the
19 benefit of the airport. That is what, you know, I
20 live, eat and breathe, and for 20 years I came to
21 the board meetings, but I couldn't vote. I was
22 still verbal, but...

23 MR. CLARKE: No?

24 MS. CASH-CHAPMAN: Imagine that?

25 MR. CLARKE: Who would have thought?

1 CHAIRMAN LUDLOW: But that is very important
2 to me. This airport is very very important. And I
3 really appreciate the -- all of you letting me be
4 chairman this year. Thank you, Bob. Thank you,
5 everyone, for voting for me.

6 BUSINESS PARTNER UPDATES

7 CHAIRMAN LUDLOW: Okay. Business partner
8 updates. Mr. Henry Dean. Wee, I get to say that.

9 COMMISSIONER DEAN: A brief couple of points
10 this afternoon and then of course questions, if
11 there are any.

12 You know, the county I think, the current
13 commission, the current staff, is really really
14 committed to and working on economic development,
15 and we're excited about working with Jaime -- you
16 mentioned the meeting later this month.

17 MR. TOPP: Uh-huh.

18 COMMISSIONER DEAN: That we continue to look
19 at the opportunities where we can help. I can't
20 really -- I don't want to give a tickler and then
21 not be able to give you the full details but I'm
22 going to anyway.

23 We're going to -- we have a pretty significant
24 medical complex that's going to be announcing this
25 month locating in the northwest quadrant of the

1 county, and it's -- it's going to be substantial.
2 But I'm sort of restricted by -- the county manager
3 told me I can't say more than that. So I'm --
4 we'll know later this month, but I'm pretty excited
5 about it. It's a big deal and --

6 CHAIRMAN LUDLOW: Dangle the carrot?

7 COMMISSIONER DEAN: Yeah, it's -- but it's
8 coming.

9 CHAIRMAN LUDLOW: Good.

10 COMMISSIONER DEAN: You'll see the
11 announcement this -- this month.

12 And I was also thinking on the way here this
13 afternoon this is such a cool county. When you
14 think about it, I think it's -- I think it's
15 Wednesday and Thursday, I think, that Willie Nelson
16 is going to be at the amphitheatre. I mean, think
17 about that.

18 And over the weekend, Wynton Marsalis was
19 appearing at the Fort Mose -- that we had started a
20 jazz and blues festival at Fort Mose to not only
21 bring in top artists, but to raise money for the
22 construction of the fort that has now been -- the
23 funds have been approved and it will be underway,
24 and it's just less than probably a mile and a half
25 from here --

1 CHAIRMAN LUDLOW: Uh-huh.

2 COMMISSIONER DEAN: -- and beautiful. So I
3 just wanted to highlight those items quickly and
4 answer any questions if you have any.

5 CHAIRMAN LUDLOW: They are really coming
6 along, Fort Mose. They're getting better every
7 year, every year, aren't they?

8 COMMISSIONER DEAN: Oh, it is. Yeah, it's
9 amazing the concerts they're putting on. And now
10 they're actually going to be able to construct what
11 amounts to a replica of the original old fort.

12 CHAIRMAN LUDLOW: Right.

13 MR. TOPP: Yeah, it's going to be great. I
14 want to say -- compliment the Sheriff's Department
15 and the local St. Augustine Police Department
16 because I was driving by there that night, no
17 problem at all. They kept the traffic flowing.
18 It's great.

19 COMMISSIONER DEAN: They know what they're
20 doing.

21 MR. TOPP: Yeah, they do.

22 COMMISSIONER DEAN: They're good. Okay?

23 CHAIRMAN LUDLOW: And thank you, Henry.

24 COMMISSIONER DEAN: And congratulations on
25 your recent election.

1 CHAIRMAN LUDLOW: Dubious honor. Thank you.
2 Business partner updates, Vinny? No Vinny is here?

3 MR. BEYERS: No comment.

4 CHAIRMAN LUDLOW: Jose? Vinny -- oh my God,
5 Vinny is here. Vinny.

6 MR. BEYERS: I'm here but I have no comment
7 other than congratulations.

8 CHAIRMAN LUDLOW: Thank you. Thank you. Oh,
9 darn. That's the first time you've been here and
10 you don't even tell us anything.

11 Okay. Jose Riera for SAAPA liaison.

12 MR. RIERA: Yes. First of all,
13 congratulations on that.

14 CHAIRMAN LUDLOW: Thank you.

15 MR. RIERA: June 15th, we have our second
16 Wings n' Wheels coming up. Last year, we had a
17 really good event and this year, we're expecting to
18 have it bigger and better, so we're hoping that the
19 board will work with us in getting that -- that
20 going. And other than that, those are the good
21 news I have for the moment.

22 CHAIRMAN LUDLOW: Rusty Pilot?

23 MR. RIERA: I'm not involved with Rusty Pilots
24 at the moment, so I really don't know much.

25 MR. CLARKE: SAAPA.

1 MR. RIERA: But that's something I need to go
2 and talk to them.

3 MR. TOPP: That's next week, right, next
4 Saturday?

5 MR. RIERA: The reason I don't go to the
6 Rusty Pilots is I'm really loose on that. You
7 know, I keep flying all the time, so I'm not that
8 rusty, so I don't know much about it. But I'll
9 find out next time for that and let you-all know
10 what's going on.

11 CHAIRMAN LUDLOW: They expect Wings n' Wheels
12 to be bigger bigger and better better.

13 MR. RIERA: Yes, absolutely. So we're looking
14 for volunteers, as well, from the pilot community
15 and we'll be working with the board as well on
16 that.

17 CHAIRMAN LUDLOW: Jose, you're my first one.
18 Would you please state your name and address? I
19 know it's after the fact, but --

20 MR. RIERA: Oh, that is correct. Jose Riera,
21 133 Paranza Trace, St. Augustine, 32095.

22 CHAIRMAN LUDLOW: Thank you. That's for
23 Janet.

24 MR. RIERA: Yes, I should remember that, too.

25 CHAIRMAN LUDLOW: Okay. Thank you. Thank

1 you.

2 MR. TOPP: One side note on what he talked
3 about is Courtney and I talked about that today,
4 because we were informed that we about 150, 160
5 cars showing last year -- well, 161 with your car,
6 I think.

7 CHAIRMAN LUDLOW: Yeah, I know.

8 MR. TOPP: And they're looking for 350 to 400.

9 MR. OLSON: Oh, gee.

10 MR. TOPP: So what we're going to do is we're
11 going to park on the ramp, and Courtney's got it
12 all figured out already and roping it off and
13 closing Taxiway Bravo 3, right?

14 MR. PITTMAN: That's correct.

15 MR. TOPP: So it's going to be great. And
16 that gives parking to the people -- remember they
17 were all backed up all the way down to here, right?
18 So we'll have that.

19 CHAIRMAN LUDLOW: They were backed up -- they
20 were parking out here on Estrella --

21 MR. TOPP: Yeah.

22 CHAIRMAN LUDLOW: -- and walking. But the
23 problem was, some people that parked in the front,
24 left and they were really empty spaces up there but
25 there was no traffic coordinator to say, you know,

1 we have ten spaces or something.

2 MR. TOPP: I was going to -- I'll be
3 mentioning here, but I think that one of us need to
4 be at the first CAP meeting this -- this month and
5 ask for volunteers from CAP, because I know where I
6 grew up up in New Jersey, the Civil Air Patrol was
7 really involved in all that kind of stuff all the
8 time --

9 CHAIRMAN LUDLOW: Yes.

10 MR. TOPP: -- with the traffic and everything.

11 CHAIRMAN LUDLOW: Oh, yes, yes.

12 MR. OLSON: Oh, Madam Chair, I have a question
13 about what's just being discussed.

14 Is there some way that the amount of wheels
15 can be balanced to the wings component? Because
16 last year, it just seemed the wheels were
17 overwhelming virtually everything. And I'm
18 assuming that the ideal thing would be to work
19 toward an event that is really featuring wings and
20 not wheels for our airport, as far as identity and
21 connection with the community.

22 MR. RIERA: Right. Being the first event, it
23 worked really well, and what didn't work in our
24 favor was the weather at the time. We had
25 weather -- because we were planning a fly-in.

1 We were planning a fly-in as well so we can
2 combine both, but because of weather, in fact the
3 storms kind of split and gave us good weather, but
4 the people in the surrounding areas couldn't fly in
5 or fly out, for that matter, after being here,
6 so --

7 MR. OLSON: But the exhibits that were here on
8 the tarmac were great --

9 MR. RIERA: Yeah.

10 MR. OLSON: -- but I guess, again, I'm sort of
11 asking even for identity, it just seems to be that
12 the -- the vehicular, the automobile exhibits
13 overwhelmed the wings exhibit.

14 MR. RIERA: And it did. And I think the
15 initial thing for us was to truly bring in the
16 public, and we used the person in charge of car
17 shows. And so that was the main emphasis, so we
18 got a lot of publicity from the car side. You
19 didn't get a great deal of publicity on the air
20 side.

21 I don't know if y'all remember, is we were in
22 the middle of trying to get things so the airport
23 could be noticed and have more public affairs and
24 bring more people in. But hopefully, this time we
25 will have a combination of both, that we will be

1 noticed more and we will have probably more static
2 displays.

3 However, I think the cars will overwhelm --
4 seems there are more cars on the roads than there
5 are airplanes in that particular case. But we're
6 trying to really -- if we put more ads for the wing
7 side, we could have more airplanes coming in and --
8 and hopefully the weather will cooperate as well.

9 MR. OLSON: Are there financial reas- --
10 reasons that you need that wheels -- I mean, that
11 you need a lot of wheels?

12 MR. TOPP: Mr. Olson --

13 MR. OLSON: Is it overall financing of the
14 event that requires that?

15 MR. TOPP: Yeah, Mr. Olson --

16 MR. RIERA: I'm not sure.

17 MR. TOPP: -- we -- two things.

18 One, last year, there was some 20-plus
19 airplanes that didn't make it because of the
20 weather. But on top of that, we have a plan in
21 place for the advertising and to -- to really get
22 the word out from the wings point of view for
23 this -- this event that's coming up.

24 MS. LIOTTA: So is this designed to be at
25 least revenue-neutral to the airport --

1 MR. TOPP: Yes.

2 MS. LIOTTA: -- or is this revenue-generating?

3 MR. TOPP: Yes.

4 MS. LIOTTA: Neutral?

5 MR. TOPP: Yeah.

6 CHAIRMAN LUDLOW: I don't think we're going to
7 have 300 airplanes, but boy we could shoot for a
8 hundred. We -- it -- the last year was done
9 extremely well. There were no murders. Nobody got
10 run over. You know, it was a really good thing.
11 And so we will just improve on that more and more.

12 MR. RIERA: Yeah, yeah, we will, hopefully.

13 MR. TOPP: Yeah.

14 CHAIRMAN LUDLOW: I agree.

15 MR. TOPP: And we welcome your input,
16 Mr. Olson. That's great.

17 CHAIRMAN LUDLOW: Thank you.

18 Northrop Grumman, Nate?

19 (Not present.)

20 CHAIRMAN LUDLOW: No Northrop Grumman.

21 Mr. Courtney Pittman, director of operations.

22 MR. PITTMAN: Good evening.

23 I've been asked by my company, Robinson
24 Aviation, to stick on a little bit while we're
25 doing the transition until the new manager. So

1 I'll speak on behalf of Robinson Aviation here
2 briefly.

3 All right. So we're in the process of hiring
4 a new individual at the end of this month. She's
5 coming out of Navy. She retires this month. So
6 she'll be coming to us the 27th of February.

7 CHAIRMAN LUDLOW: Naples?

8 MR. PITTMAN: She's -- no, she's coming from
9 Navy Jacksonville.

10 CHAIRMAN LUDLOW: Oh, Navy.

11 MR. PITTMAN: Also, traffic has been ramping
12 up in the tower, as you can see. With the coming
13 off of the Christmas break, the planes have been
14 flying left and right. Traffic, the entire pattern
15 of traffic has increased. The corporate flights
16 have increased. So I ask for the flying community
17 to bear with us because the students are back in
18 school and they are going a hundred percent.

19 And so what we're thinking about is, from a
20 tower perspective -- and, board, if you don't mind,
21 I just want to turn slightly to the side so I can
22 address the people.

23 MR. CLARKE: Sure.

24 MR. PITTMAN: What we're thinking about is
25 doing something that Naples is doing.

1 Naples is doing -- they have issued a NOTAM to
2 where at certain times they do pilot training,
3 pattern work. Because sometimes you notice,
4 especially here in the last two weeks, you'll have
5 five or six aircraft in the hold short ready to go,
6 three sets that are doing touch-and-goes and
7 they're holding up everybody that's trying to park.

8 Everybody wants to get what they need to get
9 done, and I agree with that and we're going to
10 facilitate that. So we might just have to limit a
11 time so that way you can plan accordingly and the
12 students can plan accordingly when are the best
13 times to fly.

14 So eventually we're going to have a -- what I
15 refer to as a town hall meeting and get together
16 with a meeting of the minds and figure out the best
17 way to do it so everyone can achieve what they need
18 to achieve. Thank you.

19 CHAIRMAN LUDLOW: Thank you.

20 MR. RIERA: Sounds great.

21 MR. CLARKE: Thank you.

22 CHAIRMAN LUDLOW: And it might be a good idea
23 to make extra copies of the operations and put out
24 on the sign-in board. It's very impressive.

25 MR. TOPP: All right.

1 CHAIRMAN LUDLOW: Yes. Very impressive. You
2 guys are doing a great job, director of operations.

3 MR. CLARKE: I think Bruce is here.

4 CHAIRMAN LUDLOW: And AOPA, Bruce Kreis isn't
5 here today. Okay. No. Do you have anything to
6 say on that, Jose?

7 MR. RIERA: No, I don't. I have not seen
8 Bruce on that and so I don't have any report on
9 that.

10 CHAIRMAN LUDLOW: Okay. Thank you.

11 OLD BUSINESS

12 CHAIRMAN LUDLOW: Okay. Old business. I -- I
13 don't need to vote on anything yet, right? You
14 guys have to help me get through this one today. I
15 did not prepare. Old business items.

16 MS. LIOTTA: All right. Well, I think I can
17 speak to that one. Again, we don't have a fully
18 formed functioning policy committee, but there was
19 a discussion at prior board meetings about looking
20 at the land lease policy.

21 I know the -- the rent -- the lease policy
22 is -- is a bit of a beast, it's got a lot of
23 facets, but I was -- you know, after discussion
24 with prior board meetings, I did get around to,
25 like, looking at it, just the land lease portion of

1 it --

2 CHAIRMAN LUDLOW: Uh-huh.

3 MS. LIOTTA: -- and what I've done is I've
4 created a rough draft of a document that's more of
5 a structure, bullet points, flow chart kind of
6 like, and I sent that to our counsel to look at
7 just to make sure I'm not goofing something up
8 before bringing it back to the full board.

9 But the thought is to get that reviewed on and
10 have it for -- in advance of the workshop this
11 month so we can get input from the full board
12 before writing it down in any kind of full policy.
13 So it's in process.

14 CHAIRMAN LUDLOW: Good idea. Good -- and
15 thank you. Yes, that was kind of slow getting
16 kicked off, but there was a reason for that. We
17 working on it. Any other comments on the policy
18 committee?

19 (None.)

20 CHAIRMAN LUDLOW: Okay. Update on engineering
21 requests for planning of Northeast AO -- AOA
22 structure build-out? Is that you, Jaime?

23 MR. TOPP: Yep. This is what we talked about.
24 This is this project here, Project 1. It's all
25 included in the package.

1 There is a -- as Mr. Blocker talks about, a
2 red folder, okay? And what the red folder is, late
3 Friday, I received the work orders that go along --
4 if you look at the -- as you go up here, the
5 Project 2 details and integrated facility module,
6 and it lists the grants -- these are things that
7 have been going on -- this has been going on since
8 2021 and we're at the point now to move forward on
9 it.

10 So what we have -- and I'm going to pass this
11 out and I apologize, but I didn't get it until
12 Friday late. And I know we don't like to do that,
13 but -- here, I'll just pass this out.

14 These are the work orders from the engineering
15 firm that has this agreement. And if you want to
16 vote on this today, that's fine. If not, we'll put
17 it off for another month. But it will slow us down
18 some.

19 CHAIRMAN LUDLOW: Well, we didn't have much
20 preliminary workup on this, did we?

21 MR. TOPP: No, no.

22 CHAIRMAN LUDLOW: So this is absolutely the
23 first time --

24 MR. TOPP: Right. This is something that's --

25 CHAIRMAN LUDLOW: -- that we have seen it.

1 MR. TOPP: I guess it's been before the board
2 as early as back in 2021 in April or May.

3 CHAIRMAN LUDLOW: Uh-huh. '21?

4 MR. TOPP: And we talked about it at the
5 workshop the other day. And I think we talked
6 about it at the last meeting where we had that
7 drawing that was up at the road and all that. So
8 this is just a follow-up of it to make it more
9 formal. I don't know if we -- Mr. Singletary would
10 like to spend a little time to explain.

11 MR. SINGLETARY: Yeah, I knew -- so that same
12 map that you were talking about -- I'm Matt
13 Singletary, Passero Associates -- is at the end of
14 this.

15 CHAIRMAN LUDLOW: Matt Singletary with
16 Passero.

17 MR. TOPP: Right.

18 MR. SINGLETARY: Yes.

19 MR. TOPP: This one?

20 MR. SINGLETARY: You can zoom out -- yeah.

21 So, yeah, this was -- I think you spoke on
22 this last month, Jaime. And so, these are two
23 projects which are infrastructure projects, which
24 if you don't mind, I'll go over here again, that
25 will help to allow for development of this whole

1 area between where we are here for Casa Cola Way
2 out to U.S. 1.

3 So one is the roadway project, which I think
4 we've talked about multiple times other than just
5 last month. But this will -- it's an FDOT-funded
6 project. It's in -- some of those pages in this
7 package are the Capital Improvement Plan program
8 printouts from JACIP online. So it's an
9 FDOT-funded project, and it's coming up for
10 construction dollars this summer in the program.

11 So this authorization would allow us to get
12 moving on design of the roadway and all the site
13 investigations that need to be done for that
14 roadway. And that would allow for development of
15 this whole area to begin quicker. So this is the
16 whole Joyce Development lease negotiation property.

17 It would also support hangar development as
18 far as having an access road. It would take the
19 place of Indian Bend Road right here would go away.
20 That would allow for aviation development in that
21 area. This road would take its place in support of
22 both the aviation development and the nonaviation
23 development.

24 So that's the one project. And the second
25 project is the taxiway extension. So the taxiway

1 that's just outside the door here that goes down
2 past maintenance hangars, past Casa -- or stops
3 there now. So this project would extend it down
4 beyond the maintenance hangars farther towards
5 U.S. 1. There's planned box hangars over here, and
6 that would allow those to happen as the next hangar
7 development in that area.

8 So that's -- I mean, that's what these
9 projects are. They are to support development of
10 this whole area. And so there's two work
11 authorizations. One, the roadway is a preliminary
12 design, plus a handful of different site
13 investigations from subconsultants, survey,
14 geotech, environmental, traffic. And then the
15 Taxiway F is a full final engineering design and
16 bidding. So those are the two authorizations.

17 MR. CLARKE: I have some questions --

18 MR. SINGLETARY: Sure.

19 MR. CLARKE: -- for you. You're -- you're not
20 requesting -- the scope of work basic services,
21 have they already been funded, those services?
22 Because I don't see any dollar value connected to
23 Item 1 on Page 2.

24 MR. SINGLETARY: So -- yeah, so the second
25 page of that JACIP, that online report -- so

1 there's two pages for Project 1 and two pages for
2 Project 2. The second page I believe is the
3 funding. So if you look at the bottom -- yeah, so
4 if you -- if you go to the second one, Jaime.

5 MR. TOPP: Working on it.

6 MR. SINGLETARY: Sure.

7 MR. TOPP: Right there.

8 MR. SINGLETARY: So, at the bottom of that, it
9 says State Allocated Funding Summary. So those are
10 the dollars. Like, if you go all the way to the
11 right, the bottom line, those are the tot- -- total
12 dollars that are allocated to this project right
13 now grant funding-wise.

14 So there is a portion, it's an 80/20 split, I
15 believe, so 80 percent from DOT and 20 percent from
16 the Airport Authority. So a total of
17 \$1.281 million.

18 MR. CLARKE: Well, how much are you looking
19 for right now? Because, I mean, in the narrative,
20 I found you have special services that amount to --
21 there's environmental, cultural resources,
22 topographic, geotech, and traffic.

23 MR. SINGLETARY: Oh, I see. Right. So --

24 MR. CLARKE: It amounts to 95,7- -- 973 and
25 then on the second page, estimated cost, Passero

1 will complete the above tasks for a not-to-exceed
2 fee of \$130,973. So --

3 MR. SINGLETARY: Right. The 130, that's
4 those, I guess, five subconsultants plus the
5 Passero fee on top of that. So the large portion
6 of it is all those subconsultants. But, yeah, I do
7 believe that's the total amount, is 130,4 --

8 MR. CLARKE: That's what you're looking for
9 tonight --

10 MR. SINGLETARY: For site investigations from
11 those subs, plus basically not really a full
12 preliminary design, but a preliminary design layout
13 to basically come to an agreement of, you know, how
14 we're going to -- what this road's going to look
15 like.

16 You know, we have the traffic circle. Like,
17 is that included? How's it going to tie in to the
18 planned developments on either side? So we kind of
19 get to that level. Plus we have all the site
20 investigations done, which we need, which would
21 also help for, you know, the -- the overall
22 development of the -- you know, the area that's
23 being leased by the Joyce -- for the
24 Joyce Development.

25 MR. CLARKE: But are we -- we're looking for

1 approval --

2 MR. SINGLETARY: Of 130,000.

3 MR. CLARKE: -- \$130,973.

4 MR. SINGLETARY: That's for the Project 1.

5 MR. CLARKE: Okay.

6 MS. LIOTTA: So that's -- that's Project 1's
7 cost.

8 MR. SINGLETARY: Correct.

9 MS. LIOTTA: I'm seeing here that it's an
10 80/20 split. So how does that work as far as the
11 grant and the cash flow? Is this, like, we get
12 paid back later?

13 MR. TOPP: No --

14 MS. LIOTTA: Is -- you know, are there cash
15 flow impact consideration -- you know,
16 considerations we should be aware of?

17 MR. TOPP: The grants are already in place.
18 So we just file those costs and then they send us
19 the money except for 20 percent.

20 MR. SINGLETARY: Well, so this grant actually
21 is not yet in place. This grant would be coming
22 this summer --

23 MR. TOPP: Right.

24 MR. SINGLETARY: -- is when it would be
25 offered.

1 MR. TOPP: Yeah. There's one great that's
2 already done. The road, I think it's already in
3 place.

4 MR. SINGLETARY: The -- I believe the first --
5 the first amount of money for that is coming --

6 MR. TOPP: Yeah, it's signed off, but it
7 doesn't start until July.

8 MR. OLSON: But the planning and design is
9 current fiscal year, correct?

10 MR. SINGLETARY: We are looking, yeah, to get
11 this authorized now. I'm -- so --

12 MR. TOPP: Correct.

13 MR. SINGLETARY: -- I don't want to speak out
14 of place, but there was some type of this being
15 funded outside of the grant.

16 MS. LIOTTA: Well, my -- I would imagine that
17 that's a discussion that if we -- if the
18 Compass Point --

19 MR. TOPP: Correct.

20 MS. LIOTTA: Am I getting that right? If
21 that --

22 MR. TOPP: Yeah, that did -- that was talked
23 about.

24 MS. LIOTTA: -- actually is signed, that that
25 would be something that they would cover the

1 20 percent or at least some portion of it because
2 they're benefiting from that road.

3 But that's not signed yet, so we're fronting
4 all of these costs until we know that the hotel
5 development is going to happen. Because right now
6 we don't have a signed agreement with them; we're
7 just talk in talks.

8 MR. TOPP: That is correct.

9 MR. OLSON: That's a new twist. I'm not sure
10 I --

11 MS. LIOTTA: Well, we --

12 MR. OLSON: That's the --

13 MS. LIOTTA: I heard that that was -- that
14 that was in the talks, that is a potential term --

15 MR. OLSON: Okay.

16 MS. LIOTTA: -- of their fees --

17 MR. OLSON: Good.

18 MS. LIOTTA: -- is that they -- they kind of
19 carry those -- that portion of the costs.

20 MR. OLSON: Good to know.

21 MS. LIOTTA: Again, it's just a discussion.

22 MR. OLSON: Okay.

23 MS. LIOTTA: I don't know where that is or if
24 that's -- what that's going to look like
25 ultimately.

1 MR. OLSON: So wait now. I'm trying to sort
2 out what's being discussed. The activity related
3 to the contract we're looking at now --

4 MR. SINGLETARY: Uh-huh.

5 MR. OLSON: -- is activity that is to be
6 funded this fiscal year by an FDOT grant and a
7 local match depending on who it comes from; is that
8 correct?

9 MR. SINGLETARY: That is the -- the FDOT grant
10 funding is part of the Capital Improvement Plan
11 program, that is correct, yes.

12 MR. OLSON: Okay. And then my next question
13 is, do -- how confident are we about the
14 construction estimate for this road? Because
15 that's the -- that's the grant period starting
16 July 1, correct? It's the state -- state grant
17 period.

18 MR. SINGLETARY: Right. So, I mean, we have a
19 preliminary construction cost estimate, but we
20 really haven't defined everything that's even
21 included in this project. So we definitely can
22 build -- you know, build the road.

23 There's utilities we want to put in place,
24 too, to go along that roadway. There are some
25 improvements that would have to occur on U.S. 1 to

1 meet FDOT requirements that wasn't really part of
2 what was originally conceived as part of this
3 project. So that's something that we'll have to
4 work through.

5 MR. OLSON: So I guess I have a -- based on
6 what you just said, I have a question --

7 MR. SINGLETARY: Okay.

8 MR. OLSON: -- to Mr. -- Mr. Topp at this
9 point. Are we preparing the state for a possible
10 higher cost that will --

11 MR. TOPP: Yes.

12 MR. OLSON: -- need grant support for --

13 MR. TOPP: We talked to Kyle about that and we
14 also -- I'm also talking to the county.

15 MR. OLSON: Okay. And it seems, again, based
16 on what's just being discussed, the sooner we can
17 get information that would be more accurate from
18 the work in this to make a more accurate cost
19 estimate seems really important. So I'm guess I'm
20 wondering, is there a schedule that this can happen
21 by that would allow us to have information quickly?
22 I mean, what's the timetable, anticipated timetable
23 for this work if it's authorized today?

24 MR. SINGLETARY: So I guess I would just go
25 back. So part of the intent of bringing this

1 authorization to you now, even though the DOT is
2 not -- does not have money available to offer until
3 July --

4 MR. OLSON: Wait. I thought this was -- this
5 was current year.

6 MR. SINGLETARY: So let me --

7 MR. OLSON: I thought you just said --

8 MR. SINGLETARY: So let me -- part of the
9 intent of bringing this to you now is so that we
10 could start some of the work that needs to occur
11 for this road to be built and pretty much
12 accelerate -- you know, we have this development
13 that everybody is trying to work out negotiations
14 for and wants to move forward this.

15 This road is -- we need this in place to allow
16 that development. It would also support the
17 aviation development, like I said. But the intent
18 of authorizing it now would be so that you could
19 get some of these site investigations underway and
20 figure out some of this initial, you know, layout
21 of the road and scoping of the project. And then
22 once that money is in place this summer, you'd be
23 closer to being able to get a final design, you
24 know, bid out so that you can get prices from
25 contractors to build the road.

1 MR. OLSON: And we have grant support for this
2 activity right now.

3 MR. SINGLETARY: Not right now. As you -- we
4 were alluding to a minute ago, I don't know all
5 the -- what all the talks have been, but there's
6 been talk of it being funded through lease payments
7 from the Joyce group, you know, if that is
8 finalized.

9 CHAIRMAN LUDLOW: So right now, we're just
10 voting on paying \$130,000 to do all of the
11 preliminary work and then you present that to us
12 and then we can make changes or --

13 MR. SINGLETARY: Well, I mean, we could wait
14 to start it, but this authorization would allow us,
15 once -- you know, if it is being funded through
16 lease monies, you know, we could start it once
17 that's finalized. But it just allows -- by
18 authorizing this, it allows us to start on the site
19 investigations and the planning as soon as you guys
20 are ready to do that.

21 MR. TOPP: Can I make a comment, please? The
22 whole idea was to get in front of this. You know,
23 eventually when we get in money in July, it helps
24 cover it, right? We are in process of dealing --
25 and I'll have to talk to Mr. Blocker and find out

1 where we are with Compass Point as far as
2 negotiating.

3 MR. BLOCKER: I'm sorry, excuse me. What was
4 that?

5 MR. TOPP: Compass Point, where we are on the
6 negotiation with them. I know that we have
7 something that -- you know, that we've been looking
8 over. Are we any further along on that?

9 MR. BLOCKER: I'm not --

10 MR. ROBERTS: The ball's in -- at this moment,
11 the ball's kind of in their court.

12 MR. BLOCKER: Right.

13 MR. ROBERTS: They -- they've been provided
14 some of the kinds of minimum standards we would
15 need and any kind of arrangement with them, and
16 they're looking over that and trying to conform it
17 with what their expectations are.

18 My -- my sense is that there's going to need
19 to be a little bit of a process to move this,
20 right? So the -- the -- you-all will want to see
21 tangibly what in more concrete terms is being
22 proposed and what the terms are more concretely.

23 And so, the idea was that as those plans would
24 emerge and develop, they would bring you along at
25 the same time and keep you apprised of it, the

1 board, so that it was more of a process. So if
2 there were some midcourse guidance, y'all could
3 make some midcourse guidance about it and not wait
4 till the end.

5 So the -- the clear feedback we've had is
6 don't intake a project and then nine months later
7 come to us with a lease to sign; get us involved
8 in -- as it goes. So, I think that's how this
9 come-along process would be. So it's moving and
10 everybody's doing their own work at the moment.

11 MR. TOPP: All right. Excellent.

12 So basically the decision to be made tonight
13 is, do we want to proceed now with the -- with the
14 understanding that we don't start spending the
15 money, if you will, until we have either the
16 agreement done, or the challenge is that if we wait
17 until July when the funds are ready, that just
18 slows us down four months.

19 MR. OLSON: I --

20 MS. CASH-CHAPMAN: Can I ask a question?

21 So if we don't -- if we hold off -- nothing
22 saying that we have to start right now because it's
23 in front of us, right? We don't have to wait till
24 July, either. We can wait until we're more
25 comfortable maybe with some more solid decisions

1 from everybody else's -- there are parties, you
2 know, that need to do this before we move forward,
3 right? It's not now or July.

4 MR. ROBERTS: And -- and I would say -- one
5 additional comment is that we don't entirely need
6 to link this to the Joyce project. We really
7 don't.

8 If there were no Joyce project, this would be
9 on the drawing board maybe at a more relaxed pace.
10 But the merits of this for increasing our ability
11 to have revenue-generating box hangars and
12 aeronautical development, and also to keep the
13 security posture of the airport intact by allowing
14 communication, and I mean being able to drive a car
15 from one part without all of our employees having
16 to make U-turns on U.S. -- u.S. 1 all day. So the
17 merits of this, I would say, stand on its own, and
18 I would think of it that way.

19 MS. CASH-CHAPMAN: Okay.

20 CHAIRMAN LUDLOW: I would think the 130,000
21 now is -- is really the biggest gist of the work,
22 is to line up the hangars and the road and the
23 taxiway and everything all together, right?

24 MS. LIOTTA: No, this is like preliminary work
25 to do, just the assessments.

1 CHAIRMAN LUDLOW: It's all --

2 MS. LIOTTA: I mean, the road itself, we don't
3 even know how much it's going to cost because the
4 prices always go up. And now it sounds like there
5 may be additional utility work. I don't know if
6 that's going to be required regardless or if that's
7 connected with the hotel development.

8 But it sounds like there's information we
9 don't have yet. And I agree that the merits are
10 there, but in my mind it's we don't know what our
11 cash flow implications or opportunities are because
12 we have a developer at the table. And I would like
13 to see what that looks like and we don't have that
14 right now. We don't know if we could save any cash
15 by how we structure a land deal with Joyce.

16 CHAIRMAN LUDLOW: But -- but like Chad said,
17 irregardless of that, the taxiways and the hangars,
18 you know, that's one of the biggest parts, too.

19 MS. LIOTTA: Well, I think it's a matter of
20 when not if because I agree with the merits in my
21 mind, but it's like we -- money's not showing up
22 till July. We don't know what the total cost is
23 going to be. We don't know how much of that cost
24 that the hotel development might be able to offset,
25 you know, as far as cash flow. And of course it

1 will be a rent credit or something, I would
2 imagine, so they'll get benefit.

3 But we're all speculating right now what --
4 what that looks like. And I -- while I can
5 appreciate that, you know, people don't necessarily
6 want to delay, I think there's a reason to here to
7 get further information.

8 MR. OLSON: Yeah. And the possible other
9 benefit of delay is that this activity could be
10 folded into the grant that would be available in
11 the grant period beginning July 1st, right? The
12 FDOT --

13 MR. TOPP: Well, it is part of the grant.

14 MR. SINGLETARY: So traditionally that's how
15 it's done --

16 MR. OLSON: Wait.

17 MS. LIOTTA: It's -- it's a grant --

18 MR. OLSON: I thought we just heard that --

19 MS. LIOTTA: The grant doesn't exist yet.

20 MR. TOPP: No, the grant exists; it just
21 doesn't trigger until July.

22 MS. LIOTTA: So it's confirmed that the money
23 is definitely coming in July.

24 MR. SINGLETARY: Yes.

25 MR. OLSON: But --

1 MR. TOPP: Yes.

2 MS. LIOTTA: Okay.

3 MR. OLSON: -- most government grants that I'm
4 aware of, you can't start spending money until you
5 have the actual grant agreement signed.

6 MR. SINGLETARY: That's how the FDOT grants
7 work. If -- you can't -- it's not reimbursable for
8 work we do now --

9 MR. TOPP: Until after --

10 MR. SINGLETARY: -- until --

11 MR. TOPP: -- the grant's executed.

12 MR. OLSON: Do we have a signed grant
13 agreement?

14 MR. TOPP: Yes.

15 MR. OLSON: We have a signed grant agreement?

16 MR. TOPP: I'll check and make sure.

17 MR. OLSON: I'm surprised that we would have
18 an award of a grant in a fiscal year that doesn't
19 begin until July 1st, based on my --

20 MR. SINGLETARY: We don't have a signed grant
21 agreement yet.

22 MR. TOPP: No, we have -- we have the grant.

23 MR. SINGLETARY: The grant for this project,
24 the money is allocated to be offered --

25 MR. TOPP: Right.

1 MR. SINGLETARY: -- in July.

2 MR. TOPP: Correct.

3 MR. BLOCKER: Madam -- Madam Chair, if I
4 could.

5 CHAIRMAN LUDLOW: I'm sorry. Yes.

6 MR. BLOCKER: Thank you.

7 So, I think -- I think what's important, like
8 Mr. Roberts stated, so I think y'all as a board
9 have to evaluate this independently of the
10 development proposal we have.

11 It's very common with these type of
12 proposals -- you know, these don't happen
13 overnight; there's a lot of work that goes into it.
14 Mr. Topp is working hard on it, but there's also a
15 lot of work that goes into it.

16 We're not -- we're not going to rush anything.
17 We're going to make sure -- we're dealing with
18 public property, public resources. We're going to
19 make sure -- the developer has some requirements
20 out. We'll work with them to get that. This is
21 really independent.

22 I think this is an opportunity for y'all to
23 consider getting ahead of a -- something that was
24 already coming into the airport. If there's
25 discomfort in doing that now, you know, just

1 because we're not sure we have, you know, a signed,
2 approved grant or some other questions, we can
3 delay this.

4 I think what's important is that Mr. Topp
5 wanted to bring this to y'all as soon as he became
6 aware of it to give y'all as a board the discretion
7 to make a decision. If we need to --

8 MR. TOPP: Correct.

9 MR. BLOCKER: -- hold off on this, there's
10 no -- there's no rush here.

11 MR. TOPP: No.

12 MR. BLOCKER: This is just simply something we
13 wanted to bring to y'all. We're not going to rush
14 any of these processes. We have -- there's a lot
15 of due diligence that we're still in.

16 So the only -- the only people driving this
17 train are y'all as a board. So we can -- y'all can
18 defer making a decision on this. If y'all decide
19 to make a decision, we can get a head start on some
20 of this. But we can -- this is purely I think --
21 you know, Mr. Topp reached out and wanted to make
22 sure that he was bringing this to y'all as soon as
23 it came to his attention, so is that -- is that
24 fair, Mr. Topp?

25 MR. TOPP: That's correct. And the grant --

1 I've seen the grant. I mean, I've looked at it and
2 it's in our schedule, but you're -- but to
3 Mr. Olson's part and Mr. Singletary's point, that's
4 correct. We will get the actual hard grant for me
5 and us to approve some time just before July.

6 MR. CLARKE: I have a question for Mr. Topp.

7 If -- if Joyce Development were all of a
8 sudden to -- something drastic happened and they
9 withdrew, would -- would the investment of these
10 funds in that project, are they necessary for other
11 development, somebody else would come in and want
12 that property?

13 MR. TOPP: Yes.

14 MR. CLARKE: Would this -- this would be
15 necessary, this -- all this work?

16 MR. TOPP: Correct.

17 MR. OLSON: Yeah, it sets it up, it
18 consolidates the plan.

19 MR. CLARKE: And the second question is --
20 maybe this is for Matt. If we -- if we delay this
21 for a month, is that -- does that delay the work
22 that you're doing, you know, this background
23 information?

24 MR. SINGLETARY: It -- we can wait. I think
25 kind of like has been voiced by Mr. Blocker and

1 Mr. Topp, is that just if you authorize us to move
2 forward, that just allows the whole process to kind
3 of get a --

4 MR. CLARKE: Faster.

5 MR. SINGLETARY: -- head start and you're
6 closer down the road when you have the DOT money,
7 for example, to be closer to being able to build
8 something. But, no, I mean, we can -- it doesn't
9 have -- there's no decision that has to be made as
10 far as we're concerned right now.

11 MR. OLSON: Okay. I have one more question.
12 Could you go back to your site map?

13 MR. SINGLETARY: Sure.

14 MR. OLSON: I don't know who's controlling
15 that. I had a question about -- there.

16 Okay. Is this road construction project,
17 whenever it happens, going to begin -- and we're
18 closing other road from public access. When -- is
19 it going to begin to impede access to one or more
20 of the privately owned parcels that the airport no
21 longer -- has not yet acquired?

22 MR. SINGLETARY: No, because we wouldn't be --
23 we wouldn't be -- we wouldn't be impeding access to
24 any -- any parcel. We certainly could --

25 MR. OLSON: So the project can be completed

1 and we still can -- we're not impeding access with
2 a completed project.

3 MR. SINGLETARY: Right. So when this road is
4 first constructed, Indian Bend does not immediately
5 have to -- it wouldn't immediately be demolished or
6 anything. But eventually, like, if you look at the
7 master plan, the Airport Layout Plan over here,
8 there's several hangar rows which --

9 MR. OLSON: Yeah.

10 MR. SINGLETARY: -- once all that's built,
11 Indian Bend would have to go away.

12 MR. OLSON: But the --

13 MR. SINGLETARY: But that wouldn't happen
14 until, like, these parcels that the Authority
15 doesn't own are purchased.

16 MR. OLSON: The Joyce proposal involves the
17 consolidating of the frontage along U.S. 1 -- no,
18 further up.

19 MR. SINGLETARY: So the Joyce area is here --

20 MR. OLSON: No, I don't believe so. I
21 believe --

22 MR. SINGLETARY: It is. So this is Casa Cola
23 Way. It turns into Second Street. You know,
24 here's Indian Bend Road. This is the -- the blue
25 line is the property of the Airport Authority now.

1 So the hotel would sit like over here, per the
2 concept, two restaurants and an office.

3 MR. OLSON: Oh.

4 MR. SINGLETARY: Yes.

5 MR. CLARKE: So the bold -- the bold lines are
6 what is part of this project here.

7 MR. SINGLETARY: So the bold lines --

8 MR. CLARKE: So including the Taxiway F
9 extension --

10 MR. SINGLETARY: Yeah, the bold, like the red
11 was intended, yeah, to give like kind of a project
12 area for this roadway. However, the site
13 investigations that we're talking about extend
14 beyond -- you know, it would encompass a larger
15 area that would include the Joyce lease area and --

16 MR. OLSON: What is the road -- so the Joyce
17 proposal does not extend north along U.S. 1 to any
18 further than -- what's the road that you're
19 closing?

20 MR. SINGLETARY: Yeah, no, it doesn't go
21 beyond Indian Bend.

22 MR. OLSON: Is that correct? I was not aware
23 of that.

24 MR. CLARKE: It's been that way.

25 MR. OLSON: Really?

1 MR. CLARKE: The whole time, yeah.

2 MR. SINGLETARY: So, do you remember the
3 rendering with the traffic circle and all that?

4 MR. OLSON: No, because --

5 MR. SINGLETARY: No?

6 MR. OLSON: -- it was on a screen behind me.

7 MR. SINGLETARY: Well, anyways, that was this
8 road. And the layout is you have the hotel with
9 all the parking on this side of the road plus the
10 restaurants down along U.S. 1 and then on the other
11 side of the road, you have an office development.

12 MR. CLARKE: Where would the traffic circle be
13 met?

14 MR. SINGLETARY: I mean, it was somewhere in
15 this area --

16 MR. CLARKE: Okay.

17 MR. SINGLETARY: -- between the two sides.
18 Like I said, that's something we have to sort of
19 work out what that actually would be.

20 MR. CLARKE: But the other line to the -- the
21 left, that's the extension of Taxiway F.

22 MR. SINGLETARY: Yeah, so the blue was
23 intended to be like a boundary around the other
24 taxiway extension project --

25 MR. CLARKE: Okay.

1 MR. SINGLETARY: -- which were Taxiway F. So,
2 yeah, this is Taxiway F, which goes up, you know,
3 this way --

4 MR. CLARKE: So we're going to develop it
5 anyway.

6 MR. SINGLETARY: -- past the conference
7 center.

8 CHAIRMAN LUDLOW: I like extending the
9 taxiway, I like having the hangars, and I like the
10 road -- the road's been, you know, on our books for
11 a long time.

12 MR. CLARKE: Madam Chair, I want to make it
13 clear for the record I'm in favor of getting in
14 front of this project and I'd be in favor of
15 approving this tonight.

16 CHAIRMAN LUDLOW: Approving the \$130,000
17 preliminary -- what --

18 MR. SINGLETARY: There's two work orders.
19 That's one associated --

20 MR. TOPP: Yeah, there's another one --
21 there's another one for \$85,000.

22 CHAIRMAN LUDLOW: Oh, okay.

23 MR. SINGLETARY: That's for design and bidding
24 of the taxiway.

25 MR. TOPP: Right.

1 CHAIRMAN LUDLOW: Okay. So -- so 130 and 85.
2 Well, I realize nothing can be done until you do
3 the base work.

4 MS. LIOTTA: I have a question. I -- I don't
5 know if we're kind of discussing both intermingled
6 or if we're keeping Project 2 separate, but I --
7 you know, that Project 2 is FAA, it's not state.
8 What's the status of the grant with that, as far
9 as...

10 MR. TOPP: That is scheduled.

11 MR. SINGLETARY: So we need --

12 MR. TOPP: Go ahead.

13 MR. SINGLETARY: We need to make a grant
14 application, but there is -- not through the
15 standard FAA funding program, there's a
16 supplemental program --

17 MR. TOPP: Yes.

18 MR. SINGLETARY: -- that is occurring between
19 fiscal years '22 through '26. They call it BIL
20 funding. So that money is available to the airport
21 for projects that are eligible, which the taxiway
22 extension we believe is. So we have -- we'd have
23 to submit an application to the FAA for those
24 funds, but that is the intended funding plan.

25 MS. LIOTTA: So it's not -- is it guaranteed

1 as long as the application meets certain
2 requirements or is this a maybe we'll get the
3 funding, maybe we won't?

4 MR. SINGLETARY: It's guaranteed money as long
5 as it meets the eligibility requirements.

6 MS. LIOTTA: And when would the -- is the
7 project to -- work order description required to be
8 able to make that application?

9 MR. SINGLETARY: So we wouldn't be able to
10 submit a final application until we have -- so the
11 intent is that we'd submit it for design and
12 construction.

13 So we wouldn't be able to submit that until we
14 have bid prices back from contractors. So this --
15 this would be design and bidding, which we then
16 could bid the project, get prices in, and then
17 submit a final grant application to the FAA.

18 MS. LIOTTA: So the Project 2 work order is
19 necessary information to have to get that grant
20 application in.

21 MR. SINGLETARY: Yes.

22 MS. LIOTTA: Okay. Remind me again because
23 it's not -- what was the bid 2 total price -- or
24 Project 2?

25 MR. SINGLETARY: 85,000.

1 MR. TOPP: 85,000. It's on Page 3, I think it
2 is, of the second package.

3 MS. LIOTTA: And that'll be -- since that's
4 like a 90 percent cover by the FAA, we would see
5 recovery of most of that once the process is all
6 done.

7 MR. SINGLETARY: Yes.

8 MS. LIOTTA: I do note that you say you
9 believe that this would be eligible. Like, what's
10 the level of confidence on that?

11 MR. SINGLETARY: Pretty high confidence,
12 but --

13 MR. TOPP: Yeah, we had a -- if you want to
14 talk to them about the meeting we had with the FAA
15 about the BIL funding and they were asking us when
16 are you going to get your application in because
17 this is -- we can do it. So a pretty high level of
18 confidence.

19 MR. SINGLETARY: I'd agree with that.

20 MR. WENTE: May I speak to that? My name is
21 Brad Wente. I'm with Passero Associates, the
22 office manager next door. I just wanted to jump
23 in.

24 We would not -- Passero would not spend any
25 dollars until -- we're in constant communication

1 with the FAA, Hilary Maull, the grant people.
2 Whatever we do, what Matt's saying is, yes, the
3 information is necessary to get a bid so -- because
4 they will not award a contract unless we have hard
5 numbers from a contractor.

6 Your dollar amount is a little bit less than a
7 million dollars a year. This would be Year 3 of
8 the BIL program. So there's -- there's some
9 sufficient money in there in Years 4 and 5 if we
10 needed to get that.

11 But my point, I just wanted to jump up, it's
12 90 percent federal dollars. It's basically
13 guaranteed. The FAA has seen this sketch. They're
14 going to -- and we're not going to move forward
15 with it unless they have basically blessed it ahead
16 of time. This is not like, oh, my gosh, let's just
17 hope for the best and hope it works out. That's
18 not --

19 MR. TOPP: Build it and they will come.

20 MR. WENTE: -- what we're talking about.

21 MR. TOPP: Right.

22 MR. WENTE: I just wanted to point that out.

23 Thank you.

24 CHAIRMAN LUDLOW: Right, right.

25 MS. LIOTTA: Well, we -- we need to ask,

1 right, before we --

2 MR. TOPP: Ax. You've got to ax to be sure,
3 right?

4 CHAIRMAN LUDLOW: Well, any other discussion
5 for Matt?

6 (None.)

7 CHAIRMAN LUDLOW: Okay. Do we need to vote
8 on -- any more discussion from those -- so I get
9 discussion from the board and then I get a first
10 and second and motion and then we get public
11 comment?

12 MR. BLOCKER: Yes, ma'am, that's correct.

13 CHAIRMAN LUDLOW: So, if there's no more
14 discussion on the board, do I hear a motion to
15 accept the hundred -- yes, Jeremiah?

16 MR. BLOCKER: Well, so you have -- you have
17 two. You have 85,000 and --

18 CHAIRMAN LUDLOW: To accept the 130 and the
19 85,000 on -- that's for the preliminary --

20 MR. OLSON: You mean authorize, right?

21 CHAIRMAN LUDLOW: Authorize.

22 MS. LIOTTA: I would suggest we bifurcate
23 those. These are two different proposals and I
24 think we can vote on them separately.

25 CHAIRMAN LUDLOW: Okay.

1 MR. BLOCKER: So we need a motion and second
2 for both.

3 CHAIRMAN LUDLOW: Okay.

4 MR. BLOCKER: But you can have public comment
5 all together.

6 CHAIRMAN LUDLOW: Okay. So --

7 MR. CLARKE: Well, I'll move that we accept
8 the first proposal for \$130,973.

9 CHAIRMAN LUDLOW: Any second? I'll second it.
10 I can second it, right?

11 MR. BLOCKER: Yeah.

12 CHAIRMAN LUDLOW: Okay. So -- and then public
13 comment?

14 MR. BLOCKER: Yes, ma'am. And you can allow
15 public comment for both discussion, just to move
16 things --

17 CHAIRMAN LUDLOW: Okay. Anybody want to talk
18 about the 130 and the 85, you can -- stand up.

19 MR. RIERA: Jose Riera, 133 Paranza Trace.

20 Looking at this, it's like cultural
21 developments and studies take quite a long time.
22 If we wait till July, we're going to be eight
23 months behind the ball.

24 CHAIRMAN LUDLOW: Right.

25 MR. RIERA: So I really suggest that we

1 consider that and vote and approve simply because
2 we're going to be gaining some momentum.

3 I've been involved in some projects in which
4 we found a jar. Where does it come from? All of a
5 sudden everything comes to a halt because whatever
6 the jar -- you know, the cultural development
7 especially in this area.

8 And so, if we don't, that's going to -- you
9 know, we don't know what's going to happen. That
10 may delay it even further than what we think. So
11 we need to stay -- we need to be one step ahead of
12 that.

13 So I would suggest that we really consider and
14 get on this and start approving so we can be ahead
15 of the game. Otherwise we're going to be waiting,
16 probably waiting another five years for a hangar.
17 I don't know about you guys, so...

18 CHAIRMAN LUDLOW: I agree. We can't get
19 anything done till the preliminary work is done.
20 Okay. Any other public comment on this?

21 (None.)

22 CHAIRMAN LUDLOW: Public comment? Okay.
23 Board comments?

24 (None.)

25 CHAIRMAN LUDLOW: So do we need to vote? We

1 have a motion and a second. So we need to vote.
2 Everyone in favor of voting for the \$130,000
3 project money authorizing --

4 MR. OLSON: I think you should have a call
5 vote on it.

6 CHAIRMAN LUDLOW: You suggest that?

7 MR. OLSON: Yeah.

8 CHAIRMAN LUDLOW: Okay.

9 MR. ROBERTS: On Project Number 1.

10 CHAIRMAN LUDLOW: Michelle?

11 MS. CASH-CHAPMAN: God, I hate being first.
12 Aye.

13 CHAIRMAN LUDLOW: Pardon?

14 MS. CASH-CHAPMAN: That was me saying yes.
15 Aye.

16 CHAIRMAN LUDLOW: Okay. She votes for it.

17 MR. CLARKE: Aye.

18 CHAIRMAN LUDLOW: Aye for it. Bob?

19 MR. OLSON: I -- I can't vote for that now. I
20 vote no because I feel we need the -- the cost of
21 authorizing this work now without it being grant
22 available is -- is -- doesn't buy a huge amount of
23 benefit and it's not justified.

24 My broader concern is that we're making too
25 many decisions without further reflecting on the

1 budget implications of those decisions. So I have
2 to vote no on this. I think that if we could do
3 the project July 1st, we have a grant agreement, we
4 go ahead and F -- and FDOT does 80 percent of it,
5 great, that's the time to do it.

6 CHAIRMAN LUDLOW: Jennifer?

7 MS. LIOTTA: Well, I mean, there's already
8 enough votes for this to pass, but I can go on
9 record and say I agree with Bob.

10 There's a -- there's a notable cash hit to --
11 to pay for this now and not have ability to get any
12 of it back until Q what -- almost Q -- into Q-2
13 calendar year. So I'm also a no. I don't --
14 because I don't think it's necessary.

15 CHAIRMAN LUDLOW: Okay.

16 MS. LIOTTA: I don't see the benefit.

17 CHAIRMAN LUDLOW: Thank you. Well then, my
18 vote is last and I vote for it, because in my mind,
19 nothing can be done until we get the base working.
20 So that means three to two and the \$130,000 passes.

21 Now we bring up the 85,000?

22 MR. BLOCKER: This would be Motion Number 2.

23 CHAIRMAN LUDLOW: This will be motion -- okay.
24 Motion Number 2 for the 85,000. Does anybody -- do
25 I have to do a call vote on that?

1 MS. LIOTTA: Well, first we need a motion. So
2 I'll --

3 MR. BLOCKER: I think so.

4 MS. LIOTTA: -- move that we approve the
5 application for funding of Work Order Number 2.

6 CHAIRMAN LUDLOW: Okay. Thank you.

7 MS. CASH-CHAPMAN: I'll second.

8 CHAIRMAN LUDLOW: Okay. A motion and a second
9 to approve the 85,000 for the work paid. All vote?

10 MR. OLSON: I just have a question. This --
11 just to clarify, this is the FAA grant.

12 MR. TOPP: Correct.

13 CHAIRMAN LUDLOW: Yes.

14 MR. OLSON: And this will be grant supported
15 if we approve this -- whatever we're approving now,
16 \$75,000 will be grant supported by FAA. Okay.
17 Okay.

18 CHAIRMAN LUDLOW: Okay. Vote?

19 MS. LIOTTA: Public comment?

20 MR. BLOCKER: So we took care of public
21 comment during the first part.

22 MS. LIOTTA: Okay. That was -- oh, sorry.
23 Excuse me.

24 CHAIRMAN LUDLOW: Okay. Okay. Jennifer votes
25 aye for the 85,000. Bob?

1 MR. OLSON: Aye.

2 MR. CLARKE: Aye.

3 MS. CASH-CHAPMAN: Aye.

4 CHAIRMAN LUDLOW: Aye. Unanimous. So the 130
5 motion one and motion two passes. Thank you, Matt.
6 Thank you, Brad, for getting up. We don't get to
7 hear from you very often.

8 MR. WENTE: Well, Andrew and Matt do excellent
9 jobs.

10 CHAIRMAN LUDLOW: Okay. So next on the agenda
11 is Michael Baker in-process weekly meetings. Who
12 speaks to that? Do you speak to that, Jaime?

13 MR. TOPP: Yeah, I certainly will. Well,
14 actually, these -- this -- the second bullet is --
15 we're now coming to the second bullet --

16 CHAIRMAN LUDLOW: Great.

17 MR. TOPP: -- okay? Which includes Passero
18 in-process weekly meetings.

19 This has to do with the northeast AOA,
20 all right? And in the last -- I think it was in
21 the board meeting or the workshop that we had, we
22 talked about that I should get the other
23 engineering firms involved in this concept.

24 So, with Passero and Michael Baker, we're
25 meeting weekly on that and they're working really

1 hard on it every Wednesday. I did -- we did have
2 to cancel last Wednesday's meeting, but we talked
3 on the phone. Pond declined. They didn't want to
4 do it for free -- or not for free, but as a -- what
5 would you call it?

6 CHAIRMAN LUDLOW: Water retention?

7 MR. TOPP: You know, building business, right?
8 By doing that, you could get business, right? So
9 business development. And they said no, they
10 wouldn't be able to do that for us. But anyway, we
11 have Michael Baker.

12 CHAIRMAN LUDLOW: Right.

13 MR. TOPP: They've done a real good job of
14 meeting with us and also Passero. And we're
15 working on that. So as that moves along, I should
16 have a bigger breakout of the -- the overall costs.

17 Basically the concept is, is what does it take
18 to become shovel ready? What grants do we need?
19 What grants do we have? The -- the legal team has
20 been working on the -- the Gun Club Road project,
21 and -- or not Gun Club Road, the Gun Club property,
22 and the ball is kind of in their court right now.
23 Is that correct, Mr. Roberts?

24 MR. ROBERTS: Yes.

25 MR. TOPP: And they're getting it appraised,

1 their own independent appraisal on it.

2 And so anyway, that's all. Just wanted to
3 give you an update. And when I have the reports
4 back from both engineering firms, I'll put --
5 probably what will happen is that I'm hoping to
6 have something by the next workshop that we can
7 kind of noodle with first and then we can bring it
8 and do it in an official board meeting.

9 CHAIRMAN LUDLOW: And I would like to clarify
10 to everyone. The Gun Club property, the part we're
11 interested in is in excess of the club and the
12 firing range. That's going to stay. That doesn't
13 change.

14 MR. TOPP: That is correct.

15 CHAIRMAN LUDLOW: Right.

16 MR. TOPP: And one of the things that was done
17 when that was initially looked at, and
18 Mr. Singletary can back this up, is that the -- the
19 road was actually moved a little further to the
20 west to give them even more of a buffer for the
21 Gun Club's venue for the weddings and all those
22 things that they do and all the foliage that's
23 between it. Is that correct?

24 MR. SINGLETARY: That's correct.

25 MR. TOPP: Yeah. Okay. So we're working with

1 them and we'll get there. It's just a function
2 of -- of these gentleman are taking their time, but
3 we'll get there.

4 CHAIRMAN LUDLOW: Okay. So who is -- if we're
5 having a problem with sound, is that from your end
6 or John's end? Because we're getting notices that
7 the sound isn't good and it's sporadic. Is that
8 you, John?

9 MR. AZULA: It's fixed.

10 CHAIRMAN LUDLOW: But -- you fixed it? Okay.
11 Thank you. Because I read these comments that come
12 in.

13 MR. TOPP: I gave him a big hammer from my
14 trunk before we got started.

15 CHAIRMAN LUDLOW: Thank you.

16 MR. TOPP: Okay. The -- that's all on the
17 old. And the reason I put this whole Project 1 and
18 2 in the old business is because we've talked about
19 these roads and those things a few times. That's
20 it on that. Can we go to the new?

21 NEW BUSINESS

22 CHAIRMAN LUDLOW: Okay. New business.
23 Collaboration of St. Johns County and
24 Airport Authority.

25 MR. TOPP: Right. As you all know and

1 Mr. Dean has mentioned it before, he and I have had
2 several meetings. He spent more than what he
3 planned to in my office a couple of weeks ago last
4 Friday -- not last Friday, the Friday before last.
5 And we've talked about several different things,
6 including he was nice enough to volunteer to get --
7 to take me out and meet with the folks from the
8 Water Management District with the chairman of that
9 program. So we're working on that.

10 And then also, Ms. Liotta -- Liotta, sorry,
11 and Mr. Blocker asked us to set up a meeting with
12 the chairman of the Board of County Commission. It
13 was scheduled for last week, but her -- her son or
14 daughter, I'm not sure which it was, was sick and
15 she had to cancel, and it's been rescheduled for --
16 for this week, right?

17 ASSISTANT: Yes.

18 MR. TOPP: So we'll report back on that.

19 We are working on a lot of different things.
20 I put an agenda together for that meeting. I was
21 going to send it out that morning, but then it got
22 canceled. So I'll send it out just this week.
23 Please look at it and feed me back if there's
24 anything else we want to talk about at that
25 meeting.

1 MS. LIOTTA: I'll look at it tonight, since
2 the meeting's tomorrow.

3 MR. TOPP: I'm sorry?

4 MS. LIOTTA: I'll look at it tonight. The
5 meeting's tomorrow.

6 MR. TOPP: Yeah, you're right. So I'll get it
7 out tonight. Okay. So, that's it on the new
8 business.

9 SPECIAL REPORT BY EXECUTIVE DIRECTOR

10 CHAIRMAN LUDLOW: Okay. Special report by
11 executive director on security initiative.

12 MR. TOPP: Okay. This is two parts. I will
13 give the overview briefing and then -- then we will
14 hear from Mr. Roberts about some additional items.

15 We need -- what we found over the last seven
16 months since I've been here -- and thank you again
17 for letting me continue on. I am having a good
18 time. It's a lot of work, but it's great and it's
19 great working with y'all. It's kind of a
20 culmination of what I've been doing for the last 30
21 some-odd years to be able to take all that
22 knowledge and put it into this and make this a
23 bigger and better place.

24 One of the things that's been very apparent to
25 me is that -- now if your dad -- my dad always said

1 if you can't say anything good about anybody, don't
2 say -- say anything.

3 I'll just say that there is not a very strong
4 culture of security in the perimeter of the
5 airport; okay? And there are things that have --
6 and I don't know if it came in that -- that little
7 cover letter that comes from the -- from our
8 friends at the DHS, but with the little circle on
9 it.

10 Basically, we can't talk about a lot of the
11 things that are on there especially publicly
12 because that lays out data that would be eligible
13 to anybody listening to this, saying, oh, they have
14 a problem over here, we can sneak in over there,
15 that kind of thing. So we can't talk about it like
16 that.

17 But I want you to know that we're working very
18 hard on making sure that this tightens up. And as
19 I like to say, we're yanking a knot in the chain,
20 okay? Literally in some cases there is a chain.
21 The -- the new fence project that's going in,
22 there's a lot of things that have been done to
23 mitigate some of the problems.

24 The problems are -- and for those of you that
25 have flown into FBOs, okay, Vinny and his team are

1 very good about the ladies -- when you walk in the
2 front door and you walk up those steps and you
3 start heading to go out into what we call the AOA,
4 the airport operating area, (indicating) you're
5 stopped. You can't even open the door, right,
6 until somebody says, "What airplane are you with?"
7 they verify it, then they push the button, and most
8 of the time they get somebody to escort you to your
9 airplane. Go ahead, were you going to say
10 something? No, I'm sorry.

11 And -- and a lot of FBOs that I've been to in
12 my travels flying for over 60 years, same thing.
13 It's really good and really good safety. And you
14 know that it's not -- yes, we have to be sensitive
15 to today's times with terrorism and all those
16 things that are going on, but it's also for safety.

17 You know, the last thing we need is for
18 somebody to walk out there -- you can't see a
19 spinning propeller, especially when -- certain
20 light ways. And unfortunately for me, I've
21 witnessed somebody walking into a propeller. It's
22 not pretty, okay, by any stretch of the
23 imagination. I've also witnessed somebody getting
24 sucked into a jet engine twice. It's not fun. And
25 especially for the person that got sucked in,

1 right?

2 It's very important to secure the airport.
3 And we have -- because the airport is the way it
4 is, we have a lot of buildings where they're
5 businesses and they're open in the morning or
6 during the day, and they can walk in the business
7 side, but the other side, like this door right
8 here, that's the AOA out there, right? In theory,
9 somebody could walk through that door, put a rope
10 around that fence there, and drop onto the AOA and
11 walk out.

12 CHAIRMAN LUDLOW: The aircraft operating area.

13 MR. TOPP: Area, right.

14 CHAIRMAN LUDLOW: AOA.

15 MR. TOPP: Right. Airport operating area.

16 CHAIRMAN LUDLOW: Okay.

17 MR. TOPP: So it's really important that we
18 focus. And Mr. Pittman has put a letter together.
19 We're going to start -- it's more -- it's not
20 for -- we're really not that concerned about the
21 folks that operate in the T-hangars, in that area.
22 It's more the perimeter that we're worried about.
23 But we'll sneak around and check on the folks in
24 here, too.

25 But I -- in fact, at the SAAPA meeting

1 Saturday, I asked for volunteers to help us do
2 this, to go out there, dress in clothes or
3 whatever, and do intrusion tests. You know, walk
4 out and try to make an intrusion, try to get
5 through the gate.

6 I will tell you what's really interesting --
7 and that's another something that Courtney and I
8 are going to work on. Courtney and I went to
9 Naples airport a couple of Mondays ago. We flew
10 down there and we met with the executive director
11 and the director of operations. And those two
12 gentlemen are career aviation executives. And they
13 do something very interesting.

14 Once or twice a month, they have a
15 collaboration with Punta Gorda Airport, with
16 Marco Island Airport, and one other -- I can't
17 remember the other airport. But what they do is
18 they trade off and they don't tell anybody
19 anything, they report subsequently, they go out,
20 you know, dressed in just street clothes or
21 something, and try to get into the airport. And
22 they -- they work with each other. And then
23 afterwards, they have a little meeting and say,
24 hey, this is what we found.

25 So they're keeping the collaboration going and

1 making sure that their airports are secure. More
2 secure than if you had TSA on the airport, is their
3 goal for D -- you know, for DHS.

4 And Mr. Riera and I have talked about this
5 quite a bit because both of our careers have been
6 involved. It's important, folks. Whether we have
7 TSA here or not, we need to make sure the airport
8 is secure. And that's basically what I wanted to
9 say. And I know Mr. Roberts had a couple of things
10 to say subsequent to that. Does anybody have any
11 questions for there?

12 MR. PITTMAN: If I may before Mr. Roberts
13 begins.

14 So, first off, do not look at this as punitive
15 in nature. One, it gives me an opportunity to go
16 around and meet each of you and talk to you and see
17 what's going on in your hangars. You get to know
18 what's going on with me. Mine is the director of
19 operations. I don't want to just sit in my office
20 and hide out. I want to drive around and get to
21 know you all.

22 And also, it's a training opportunity, because
23 hey, I'm learning a lot sitting in this seat now
24 that's being required from a security position.
25 You might not be aware of it. You might have

1 watched the video, took the test, and moved on,
2 right? I'm not saying that you don't care; just
3 life happens and every makes a mistake.

4 So it gives me an opportunity to have a
5 conversation with you, train you, and you can also
6 train me. You know, we can just get into, like
7 Mr. Topp said, a culture of safety, security, and
8 so that it's something we don't have to worry about
9 because it's standard. We establish the standard.
10 Thank you.

11 CHAIRMAN LUDLOW: Thank you. Thanks for
12 saying that.

13 MR. CLARKE: Chad wants to --

14 CHAIRMAN LUDLOW: Chad?

15 MR. ROBERTS: I just want to add on. My --
16 our role is a little different than Mr. Topp's and
17 Mr. Pittman's and --

18 CHAIRMAN LUDLOW: Thank you.

19 MR. ROBERTS: -- and we have a professional
20 duty to talk to you in a different way. And -- and
21 so, don't take my comments as -- as being preachy
22 or patronizing, but sometimes what we want to do is
23 do the verbal equivalent of just grabbing you by
24 the lapels and saying, This is important. This is
25 important for you. For your own protection, for

1 the protection of the stakeholders, and for the
2 best operations of the airport, this is important.

3 And the irony is that so much of it cannot be
4 discussed in public. Perhaps because of that, it
5 most likely has not had the board-level visibility
6 that a lot of other things have had in the past.
7 We give you metrics -- every meeting like this, we
8 give you metrics on our fuel flowage. We give you
9 metrics on our revenues. We give you metrics on a
10 lot of things. "How's it going" reports.

11 This is as worthy of your board-level
12 supervision as anything we've talked about tonight
13 I suggest. So it's not, you know, the most
14 glamorous things. It's not the thing that involves
15 a lot of high-level issues, but for running an
16 airport, it's like blocking and tackling. It's the
17 basics. And it needs your supervision. It needs
18 your involvement.

19 We're -- I think as staff we're not asking to
20 be micromanaged, but we are asking that you find a
21 way to -- to supervise and provide guidance to
22 this. It lets you know the enormous amount of
23 resources that are involved in this that have been
24 an eye-opener to me.

25 Until you spend time with Ms. Fischbach in

1 sitting behind her computer screen and seeing what
2 kinds of things are involved in administering this
3 program, you understand that the manhours that are
4 involved, the leadership challenges that are
5 involved, and the commitment that it requires. And
6 we're thin on -- we want -- we run a very lean
7 staff level right now and they are really working
8 hard and being taxed.

9 And so the first thing I just wanted to say
10 is, not only do the regulatory authorities that
11 supervise us, not only do they want our paperwork
12 to be in order -- we can do that, we can get our
13 paperwork in order -- but they also want to know
14 that there's a culture here that Mr. Topp spoke of.

15 They want to know that that culture is real,
16 that we can execute on a program that's in a
17 notebook sitting on a shelf. We don't leave it on
18 a shelf. We turn that notebook and that program
19 into a living breathing executed culture. And --
20 and that requires some effort.

21 And so, they're working on that very
22 diligently. And -- and I'm asking for your support
23 for them when they do that job. Your phone will
24 likely ring. It -- I'm confident that it will
25 ring, right, if they're doing their jobs on this.

1 And finally, you know, I just think we need to
2 find a way to involve y'all somehow in this. It's
3 not an optional program at all. It's not an
4 option. It's the cost of owning an airplane and
5 doing business today.

6 So anyway, that's my -- that's my little urge
7 there. And I just want to say it in as emphatic a
8 way as I can and tactfully as I can, that it
9 deserves to be at the highest level of board
10 involvement and review to make sure that this
11 program's getting the support that it needs and
12 that the culture is going to start from the top,
13 the culture starts from the top. And when people
14 see you supporting it and supporting what the staff
15 is doing, it's going to work.

16 MR. CLARKE: Madam Chair, I have a question
17 for Mr. Roberts. Earlier in the meeting we talked
18 about various committee assignments and activities.
19 Would the risk -- I think we called it risk
20 mitigation.

21 MR. TOPP: Risk management.

22 MR. CLARKE: Risk management, would that be an
23 appropriate venue for this in a workshop for one
24 or --

25 MR. ROBERTS: I would say --

1 MR. CLARKE: -- one or more board members?

2 MR. ROBERTS: I would say, yes, we could
3 pigeonhole it there. This is just me. If I have
4 your attention, I'll tell you what I think.

5 MR. CLARKE: All right.

6 MR. ROBERTS: I think it needs its own. I do,
7 I think it needs its own. Risk management
8 traditionally is all kinds of risk, financial
9 risk --

10 MR. CLARKE: Insurance.

11 MR. ROBERTS: -- all kinds of things. With
12 any new project, there's a risk assessment. This
13 is really something different. This is more
14 operational, and I think it needs the dignity of
15 its own line item and board liaisonship that way
16 personally.

17 MR. CLARKE: Thank you.

18 MR. OLSON: And just to follow up on, since as
19 was stated that a lot of the particulars of this
20 really are not good openly discussed --

21 MR. ROBERTS: Right.

22 MR. OLSON: -- that are extremely important,
23 this should not be like a committee, but a -- as
24 you say, a board liaison to just make sure or -- I
25 mean, what is the --

1 MS. LIOTTA: Well, I mean --

2 MR. OLSON: What is it that the board --

3 MR. ROBERTS: So there's some level of
4 granularity that is -- is SSI, security-sensitive
5 information. There's some level of granularity
6 that is not to be published. But at a level above
7 that, it can be arranged to where we could find
8 some mechanism for you to be briefed on it and
9 things like that. And so --

10 MR. BLOCKER: For sure. If I could just weigh
11 in on this.

12 This is one of the -- I think the best way to
13 handle this is I'm going to notify the board now
14 that we need to hold a shade meeting really for two
15 reasons. One, part of this has led to somewhat of
16 an adversarial process which is going to require
17 some discussion with the board to get guidance on
18 how to proceed with that.

19 The second issue is, under Florida sunshine,
20 when there is a safety component that's
21 confidential, there is a requirement to do that
22 within -- within the shade.

23 So this is kind of a formal notice to the --
24 to the board that we will schedule a sunshine --
25 I'm sorry, a shade meeting outside the sunshine to

1 discuss both the safety matters that have risen up
2 in here, that we'll do behind closed doors with a
3 court reporter, in addition to kind of discuss some
4 adversarial processes that have developed and get
5 some guidance from the board.

6 So I think some of these questions are both --
7 you know, probably are better handled within that
8 setting. That way, we don't inadvertently get into
9 any potential safety issues. Does that make sense?

10 MR. TOPP: That's a great idea.

11 MR. BLOCKER: And I'll get with Mr. Topp and
12 we'll get that scheduled and we'll -- we'll work
13 with everyone's schedule and make sure we do that,
14 so...

15 MS. LIOTTA: Well, above and beyond that, it
16 sounds like these risk assessments, audits,
17 whatever they may be, are probably done on sort of
18 regular basis?

19 MR. BLOCKER: Yes, ma'am.

20 MS. LIOTTA: So maybe it would be -- and we as
21 the board, since we can't be openly discussed, I'd
22 suggest that having a -- if not a formal policy,
23 just, you know, to be known that when some new
24 information is made available to staff, that staff
25 reaches out to the individual board members for

1 briefings, because we -- we're not going to know if
2 something comes in if it can't be discussed at a
3 board meeting.

4 MR. BLOCKER: Of course.

5 MS. LIOTTA: And I agree that we should be --
6 we should be aware so that we can advocate for
7 safety.

8 MR. BLOCKER: Absolutely.

9 MR. TOPP: Right. If -- your -- they don't --
10 they don't let us know in advance that they're
11 coming.

12 MS. LIOTTA: No, that's not what I mean. The
13 results.

14 MR. TOPP: Oh, the results?

15 MS. LIOTTA: If -- if gaps have been
16 identified and there are risks that --

17 MR. TOPP: We'll --

18 MS. LIOTTA: -- you know, the result of the
19 risk assessment audit, known issues, you know,
20 what --

21 MR. TOPP: I understand. And I think --

22 MS. LIOTTA: -- the remediation plans.

23 MR. TOPP: -- the first time we talk about
24 that should be during the sun -- the shade. I keep
25 saying -- the shade meeting because you'll see that

1 there's not a lot that we can really talk about
2 outside of that, okay?

3 MS. LIOTTA: Yes. I'm talking about on a
4 regular rhythm going forward, there should be a --

5 MR. TOPP: Yes.

6 MS. LIOTTA: -- regular schedule of either
7 shade meetings or individual briefings so that we
8 don't have a gap of time and then have to do a big
9 catch-up.

10 MR. TOPP: Roger that.

11 CHAIRMAN LUDLOW: And, yes, I wish -- well, of
12 course I did know, but it would have been good to
13 have more pilots and tenants here to hear this, so
14 we do need to spread the word with that.

15 And another thing, like our safety management,
16 and we're talking really about two different things
17 here. So we -- we need to be able to divide those
18 requirements and duties. I'd like to make you
19 cognizant of the time, everyone. We have a long
20 way to go and it's two hours.

21 MR. TOPP: All right. The rest of this will
22 zip pretty quickly, at least the -- my reports or
23 staff reports.

24 STAFF REPORT

25 MR. TOPP: The tenant satisfaction survey,

1 Mr. Pittman mentioned that briefly. We brought it
2 up. It's a three-page -- a three-piece
3 questionnaire. Did that go out today? Yeah. So
4 we e-mailed it out. Look for it in your e-mails.
5 And then we'll want to get scheduled with the
6 tenants and talk about it basically. And it was
7 Ms. Ludlow's idea, quite frankly to do that. Thank
8 you.

9 CAP relocation, as we all know, we're
10 eventually going to have to relocate the historic
11 buildings along U.S. 1. So we -- and every time it
12 rains, they get wet anyway because that building
13 leaks really bad. You've seen it with the blue
14 tarps on it. So they're going to be -- we're
15 giving them ever, what is it, once a month?
16 Yeah --

17 MR. PITTMAN: Twice a month here.

18 MR. TOPP: Twice a month right here. We're
19 going to set them up in here. We're going to give
20 them a closet for their equipment, some of their
21 things like that. And so they'll be meeting here
22 in the conference center.

23 The relocation of the historic buildings,
24 right now we have a letter and I've got it in here
25 from -- from Hastings Main Street. I don't think

1 we need to really go over it today. It's just
2 starting. We don't -- we've got to work it out.

3 The biggest challenge of moving those
4 buildings, and Mr. Olson probably realized this
5 early on, is if you move them anywhere west, you
6 can't get them underneath I-95. So the only way to
7 get it around is to put it on a barge, take it all
8 the way up and all the way down to Palatka, and
9 then move it that way.

10 So they're all looking at that. There's a
11 third party that would be more than interested,
12 they're going to put it on their property. What
13 was his name, the older guy? Do you remember?

14 MR. PITTMAN: No.

15 MR. TOPP: But anyway, as that moves along,
16 I'll bring that up some more.

17 I've got one appraiser already for the
18 Compass Point property and I have one more that I'm
19 talking to who is a specialist in Miami that does
20 nothing but airport appraisals and is very serious
21 about it. And a few of the --

22 MR. OLSON: When will they be brought on? I
23 mean --

24 MR. TOPP: I'll have a -- I'll have a decision
25 this week.

1 MR. OLSON: Okay.

2 MR. TOPP: Because I got a quote from one
3 appraiser and I'm still waiting for the quote from
4 the --

5 MR. OLSON: It's a Miami firm.

6 MR. TOPP: Huh?

7 MR. OLSON: You say it's a Miami firm?

8 MR. TOPP: Yeah, but they work all over the
9 southeast.

10 MR. OLSON: Okay.

11 MR. TOPP: Just they're based in Miami.

12 The next workshop meeting, this is left over
13 from -- we'll talk about some more or the next
14 board meeting, we can do it either way.

15 The representative event at the airport, I've
16 kind of socialized that with Florida Aviation
17 Council a little bit in one of the meetings that we
18 have every week with them, and we'll get a lot of
19 support from them on that. And so, I'll have a
20 report on that the next time we get together.
21 Probably going to be able to talk about it at the
22 workshop.

23 MR. OLSON: Just a -- oh, yeah, I think -- I
24 have some questions but I'll save them for the
25 workshop about that.

1 MR. TOPP: Perfect.

2 MR. OLSON: Good. Okay.

3 MR. TOPP: Great.

4 Compass Point open items we had on there, I
5 think we touched on some of it today. The rest of
6 it we'll talk about at the workshop.

7 And the progress, Mr. Pittman and I are still
8 working on the business plan progress report. So
9 hopefully we'll have that ready in two weeks when
10 we get together. Yes, Ms. Liotta?

11 MS. LIOTTA: I would suggest we add, on the
12 hope that it gets done, the land lease policy --

13 MR. TOPP: Okay.

14 MS. LIOTTA: -- for the workshop, not for
15 today.

16 MR. TOPP: Yeah, for sure. Will you -- you're
17 going to send that to us or --

18 MS. LIOTTA: I've sent it to counsel. I want
19 to make sure --

20 MR. TOPP: It's in their court.

21 MS. LIOTTA: -- that it's in shape before I
22 put it on front of the group to talk about.

23 MR. TOPP: All right. And then that's all I
24 have. Anybody have any questions on those before
25 we move on to Mr. Pittman?

1 (None.)

2 MR. TOPP: No? Okay. Go ahead, Courtney.

3 MR. PITTMAN: All right. The waiting list
4 update. When I took on the waiting list, I thought
5 it was going to be an easy task. It actually is
6 more daunting than I anticipated. I thought it was
7 just a list of names that I was just going to clean
8 out. Nope. No, it wasn't and no, it wasn't at
9 all. Ms. Roxanne and myself have been diligently
10 working to -- to satisfy you-all to give you a
11 comprehensive list of the -- of who all is waiting.

12 T-hangars is done. Corporate hangars and
13 commercial hangars and different size hangars is
14 not done yet. And I apologize that I don't have
15 that complete for you, but we will get it done. We
16 will get it done ASAP.

17 The problem is we're still trying to get the
18 dimensions of some different hangars. So we've got
19 the maintenance personnel diligently working to
20 measure the hangars so we can make as true a
21 determination on what is -- defines a small hangar
22 versus a large hangar. And also cleaning off the
23 list.

24 Like we have spoke before at the workshops,
25 maybe establishing a fee to be on the waiting list

1 because some people it's hard to get into contact
2 with. Some people on the waiting list, several
3 times we've noticed that in several different
4 places. Now, that doesn't say that they don't
5 deserve to be; I'm just saying that it's something
6 that we've noticed.

7 So, like I said, this is a living monster that
8 we're going to tackle and figure this out so we can
9 have a true list. Because what I don't want to
10 have happen is someone be on that list that don't
11 deserve to be and someone else waiting to be moved
12 up and then not moved up because we're waiting on
13 somebody that does not exist.

14 MS. LIOTTA: Yeah, thank you for all that
15 work.

16 MR. PITTMAN: Yes, ma'am.

17 MS. LIOTTA: I think everyone recognizes that
18 it's been long needed and it would be a heavy lift.
19 So we appreciate it.

20 CHAIRMAN LUDLOW: Thank you.

21 MS. LIOTTA: I look forward to working with
22 staff to memorialize all this into a new waiting
23 list policy so that it's clear as to what the rules
24 are, what fees are involved, so there's
25 transparency in expectations and --

1 MR. TOPP: Yeah, it's great.

2 MS. LIOTTA: -- and I think going forward, we
3 won't --

4 MR. PITTMAN: That goes --

5 MS. LIOTTA: -- end up with things piling up
6 again. Yeah.

7 MR. PITTMAN: -- hand a hand. Absolutely.
8 Because right now as it stands, you look at the
9 legend on the waiting list that is current, I
10 couldn't tell you what it means. It's different
11 alphabet letters and numbers. I don't know what a
12 person agreed to.

13 So that's why we're going back and starting
14 from scratch and trying to have it done the right
15 way this -- not saying it wasn't done the right way
16 before, but a way that we all understand and know
17 to be true. All right. Any questions on that?

18 CHAIRMAN LUDLOW: Hallelujah.

19 MR. PITTMAN: All right. The next thing on mu
20 list is the fence project.

21 Passero and Sterling have been doing an
22 exceptional job of moving this fence forward. With
23 all the challenges from potential armadillo holes
24 to weather to adjustments along the way, they have
25 done a great job. To even sometimes giving

1 somebody what they want and having inspections
2 and -- done during our fence project.

3 We meet weekly to discuss different things and
4 we've called audibles left and right. And I want
5 to tell Passero thank you. I want to tell Sterling
6 I wish they were here to tell them thank you.
7 Because, like I said, they have been working hard
8 to prevent setbacks so we can get this done so we
9 can completely move on from this project. But I --
10 I would say this is my first one and I've truly
11 enjoyed learning and moving along the way with both
12 those entities.

13 CHAIRMAN LUDLOW: We're glad we have a new
14 scapegoat.

15 MR. TOPP: A new what?

16 MR. PITTMAN: Scapegoat. I'll be that.

17 CHAIRMAN LUDLOW: Sorry.

18 MR. PITTMAN: Goes with job.

19 MR. TOPP: Now you know why I wanted somebody,
20 right?

21 CHAIRMAN LUDLOW: Michelle got a taste of
22 that, too.

23 MS. MARTIN: But not just anybody.

24 MR. TOPP: That's right.

25 CHAIRMAN LUDLOW: All right. Thank you,

1 Courtney. Is that everything?

2 MR. TOPP: That's everything --

3 MR. PITTMAN: Let me just add just -- you
4 might notice some people are losing gates that had
5 gates before and we've changed locks on doors. So
6 it's a truly comprehensive change. We're not just
7 removing a gate and saying, hey, you're on your
8 own.

9 So we've had a -- little Ms. Chloe here, we
10 had to change the AOA, so it's -- it's a lot going
11 on behind the scenes to get these gates and fences
12 done. But I thank each and every one of you for
13 bearing with us having construction trucks in your
14 way and messing up your grass. We'll -- we'll take
15 care -- we want to take care of things in the
16 future. Thank you.

17 CHAIRMAN LUDLOW: Thank you.

18 MR. TOPP: That's it for the staff reports.

19 LEGAL COUNSEL REPORT

20 CHAIRMAN LUDLOW: Great report. Legal counsel
21 report.

22 MR. BLOCKER: Nothing tonight, ma'am.

23 CHAIRMAN LUDLOW: Jeremiah, good. Thank you
24 for your help today.

25 MR. ROBERTS: Nothing that we haven't talked

1 about already, Madam Chairman.

2 CHAIRMAN LUDLOW: Oh. Good, I like this.

3 PUBLIC COMMENTS

4 CHAIRMAN LUDLOW: Public comment? Jose Riera.

5 MR. RIERA: Jose Riera, 133 Paranza Trace.

6 First of all, just say a quick story. My
7 daughter, when she was into junior high, she was
8 selected to have junior council at the local state
9 in Oklahoma.

10 And one of the things she came and said to me
11 was to learn -- dad, we learned about Robert Rules
12 of Orders and I learned from her a lot. And I
13 would like to see us apply that more. I would like
14 to see maybe legal put on something that will teach
15 us all, you know.

16 Because I'll tell you what, it's fun to run a
17 meeting under certain rules and the rules of order
18 and it's good. I do that in the Coast Guard
19 Auxiliary. So that's one of the things I do. And
20 I would like to encourage all of us to learn, the
21 public and also the board members. It really makes
22 a big difference.

23 Thank you for looking at the list of pilots --
24 the list of potential tenants who are waiting to
25 be.

1 MR. PITTMAN: Yes, sir.

2 MR. RIERA: And I would like to encourage the
3 board to really go and see if you can put a fee on
4 it, because that will bring the list down to the
5 people that are really interested. Instead of
6 having 200, you're probably going to see maybe 30.

7 What that also will do for you-all is say,
8 look, okay, we're planning for 30 units, but in
9 reality, we only need 10 because there's only 10
10 people that are really interested right now. And
11 so, that will bring some real light to how -- you
12 know, what is really needed at the airport. It
13 could very well be that you need 15 instead of 30,
14 you know, but at least you know better at that
15 point in time.

16 Now what? Pilots were concerned about the
17 rent going up on that and they all said, don't
18 raise rent. I say let's look it up. Let's study
19 it and see if it is something that we can do on a
20 forward basis to come up with the rent. I believe
21 I have been asked to help with that task and
22 I'll -- I'll be happy to assist.

23 And last, as far as the risk mitigation, I am
24 a graduate of the AFRCC, the Air For -- Air Force
25 Rescue Coordination Center and I know a lot of

1 about search and rescue and a lot of things.

2 One of the things we're learning is just that
3 whenever there's an incident or an accident, we
4 review and we learn few things. So if you need an
5 assistance on that for the risk mitigation, I'll be
6 happy to assist on that as well, because I also do
7 that for the Coast Guard Auxiliary at the moment.

8 Those are my comments. If there is anything
9 else, if you guys have any questions, I'll be happy
10 to answer them.

11 CHAIRMAN LUDLOW: Thank you, Jose.

12 MR. RIERA: Thank you.

13 CHAIRMAN LUDLOW: Sacha Martin.

14 MS. MARTIN: Sacha Martin, 133 Coastal Hollow
15 Circle.

16 I just have a very quick question. Are you
17 going to be doing the minutes for the workshop?
18 Will those be published?

19 MR. TOPP: Yes. They -- we're -- supposedly
20 they were sent to us, but we haven't found them, so
21 we're asking them to send it again. We've asked
22 twice --

23 MS. MARTIN: Okay.

24 MR. TOPP: -- but we'll be getting it.

25 MS. MARTIN: Thank you.

1 CHAIRMAN LUDLOW: Any other public comment?

2 Yeah, Jack Gorman. You have to speak loud. We
3 don't have a --

4 MR. GORMAN: Yes. My name is Jack Gorman,
5 Stokes Landing Road. There was two things I was
6 curious about.

7 One, we had a long -- we had a committee that
8 was organized for long -- long-range planning and I
9 wanted to find out -- I haven't heard anything
10 about that. And we had one meeting which was
11 populated by, you know, people that were -- had a
12 great interest in the airport, but I haven't heard
13 a word since.

14 And so I wanted to find out if in fact these
15 long-range planning meetings were going to go on
16 and if -- if the people that had -- including
17 myself, had volunteered for them had been
18 contacted. That's one.

19 CHAIRMAN LUDLOW: We appreciate your
20 participation because Jack comes to our workshops,
21 too.

22 MR. GORMAN: Yeah. So, in other words, has
23 there been any communication with --

24 CHAIRMAN LUDLOW: Yes.

25 MR. CLARKE: That was a -- that was the

1 master plan committee --

2 MR. GORMAN: Yes.

3 MR. CLARKE: -- you were referring to? We've
4 had three meetings and we haven't had any recently.
5 You know, we haven't seen a need for it yet, but I
6 can see there may be some reason to, you know,
7 convene one, you know, for different purposes just
8 based on what -- some of the issues we're dealing
9 with tonight. So --

10 MR. GORMAN: Exactly.

11 MR. CLARKE: -- yeah, we -- yeah, you're on
12 there, Jack, so you'll definitely be notified.

13 MS. LIOTTA: So --

14 MR. GORMAN: The other comment I had is I was
15 very encouraged to hear that Passero is doing a
16 tree survey, in other words, and I'm hoping that
17 both Volato and -- I said that right -- and
18 Compass Point project can embrace that idea of, you
19 know, an environmentally kind of sensitive and
20 tasteful development of there -- the areas that
21 they're going to be allotted and leased. And I was
22 hoping that that would proceed along those lines.
23 I would be interested to see what they came up
24 with.

25 CHAIRMAN LUDLOW: Anyone that's been here for

1 a long time remembers when Jack was on the board
2 and in his hangar, and he's -- he's directly
3 responsible for some of our beautiful trees here.
4 I can tell you.

5 MR. CLARKE: Not many airports --

6 MR. GORMAN: A tree hugger.

7 CHAIRMAN LUDLOW: Yeah.

8 MR. GORMAN: You're not going to -- you can't
9 keep every tree, but something -- you know, a more
10 tasteful design than -- than one of these developer
11 things I've seen, you know, so that it's just a big
12 white board and they don't actually make any effort
13 to preserve more than interesting --

14 CHAIRMAN LUDLOW: And you did. The pretty one
15 right down there --

16 MS. LIOTTA: Yeah.

17 CHAIRMAN LUDLOW: -- is yours.

18 MR. GORMAN: That's all I had.

19 CHAIRMAN LUDLOW: No clear-cutting.

20 MR. GORMAN: But the committee meetings --

21 CHAIRMAN LUDLOW: Thank you, Jack.

22 MS. LIOTTA: So I think Mr. Gorman has a very
23 good point that the master plan committee was not
24 on the -- statement of interest compilation wasn't
25 discussed earlier, but sounds it like it's still

1 active or at least when it needs to be, so I guess
2 we can go with the understanding that Mr. Clarke is
3 still going to be primary on that and contact
4 members as needed of the -- if they're going to
5 have meetings.

6 CHAIRMAN LUDLOW: You can -- Dennis, you're
7 going to be primary on the master plan?

8 MR. CLARKE: Yes.

9 CHAIRMAN LUDLOW: Yes.

10 MR. TOPP: Add that to the list.

11 CHAIRMAN LUDLOW: Really none of our committee
12 hierarchy changed, right?

13 MR. CLARKE: If anyone -- if anyone has any
14 topics for the master planning committee to
15 consider, I would encourage you to, you know, let
16 Mr. Topp know and -- and we'll coordinate with --
17 through him and we'll -- we'll have a public
18 meeting. They're very -- they're very informative,
19 the three that we have had.

20 CHAIRMAN LUDLOW: Yeah. We're -- we're moving
21 right along, that's for sure. Any other public
22 comment?

23 (None.)

24 CHAIRMAN LUDLOW: Thank you, guys, for being
25 here.

1 You know, by law, we have to get -- we have to
2 write up minutes, so somebody has to do it, but
3 that does not mean it has to be a court reporter.
4 So I totally agree with you on that.

5 MR. TOPP: I have a question, though, if I
6 could. I -- what direction do we have there,
7 Mr. Blocker? Because that's a little different
8 than what the direction that we got was.

9 MR. BLOCKER: Sure. So a court reporter's not
10 required. So you have to -- the law is you have to
11 have a summary of the minutes or you can also have
12 it verbatim. It's not required, though.

13 MR. TOPP: Okay.

14 MR. BLOCKER: You could have a simple summary
15 of the minutes.

16 CHAIRMAN LUDLOW: And these committees have
17 been great about writing up the reports and taking
18 them in. We're not remiss on that one.

19 MS. LIOTTA: So I think it would be useful to
20 get a consensus among the board. Obviously if the
21 majority is not comfortable with that and wants
22 verbatim, you know, that should be respected, but
23 from my view, I don't -- I don't think it's
24 necessary and it's an extra admin burden.

25 MR. OLSON: Well, it sounds like -- I mean, if

1 I may add, it sounds like we have a long list for
2 this workshop. I've just heard -- I mean, I guess
3 we have about half a dozen things.

4 CHAIRMAN LUDLOW: Yes. But --

5 MR. OLSON: So in order to keep the
6 information memorialized, I do like the idea of
7 court reporter. I think it would -- and I -- I'm
8 thinking the flip side would be -- well, it would
9 put a burden on someone else to try to capture it
10 all in a way that everyone would see that's the way
11 it is.

12 And I -- I -- I don't know. I'm not
13 expressing myself well other than it's good to
14 capture detail even though we're not taking action
15 on it. So I like the idea.

16 CHAIRMAN LUDLOW: Well, I think a lot of it
17 would depend on the subjects to be covered. And
18 we -- we have -- you know, if it's something that's
19 really volatile or very very minute, then we really
20 need -- we might need them. So I would suggest we
21 make that decision when we get the agenda for
22 the --

23 MS. LIOTTA: Well --

24 CHAIRMAN LUDLOW: -- the meeting.

25 MS. LIOTTA: -- we pretty much have an agenda

1 for the workshop. If we don't make a decision now,
2 I think the default's going to be that a court
3 reporter shows up because that has been our general
4 process.

5 CHAIRMAN LUDLOW: Okay.

6 MS. LIOTTA: I personally think that, you
7 know, a court reporter is very very formal and not
8 usually done in -- in the corporate world. I do
9 minutes for corporate boards that last for days.
10 It is never done with a court reporter. It's
11 always just done written minutes.

12 And, you know, extreme detail is not
13 necessary, in my view. I think the free flow of
14 discussion among the board is what's -- is what's
15 important for those -- for those workshops, and
16 it's available -- anybody -- member of the public
17 can attend those workshops.

18 So, you know, my personal opinion, save the
19 money, do written minutes, you know, reduce the
20 admin burden all around, and it's perfectly -- it's
21 perfectly fine. It's in the sunshine and I think
22 it's consistent with a lot of practices elsewhere.

23 And that would be my preference, pretty much
24 irrespective of the agenda, frankly. But if the
25 board wants to do a different process, I think we

1 just need to figure out what that consensus on that
2 process should be and implement that.

3 MR. CLARKE: Madam Chair, I agree.

4 CHAIRMAN LUDLOW: Board discussion?

5 MR. CLARKE: I agree with Ms. Liotta.

6 MS. CASH-CHAPMAN: As do I.

7 CHAIRMAN LUDLOW: Okay. So you --

8 MR. TOPP: Can I add something to that?

9 CHAIRMAN LUDLOW: Yes.

10 MR. TOPP: It will be pretty quick.

11 MS. CASH-CHAPMAN: You've got ten seconds, go.

12 MR. TOPP: Go. That workshop led to us
13 getting -- we accomplished a lot today in just two
14 hours, and the reason was because y'all had a
15 really great workshop and a lot of good information
16 came out of it, and you gave us some direction so
17 that we were ready for this meeting, and I agree
18 with you.

19 MS. LIOTTA: Did you need the verbatim minutes
20 of --

21 MR. TOPP: No, I didn't even --

22 MS. LIOTTA: -- the workshop to be able to --

23 MR. TOPP: -- get them yet, so I agree.

24 MS. LIOTTA: Right. So we got the benefit
25 without needing --

1 MR. TOPP: I got this guy. He took the
2 notes -- he took notes for me.

3 CHAIRMAN LUDLOW: Okay. Any other comments
4 regarding the workshops? Any other reports?

5 MS. LIOTTA: So just -- just to confirm, are
6 we in consensus to not have a court reporter at the
7 next workshop or all workshops? I know there may
8 not be a hundred percent agreement, but I think we
9 just need to get the consensus and --

10 MR. OLSON: You can't -- can you call it a
11 consensus if it's a partial agreement?

12 MS. LIOTTA: If you would like to do a formal
13 vote, I suppose we could do that. It's just an
14 administrative point that we -- I think I -- that
15 is going to -- it is a real cost to the airport.

16 MR. OLSON: Oh.

17 MS. LIOTTA: And so I think it's --

18 MR. OLSON: Without sounding cantankerous, if
19 that's a word, I'll just say there was some
20 comments made at the last workshop that I'm very
21 glad are memorialized in a -- in a --

22 CHAIRMAN LUDLOW: Well, then I --

23 MR. OLSON: -- the transcript and --

24 MS. MARTIN: This is Sacha Martin. I would
25 just ask who is actually going to do these minutes?

1 CHAIRMAN LUDLOW: The --

2 MS. CASH-CHAPMAN: Any one of us --

3 MR. CLARKE: I'm the secretary-treasurer.

4 MS. CASH-CHAPMAN: -- would be happy to do it.

5 MS. LIOTTA: Yeah.

6 MR. CLARKE: I'll do it.

7 MS. MARTIN: Okay.

8 MS. CASH-CHAPMAN: We've had plenty of other
9 workshops and meetings that we haven't had a court
10 reporter for and I think that it worked out just
11 fine.

12 I don't think any of us on this board would
13 say absolutely not, I'm not taking the minutes. So
14 we'll all really open to it. And I think we all
15 take our own kind of notes and minutes --

16 CHAIRMAN LUDLOW: Yeah.

17 MS. CASH-CHAPMAN: -- anyway during them. So
18 it's a matter of which one of us wants to send it
19 over to the office to send up to the rest of us.

20 MS. MARTIN: Yeah, I think -- I mean, I go to
21 most of the meetings here and then I look at the
22 court reporting and I say, did that happen? I was
23 there and I don't remember it. But on the other
24 hand, there's a lot of conversation which is not
25 worth transcribing at all. Yeah, who did what to

1 whom and all that stuff, so anyway. Yeah.

2 CHAIRMAN LUDLOW: Okay. So, for the board --
3 did you want to say something?

4 MR. BLOCKER: No. I was just -- I was just
5 going to say just for the board's knowledge, this
6 is something that would really fall under the
7 pursue of the executive director. In other words,
8 the board can make its wishes known and the
9 executive director will designate a staff member to
10 do this.

11 So y'all as board members do not have to take
12 on that responsibility. Mr. Topp can -- you know,
13 as y'all's -- as y'all's employee, he can -- he can
14 figure out who needs to do that. But really I
15 think what's important here is for the board just
16 to make its wishes known whether we need court
17 reporters for the workshop.

18 CHAIRMAN LUDLOW: So, when -- again, it goes
19 back to I guess the agenda comes from staff, right?

20 MR. TOPP: The problem is --

21 MS. LIOTTA: Well, the staff is supposed to
22 work with you --

23 CHAIRMAN LUDLOW: Yes.

24 MS. LIOTTA: -- but I think part of the
25 workshop is all of us being able to have input as

1 to what the next --

2 CHAIRMAN LUDLOW: Yes, yes.

3 MR. TOPP: Right.

4 MS. LIOTTA: -- agenda may be.

5 MS. MARTIN: How much does it cost? How much
6 does it cost --

7 MR. TOPP: About \$900.

8 MS. MARTIN: -- to have a court reporter?

9 MR. TOPP: About \$900.

10 MS. MARTIN: Each time?

11 MS. CASH-CHAPMAN: Right.

12 MR. TOPP: Paying for their education. The
13 challenge, too, is -- is the agenda. As usual, I
14 try to get it out by that Wednesday before or
15 Thursday at the latest. It's too late then really
16 to get them.

17 CHAIRMAN LUDLOW: I agree.

18 MR. TOPP: Because we have to give them
19 what -- Chloe, how long do we need to let them know
20 in advance, the court reporter?

21 MS. FISCHBACH: About scheduling? I mean,
22 they've been so kind as to accept a week if I've
23 been so scattered, but usually two weeks.

24 MR. TOPP: Okay.

25 MS. FISCHBACH: Yeah.

1 CHAIRMAN LUDLOW: Well, your opinion?

2 MS. CASH-CHAPMAN: Oh, I thought we did that.

3 I -- I am all set with just us taking our notes for
4 workshops.

5 CHAIRMAN LUDLOW: Okay. And Dennis?

6 MR. CLARKE: I am, too. And I'll take the
7 notes. I'm the treasurer -- secretary.

8 CHAIRMAN LUDLOW: Okay. And -- and Bob would
9 rather have a court reporter there.

10 MR. OLSON: Yeah, but I just made my view
11 known and that's fine.

12 CHAIRMAN LUDLOW: Right, right. I'm fine with
13 the committee doing their own minutes.

14 MS. LIOTTA: Or a designated staff person.

15 CHAIRMAN LUDLOW: Yeah, or somebody, yeah.

16 MS. LIOTTA: I think in the past we had a
17 designated member of the Authority doing minutes
18 because it had to do with the executive director so
19 staff wasn't there.

20 CHAIRMAN LUDLOW: Yes. Yes.

21 MS. LIOTTA: But...

22 CHAIRMAN LUDLOW: Okay. So we -- so we got
23 that settled. Okay. Sorry, Janet. Anything else
24 need to be brought up?

25 MR. BLOCKER: Yes, ma'am. So just to clarify,

1 so for the workshops, Mr. Topp, for the September
2 workshop, you'll have someone designated to take
3 minutes?

4 MR. TOPP: Correct.

5 CHAIRMAN LUDLOW: Thank you.

6 MR. BLOCKER: Okay. So the board understands.

7 CHAIRMAN LUDLOW: Thanks for clarifying that.

8 That's all done. Good. Anything else anybody
9 would like to bring up? Hmm?

10 (None.)

11 CHAIRMAN LUDLOW: Okay. Then it is 6:15. We
12 started at 4:00. We're in good shape. We adjourn
13 the meeting.

14 (Hearing adjourned at 6:15 p.m.)

15

16

17

18

19

20

21

22

23

24

25

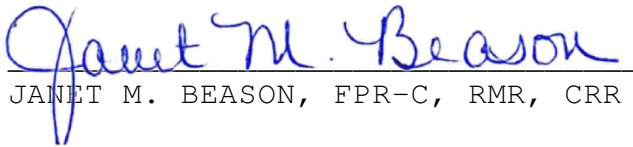
1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

REPORTER'S CERTIFICATE

STATE OF FLORIDA)
COUNTY OF ST. JOHNS)

I, JANET M. BEASON, FPR-C, RMR, CRR, certify that I was authorized to and did stenographically report the foregoing proceedings and that the transcript is a true record of my stenographic notes.

Dated this 29th day of February, 2024.



JANET M. BEASON, FPR-C, RMR, CRR

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

E R R A T A S H E E T

RE: Airport Regular Board Meeting 2-12-24

PAGE LINE CORRECTIONS AND REASONS THEREFORE

<p>ASSISTANT: [1] 94/17 CHAIRMAN CLARKE: [23] 3/2 3/5 3/7 3/20 4/21 4/25 5/5 5/10 5/18 5/25 6/3 6/14 6/17 6/19 6/22 6/25 7/3 7/6 7/12 7/20 8/1 8/5 8/12 CHAIRMAN LUDLOW: [276] COMMISSIONER DEAN: [17] 11/22 12/3 12/6 12/14 12/16 12/20 12/25 23/22 39/9 39/18 40/7 40/10 41/2 41/8 41/19 41/22 41/24 MR. AZULA: [1] 93/9 MR. BEYERS: [2] 42/3 42/6 MR. BLOCKER: [49] 5/8 5/11 6/21 7/25 9/20 9/24 18/24 25/7 25/10 33/10 33/20 33/24 34/2 34/12 34/19 35/13 35/24 36/1 36/3 36/6 37/7 38/13 66/3 66/9 66/12 72/3 72/6 73/9 73/12 84/12 84/16 85/1 85/4 85/11 85/14 88/22 89/3 89/20 106/10 107/11 107/19 108/4 108/8 118/22 127/9 127/14 133/4 135/25 136/6 MR. CLARKE: [81] 8/16 8/19 8/22 11/17 12/2 12/10 12/15 14/5 15/7 15/14 16/25 17/3 19/12 19/16 19/22 20/5 20/13 21/13 24/17 25/5 25/9 25/12 26/4 29/10 30/16 32/8 33/9 37/12 37/23 38/1 38/6 38/23 38/25 42/25 49/23 50/21 51/3 56/17 56/19 57/18 57/24 58/8 58/25 59/3 59/5 74/6 74/14 74/19 75/4 77/5 77/8 77/24 78/1 78/12 78/16 78/20 78/25 79/4 79/12 85/7 87/17 90/2 101/13 104/16 104/22 105/1 105/5 105/10 105/17 122/25 123/3 123/11 124/5 125/8 125/13 126/11 130/3 130/5 132/3 132/6 135/6 MR. GORMAN: [9] 122/4 122/22 123/2 123/10 123/14 124/6 124/8 124/18 124/20 MR. OLSON: [106] 3/24 4/2 4/5 4/13 5/23 6/5 7/16 8/8 9/21 10/18 10/22 11/1 11/3 11/9</p>	<p>15/17 16/7 21/4 21/9 21/17 22/25 23/4 23/7 23/10 23/24 24/3 24/7 24/9 24/25 25/3 29/13 29/17 29/19 31/5 32/5 33/8 38/5 44/9 45/12 46/7 46/10 47/9 47/13 60/8 61/9 61/12 61/15 61/17 61/20 61/22 62/1 62/5 62/12 63/5 63/8 63/12 63/15 64/4 64/7 65/1 67/19 70/8 70/16 70/18 70/25 71/3 71/12 71/15 71/17 74/17 75/11 75/14 75/25 76/9 76/12 76/16 76/20 77/3 77/16 77/22 77/25 78/4 78/6 84/20 87/4 87/7 87/19 89/10 89/14 90/1 105/18 105/22 106/2 111/22 112/1 112/5 112/7 112/10 112/23 113/2 127/25 128/5 131/10 131/16 131/18 131/23 135/10 MR. PITTMAN: [18] 18/11 44/14 48/22 49/8 49/11 49/24 100/12 110/17 111/14 114/3 115/16 116/4 116/7 116/19 117/16 117/18 118/3 120/1 MR. RIERA: [20] 42/12 42/15 42/23 43/1 43/5 43/13 43/20 43/24 45/22 46/9 46/14 47/16 48/12 50/20 51/7 85/19 85/25 119/5 120/2 121/12 MR. ROBERTS: [25] 32/13 35/1 35/4 35/8 35/12 35/17 36/2 36/5 36/7 36/11 36/19 66/10 66/13 68/4 87/9 91/24 101/15 101/19 104/25 105/2 105/6 105/11 105/21 106/3 118/25 MR. SINGLETARY: [68] 54/11 54/18 54/20 56/18 56/24 57/6 57/8 57/23 58/3 58/10 59/2 59/4 59/8 59/20 59/24 60/4 60/10 60/13 62/4 62/9 62/18 63/7 63/24 64/6 64/8 65/3 65/13 70/14 70/24 71/6 71/10 71/20 71/23 72/1 74/24 75/5 75/13 75/22 76/3 76/10 76/13 76/19 76/22 77/4 77/7 77/10 77/20 78/2 78/5 78/7 78/14 78/17 78/22 79/1 79/6 79/18 79/23 80/11 80/13 80/18 81/4 81/9 81/21 81/25 82/7 82/11</p>	<p>82/19 92/24 MR. TOPP: [181] MR. WENTE: [4] 82/20 83/20 83/22 90/8 MS. CASH-CHAPMAN: [46] 3/16 3/25 4/4 4/6 4/14 4/16 6/24 7/1 7/19 8/4 8/11 13/15 14/14 17/13 20/24 21/3 26/24 27/19 27/25 28/25 29/3 29/6 29/9 29/14 30/9 30/12 31/17 32/7 37/19 38/8 38/24 67/20 68/19 87/11 87/14 89/7 90/3 126/4 130/6 130/11 132/2 132/4 132/8 132/17 134/11 135/2 MS. FISCHBACH: [2] 134/21 134/25 MS. LIOTTA: [127] 7/7 7/18 8/2 8/10 9/8 10/4 10/21 11/11 13/16 15/11 15/21 15/24 16/2 16/6 16/8 16/12 16/17 16/20 16/23 17/9 17/11 18/18 19/3 19/7 19/14 19/18 20/10 21/10 24/20 24/23 25/1 26/12 26/16 26/25 27/5 28/4 28/7 28/12 28/15 29/15 29/18 31/22 32/1 32/6 32/10 38/7 47/24 48/2 48/4 51/16 52/3 59/6 59/9 59/14 60/16 60/20 60/24 61/11 61/13 61/16 61/18 61/21 61/23 68/24 69/2 69/19 70/17 70/19 70/22 71/2 80/4 80/25 81/6 81/18 81/22 82/3 82/8 83/25 84/22 88/7 88/16 89/1 89/4 89/19 89/22 95/1 95/4 106/1 107/15 107/20 108/5 108/12 108/15 108/18 108/22 109/3 109/6 113/11 113/14 113/18 113/21 115/14 115/17 115/21 116/2 116/5 123/13 124/16 124/22 126/14 127/19 128/23 128/25 129/6 130/19 130/22 130/24 131/5 131/12 131/17 132/5 133/21 133/24 134/4 135/14 135/16 135/21 MS. LUDLOW: [12] 3/14 3/17 3/19 4/1 4/15 4/18 4/23 6/13 6/16 6/18 7/17 8/9 MS. MARTIN: [11] 12/22 117/23 121/14 121/23 121/25 131/24 132/7 132/20 134/5 134/8 134/10</p>	<p>\$ \$1.281 [1] 57/17 \$130,000 [4] 65/10 79/16 87/2 88/20 \$130,973 [3] 58/2 59/3 85/8 \$75,000 [1] 89/16 \$85,000 [1] 79/21 \$900 [2] 134/7 134/9 <hr/> '07 [1] 16/13 '21 [1] 54/3 '22 [1] 80/19 '26 [1] 80/19 <hr/> 0 0570 [1] 1/24 <hr/> 1 1's [1] 59/6 10 [2] 120/9 120/9 100 [1] 1/15 110 [1] 2/11 118 [1] 2/12 119 [1] 2/13 12 [1] 1/6 126 [1] 2/14 1260 [1] 1/23 130 [5] 58/3 80/1 84/18 85/18 90/4 130,000 [2] 59/2 68/20 130,4 [1] 58/7 133 [4] 43/21 85/19 119/5 121/14 136 [1] 2/15 137 [1] 2/16 138 [1] 2/17 15 [1] 120/13 150 [1] 44/4 15th [1] 42/15 160 [1] 44/4 161 [1] 44/5 1633 [1] 1/17 16:00 [1] 37/14 16:30 [1] 37/14 1980s [1] 23/19 1st [3] 70/11 71/19 88/3 <hr/> 2 2-12-24 [1] 138/2 20 [2] 38/20 59/10 20 percent [3] 57/15 59/19 61/1 20-plus [1] 47/18 200 [1] 120/6 2021 [2] 53/8 54/2 2024 [2] 1/6 137/10 22nd [1] 30/21 24 [1] 138/2 25 [1] 11/25 27th [1] 49/6 29th [1] 137/10</p>	<p>3 30 [5] 2/5 95/20 120/6 120/8 120/13 300 [1] 48/7 32084 [1] 1/24 32086 [1] 1/16 32095 [1] 43/21 32205 [1] 1/17 350 [1] 44/8 36 [1] 2/6 39 [1] 2/7 <hr/> 4 400 [1] 44/8 414 [1] 1/15 4730 [1] 1/4 4:00 [2] 1/7 136/12 <hr/> 5 51 [1] 2/8 5:00 [2] 13/8 13/9 <hr/> 6 60 [1] 97/12 6:15 [3] 1/7 136/11 136/14 <hr/> 8 80 percent [2] 57/15 88/4 80/20 [1] 59/10 80/20 split [1] 57/14 825-0570 [1] 1/24 85 [2] 80/1 85/18 85,000 [8] 81/25 82/1 84/17 84/19 88/21 88/24 89/9 89/25 8:00 [1] 16/15 8th [5] 30/20 31/4 31/6 31/19 32/4 <hr/> 9 90 percent [2] 82/4 83/12 904 [1] 1/24 93 [1] 2/9 95 [2] 2/10 111/6 95,7 [1] 57/24 973 [1] 57/24 9:00 [1] 15/1 <hr/> A ability [2] 68/10 88/11 able [17] 6/19 24/23 39/21 41/10 64/23 68/14 69/24 75/7 81/8 81/9 81/13 91/10 95/21 109/17 112/21 130/22 133/25 about [81] 9/7 11/25 12/8 12/18 15/1 15/17 15/19 18/3 19/1 21/25 22/4 25/1 26/23 36/9 39/15 40/5 40/14 40/17 43/8 44/3 44/3 44/4</p>
---	--	--	--	--

<p>A</p> <p>about... [59] 45/13 49/19 49/24 51/19 52/23 53/1 54/4 54/6 54/12 55/4 60/23 62/13 63/13 67/3 75/15 77/13 82/14 82/15 83/20 85/18 86/17 90/22 93/18 94/5 94/24 95/14 96/1 96/10 96/15 97/1 98/20 98/22 100/4 101/8 102/12 104/18 108/23 109/1 109/3 109/16 110/6 111/21 112/13 112/21 112/25 113/6 113/22 119/1 119/11 120/16 121/1 122/6 122/10 126/15 127/17 128/3 134/7 134/9 134/21</p> <p>above [3] 58/1 106/6 107/15</p> <p>absolutely [6] 28/25 43/13 53/22 108/8 116/7 132/13</p> <p>Academy [7] 11/5 13/11 14/16 15/18 15/20 17/10 17/18</p> <p>accelerate [1] 64/12</p> <p>accept [5] 6/14 84/15 84/18 85/7 134/22</p> <p>access [5] 55/18 75/18 75/19 75/23 76/1</p> <p>accident [1] 121/3</p> <p>accomplished [1] 130/13</p> <p>accordingly [2] 50/11 50/12</p> <p>accurate [2] 63/17 63/18</p> <p>achieve [2] 50/17 50/18</p> <p>acquired [1] 75/21</p> <p>acquisition [1] 23/16</p> <p>action [1] 128/14</p> <p>actions [1] 126/20</p> <p>active [2] 17/5 125/1</p> <p>activities [1] 104/18</p> <p>activity [4] 62/2 62/5 65/2 70/9</p> <p>actual [4] 10/5 33/19 71/5 74/4</p> <p>actually [17] 4/6 10/13 10/16 12/16 30/3 31/9 31/23 33/7 41/10 59/20 60/24 78/19 90/14 92/19 114/5 124/12 131/25</p> <p>add [11] 10/18 30/6 30/10 36/25 101/15 113/11 118/3 125/10 126/4 128/1 130/8</p> <p>addition [2] 20/25 107/3</p> <p>additional [3] 68/5</p>	<p>69/5 95/14</p> <p>address [2] 43/18 49/22</p> <p>adjourn [1] 136/12</p> <p>adjourned [1] 136/14</p> <p>ADJOURNMENT [1] 2/15</p> <p>adjustments [1] 116/24</p> <p>admin [2] 127/24 129/20</p> <p>administering [1] 103/2</p> <p>administrative [1] 131/14</p> <p>ads [1] 47/6</p> <p>advance [3] 52/10 108/10 134/20</p> <p>adversarial [2] 106/16 107/4</p> <p>advertising [1] 47/21</p> <p>advised [1] 10/14</p> <p>advisory [3] 12/1 12/4 12/11</p> <p>advocate [1] 108/6</p> <p>aeronautical [1] 68/12</p> <p>aerospace [11] 11/5 13/11 14/16 15/18 15/20 16/5 16/7 16/8 17/10 17/18 18/14</p> <p>Aerospace Academy [6] 11/5 13/11 14/16 15/18 17/10 17/18</p> <p>affairs [1] 46/23</p> <p>affect [2] 23/12 23/17</p> <p>AFRCC [1] 120/24</p> <p>after [4] 43/19 46/5 51/23 71/9</p> <p>afternoon [2] 39/10 40/13</p> <p>afterwards [1] 99/23</p> <p>again [13] 16/14 33/14 34/6 46/10 51/17 54/24 61/21 63/15 81/22 95/16 116/6 121/21 133/18</p> <p>agenda [19] 2/6 31/21 36/21 36/23 36/24 37/2 37/6 37/9 37/13 38/3 90/10 94/20 126/8 128/21 128/25 129/24 133/19 134/4 134/13</p> <p>ago [3] 65/4 94/3 99/9</p> <p>agree [19] 7/8 13/25 20/2 24/15 48/14 50/9 69/9 69/20 82/19 86/18 88/9 108/5 126/25 127/4 130/3 130/5 130/17 130/23 134/17</p> <p>agreed [3] 35/14 35/15 116/12</p> <p>agreement [12] 11/12 53/15 58/13 61/6 67/16 71/5 71/13 71/15 71/21 88/3 131/8 131/11</p>	<p>ahead [12] 8/21 23/1 23/9 24/2 72/23 80/12 83/15 86/11 86/14 88/4 97/9 114/2</p> <p>air [5] 24/12 45/6 46/19 120/24 120/24</p> <p>Air Force [1] 120/24</p> <p>aircraft [2] 50/5 98/12</p> <p>airplane [4] 27/18 97/6 97/9 104/4</p> <p>airplanes [4] 47/5 47/7 47/19 48/7</p> <p>airport [54] 1/1 1/16 1/18 9/17 11/7 11/20 12/1 12/13 12/18 13/4 13/8 13/13 14/12 23/11 23/13 24/13 24/13 25/18 26/21 27/16 38/17 38/19 39/2 45/20 46/22 47/25 57/16 68/13 72/24 75/20 76/7 76/25 80/20 93/24 96/5 97/4 98/2 98/3 98/15 99/9 99/15 99/16 99/17 99/21 100/2 100/7 102/2 102/16 111/20 112/15 120/12 122/12 131/15 138/2</p> <p>Airport Authority [6] 11/20 12/1 12/13 57/16 76/25 93/24</p> <p>airports [2] 100/1 124/5</p> <p>all [111] 4/21 5/18 6/22 7/12 7/13 7/20 8/7 9/9 11/11 14/22 15/8 17/19 18/21 22/3 23/14 25/12 28/19 31/11 34/15 34/16 36/11 37/10 38/2 39/3 41/17 42/12 43/7 43/9 44/12 44/17 44/17 45/7 45/7 49/3 50/25 51/16 52/24 54/7 55/12 57/10 58/6 58/19 61/4 65/4 65/5 65/10 66/20 67/11 68/15 68/16 68/23 69/1 70/3 74/7 74/15 76/10 78/3 78/9 82/5 85/5 86/4 89/9 90/20 92/2 92/21 92/22 93/16 93/25 95/21 97/15 100/21 104/3 105/5 105/8 105/11 109/21 110/9 111/7 111/8 111/10 112/8 113/23 113/23 114/3 114/9 114/10 114/11 115/14 115/22 116/16 116/17 116/19 116/23 117/25 119/6 119/15 119/20 120/7 120/17 124/18 126/8 128/10 129/20 131/7 132/14 132/14 132/25 133/1 133/25 135/3 136/8</p>	<p>all right [14] 4/21 5/18 6/22 7/12 15/8 17/19 25/12 50/25 67/11 90/20 113/23 114/3 116/17 116/19</p> <p>ALLEGIANCE [3] 2/3 3/3 3/4</p> <p>allocated [3] 57/9 57/12 71/24</p> <p>allotted [1] 123/21</p> <p>allow [9] 54/25 55/11 55/14 55/20 56/6 63/21 64/15 65/14 85/14</p> <p>allowing [1] 68/13</p> <p>allows [3] 65/17 65/18 75/2</p> <p>alluding [1] 65/4</p> <p>almost [1] 88/12</p> <p>along [18] 9/9 11/14 41/6 53/3 62/24 66/8 66/24 67/9 76/17 77/17 78/10 91/15 110/11 111/15 116/24 117/11 123/22 125/21</p> <p>alphabet [1] 116/11</p> <p>already [10] 5/24 44/12 56/21 59/17 60/2 60/2 72/24 88/7 111/17 119/1</p> <p>also [26] 1/14 9/23 29/3 29/6 40/12 49/11 55/17 58/21 63/14 63/14 64/16 68/12 72/14 88/13 91/14 94/10 97/16 97/23 100/22 101/5 103/13 114/22 119/21 120/7 121/6 127/11</p> <p>alternate [20] 14/17 15/7 16/3 16/12 16/24 19/25 20/1 20/4 20/9 20/11 20/12 20/21 20/22 22/23 22/24 24/10 25/10 29/1 29/4 29/12</p> <p>always [3] 69/4 95/25 129/11</p> <p>am [6] 6/19 60/20 95/17 120/23 135/3 135/6</p> <p>amazing [1] 41/9</p> <p>amending [1] 10/2</p> <p>amendments [1] 26/13</p> <p>among [3] 3/9 127/20 129/14</p> <p>amount [7] 45/14 57/20 58/7 60/5 83/6 87/22 102/22</p> <p>amounts [2] 41/11 57/24</p> <p>amphitheatre [1] 40/16</p> <p>Andrew [1] 90/8</p> <p>announcement [1] 40/11</p> <p>announcing [1] 39/24</p>	<p>another [11] 4/20 7/3 11/8 12/3 12/4 53/17 79/20 79/21 86/16 99/7 109/15</p> <p>answer [2] 41/4 121/10</p> <p>anticipated [2] 63/22 114/6</p> <p>any [49] 3/10 4/12 4/16 5/15 6/23 7/4 13/3 13/20 20/15 32/10 33/12 33/25 39/11 41/4 41/4 51/8 52/12 52/17 56/22 66/8 66/15 69/14 73/14 75/24 75/24 77/17 82/24 84/4 84/8 85/9 86/20 88/11 97/22 100/10 105/12 107/9 113/24 116/17 121/9 122/1 122/23 123/4 124/12 125/13 125/21 131/3 131/4 132/2 132/12</p> <p>anybody [13] 15/3 20/15 26/22 85/17 88/24 96/1 96/13 99/18 100/10 113/24 117/23 129/16 136/8</p> <p>anymore [1] 14/2</p> <p>anyone [5] 22/22 22/23 123/25 125/13 125/13</p> <p>anything [25] 13/9 13/10 13/12 25/19 26/19 26/22 30/14 31/14 36/18 36/25 42/10 51/5 51/13 72/16 76/6 86/19 94/24 96/1 96/2 99/19 102/12 121/8 122/9 135/23 136/8</p> <p>anyway [12] 14/10 18/8 26/18 39/22 79/5 91/10 92/2 104/6 110/12 111/15 132/17 133/1</p> <p>anyways [1] 78/7</p> <p>anywhere [1] 111/5</p> <p>AO [1] 52/21</p> <p>AOA [7] 52/21 90/19 97/3 98/8 98/10 98/14 118/10</p> <p>AOPA [1] 51/4</p> <p>apologize [2] 53/11 114/14</p> <p>apparent [1] 95/24</p> <p>appearing [1] 40/19</p> <p>application [9] 80/14 80/23 81/1 81/8 81/10 81/17 81/20 82/16 89/5</p> <p>apply [1] 119/13</p> <p>appoint [1] 11/25</p> <p>appointments [1] 11/13</p> <p>appoints [1] 12/7</p> <p>appraisal [1] 92/1</p> <p>appraisals [1] 111/20</p>
--	---	--	---	---

<p>A</p> <p>appraised [1] 91/25 appraiser [2] 111/17 112/3 appreciate [5] 38/15 39/3 70/5 115/19 122/19 apprised [1] 66/25 appropriate [4] 6/11 9/22 12/12 104/23 approval [10] 2/5 2/6 30/17 30/19 31/21 32/3 36/21 36/23 38/3 59/1 approve [11] 31/18 31/19 37/3 37/5 37/9 37/12 74/5 86/1 89/4 89/9 89/15 approved [5] 31/6 31/15 36/22 40/23 73/2 approving [5] 31/3 79/15 79/16 86/14 89/15 April [1] 54/2 are [106] 3/9 3/10 4/5 5/1 5/23 5/25 7/4 13/3 15/12 15/12 16/17 16/17 20/24 25/13 27/19 29/11 31/7 31/8 31/10 31/12 39/11 41/5 42/20 47/4 47/5 47/9 49/17 49/18 50/6 50/12 51/2 53/6 53/14 54/22 54/23 55/1 55/7 56/9 56/9 56/16 57/9 57/11 57/12 57/18 58/25 59/14 59/17 60/10 62/13 62/24 63/9 65/20 65/24 66/1 66/5 66/8 66/17 66/22 67/17 68/1 69/9 69/11 73/17 74/10 76/15 77/5 80/21 82/16 84/23 93/2 94/19 96/5 96/11 96/24 96/25 97/6 97/16 99/8 99/12 100/1 102/20 102/23 103/2 103/3 103/4 103/7 105/20 105/22 107/6 107/7 107/17 108/16 113/7 115/24 115/24 118/4 119/24 120/5 120/10 121/8 121/16 126/15 126/19 126/23 131/5 131/21 area [17] 55/1 55/15 55/21 56/7 56/10 58/22 76/19 77/12 77/15 77/15 78/15 86/7 97/4 98/12 98/13 98/15 98/21 areas [2] 46/4 123/20 aren't [1] 41/7 ARFF [1] 30/4 armadillo [1] 116/23 around [8] 51/24 78/23 98/10 98/23 100/16</p>	<p>100/20 111/7 129/20 arranged [1] 106/7 arrangement [1] 66/15 artists [1] 40/21 as [108] 5/12 5/12 8/2 10/10 10/10 11/13 11/16 12/17 13/20 16/2 16/9 16/20 19/18 20/10 20/11 20/11 23/2 23/4 24/12 29/9 31/1 31/2 31/6 33/18 33/22 34/4 36/6 36/15 36/15 37/9 37/9 38/11 43/14 43/15 45/20 45/20 46/1 47/8 49/12 50/15 53/1 53/4 54/2 54/2 55/17 55/18 56/6 59/10 59/10 63/2 65/3 65/19 65/19 66/1 66/1 66/23 67/8 69/25 69/25 72/8 73/5 73/5 73/6 73/17 73/22 73/22 75/9 75/10 80/8 80/9 81/1 81/1 81/4 81/5 91/4 91/15 93/25 96/18 100/14 100/14 101/21 101/21 102/11 102/12 102/19 104/7 104/8 104/8 105/18 105/23 107/20 110/9 111/15 114/20 115/23 116/8 120/23 120/23 121/6 125/4 126/6 130/6 133/11 133/13 133/13 133/25 134/13 134/22 ASAP [1] 114/16 ask [10] 8/23 8/23 11/17 13/2 37/8 45/5 49/16 67/20 83/25 131/25 asked [6] 30/24 48/23 94/11 99/1 120/21 121/21 asking [7] 24/4 46/11 82/15 102/19 102/20 103/22 121/21 assessment [2] 105/12 108/19 assessments [2] 68/25 107/16 assignments [2] 12/7 104/18 assist [2] 120/22 121/6 assistance [1] 121/5 associated [1] 79/19 Associates [2] 54/13 82/21 assume [1] 23/14 assuming [1] 45/18 attend [2] 25/6 129/17 attention [2] 73/23 105/4 audibles [1] 117/4 audit [5] 10/19 10/20 10/23 26/9 108/19 audits [1] 107/16</p>	<p>Augustine [7] 1/5 1/15 1/23 1/24 14/1 41/15 43/21 authorities [1] 103/10 AUTHORITY [11] 1/1 1/16 1/18 11/20 12/1 12/13 57/16 76/14 76/25 93/24 135/17 authorization [3] 55/11 64/1 65/14 authorizations [2] 56/11 56/16 authorize [3] 75/1 84/20 84/21 authorized [3] 60/11 63/23 137/7 authorizing [4] 64/18 65/18 87/3 87/21 automobile [1] 46/12 Auxiliary [2] 119/19 121/7 available [7] 28/17 64/2 70/10 80/20 87/22 107/24 129/16 Avenue [1] 1/17 aviation [9] 1/18 18/14 48/24 49/1 55/20 55/22 64/17 99/12 112/16 aviation-type [1] 18/14 award [2] 71/18 83/4 aware [6] 59/16 71/4 73/6 77/22 100/25 108/6 away [4] 4/10 17/25 55/19 76/11 ax [2] 84/2 84/2 aye [31] 7/16 7/17 7/18 7/19 7/20 8/8 8/9 8/10 8/11 8/12 32/5 32/6 32/7 32/8 32/9 32/12 38/4 38/5 38/6 38/7 38/8 38/9 87/12 87/15 87/17 87/18 89/25 90/1 90/2 90/3 90/4</p> <p>B</p> <p>back [21] 3/12 4/18 9/12 9/21 17/11 24/12 27/23 49/17 52/8 54/2 59/12 63/25 75/12 81/14 88/12 92/4 92/18 94/18 94/23 116/13 133/19 backed [2] 44/17 44/19 background [1] 74/22 bad [2] 15/1 110/13 Baker [3] 90/11 90/24 91/11 balanced [1] 45/15 ball [2] 85/23 91/22 ball's [2] 66/10 66/11 barge [1] 111/7 base [2] 80/3 88/19 based [5] 63/5 63/15 71/19 112/11 123/8</p>	<p>basic [1] 56/20 basically [10] 34/5 58/11 58/13 67/12 83/12 83/15 91/17 96/10 100/8 110/6 basics [1] 102/17 basis [2] 107/18 120/20 bathroom [1] 30/8 be [200] beach [1] 22/5 bear [1] 49/17 bearing [1] 118/13 BEASON [3] 1/22 137/6 137/13 beast [1] 51/22 beautiful [2] 41/2 124/3 became [1] 73/5 because [71] 4/7 14/6 14/22 20/5 22/9 23/7 25/22 26/13 27/13 27/14 28/7 31/12 36/16 41/16 44/4 45/5 45/15 45/25 46/2 47/19 49/17 50/3 56/22 57/19 61/1 61/5 62/14 67/22 69/3 69/11 69/20 73/1 75/22 78/4 81/22 82/16 83/3 86/1 86/5 87/20 88/14 88/18 93/6 93/11 93/18 96/12 98/3 100/5 100/22 101/9 102/4 108/1 108/25 110/12 112/2 115/1 115/9 115/12 116/8 117/7 119/16 120/4 120/9 121/6 122/20 126/19 127/7 129/3 130/14 134/18 135/18 become [2] 29/22 91/18 been [54] 3/17 3/19 7/9 14/19 16/10 19/5 20/6 21/19 21/20 23/18 24/16 32/15 32/24 40/22 40/23 42/9 48/23 49/11 49/13 53/7 53/7 54/1 56/21 65/5 65/6 66/7 66/13 74/25 77/24 79/10 86/3 91/20 94/15 95/16 95/20 95/24 96/22 97/11 100/5 102/23 108/15 109/12 114/9 115/18 116/21 117/7 120/21 122/17 122/23 123/25 127/17 129/3 134/22 134/23 before [17] 25/25 52/8 52/12 54/1 68/2 74/5 84/1 93/14 94/1 94/4 100/12 113/21 113/24 114/24 116/16 118/5 134/14 begin [4] 55/15 71/19</p>	<p>75/17 75/19 beginning [1] 70/11 begins [1] 100/13 behalf [1] 49/1 behind [5] 78/6 85/23 103/1 107/2 118/11 being [33] 7/8 7/10 12/1 12/3 12/4 16/18 18/7 20/25 25/14 27/1 31/15 35/18 45/13 45/22 46/5 58/23 60/14 62/2 63/16 64/23 65/6 65/15 66/21 68/14 75/7 87/11 87/21 100/24 101/21 103/8 125/24 126/20 133/25 believe [12] 6/11 33/12 34/2 57/2 57/15 58/7 60/4 76/20 76/21 80/22 82/9 120/20 Bend [5] 55/19 76/4 76/11 76/24 77/21 beneficial [1] 21/15 benefit [6] 38/19 70/2 70/9 87/23 88/16 130/24 benefiting [1] 61/2 best [5] 50/12 50/16 83/17 102/2 106/12 better [7] 41/6 42/18 43/12 43/12 95/23 107/7 120/14 between [5] 16/24 55/1 78/17 80/18 92/23 beyond [5] 5/23 56/4 77/14 77/21 107/15 bid [5] 64/24 81/14 81/16 81/23 83/3 bidding [3] 56/16 79/23 81/15 bifurcate [1] 84/22 big [7] 22/8 35/6 40/5 93/13 109/8 119/22 124/11 bigger [5] 42/18 43/12 43/12 91/16 95/23 biggest [3] 68/21 69/18 111/3 BIL [3] 80/19 82/15 83/8 bit [7] 12/18 48/24 51/22 66/19 83/6 100/5 112/17 blessed [1] 83/15 BLOCKER [6] 1/15 53/1 65/25 74/25 94/11 127/7 blocking [1] 102/16 blue [3] 76/24 78/22 110/13 blues [1] 40/20 board [74] 1/9 3/9 3/10 5/12 5/13 7/2 9/21 9/25 11/18 12/4 12/11 20/15 24/11 26/18 30/20 31/4</p>
---	--	---	--	---

<p>B board... [58] 31/20 32/3 33/10 34/24 35/15 38/18 38/21 42/19 43/15 49/20 50/24 51/19 51/24 52/8 52/11 54/1 67/1 68/9 72/8 73/6 73/17 84/9 84/14 86/23 90/21 92/8 94/12 102/5 102/11 104/9 105/1 105/15 105/24 106/2 106/13 106/17 106/24 107/5 107/21 107/25 108/3 112/14 119/21 120/3 124/1 124/12 126/21 127/20 129/14 129/25 130/4 132/12 133/2 133/8 133/11 133/15 136/6 138/2 board's [1] 133/5 board-level [2] 102/5 102/11 boards [2] 12/1 129/9 Bob [13] 20/1 20/5 20/9 20/11 23/3 35/3 36/16 37/22 39/4 87/18 88/9 89/25 135/8 bold [4] 77/5 77/5 77/7 77/10 books [1] 79/10 both [17] 10/8 24/20 30/4 36/4 36/4 46/2 46/25 55/22 80/5 85/2 85/15 92/4 100/5 107/1 107/6 117/11 123/17 bottom [4] 35/20 57/3 57/8 57/11 Boulevard [2] 1/15 1/23 boundary [1] 78/23 box [2] 56/5 68/11 boy [2] 8/18 48/7 Brad [2] 82/21 90/6 Bravo [1] 44/13 break [1] 49/13 breakfast [2] 20/16 20/20 breakout [1] 91/16 breathe [1] 38/20 breathing [1] 103/19 Bridge [1] 22/19 brief [2] 24/12 39/9 briefed [1] 106/8 briefing [1] 95/13 briefings [2] 108/1 109/7 briefly [2] 49/2 110/1 bring [13] 40/21 46/15 46/24 66/24 73/5 73/13 88/21 92/7 111/16 120/4 120/11 126/17 136/9 bringing [4] 52/8 63/25 64/9 73/22</p>	<p>broader [1] 87/24 brought [4] 110/1 111/22 126/18 135/24 Bruce [3] 51/3 51/4 51/8 budget [1] 88/1 buffer [1] 92/20 build [6] 52/22 62/22 62/22 64/25 75/7 83/19 build-out [1] 52/22 building [2] 91/7 110/12 buildings [4] 98/4 110/11 110/23 111/4 built [2] 64/11 76/10 bullet [3] 52/5 90/14 90/15 burden [3] 127/24 128/9 129/20 Burnett [1] 9/13 business [24] 2/7 2/8 2/9 3/7 8/13 9/16 30/19 31/14 39/6 39/7 42/2 51/11 51/12 51/15 91/7 91/8 91/9 93/18 93/21 93/22 95/8 98/6 104/5 113/8 businesses [1] 98/5 button [1] 97/7 buy [1] 87/22</p>	<p>86/14 88/8 88/19 92/6 92/7 92/18 93/20 96/14 98/6 101/5 101/6 103/12 103/12 103/16 104/8 104/8 106/7 108/6 109/1 112/14 114/20 115/8 117/8 117/9 120/3 120/19 123/6 123/18 124/4 125/2 125/6 126/23 127/11 129/17 130/8 131/10 133/8 133/12 133/13 133/13 can't [21] 13/9 14/3 20/6 33/1 39/19 40/3 71/4 71/7 86/18 87/19 96/1 96/10 96/15 97/5 97/18 99/16 107/21 108/2 111/6 124/8 131/10 cancel [2] 91/2 94/15 canceled [1] 94/22 cannot [1] 102/3 cantankerous [1] 131/18 CAP [3] 45/4 45/5 110/9 capacity [1] 6/9 Capital [2] 55/7 62/10 capture [2] 128/9 128/14 car [4] 44/5 46/16 46/18 68/14 care [5] 4/12 89/20 101/2 118/15 118/15 career [1] 99/12 careers [1] 100/5 careful [1] 9/14 carried [1] 37/15 carries [1] 7/21 carrot [1] 40/6 carry [1] 61/19 cars [3] 44/5 47/3 47/4 Casa [4] 1/4 55/1 56/2 76/22 case [2] 33/10 47/5 cases [1] 96/20 cash [8] 1/11 59/11 59/14 69/11 69/14 69/25 88/10 126/3 CASH-CHAPMAN [2] 1/11 126/3 catch [1] 109/9 catch-up [1] 109/9 center [4] 1/3 79/7 110/22 120/25 certain [4] 50/2 81/1 97/19 119/17 certainly [2] 75/24 90/13 CERTIFICATE [2] 2/16 137/1 certify [1] 137/6 CHAD [6] 1/17 32/11 36/17 69/16 101/13</p>	<p>101/14 chain [2] 96/19 96/20 chair [13] 5/2 7/10 9/25 10/18 20/25 24/7 34/12 38/14 45/12 72/3 79/12 104/16 130/3 chairman [20] 1/11 3/11 4/9 5/8 5/19 6/8 7/2 11/23 11/24 12/6 21/23 25/19 30/1 31/5 37/22 38/11 39/4 94/8 94/12 119/1 chairman's [1] 5/22 chairperson [1] 7/14 Challen [1] 1/17 challenge [3] 67/16 111/3 134/13 challenges [2] 103/4 116/23 Chamber [1] 13/12 change [11] 14/5 33/1 33/5 33/13 33/14 34/6 36/25 37/16 92/13 118/6 118/10 changed [2] 118/5 125/12 changes [1] 65/12 changing [1] 38/3 CHAPMAN [2] 1/11 126/3 charge [1] 46/16 chart [1] 52/5 charter [1] 11/15 check [2] 71/16 98/23 chief [1] 28/8 children [1] 18/1 Chloe [2] 118/9 134/19 Christmas [1] 49/13 circle [5] 58/16 78/3 78/12 96/8 121/15 circulate [1] 32/20 circumstance [1] 35/2 cite [1] 31/11 citizen [1] 27/14 city [3] 13/5 13/8 14/1 Civil [1] 45/6 clarify [3] 89/11 92/9 135/25 clarifying [1] 136/7 CLARKE [8] 1/11 5/6 8/2 8/6 14/17 20/2 20/23 125/2 Clay [1] 14/24 Clay County [1] 14/24 clean [1] 114/7 cleaning [1] 114/22 clear [8] 34/10 34/16 34/22 67/5 79/13 115/23 124/19 126/7 clear-cutting [1] 124/19 close [3] 28/20 31/8 31/9 closed [1] 107/2 closer [3] 64/23 75/6</p>	<p>75/7 closet [1] 110/20 closing [3] 44/13 75/18 77/19 clothes [2] 99/2 99/20 club [5] 91/20 91/21 91/21 92/10 92/11 Club's [1] 92/21 Coast [2] 119/18 121/7 Coast Guard [2] 119/18 121/7 Coastal [1] 121/14 cognizant [1] 109/19 cohesive [1] 38/18 Cola [3] 1/4 55/1 76/22 collaboration [3] 93/23 99/15 99/25 combination [1] 46/25 combine [1] 46/2 come [13] 13/20 27/16 33/21 35/17 36/2 58/13 67/7 67/9 74/11 83/19 86/4 93/11 120/20 come-along [1] 67/9 comes [8] 32/16 32/21 62/7 86/5 96/7 108/2 122/20 133/19 comfortable [3] 20/24 67/25 127/21 coming [20] 12/20 26/1 30/5 33/19 40/8 41/5 42/16 47/7 47/23 49/5 49/6 49/8 49/12 55/9 59/21 60/5 70/23 72/24 90/15 108/11 comment [17] 10/19 42/3 42/6 65/21 68/5 84/11 85/4 85/13 85/15 86/20 86/22 89/19 89/21 119/4 122/1 123/14 125/22 comments [14] 2/13 2/14 32/14 52/17 86/23 93/11 101/21 119/3 121/8 126/1 126/2 126/15 131/3 131/20 commercial [1] 114/13 commission [4] 13/5 13/6 39/13 94/12 Commissioner [1] 11/18 Commissioner Dean [1] 11/18 commissioners [1] 11/25 commitment [1] 103/5 committed [1] 39/14 committee [23] 9/10 9/14 10/12 10/20 11/15 26/9 26/10 26/14 27/24 28/5 28/10 29/13 51/18 52/18 104/18 105/23 122/7 123/1 124/20 124/23 125/11 125/14 135/13</p>
---	--	--	---	---

<p>C</p> <p>committees [11] 3/23 8/21 9/4 9/23 10/1 10/5 10/14 10/15 10/24 28/1 127/16</p> <p>common [1] 72/11</p> <p>communication [3] 68/14 82/25 122/23</p> <p>community [6] 10/7 13/19 28/15 43/14 45/21 49/16</p> <p>company [1] 48/23</p> <p>Compass [6] 60/18 66/1 66/5 111/18 113/4 123/18</p> <p>Compass Point [5] 66/1 66/5 111/18 113/4 123/18</p> <p>compilation [1] 124/24</p> <p>complete [2] 58/1 114/15</p> <p>completed [2] 75/25 76/2</p> <p>completely [1] 117/9</p> <p>complex [1] 39/24</p> <p>compliment [1] 41/14</p> <p>component [2] 45/15 106/20</p> <p>comprehensive [2] 114/11 118/6</p> <p>computer [1] 103/1</p> <p>conceived [1] 63/2</p> <p>concept [3] 77/2 90/23 91/17</p> <p>concern [1] 87/24</p> <p>concerned [3] 75/10 98/20 120/16</p> <p>concerts [1] 41/9</p> <p>concludes [1] 8/13</p> <p>concrete [1] 66/21</p> <p>concretely [1] 66/22</p> <p>conference [3] 1/3 79/6 110/22</p> <p>confidence [3] 82/10 82/11 82/18</p> <p>confident [2] 62/13 103/24</p> <p>confidential [1] 106/21</p> <p>confirm [2] 26/1 131/5</p> <p>confirmed [1] 70/22</p> <p>conform [1] 66/16</p> <p>confused [1] 15/11</p> <p>congratulations [3] 41/24 42/7 42/13</p> <p>connected [2] 56/22 69/7</p> <p>connection [1] 45/21</p> <p>connections [1] 13/18</p> <p>consensus [10] 18/21 18/25 19/3 19/15 19/17 127/20 130/1 131/6 131/9 131/11</p> <p>consider [4] 72/23 86/1 86/13 125/15</p> <p>consideration [1]</p>	<p>59/15</p> <p>considerations [1]</p> <p>59/16</p> <p>consistent [1] 129/22</p> <p>consolidates [1] 74/18</p> <p>consolidating [1] 76/17</p> <p>constant [1] 82/25</p> <p>construct [1] 41/10</p> <p>constructed [1] 76/4</p> <p>construction [7] 40/22 55/10 62/14 62/19 75/16 81/12 118/13</p> <p>contact [5] 16/25 17/1 27/10 115/1 125/3</p> <p>contacted [1] 122/18</p> <p>continue [5] 19/18 23/22 27/2 39/18 95/17</p> <p>continued [1] 29/21</p> <p>contract [2] 62/3 83/4</p> <p>contractor [1] 83/5</p> <p>contractors [2] 64/25 81/14</p> <p>controlling [1] 75/14</p> <p>convene [1] 123/7</p> <p>conversation [2] 101/5 132/24</p> <p>conversations [1] 28/8</p> <p>cool [3] 18/2 19/2 40/13</p> <p>cooperate [1] 47/8</p> <p>coordinate [1] 125/16</p> <p>coordinating [1] 25/1</p> <p>Coordination [1] 120/25</p> <p>coordinator [1] 44/25</p> <p>copies [1] 50/23</p> <p>corporate [4] 49/15 114/12 129/8 129/9</p> <p>correct [24] 25/6 43/20 44/14 59/8 60/9 60/12 60/19 61/8 62/8 62/11 62/16 72/2 73/8 73/25 74/4 74/16 77/22 84/12 89/12 91/23 92/14 92/23 92/24 136/4</p> <p>correction [1] 37/13</p> <p>CORRECTIONS [1] 138/3</p> <p>cost [13] 57/25 59/7 62/19 63/10 63/18 69/3 69/22 69/23 87/20 104/4 131/15 134/5 134/6</p> <p>costs [4] 59/18 61/4 61/19 91/16</p> <p>could [32] 5/8 8/23 9/24 24/10 26/17 32/20 32/20 33/11 46/23 47/7 48/7 64/10 64/18 65/13 65/16 67/2 69/14 70/9 72/4 75/12 75/24 81/16 88/2 91/8 98/9 105/2 106/7 106/10 120/13 127/6 127/14 131/13</p>	<p>couldn't [3] 38/21 46/4 116/10</p> <p>council [2] 112/17 119/8</p> <p>counsel [7] 1/16 1/18 2/12 52/6 113/18 118/19 118/20</p> <p>county [15] 11/18 14/23 14/24 14/24 14/24 23/18 30/5 39/12 40/1 40/2 40/13 63/14 93/23 94/12 137/4</p> <p>couple [4] 39/9 94/3 99/9 100/9</p> <p>course [4] 39/10 69/25 108/4 109/12</p> <p>court [24] 1/23 30/23 32/14 34/10 34/17 36/8 66/11 91/22 107/3 113/20 126/22 127/3 127/9 128/7 129/2 129/7 129/10 131/6 132/9 132/22 133/16 134/8 134/20 135/9</p> <p>Courtney [7] 17/21 44/3 48/21 99/7 99/8 114/2 118/1</p> <p>Courtney's [1] 44/11</p> <p>cover [4] 60/25 65/24 82/4 96/7</p> <p>covered [2] 30/16 128/17</p> <p>crash [1] 27/18</p> <p>created [1] 52/4</p> <p>credit [1] 70/1</p> <p>CRR [3] 1/22 137/6 137/13</p> <p>culmination [1] 95/20</p> <p>cultural [3] 57/21 85/20 86/6</p> <p>culture [7] 96/4 101/7 103/14 103/15 103/19 104/12 104/13</p> <p>curious [1] 122/6</p> <p>current [5] 39/12 39/13 60/9 64/5 116/9</p> <p>currently [1] 5/19</p> <p>cutting [1] 124/19</p> <hr/> <p>D</p> <p>dad [3] 95/25 95/25 119/11</p> <p>Dangle [1] 40/6</p> <p>darn [1] 42/9</p> <p>data [1] 96/12</p> <p>date [2] 14/5 35/25</p> <p>Dated [1] 137/10</p> <p>daughter [2] 94/14 119/7</p> <p>daunting [1] 114/6</p> <p>day [5] 9/3 54/5 68/16 98/6 137/10</p> <p>days [1] 129/9</p> <p>de [1] 1/23</p> <p>deal [5] 22/8 35/6 40/5</p>	<p>46/19 69/15</p> <p>dealing [3] 65/24 72/17 123/8</p> <p>Dean [5] 11/18 12/19 19/1 39/8 94/1</p> <p>decide [1] 73/18</p> <p>decision [8] 67/12 73/7 73/18 73/19 75/9 111/24 128/21 129/1</p> <p>decisions [3] 67/25 87/25 88/1</p> <p>declined [1] 91/3</p> <p>default's [1] 129/2</p> <p>defer [2] 20/5 73/18</p> <p>defined [1] 62/20</p> <p>defines [1] 114/21</p> <p>definitely [5] 6/16 62/21 70/23 123/12 126/24</p> <p>delay [6] 70/6 70/9 73/3 74/20 74/21 86/10</p> <p>delegated [1] 11/24</p> <p>demolished [1] 76/5</p> <p>DENNIS [20] 1/11 5/6 8/2 8/6 14/17 15/5 16/6 19/10 20/2 20/11 20/23 22/24 26/7 29/3 29/6 29/8 29/12 125/6 126/10 135/5</p> <p>Dennis Clarke [5] 8/2 8/6 14/17 20/2 20/23</p> <p>Department [2] 41/14 41/15</p> <p>depend [2] 25/16 128/17</p> <p>dependable [1] 25/22</p> <p>depending [1] 62/7</p> <p>description [1] 81/7</p> <p>deserve [2] 115/5 115/11</p> <p>deserves [1] 104/9</p> <p>design [11] 55/12 56/12 56/15 58/12 58/12 60/8 64/23 79/23 81/11 81/15 124/10</p> <p>designate [2] 12/12 133/9</p> <p>designated [3] 135/14 135/17 136/2</p> <p>designates [1] 11/19</p> <p>designed [1] 47/24</p> <p>detail [2] 128/14 129/12</p> <p>details [2] 39/21 53/5</p> <p>determination [1] 114/21</p> <p>develop [2] 66/24 79/4</p> <p>developed [2] 23/17 107/4</p> <p>developer [3] 69/12 72/19 124/10</p> <p>development [31] 11/5 13/11 19/24 20/16 20/19 39/14 54/25 55/14 55/16 55/17</p>	<p>55/20 55/22 55/23 56/7 56/9 58/22 58/24 61/5 64/12 64/16 64/17 68/12 69/7 69/24 72/10 74/7 74/11 78/11 86/6 91/9 123/20</p> <p>developments [2] 58/18 85/21</p> <p>DHS [2] 96/8 100/3</p> <p>did [24] 4/6 4/15 9/25 10/4 15/15 18/12 30/22 38/11 46/14 51/15 51/24 53/20 60/22 91/1 91/1 109/12 110/3 124/14 130/19 132/22 132/25 133/3 135/2 137/7</p> <p>didn't [12] 4/10 28/5 31/23 37/16 37/23 45/23 46/19 47/19 53/11 53/19 91/3 130/21</p> <p>difference [1] 119/22</p> <p>different [19] 3/21 11/25 31/10 56/12 84/23 94/5 94/19 101/16 101/20 105/13 109/16 114/13 114/18 115/3 116/10 117/3 123/7 127/7 129/25</p> <p>dignity [1] 105/14</p> <p>diligence [1] 73/15</p> <p>diligently [3] 103/22 114/9 114/19</p> <p>dimensions [1] 114/18</p> <p>direction [3] 127/6 127/8 130/16</p> <p>directly [1] 124/2</p> <p>director [13] 1/19 2/10 48/21 51/2 95/9 95/11 99/10 99/11 100/18 126/5 133/7 133/9 135/18</p> <p>discomfort [1] 72/25</p> <p>discrepancy [1] 34/3</p> <p>discretion [2] 11/24 73/6</p> <p>discuss [3] 107/1 107/3 117/3</p> <p>discussed [8] 45/13 62/2 63/16 102/4 105/20 107/21 108/2 124/25</p> <p>discussing [1] 80/5</p> <p>discussion [13] 51/19 51/23 60/17 61/21 84/4 84/8 84/9 84/14 85/15 106/17 126/20 129/14 130/4</p> <p>displays [1] 47/2</p> <p>District [1] 94/8</p> <p>divide [1] 109/17</p> <p>do [121] 3/13 4/7 4/8 4/11 5/13 6/6 6/14 6/16 7/23 8/1 8/15 9/3 10/1</p>
--	--	--	--	---

D
do... [108] 10/4 11/20 11/20 13/9 17/7 18/19 18/19 18/19 18/20 18/24 18/25 19/8 20/14 20/18 22/1 22/18 23/25 24/5 24/11 26/19 29/22 30/6 33/22 34/10 34/23 35/7 35/10 36/12 37/2 41/21 44/10 50/2 50/17 51/5 53/12 58/6 62/13 65/10 65/20 67/13 68/2 68/25 71/8 71/12 78/2 80/2 82/8 82/17 83/2 84/7 84/14 86/25 88/2 88/5 88/24 88/25 90/8 90/12 90/19 91/4 91/10 91/18 91/19 92/8 92/22 99/1 99/3 99/13 99/17 100/14 101/22 101/23 103/10 103/11 103/12 103/23 105/6 106/21 107/2 107/13 109/8 109/14 110/7 111/13 112/14 119/18 119/19 120/7 120/19 121/6 126/23 127/2 127/6 128/6 129/8 129/19 129/25 130/6 131/12 131/13 131/25 132/4 132/6 133/10 133/11 133/14 134/19 135/18
document [2] 34/19 52/4
does [22] 20/2 26/12 33/8 33/14 33/15 34/23 59/10 64/2 74/21 76/4 77/17 86/4 88/4 88/24 91/17 100/10 107/9 111/19 115/13 127/3 134/5 134/6
doesn't [14] 21/6 26/21 33/4 35/6 60/7 70/19 70/21 71/18 75/8 76/15 77/20 87/22 92/12 115/4
doing [26] 7/11 9/13 14/19 20/6 24/16 38/13 41/20 48/25 49/25 49/25 50/1 50/6 51/2 67/10 72/25 74/22 91/8 95/20 103/25 104/5 104/15 116/21 121/17 123/15 135/13 135/17
dollar [2] 56/22 83/6
dollars [6] 55/10 57/10 57/12 82/25 83/7 83/12
don't [97] 4/1 4/12 8/16 9/7 13/1 13/16 14/13 15/25 19/12 22/18 23/19 23/19 25/25 26/8 26/18 27/21 28/2 28/4 28/7 31/11 36/13 37/23 39/20 42/10 42/24 43/5 43/8 46/21 48/6 49/20

51/7 51/8 51/13 51/17 53/12 54/9 54/24 56/22 60/13 61/6 61/23 65/4 67/6 67/14 67/21 67/23 68/5 68/7 69/2 69/5 69/9 69/10 69/13 69/14 69/22 69/23 70/5 71/20 72/12 75/14 76/20 80/4 86/8 86/9 86/17 88/13 88/14 88/16 90/6 96/1 96/6 99/18 100/19 101/2 101/8 101/21 103/17 107/8 108/9 108/10 109/8 110/25 111/2 114/14 115/4 115/9 115/10 116/11 120/17 122/3 124/12 127/23 127/23 128/12 129/1 132/12 132/23
done [35] 19/7 26/17 31/15 48/8 50/9 52/3 55/13 58/20 60/2 67/16 70/15 80/2 82/6 86/19 86/19 88/19 91/13 92/16 96/22 107/17 113/12 114/12 114/14 114/15 114/16 116/14 116/15 116/25 117/2 117/8 118/12 129/8 129/10 129/11 136/8
door [6] 56/1 82/22 97/2 97/5 98/7 98/9
doors [2] 107/2 118/5
DOT [3] 57/15 64/1 75/6
Doug [1] 9/13
Douglas [1] 1/15
down [16] 15/21 16/9 29/4 29/7 44/17 52/12 53/17 56/1 56/3 67/18 75/6 78/10 99/10 111/8 120/4 124/15
downtown [4] 15/2 15/4 15/22 21/5
dozen [2] 31/12 128/3
draft [1] 52/4
drastic [1] 74/8
drawing [2] 54/7 68/9
dress [1] 99/2
dressed [1] 99/20
drive [3] 25/21 68/14 100/20
driving [2] 41/16 73/16
drop [1] 98/10
Dubious [1] 42/1
due [1] 73/15
during [5] 89/21 98/6 108/24 117/2 132/17
duties [1] 109/18
duty [1] 101/20
Duval [1] 14/24
Duval County [1] 14/24

E
e-mail [2] 22/3 35/19
e-mailed [1] 110/4
e-mails [2] 25/25 110/4
each [8] 5/14 12/7 24/24 33/10 99/22 100/16 118/12 134/10
earlier [3] 104/17 124/25 126/14
early [2] 54/2 111/5
easy [1] 114/5
eat [1] 38/20
economic [6] 11/5 13/11 19/24 20/16 20/19 39/14
Economic
Development [5] 11/5 13/11 19/24 20/16 20/19
education [1] 134/12
effect [1] 34/8
efficient [1] 32/19
effort [2] 103/20 124/12
eight [1] 85/22
either [9] 4/1 13/17 18/24 33/3 58/18 67/15 67/24 109/6 112/14
elect [1] 11/23
elected [2] 3/9 12/17
electing [3] 8/13 37/21 38/10
election [3] 3/6 3/8 41/25
elections [2] 2/4 5/12
eligibility [1] 81/5
eligible [3] 80/21 82/9 96/12
else [16] 4/11 13/10 20/3 22/22 22/23 26/22 27/3 30/15 36/18 74/11 94/24 115/11 121/9 128/9 135/23 136/8
else's [1] 68/1
elsewhere [1] 129/22
embrace [1] 123/18
emerge [1] 66/24
emphasis [1] 46/17
emphatic [1] 104/7
employee [1] 133/13
employees [1] 68/15
empty [1] 44/24
encompass [1] 77/14
encourage [4] 24/20 119/20 120/2 125/15
encouraged [2] 14/13 123/15
end [11] 3/12 3/14 3/15 33/6 33/16 49/4 54/13 67/4 93/5 93/6 116/5
engine [1] 97/24
engineering [5] 52/20 53/14 56/15 90/23 92/4
enjoyed [1] 117/11
enormous [1] 102/22

enough [4] 12/25 21/19 88/8 94/6
enter [1] 6/10
entering [1] 6/10
entertain [2] 5/14 5/21
entire [1] 49/14
entirely [1] 68/5
entities [1] 117/12
environmental [2] 56/14 57/21
environmentally [1] 123/19
equipment [1] 110/20
equivalent [1] 101/23
errata [11] 2/17 32/18 32/21 33/11 33/15 33/24 34/3 34/24 35/15 35/20 35/22
error [2] 33/2 37/17
escort [1] 97/8
especially [6] 22/11 50/4 86/7 96/11 97/19 97/25
ESQUIRE [2] 1/15 1/17
establish [1] 101/9
establishing [1] 114/25
estimate [3] 62/14 62/19 63/19
estimated [1] 57/25
Estrella [1] 44/20
evaluate [1] 72/9
even [15] 9/12 11/6 24/12 25/17 42/10 46/11 62/20 64/1 69/3 86/10 92/20 97/5 116/25 128/14 130/21
evening [1] 48/22
event [6] 42/17 45/19 45/22 47/14 47/23 112/15
eventually [4] 50/14 65/23 76/6 110/10
ever [2] 36/13 110/15
every [14] 13/25 21/6 21/6 21/8 21/9 41/6 41/7 91/1 101/3 102/7 110/11 112/18 118/12 124/9
everybody [8] 3/13 34/24 38/15 38/18 50/7 50/8 64/13 68/1
everybody's [1] 67/10
everyone [11] 19/9 20/2 34/16 36/24 39/5 50/17 87/2 92/10 109/19 115/17 128/10
everyone's [1] 107/13
everything [9] 18/6 25/15 45/10 45/17 62/20 68/23 86/5 118/1 118/2
evict [1] 27/17
exactly [3] 24/3 36/8 123/10

example [1] 75/7
exceed [1] 58/1
excellent [2] 67/11 90/8
except [1] 59/19
exception [1] 37/13
exceptional [1] 116/22
excess [1] 92/11
excited [2] 39/15 40/4
excuse [4] 3/11 31/21 66/3 89/23
execute [1] 103/16
executed [2] 71/11 103/19
executive [9] 1/19 2/10 95/9 95/11 99/10 126/5 133/7 133/9 135/18
executives [1] 99/12
exhibit [1] 46/13
exhibits [2] 46/7 46/12
exist [2] 70/19 115/13
exists [1] 70/20
expand [1] 13/18
expect [1] 43/11
expectations [2] 66/17 115/25
expecting [1] 42/17
expensive [1] 23/21
experience [1] 25/7
explain [1] 54/10
expressing [1] 128/13
expression [1] 6/3
expressway [1] 22/16
extend [3] 56/3 77/13 77/17
extending [1] 79/8
extension [5] 55/25 77/9 78/21 78/24 80/22
extra [2] 50/23 127/24
extreme [1] 129/12
extremely [2] 48/9 105/22
eye [1] 102/24
eye-opener [1] 102/24

F
FAA [10] 80/7 80/15 80/23 81/17 82/4 82/14 83/1 83/13 89/11 89/16
facets [1] 51/23
facilitate [1] 50/10
facility [1] 53/5
fact [4] 43/19 46/2 98/25 122/14
fair [1] 73/24
fall [2] 26/21 133/6
falls [4] 26/9 26/10 26/10 27/22
familiar [1] 36/4
far [12] 5/12 10/10 21/19 36/13 45/20 55/18 59/10 66/1 69/25 75/10 80/8 120/23
farther [1] 56/4
faster [2] 19/4 75/4

<p>F favor [10] 7/14 8/7 34/15 34/16 37/10 38/2 45/24 79/13 79/14 87/2 FBOs [2] 96/25 97/11 FDOT [8] 55/5 55/9 62/6 62/9 63/1 70/12 71/6 88/4 FDOT-funded [2] 55/5 55/9 featuring [1] 45/19 February [3] 1/6 49/6 137/10 federal [1] 83/12 fee [4] 58/2 58/5 114/25 120/3 feed [1] 94/23 feedback [1] 67/5 feel [1] 87/20 fees [2] 61/16 115/24 fence [5] 96/21 98/10 116/20 116/22 117/2 fences [1] 118/11 festival [1] 40/20 few [4] 31/7 93/19 111/21 121/4 figure [6] 10/16 50/16 64/20 115/8 130/1 133/14 figured [1] 44/12 file [1] 59/18 final [4] 56/15 64/23 81/10 81/17 finalized [2] 65/8 65/17 finally [1] 104/1 finance [4] 10/12 10/19 10/23 26/9 financial [2] 47/9 105/8 financing [1] 47/13 find [8] 22/4 43/9 65/25 102/20 104/2 106/7 122/9 122/14 fine [8] 24/9 27/21 36/15 53/16 129/21 132/11 135/11 135/12 fire [5] 27/15 27/15 28/8 29/23 37/8 firefighters [2] 27/11 27/13 firing [1] 92/12 firm [5] 1/15 1/17 53/15 112/5 112/7 firms [2] 90/23 92/4 first [29] 3/7 11/12 12/17 20/11 24/1 27/11 27/15 28/13 37/25 42/9 42/12 43/17 45/4 45/22 53/23 60/4 60/5 76/4 84/9 85/8 87/11 89/1 89/21 92/7 100/14 103/9 108/23 117/10 119/6 fiscal [4] 60/9 62/6 71/18 80/19 Fischbach [1] 102/25</p>	<p>fit [1] 24/14 five [4] 18/3 50/5 58/4 86/16 fixed [2] 93/9 93/10 FL [1] 1/24 flew [1] 99/9 flights [1] 49/15 flip [1] 128/8 flip side [1] 128/8 Florida [6] 1/5 1/16 1/17 106/19 112/16 137/3 flow [6] 52/5 59/11 59/15 69/11 69/25 129/13 flowage [1] 102/8 flowing [1] 41/17 flown [1] 96/25 fly [5] 45/25 46/1 46/4 46/5 50/13 fly-in [2] 45/25 46/1 flying [4] 43/7 49/14 49/16 97/12 focus [1] 98/18 folded [1] 70/10 folder [2] 53/2 53/2 foliage [1] 92/22 folks [5] 32/22 94/7 98/21 98/23 100/6 follow [3] 13/22 54/8 105/18 follow-up [1] 54/8 Force [1] 120/24 foregoing [1] 137/7 forget [1] 37/24 form [3] 4/2 9/25 35/22 formal [8] 13/23 18/20 35/22 54/9 106/23 107/22 129/7 131/12 formed [1] 51/18 forms [1] 23/14 fort [5] 40/19 40/20 40/22 41/6 41/11 Fort Mose [3] 40/19 40/20 41/6 forward [10] 53/8 64/14 68/2 75/2 83/14 109/4 115/21 116/2 116/22 120/20 found [6] 27/9 57/20 86/4 95/15 99/24 121/20 four [2] 11/12 67/18 fourth [1] 6/10 FPR [2] 137/6 137/13 FPR-C [2] 137/6 137/13 frankly [2] 110/7 129/24 free [3] 91/4 91/4 129/13 Friday [5] 53/3 53/12 94/4 94/4 94/4 friends [1] 96/8 front [6] 44/23 65/22</p>	<p>67/23 79/14 97/2 113/22 frontage [1] 76/17 fronting [1] 61/3 fuel [1] 102/8 full [6] 39/21 52/8 52/11 52/12 56/15 58/11 Fuller [1] 22/19 Fuller Warren [1] 22/19 fully [1] 51/17 fun [2] 97/24 119/16 function [4] 11/10 11/16 24/6 93/1 functioning [1] 51/18 funded [11] 14/23 14/23 22/7 22/7 55/5 55/9 56/21 60/15 62/6 65/6 65/15 funding [11] 23/23 57/3 57/9 57/13 62/10 80/15 80/20 80/24 81/3 82/15 89/5 funding-wise [1] 57/13 funds [4] 40/23 67/17 74/10 80/24 further [7] 66/8 70/7 76/18 77/18 86/10 87/25 92/19 future [2] 23/18 118/16</p> <p>G gaining [1] 86/2 game [1] 86/15 gap [1] 109/8 gaps [1] 108/15 gate [3] 29/24 99/5 118/7 gates [3] 118/4 118/5 118/11 gave [3] 46/3 93/13 130/16 gee [1] 44/9 general [3] 1/16 19/17 129/3 generally [1] 25/8 generating [2] 48/2 68/11 gentleman [1] 93/2 gentlemen [1] 99/12 geotech [2] 56/14 57/22 get [96] 4/15 13/21 17/6 18/4 22/1 22/1 22/3 22/10 22/14 22/15 29/23 29/24 32/11 34/19 35/15 39/8 46/19 46/22 47/21 50/8 50/8 50/15 51/14 51/24 52/9 52/11 53/11 55/11 58/19 59/11 60/10 63/17 64/19 64/23 64/24 65/22 65/23 67/7 70/2 70/7 72/20 73/19</p>	<p>74/4 75/3 81/2 81/16 81/19 82/16 83/3 83/10 84/8 84/9 84/10 86/14 86/18 88/11 88/19 90/6 90/22 91/8 93/1 93/3 94/6 95/6 97/8 99/4 99/21 100/17 100/20 101/6 103/12 106/17 107/4 107/8 107/11 107/12 110/5 110/12 111/6 111/7 112/18 112/20 113/10 114/15 114/16 114/17 115/1 117/8 118/11 127/1 127/20 128/21 130/23 131/9 134/14 134/16 gets [1] 113/12 getting [15] 12/11 18/4 41/6 42/19 52/15 60/20 72/23 79/13 90/6 91/25 93/6 97/23 104/11 121/24 130/13 gist [1] 68/21 give [17] 6/12 21/18 21/22 39/20 39/21 73/6 77/11 92/3 92/20 95/13 102/7 102/8 102/8 102/9 110/19 114/10 134/18 given [1] 27/9 gives [3] 44/16 100/15 101/4 giving [2] 110/15 116/25 glad [2] 117/13 131/21 gladly [1] 19/21 glamorous [1] 102/14 go [55] 4/12 5/17 8/20 9/9 12/5 13/23 15/3 20/15 20/18 22/18 23/1 23/20 24/10 25/21 26/5 27/14 30/7 30/18 33/16 34/21 36/14 43/1 43/5 50/5 53/3 53/4 54/24 55/19 57/4 57/10 62/24 63/24 69/4 75/12 76/11 77/20 80/12 88/4 88/8 93/20 97/3 97/9 99/2 99/19 100/15 109/20 110/3 111/1 114/2 120/3 122/15 125/2 130/11 130/12 132/20 goal [1] 100/3 God [2] 42/4 87/11 goes [10] 24/11 50/6 56/1 67/8 72/13 72/15 79/2 116/4 117/18 133/18 going [96] 7/7 10/2 16/10 23/17 23/20 25/21 27/2 27/25 39/22 39/23 39/24 40/1 40/16 41/10 41/13 42/20 43/10 44/10 44/11 44/15 45/2 48/6 49/18</p>	<p>50/9 50/14 53/7 53/7 53/10 58/14 58/14 58/17 61/5 61/24 66/18 69/3 69/6 69/23 72/16 72/17 72/18 73/13 75/17 75/19 79/4 82/16 83/14 83/14 85/22 86/2 86/8 86/9 86/15 92/12 94/21 96/21 97/9 97/16 98/19 99/8 99/25 100/17 100/18 102/10 104/12 104/15 106/13 106/16 108/1 109/4 110/10 110/14 110/19 110/19 111/12 112/21 113/17 114/5 114/7 115/8 116/2 116/13 118/10 120/6 120/17 121/17 122/15 123/21 124/8 125/3 125/4 125/7 126/6 129/2 131/15 131/25 133/5 good [42] 12/14 13/4 13/13 13/18 14/25 21/25 25/3 25/15 25/23 25/23 36/11 36/17 40/9 41/22 42/17 42/20 46/3 48/10 48/22 50/22 52/14 52/14 61/17 61/20 91/13 93/7 95/17 96/1 97/1 97/13 97/13 105/20 109/12 113/2 118/23 119/2 119/18 124/23 128/13 130/15 136/8 136/12 goofing [1] 52/7 Gorda [1] 99/15 Gorman [3] 122/2 122/4 124/22 gosh [1] 83/16 got [28] 3/19 4/18 7/22 20/10 25/24 28/21 30/9 30/16 36/13 44/11 46/18 48/9 51/22 84/2 93/14 94/21 97/25 110/24 111/2 111/17 112/2 114/18 117/21 127/8 130/11 130/24 131/1 135/22 gotten [1] 25/24 government [1] 71/3 grabbing [1] 101/23 graduate [1] 120/24 grant [38] 57/13 59/11 59/20 59/21 60/15 62/6 62/9 62/15 62/16 63/12 65/1 70/10 70/11 70/13 70/17 70/19 70/20 71/5 71/12 71/15 71/18 71/20 71/22 71/23 73/2 73/25 74/1 74/4 80/8 80/13 81/17 81/19 83/1 87/21 88/3 89/11 89/14 89/16 grant's [1] 71/11</p>
--	---	--	---	---

<p>G grants [6] 53/6 59/17 71/3 71/6 91/18 91/19 granularity [2] 106/4 106/5 grass [1] 118/14 great [25] 17/22 18/16 28/18 38/13 41/13 41/18 44/15 46/8 46/19 48/16 50/20 51/2 60/1 88/5 90/16 95/18 95/19 107/10 113/3 116/1 116/25 118/20 122/12 127/17 130/15 grew [1] 45/6 group [4] 27/6 27/8 65/7 113/22 groups [1] 9/6 Grumman [4] 18/5 30/5 48/18 48/20 guaranteed [3] 80/25 81/4 83/13 Guard [2] 119/18 121/7 guess [14] 4/8 15/11 18/18 24/9 46/10 54/1 58/4 63/5 63/19 63/24 125/1 126/17 128/2 133/19 guidance [5] 67/2 67/3 102/21 106/17 107/5 guided [1] 6/6 Gun [5] 91/20 91/21 91/21 92/10 92/21 Gun Club [4] 91/20 91/21 91/21 92/10 Gun Club's [1] 92/21 guy [2] 111/13 131/1 guys [7] 14/2 51/2 51/14 65/19 86/17 121/9 125/24</p>	<p>handle [1] 106/13 handled [1] 107/7 hangar [7] 55/17 56/6 76/8 86/16 114/21 114/22 124/2 hangars [15] 56/2 56/4 56/5 68/11 68/22 69/17 79/9 98/21 100/17 114/12 114/12 114/13 114/13 114/18 114/20 happen [9] 56/6 61/5 63/20 72/12 76/13 86/9 92/5 115/10 132/22 happened [1] 74/8 happens [4] 32/17 32/17 75/17 101/3 happy [8] 18/22 20/7 22/8 27/20 120/22 121/6 121/9 132/4 hard [8] 72/14 74/4 83/4 91/1 96/18 103/8 115/1 117/7 has [28] 6/8 26/25 32/15 35/3 35/15 36/23 40/22 49/11 49/15 53/7 53/15 72/19 74/25 75/9 75/21 83/13 90/19 91/19 94/1 98/18 102/5 106/15 122/22 124/22 125/13 127/2 127/3 129/3 hasn't [1] 21/20 Hastings [1] 110/25 hate [1] 87/11 have [254] haven't [9] 21/20 62/20 118/25 121/20 122/9 122/12 123/4 123/5 132/9 having [10] 55/18 68/15 79/9 93/5 95/17 107/22 117/1 118/13 120/6 126/8 he [20] 9/13 18/2 18/3 18/4 18/6 20/6 25/20 25/20 26/2 44/2 73/5 73/22 94/1 94/2 94/2 94/6 131/1 131/2 133/13 133/13 he's [3] 20/5 124/2 124/2 head [3] 27/10 73/19 75/5 heading [1] 97/3 hear [5] 84/14 90/7 95/14 109/13 123/15 heard [6] 9/2 61/13 70/18 122/9 122/12 128/2 Hearing [1] 136/14 heavy [1] 115/18 held [1] 1/3 help [7] 39/19 51/14 54/25 58/21 99/1 118/24 120/21</p>	<p>helpful [2] 5/11 34/13 helps [1] 65/23 Henry [2] 39/8 41/23 her [13] 6/10 6/10 6/12 7/11 14/4 14/8 15/9 30/10 30/10 94/13 94/13 103/1 119/12 here [57] 3/25 9/13 11/6 13/17 27/17 29/23 40/12 40/25 42/2 42/5 42/6 42/9 44/17 44/20 45/3 46/5 46/7 49/1 50/4 51/3 51/5 52/24 53/4 53/13 54/24 55/1 55/19 56/1 56/5 59/9 70/6 73/10 76/7 76/19 77/1 77/6 95/16 96/14 98/8 98/24 100/7 103/14 107/2 109/13 109/17 110/17 110/18 110/19 110/21 110/24 117/6 118/9 123/25 124/3 125/25 132/21 133/15 here's [2] 4/20 76/24 hey [5] 25/25 34/7 99/24 100/23 118/7 hide [1] 100/20 hierarchy [1] 125/12 high [6] 18/15 18/17 82/11 82/17 102/15 119/7 high school [2] 18/15 18/17 high-level [1] 102/15 higher [1] 63/10 highest [1] 104/9 highlight [2] 34/9 41/3 Hilary [1] 83/1 him [6] 8/20 12/22 12/24 18/3 93/13 125/17 himself [2] 29/3 29/6 hippopotamus [1] 32/16 hiring [1] 49/3 his [6] 4/23 4/24 73/23 96/25 111/13 124/2 historic [2] 110/10 110/23 hit [1] 88/10 Hmm [2] 3/18 136/9 hold [4] 50/5 67/21 73/9 106/14 holding [1] 50/7 holes [1] 116/23 Hollow [1] 121/14 honor [1] 42/1 hope [3] 83/17 83/17 113/12 hopefully [4] 46/24 47/8 48/12 113/9 hoping [4] 42/18 92/5 123/16 123/22 hotel [5] 61/4 69/7</p>	<p>69/24 77/1 78/8 hour [3] 22/10 22/13 25/21 hours [2] 109/20 130/14 how [26] 11/7 11/18 11/18 11/20 11/20 15/15 17/23 18/19 23/17 24/12 27/17 57/18 58/13 59/10 62/13 67/8 69/3 69/15 69/23 70/14 71/6 106/18 120/11 134/5 134/5 134/19 How's [2] 58/17 102/10 however [4] 35/17 35/18 47/3 77/12 huge [1] 87/22 hugger [1] 124/6 huh [8] 14/14 21/12 39/17 41/1 52/2 54/3 62/4 112/6 hundred [4] 48/8 49/18 84/15 131/8 hypotenuse [1] 32/16</p> <p>I I'd [7] 6/24 8/14 16/2 79/14 82/19 107/21 109/18 I'll [49] 4/23 4/23 5/20 6/22 6/22 8/2 8/4 15/6 16/21 19/20 20/5 20/7 26/4 26/5 31/17 37/12 43/8 45/2 49/1 53/13 54/24 65/25 71/16 85/7 85/9 89/2 89/7 92/4 94/22 95/1 95/4 95/6 96/3 105/4 107/11 111/16 111/24 111/24 112/19 112/24 117/16 119/16 120/22 120/22 121/5 121/9 131/19 132/6 135/6 I'm [79] 4/2 4/2 4/16 7/7 7/10 12/11 12/17 12/20 15/11 15/15 15/19 15/20 16/21 22/25 23/1 24/3 25/17 25/18 25/21 27/8 27/10 27/20 30/7 31/24 36/1 36/2 36/3 36/16 39/21 40/2 40/3 40/4 42/6 42/23 43/6 43/7 45/17 46/10 47/16 52/7 53/10 54/12 59/9 60/11 61/9 62/1 63/14 63/19 63/19 66/3 66/9 71/3 71/17 72/5 79/13 82/21 88/13 92/5 94/14 95/3 97/10 100/23 101/2 103/22 103/24 106/13 106/25 109/3 111/18 112/3 115/5 123/16 128/7 128/12 131/20 132/3</p>	<p>132/13 135/7 135/12 I've [25] 12/16 16/10 25/24 32/14 35/5 38/12 48/23 52/3 52/3 74/1 74/1 86/3 95/16 95/20 97/11 97/20 97/23 110/24 111/17 112/15 113/18 117/10 124/11 128/2 134/22 I-95 [1] 111/6 idea [12] 13/18 28/19 36/17 50/22 52/14 65/22 66/23 107/10 110/7 123/18 128/6 128/15 ideal [1] 45/18 ideas [2] 13/3 13/21 identified [1] 108/16 identity [2] 45/20 46/11 imagination [1] 97/23 imagine [3] 38/24 60/16 70/2 immediately [2] 76/4 76/5 impact [1] 59/15 impede [1] 75/19 impeding [2] 75/23 76/1 implement [1] 130/2 implications [2] 69/11 88/1 important [28] 14/10 14/20 14/21 14/21 21/15 23/10 23/11 24/13 28/19 29/22 29/25 30/14 35/5 38/16 39/1 39/2 63/19 72/7 73/4 98/2 98/17 100/6 101/24 101/25 102/2 105/22 129/15 133/15 impressive [2] 50/24 51/1 improve [1] 48/11 Improvement [2] 55/7 62/10 improvements [1] 62/25 inadvertently [2] 33/3 107/8 incident [1] 121/3 include [2] 35/19 77/15 included [4] 4/5 52/25 58/17 62/21 includes [2] 23/14 90/17 including [3] 77/8 94/6 122/16 inconvenient [1] 16/15 increased [2] 49/15 49/16 increasing [1] 68/10 independent [2] 72/21 92/1 independently [1] 72/9 Indian [5] 55/19 76/4</p>
--	--	---	---	---

<p>I</p> <p>Indian... [3] 76/11 76/24 77/21</p> <p>Indian Bend [1] 77/21</p> <p>indicated [1] 26/25</p> <p>indicating [2] 22/16 97/4</p> <p>individual [4] 34/21 49/4 107/25 109/7</p> <p>informal [3] 27/5 27/8 126/19</p> <p>information [14] 17/1 22/3 24/17 63/17 63/21 69/8 70/7 74/23 81/19 83/3 106/5 107/24 128/6 130/15</p> <p>informative [2] 13/7 125/18</p> <p>informed [2] 10/14 44/4</p> <p>infrastructure [1] 54/23</p> <p>initial [2] 46/15 64/20</p> <p>initially [1] 92/17</p> <p>initials [1] 4/5</p> <p>initiative [1] 95/11</p> <p>input [3] 48/15 52/11 133/25</p> <p>inspections [1] 117/1</p> <p>instead [3] 34/7 120/5 120/13</p> <p>Insurance [1] 105/10</p> <p>intact [1] 68/13</p> <p>intake [1] 67/6</p> <p>integrated [1] 53/5</p> <p>intended [3] 77/11 78/23 80/24</p> <p>intent [4] 63/25 64/9 64/17 81/11</p> <p>interest [6] 6/3 26/16 27/1 28/17 122/12 124/24</p> <p>interested [14] 5/1 5/6 7/9 7/10 9/18 16/17 17/24 18/13 22/25 92/11 111/11 120/5 120/10 123/23</p> <p>interesting [3] 99/6 99/13 124/13</p> <p>interests [1] 19/7</p> <p>Interim [1] 1/19</p> <p>intermingled [1] 80/5</p> <p>intrusion [2] 99/3 99/4</p> <p>investigations [7] 55/13 56/13 58/10 58/20 64/19 65/19 77/13</p> <p>investment [1] 74/9</p> <p>invite [2] 30/7 30/11</p> <p>involve [1] 104/2</p> <p>involved [12] 16/14 42/23 45/7 67/7 86/3 90/23 100/6 102/23 103/2 103/4 103/5 115/24</p>	<p>involvement [2] 102/18 104/10</p> <p>involves [2] 76/16 102/14</p> <p>irony [1] 102/3</p> <p>irregardless [1] 69/17</p> <p>irrespective [1] 129/24</p> <p>is [304]</p> <p>Island [1] 99/16</p> <p>isn't [3] 22/7 51/4 93/7</p> <p>issue [1] 106/19</p> <p>issued [1] 50/1</p> <p>issues [4] 102/15 107/9 108/19 123/8</p> <p>it [322]</p> <p>it's [162]</p> <p>item [2] 56/23 105/15</p> <p>items [7] 2/8 2/9 11/12 41/3 51/15 95/14 113/4</p> <p>its [7] 55/21 68/17 105/6 105/7 105/15 133/8 133/16</p> <p>itself [1] 69/2</p> <hr/> <p>J</p> <p>JACIP [2] 55/8 56/25</p> <p>Jack [6] 122/2 122/4 122/20 123/12 124/1 124/21</p> <p>Jacksonville [6] 1/17 15/2 15/4 15/22 21/5 49/9</p> <p>JAIME [7] 1/19 17/5 39/15 52/22 54/22 57/4 90/12</p> <p>JANET [6] 1/22 34/11 43/23 135/23 137/6 137/13</p> <p>January [5] 30/20 31/4 31/6 31/19 32/4</p> <p>January 8th [4] 30/20 31/4 31/19 32/4</p> <p>jar [2] 86/4 86/6</p> <p>jazz [1] 40/20</p> <p>JENNIFER [15] 1/12 5/2 7/1 7/4 9/2 14/18 15/6 15/8 15/10 19/13 20/1 20/8 88/6 89/24 126/13</p> <p>Jennifer Liotta [2] 14/18 20/1</p> <p>JEREMIAH [3] 1/15 84/15 118/23</p> <p>Jersey [1] 45/6</p> <p>jet [1] 97/24</p> <p>job [8] 20/17 38/13 51/2 91/13 103/23 116/22 116/25 117/18</p> <p>jobs [2] 90/9 103/25</p> <p>John [1] 93/8</p> <p>John's [1] 93/6</p> <p>JOHNS [4] 1/1 14/23 93/23 137/4</p> <p>join [2] 17/7 21/11</p> <p>Jones [1] 32/24</p>	<p>Jose [9] 42/4 42/11 43/17 43/20 51/6 85/19 119/4 119/5 121/11</p> <p>Joyce [12] 55/16 58/23 58/24 65/7 68/6 68/8 69/15 74/7 76/16 76/19 77/15 77/16</p> <p>Joyce Development [3] 55/16 58/24 74/7</p> <p>July [16] 60/7 62/16 64/3 65/23 67/17 67/24 68/3 69/22 70/11 70/21 70/23 71/19 72/1 74/5 85/22 88/3</p> <p>July 1 [1] 62/16</p> <p>July 1st [1] 70/11</p> <p>jump [3] 15/15 82/22 83/11</p> <p>jumped [1] 15/25</p> <p>June [1] 42/15</p> <p>June 15th [1] 42/15</p> <p>junior [2] 119/7 119/8</p> <p>just [129] 4/21 5/12 9/20 9/24 10/15 10/15 10/18 13/22 14/12 18/6 18/18 18/19 18/20 20/19 24/20 24/21 25/8 26/14 26/17 31/6 31/11 32/13 32/15 32/22 33/1 33/5 34/4 34/9 34/9 34/9 34/14 34/17 34/21 35/5 35/22 37/8 40/24 41/3 45/13 45/16 46/11 48/11 49/21 50/10 51/25 52/7 53/13 54/8 55/4 56/1 59/18 61/7 61/21 63/6 63/16 63/24 64/7 65/9 65/17 67/17 68/25 70/18 70/20 72/25 73/12 74/5 75/1 75/2 82/22 83/11 83/16 83/22 85/15 89/10 89/11 92/2 93/1 94/22 96/3 99/20 100/19 101/2 101/6 101/15 101/23 103/9 104/1 104/7 105/3 105/18 105/24 106/10 107/23 111/1 112/11 112/23 114/7 114/7 115/5 117/23 118/3 118/3 118/6 119/6 121/2 121/16 123/7 124/11 126/4 126/7 126/17 128/2 129/11 130/1 130/13 131/5 131/5 131/9 131/13 131/19 131/25 132/10 133/4 133/4 133/5 133/15 135/3 135/10 135/25</p> <p>justified [1] 87/23</p> <hr/> <p>K</p> <p>keep [6] 43/7 66/25 68/12 108/24 124/9</p>	<p>128/5</p> <p>keeping [2] 80/6 99/25</p> <p>kept [1] 41/17</p> <p>kicked [1] 52/16</p> <p>kids [2] 17/23 18/12</p> <p>kind [32] 10/2 10/2 10/7 10/8 16/3 27/6 34/17 35/1 37/7 45/7 46/3 52/5 52/12 52/15 58/18 61/18 66/11 66/15 74/25 75/2 77/11 80/5 91/22 92/7 95/19 96/15 106/23 107/3 112/16 123/19 132/15 134/22</p> <p>kinds [4] 66/14 103/2 105/8 105/11</p> <p>knew [1] 54/11</p> <p>knot [1] 96/19</p> <p>know [149]</p> <p>knowledge [2] 95/22 133/5</p> <p>knowledgeable [1] 18/13</p> <p>known [5] 107/23 108/19 133/8 133/16 135/11</p> <p>knows [3] 36/8 36/11 38/16</p> <p>Kreis [1] 51/4</p> <p>Kyle [1] 63/13</p> <hr/> <p>L</p> <p>lack [1] 26/16</p> <p>ladies [1] 97/1</p> <p>land [5] 51/20 51/25 69/15 113/12 126/15</p> <p>Landing [1] 122/5</p> <p>lapels [1] 101/24</p> <p>large [2] 58/5 114/22</p> <p>larger [1] 77/14</p> <p>last [27] 3/24 5/4 11/14 36/7 42/16 44/5 45/16 47/18 48/8 50/4 54/6 54/22 55/5 88/18 90/20 91/2 94/3 94/4 94/4 94/13 95/15 95/20 97/17 120/23 126/18 129/9 131/20</p> <p>late [3] 53/2 53/12 134/15</p> <p>later [4] 39/16 40/4 59/12 67/6</p> <p>latest [1] 134/15</p> <p>law [3] 1/15 127/1 127/10</p> <p>layout [4] 58/12 64/20 76/7 78/8</p> <p>lays [1] 96/12</p> <p>leadership [1] 103/4</p> <p>leaks [1] 110/13</p> <p>lean [1] 103/6</p> <p>learn [3] 119/11 119/20 121/4</p> <p>learned [3] 38/12</p>	<p>119/11 119/12</p> <p>learning [5] 12/18 18/13 100/23 117/11 121/2</p> <p>lease [10] 51/20 51/21 51/25 55/16 65/6 65/16 67/7 77/15 113/12 126/15</p> <p>leased [2] 58/23 123/21</p> <p>least [6] 25/22 47/25 61/1 109/22 120/14 125/1</p> <p>leave [2] 27/25 103/17</p> <p>led [2] 106/15 130/12</p> <p>left [5] 44/24 49/14 78/21 112/12 117/4</p> <p>leg [1] 23/20</p> <p>legal [5] 2/12 91/19 118/19 118/20 119/14</p> <p>legend [1] 116/9</p> <p>legislature [1] 23/23</p> <p>Leon [1] 1/23</p> <p>less [2] 40/24 83/6</p> <p>lesson [1] 38/12</p> <p>let [10] 8/20 20/8 27/14 43/9 64/6 64/8 108/10 118/3 125/15 134/19</p> <p>let's [3] 83/16 120/18 120/18</p> <p>lets [1] 102/22</p> <p>letter [3] 96/7 98/18 110/24</p> <p>letters [1] 116/11</p> <p>letting [2] 39/3 95/17</p> <p>level [12] 26/18 58/19 82/10 82/17 102/5 102/11 102/15 103/7 104/9 106/3 106/5 106/6</p> <p>liability [1] 27/15</p> <p>liaison [9] 9/15 10/17 11/13 12/17 25/8 28/12 29/18 42/11 105/24</p> <p>liaisons [2] 9/12 30/15</p> <p>liaisonship [1] 105/15</p> <p>Library [1] 12/4</p> <p>life [1] 101/3</p> <p>lift [1] 115/18</p> <p>light [2] 97/20 120/11</p> <p>like [99] 6/24 8/14 9/8 10/6 10/12 10/24 10/24 11/13 11/14 13/2 13/5 13/5 15/5 15/6 16/14 18/7 18/18 18/19 18/20 19/9 20/3 20/10 20/16 21/10 22/22 22/23 24/1 26/22 27/16 27/20 28/12 28/18 28/23 34/7 36/24 37/21 38/10 51/25 52/6 53/12 54/10 57/10 58/15 58/16 59/11 61/24 64/17 68/24 69/4 69/8 69/12 69/13 69/16 69/21 70/4</p>
--	--	---	---	---

<p>L</p> <p>like... [44] 72/7 74/25 76/6 76/14 77/1 77/10 77/11 78/18 78/23 79/8 79/9 79/9 82/4 82/9 83/16 85/20 92/9 96/15 96/19 98/7 101/6 102/7 102/16 105/23 106/9 107/16 109/15 109/18 110/21 114/24 115/7 117/7 119/2 119/13 119/13 119/20 120/2 124/25 127/25 128/1 128/6 128/15 131/12 136/9</p> <p>likely [2] 102/5 103/24</p> <p>limit [1] 50/10</p> <p>line [8] 32/23 32/23 57/11 68/22 76/25 78/20 105/15 138/3</p> <p>lines [4] 11/14 77/5 77/7 123/22</p> <p>link [1] 68/6</p> <p>LIOTTA [11] 1/12 5/2 7/1 7/4 14/18 20/1 36/6 94/10 94/10 113/10 130/5</p> <p>list [19] 10/8 22/1 114/3 114/4 114/7 114/11 114/23 114/25 115/2 115/9 115/10 115/23 116/9 116/20 119/23 119/24 120/4 125/10 128/1</p> <p>listed [3] 11/5 14/16 16/20</p> <p>listening [2] 32/13 96/13</p> <p>lists [1] 53/6</p> <p>Literally [1] 96/20</p> <p>little [16] 12/18 19/4 32/15 48/24 54/10 66/19 83/6 92/19 96/6 96/8 99/23 101/16 104/6 112/17 118/9 127/7</p> <p>live [1] 38/20</p> <p>living [2] 103/19 115/7</p> <p>local [3] 41/15 62/7 119/8</p> <p>locating [1] 39/25</p> <p>locks [1] 118/5</p> <p>long [13] 79/11 81/1 81/4 85/21 109/19 115/18 122/7 122/8 122/8 122/15 124/1 128/1 134/19</p> <p>long-range [2] 122/8 122/15</p> <p>longer [1] 75/21</p> <p>look [21] 4/23 4/23 10/1 39/18 52/6 53/4 57/3 58/14 61/24 76/6 94/23 95/1 95/4 100/14 110/4 115/21 116/8</p>	<p>120/8 120/18 126/21 132/21</p> <p>looked [3] 36/24 74/1 92/17</p> <p>looking [15] 27/19 43/13 44/8 51/19 51/25 57/18 58/8 58/25 60/10 62/3 66/7 66/16 85/20 111/10 119/23</p> <p>looks [2] 69/13 70/4</p> <p>loose [1] 43/6</p> <p>losing [1] 118/4</p> <p>lot [33] 14/19 26/16 28/21 32/17 32/17 46/18 47/11 51/22 72/13 72/15 73/14 94/19 95/18 96/10 96/22 97/11 98/4 100/23 102/6 102/10 102/15 105/19 109/1 112/18 118/10 119/12 120/25 121/1 128/16 129/22 130/13 130/15 132/24</p> <p>loud [1] 122/2</p> <p>love [3] 23/3 23/5 38/17</p> <p>LUDLOW [6] 1/10 5/3 6/8 6/15 7/14 20/22</p> <p>Ludlow's [1] 110/7</p> <hr/> <p>M</p> <p>ma'am [13] 33/20 35/4 35/12 35/13 36/19 37/4 37/7 84/12 85/14 107/19 115/16 118/22 135/25</p> <p>Madam [11] 10/18 31/5 34/12 38/14 45/12 72/3 72/3 79/12 104/16 119/1 130/3</p> <p>Madam Chair [1] 38/14</p> <p>Madam Chairman [1] 119/1</p> <p>made [5] 67/12 75/9 107/24 131/20 135/10</p> <p>mail [2] 22/3 35/19</p> <p>mailed [1] 110/4</p> <p>mails [2] 25/25 110/4</p> <p>main [2] 46/17 110/25</p> <p>maintenance [3] 56/2 56/4 114/19</p> <p>majority [1] 127/21</p> <p>make [39] 20/7 25/20 29/24 31/6 34/22 35/9 47/19 50/23 52/7 54/8 63/18 65/12 65/21 67/3 68/16 71/16 72/17 72/19 73/7 73/19 73/21 79/12 80/13 81/8 95/22 99/4 100/7 104/10 105/24 107/9 107/13 109/18 113/19 114/20 124/12 128/21 129/1 133/8 133/16</p>	<p>makes [2] 101/3 119/21</p> <p>making [4] 73/18 87/24 96/18 100/1</p> <p>man [2] 18/2 18/15</p> <p>management [14] 11/6 26/8 27/1 28/24 29/14 29/15 29/16 29/17 30/6 94/8 104/21 104/22 105/7 109/15</p> <p>manager [3] 40/2 48/25 82/22</p> <p>manhours [1] 103/3</p> <p>many [3] 17/23 87/25 124/5</p> <p>map [2] 54/12 75/12</p> <p>Marco [1] 99/16</p> <p>Marsalis [1] 40/18</p> <p>Martin [3] 121/13 121/14 131/24</p> <p>master [5] 76/7 123/1 124/23 125/7 125/14</p> <p>master plan [4] 76/7 123/1 124/23 125/7</p> <p>master planning [1] 125/14</p> <p>match [1] 62/7</p> <p>Matt [6] 54/12 54/15 74/20 84/5 90/5 90/8</p> <p>Matt's [1] 83/2</p> <p>matter [4] 35/6 46/5 69/19 132/18</p> <p>matters [4] 34/13 34/20 35/8 107/1</p> <p>Mauil [1] 83/1</p> <p>may [14] 8/16 8/23 10/18 21/10 54/2 69/5 82/20 86/10 100/12 107/17 123/6 128/1 131/7 134/4</p> <p>maybe [14] 9/2 15/7 19/3 26/14 31/12 67/25 68/9 74/20 81/2 81/3 107/20 114/25 119/14 120/6</p> <p>mayor [1] 14/1</p> <p>me [41] 3/11 13/1 16/19 19/8 22/9 22/13 25/14 25/20 26/4 30/9 31/21 37/21 38/10 38/16 39/2 39/3 39/5 40/3 51/14 64/6 64/8 66/3 74/4 78/6 81/22 87/14 89/23 94/7 94/23 95/17 95/25 97/20 100/15 100/18 101/4 101/6 102/24 105/3 118/3 119/10 131/2</p> <p>mean [24] 18/3 40/16 47/10 56/8 57/19 62/18 63/22 65/13 68/14 69/2 74/1 75/8 78/14 84/20 88/7 105/25 106/1 108/12 111/23 127/3 127/25 128/2 132/20</p>	<p>134/21</p> <p>means [2] 88/20 116/10</p> <p>meant [2] 11/16 33/6</p> <p>measure [1] 114/20</p> <p>mechanism [1] 106/8</p> <p>medical [1] 39/24</p> <p>meet [6] 13/8 21/6 63/1 94/7 100/16 117/3</p> <p>meeting [48] 1/2 1/3 2/5 3/2 11/23 17/21 17/21 22/2 24/1 30/3 30/5 30/17 30/20 31/4 31/20 32/4 39/16 45/4 50/15 50/16 54/6 82/14 90/21 90/25 91/2 91/14 92/8 94/11 94/20 94/25 98/25 99/23 102/7 104/17 106/14 106/25 108/3 108/25 110/21 112/12 112/14 119/17 122/10 125/18 128/24 130/17 136/13 138/2</p> <p>meeting's [2] 95/2 95/5</p> <p>meetings [18] 14/2 16/11 20/18 20/20 38/21 51/19 51/24 90/11 90/18 94/2 109/7 112/17 122/15 123/4 124/20 125/5 132/9 132/21</p> <p>meets [5] 21/4 21/5 21/7 81/1 81/5</p> <p>member [8] 2/14 20/15 28/9 126/1 126/2 129/16 133/9 135/17</p> <p>members [10] 1/9 3/10 6/4 28/15 33/11 105/1 107/25 119/21 125/4 133/11</p> <p>memorialize [2] 33/3 115/22</p> <p>memorialized [2] 128/6 131/21</p> <p>mentioned [3] 39/16 94/1 110/1</p> <p>mentioning [1] 45/3</p> <p>merits [4] 68/10 68/17 69/9 69/20</p> <p>messed [1] 17/14</p> <p>messing [1] 118/14</p> <p>met [2] 78/13 99/10</p> <p>metrics [4] 102/7 102/8 102/9 102/9</p> <p>Miami [4] 111/19 112/5 112/7 112/11</p> <p>Michael [3] 90/11 90/24 91/11</p> <p>Michael Baker [3] 90/11 90/24 91/11</p> <p>MICHELLE [7] 1/11 28/20 29/11 31/19 87/10 117/21 126/3</p> <p>Michelle's [2] 4/3 28/17</p>	<p>micromanaged [1] 102/20</p> <p>midcourse [2] 67/2 67/3</p> <p>middle [1] 46/22</p> <p>might [10] 5/11 34/13 34/21 50/10 50/22 69/24 100/25 100/25 118/4 128/20</p> <p>mile [1] 40/24</p> <p>million [2] 57/17 83/7</p> <p>mind [5] 49/20 54/24 69/10 69/21 88/18</p> <p>minds [1] 50/16</p> <p>mine [3] 3/14 3/15 100/18</p> <p>minimum [1] 66/14</p> <p>ministerial [1] 34/13</p> <p>minute [2] 65/4 128/19</p> <p>minutes [29] 2/5 18/3 30/17 30/19 30/23 31/4 31/5 31/20 32/3 33/19 33/22 34/4 36/15 36/23 121/17 126/23 127/2 127/11 127/15 129/9 129/11 129/19 130/19 131/25 132/13 132/15 135/13 135/17 136/3</p> <p>missed [1] 37/18</p> <p>misspoken [1] 33/4</p> <p>mistake [1] 101/3</p> <p>mitigate [1] 96/23</p> <p>mitigation [3] 104/20 120/23 121/5</p> <p>mix [1] 10/8</p> <p>module [1] 53/5</p> <p>moment [5] 42/21 42/24 66/10 67/10 121/7</p> <p>momentum [1] 86/2</p> <p>Monday [3] 1/6 13/9 13/9</p> <p>Mondays [1] 99/9</p> <p>money [16] 40/21 59/19 60/5 64/2 64/22 65/23 67/15 70/22 71/4 71/24 75/6 80/20 81/4 83/9 87/3 129/19</p> <p>money's [1] 69/21</p> <p>monies [1] 65/16</p> <p>monster [1] 115/7</p> <p>month [19] 15/4 21/8 21/9 39/16 39/25 40/4 40/11 45/4 49/4 49/5 52/11 53/17 54/22 55/5 74/21 99/14 110/15 110/17 110/18</p> <p>months [5] 16/3 67/6 67/18 85/23 95/16</p> <p>more [50] 9/8 10/6 13/23 14/11 16/14 28/12 29/22 34/20 35/4 40/3 46/23 46/24 47/1 47/1 47/4 47/6 47/7 48/11 48/11 52/4 54/8</p>
--	--	---	--	---

<p>M more... [29] 63/17 63/18 66/21 66/22 67/1 67/24 67/25 68/9 75/11 75/19 84/8 84/13 92/20 94/2 98/19 98/22 100/1 105/1 105/13 109/13 111/11 111/16 111/18 112/13 114/6 119/13 124/9 124/13 126/19 morning [5] 15/2 16/16 22/12 94/21 98/5 Mose [3] 40/19 40/20 41/6 most [7] 38/16 71/3 82/5 97/7 102/5 102/13 132/21 motion [19] 5/21 31/18 31/22 31/25 34/14 37/3 37/5 37/9 84/10 84/14 85/1 87/1 88/22 88/23 88/24 89/1 89/8 90/5 90/5 move [21] 8/15 8/16 14/4 14/8 14/9 31/5 31/15 37/12 53/8 64/14 66/19 68/2 75/1 83/14 85/7 85/15 89/4 111/5 111/9 113/25 117/9 moved [4] 92/19 101/1 115/11 115/12 moves [2] 91/15 111/15 moving [6] 55/12 67/9 111/3 116/22 117/11 125/20 Mr [3] 5/8 32/13 63/8 Mr. [49] 3/11 6/8 9/25 12/19 19/1 39/8 47/12 47/15 48/16 48/21 53/1 54/9 63/8 65/25 72/8 72/14 73/4 73/21 73/24 74/3 74/3 74/6 74/25 75/1 91/23 92/18 94/1 94/11 95/14 98/18 100/4 100/9 100/12 101/7 101/16 101/17 103/14 104/17 107/11 110/1 111/4 113/7 113/25 124/22 125/2 125/16 127/7 133/12 136/1 Mr. Blocker [5] 53/1 65/25 74/25 94/11 127/7 Mr. Chair [1] 9/25 Mr. Chairman [2] 3/11 6/8 Mr. Clarke [1] 125/2 Mr. Courtney [1] 48/21 Mr. Dean [3] 12/19 19/1 94/1 Mr. Gorman [1] 124/22 Mr. Henry [1] 39/8 Mr. Olson [4] 47/12</p>	<p>47/15 48/16 111/4 Mr. Olson's [1] 74/3 Mr. Pittman [4] 98/18 110/1 113/7 113/25 Mr. Pittman's [1] 101/17 Mr. Riera [1] 100/4 Mr. Roberts [6] 72/8 91/23 95/14 100/9 100/12 104/17 Mr. Singletary [2] 54/9 92/18 Mr. Singletary's [1] 74/3 Mr. Topp [13] 63/8 72/14 73/4 73/21 73/24 74/6 75/1 101/7 103/14 107/11 125/16 133/12 136/1 Mr. Topp's [1] 101/16 Mrs [1] 36/6 Ms [1] 118/9 Ms. [10] 6/8 6/15 21/23 30/1 94/10 102/25 110/7 113/10 114/9 130/5 Ms. Chairman [2] 21/23 30/1 Ms. Fischbach [1] 102/25 Ms. Liotta [3] 94/10 113/10 130/5 Ms. Ludlow [2] 6/8 6/15 Ms. Ludlow's [1] 110/7 Ms. Roxanne [1] 114/9 mu [1] 116/19 much [12] 42/24 43/8 53/19 57/18 64/11 69/3 69/23 102/3 128/25 129/23 134/5 134/5 multiple [1] 55/4 murders [1] 48/9 my [43] 9/1 22/9 25/7 25/14 37/17 38/12 42/4 43/17 48/23 60/16 62/12 66/18 66/18 69/10 69/20 71/19 82/20 83/11 83/16 87/24 88/17 88/18 93/13 94/3 95/25 97/12 100/19 101/15 101/21 104/6 104/6 109/22 117/10 119/6 121/8 122/4 126/14 127/23 129/13 129/18 129/23 135/10 137/8 myself [7] 5/6 7/8 16/9 20/10 114/9 122/17 128/13</p>	<p>names [1] 114/7 Naples [4] 49/7 49/25 50/1 99/9 narrative [1] 57/19 Nassau [1] 14/24 Nassau County [1] 14/24 Nate [1] 48/18 nature [1] 100/15 Navy [3] 49/5 49/9 49/10 necessarily [1] 70/5 necessary [9] 20/19 21/20 74/10 74/15 81/19 83/3 88/14 127/24 129/13 need [60] 7/23 13/1 18/19 19/12 26/13 26/19 28/2 31/3 34/24 35/11 37/5 43/1 45/3 47/10 47/11 50/8 50/17 51/13 55/13 58/20 63/12 64/15 66/15 66/18 68/2 68/5 73/7 80/11 80/13 83/25 84/7 85/1 86/11 86/11 86/25 87/1 87/20 89/1 91/18 95/15 97/17 100/7 104/1 106/14 109/14 109/17 111/1 120/9 120/13 121/4 123/5 126/22 128/20 128/20 130/1 130/19 131/9 133/16 134/19 135/24 needed [4] 83/10 115/18 120/12 125/4 needing [1] 130/25 needs [11] 25/20 32/3 64/10 102/17 102/17 104/11 105/6 105/7 105/14 125/1 133/14 negotiating [1] 66/2 negotiation [2] 55/16 66/6 negotiations [1] 64/13 Nelson [1] 40/15 neutral [2] 47/25 48/4 never [4] 10/13 14/2 27/13 129/10 new [16] 2/9 11/23 45/6 48/25 49/4 61/9 93/20 93/21 93/22 95/7 96/21 105/12 107/23 115/22 117/13 117/15 New Jersey [1] 45/6 news [1] 42/21 next [18] 26/4 30/4 30/18 43/3 43/3 43/9 56/6 62/12 82/22 90/10 92/6 112/12 112/13 112/20 116/19 126/6 131/7 134/1 nice [1] 94/6 night [1] 41/16 nine [1] 67/6</p>	<p>no [68] 3/17 7/6 8/16 8/22 9/5 15/13 15/13 15/14 15/23 17/11 17/12 26/14 26/24 28/6 33/20 35/12 35/13 35/24 36/1 36/3 36/3 36/19 38/11 38/23 41/16 42/2 42/3 42/6 44/25 48/9 48/20 49/8 51/5 51/7 53/21 53/21 59/13 68/8 68/24 70/20 71/22 73/10 73/10 73/11 75/8 75/9 75/20 75/22 76/17 76/20 77/20 78/4 78/5 84/13 87/20 88/2 88/13 91/9 97/10 108/12 111/14 114/2 114/8 114/8 124/19 126/20 130/21 133/4 nobody [2] 26/25 48/9 nominate [4] 6/6 6/8 6/24 8/2 nominated [1] 5/23 nomination [5] 5/21 7/3 7/13 7/22 8/5 nominations [2] 5/16 6/23 nonaviation [1] 55/22 none [10] 7/5 37/1 52/19 84/6 86/21 86/24 114/1 125/11 125/23 136/10 noodle [1] 92/7 Nope [1] 114/8 normally [1] 33/22 north [3] 1/23 22/15 77/17 northeast [2] 52/21 90/19 Northrop [3] 18/5 48/18 48/20 Northrop Grumman [3] 18/5 48/18 48/20 northwest [1] 39/25 not [127] 4/5 4/6 4/7 6/9 7/7 9/22 10/14 14/23 17/13 17/15 20/19 22/1 24/3 24/16 24/16 25/5 25/18 27/9 27/9 30/22 31/13 33/14 34/6 35/6 36/15 38/11 39/21 40/20 42/23 43/7 45/20 47/16 48/19 51/7 51/15 52/7 53/16 56/19 58/1 58/11 59/21 61/3 61/9 64/2 64/2 65/3 66/9 67/3 68/3 69/20 69/21 71/7 72/16 72/16 73/1 73/13 75/21 76/1 76/4 77/17 77/22 80/7 80/14 80/25 81/23 82/24 82/24 83/4 83/14 83/16 83/18 87/23 88/11 91/4 91/21 94/4</p>	<p>94/14 96/3 97/14 97/22 97/24 98/19 98/20 100/7 100/14 100/25 101/2 102/5 102/13 102/14 102/19 103/10 103/11 104/3 104/3 105/20 105/23 106/6 107/22 108/1 108/12 109/1 113/14 114/14 115/12 115/13 116/15 117/23 118/6 124/5 124/8 124/23 127/3 127/9 127/12 127/18 127/21 128/12 128/14 129/7 129/12 131/6 131/8 132/13 132/13 132/24 133/11 notable [1] 88/10 NOTAM [1] 50/1 notate [1] 33/12 notated [1] 33/25 note [2] 44/2 82/8 notebook [2] 103/17 103/18 notes [6] 131/2 131/2 132/15 135/3 135/7 137/9 nothing [9] 67/21 80/2 88/19 111/20 118/22 118/25 126/11 126/12 126/14 notice [6] 4/25 17/6 22/2 50/3 106/23 118/4 noticed [4] 46/23 47/1 115/3 115/6 notices [1] 93/6 notified [1] 123/12 notify [1] 106/13 now [50] 5/12 20/2 26/8 27/12 35/19 40/22 41/9 53/8 56/3 57/13 57/19 60/11 61/5 62/1 62/3 64/1 64/9 64/18 65/2 65/3 65/9 67/13 67/22 68/3 68/21 69/4 69/14 70/3 71/8 72/25 75/10 76/25 87/19 87/21 88/11 88/21 89/15 90/15 91/22 95/25 100/23 103/7 106/13 110/24 115/4 116/8 117/19 120/10 120/16 129/1 number [5] 7/9 87/9 88/22 88/24 89/5 Number 1 [1] 87/9 Number 2 [3] 88/22 88/24 89/5 numbers [2] 83/5 116/11</p>
		<p>N n' [2] 42/16 43/11 name [5] 25/14 43/18 82/20 111/13 122/4</p>	<p>O observe [1] 31/7 obviously [3] 31/8 36/15 127/20</p>	

<p>O occasion [1] 32/15 occur [2] 62/25 64/10 occurring [1] 80/18 odd [1] 95/21 off [11] 18/6 44/12 49/13 52/16 53/17 60/6 67/21 73/9 99/18 100/14 114/22 offer [1] 64/2 offered [2] 59/25 71/24 office [7] 5/14 77/2 78/11 82/22 94/3 100/19 132/19 officers [6] 3/6 3/8 3/9 3/22 5/19 8/14 official [1] 92/8 offset [1] 69/24 often [2] 26/3 90/7 oh [28] 4/4 6/5 8/18 10/18 16/23 17/16 24/7 31/24 37/25 41/8 42/4 42/8 43/20 44/9 45/11 45/12 49/10 57/23 77/3 79/22 83/16 89/22 96/13 108/14 112/23 119/2 131/16 135/2 okay [123] 5/10 5/18 6/5 8/1 8/13 10/22 11/1 11/3 12/2 12/10 12/15 14/15 15/21 15/24 17/16 19/6 19/22 20/8 20/14 21/3 21/13 24/19 24/22 25/4 25/9 25/12 26/6 26/20 29/11 29/19 30/13 30/25 31/16 31/18 35/7 35/10 36/10 36/17 36/22 37/11 37/20 38/2 39/7 41/22 42/11 43/25 51/5 51/10 51/12 52/20 53/2 59/5 61/15 61/22 62/12 63/7 63/15 68/19 71/2 75/11 75/16 78/16 78/25 79/22 80/1 81/22 84/7 84/25 85/3 85/6 85/12 85/17 86/20 86/22 87/8 87/16 88/15 88/23 89/6 89/8 89/16 89/17 89/18 89/22 89/24 89/24 90/10 90/17 92/25 93/4 93/10 93/16 93/22 95/7 95/10 95/12 96/5 96/20 96/25 97/22 98/16 109/2 112/1 112/10 113/2 113/13 114/2 120/8 121/23 126/2 127/13 129/5 130/7 131/3 132/7 133/2 134/24 135/5 135/8 135/22 135/23 136/6 136/11 Oklahoma [1] 119/9 old [7] 2/8 41/11 51/11 51/12 51/15 93/17</p>	<p>93/18 older [1] 111/13 OLSON [7] 1/10 20/1 20/9 47/12 47/15 48/16 111/4 Olson's [2] 32/13 74/3 once [12] 11/23 15/4 18/4 22/15 34/14 64/22 65/15 65/16 76/10 82/5 99/14 110/15 one [68] 4/7 4/20 5/5 5/14 5/20 6/25 7/22 9/2 10/19 12/1 15/21 15/22 16/15 18/1 20/16 21/4 25/8 26/4 37/13 37/16 43/17 44/2 45/3 47/18 51/14 51/17 54/19 55/3 55/24 56/11 57/4 60/1 68/4 68/15 69/18 75/11 75/19 79/19 79/20 79/21 86/11 90/5 92/16 95/24 99/16 100/15 104/23 105/1 106/12 106/15 111/17 111/18 112/2 112/17 117/10 118/12 119/10 119/19 121/2 122/7 122/10 122/18 123/7 124/10 124/14 127/18 132/2 132/18 one's [2] 11/15 15/22 ones [4] 5/23 10/6 11/4 14/15 online [2] 55/8 56/25 only [11] 7/22 8/19 22/1 40/20 73/16 73/16 103/10 103/11 111/6 120/9 120/9 open [4] 97/5 98/5 113/4 132/14 opener [1] 102/24 openly [2] 105/20 107/21 operate [1] 98/21 operating [3] 97/4 98/12 98/15 operational [1] 105/14 operations [6] 48/21 50/23 51/2 99/11 100/19 102/2 opinion [2] 129/18 135/1 opportunities [2] 39/19 69/11 opportunity [6] 6/9 6/12 72/22 100/15 100/22 101/4 opposed [1] 32/10 option [1] 104/4 optional [1] 104/3 order [10] 3/2 3/7 18/19 81/7 81/18 89/5 103/12 103/13 119/17 128/5 orders [4] 53/3 53/14</p>	<p>79/18 119/12 organizational [1] 11/22 organized [1] 122/8 original [1] 41/11 originally [1] 63/2 other [42] 6/23 11/2 13/3 13/22 21/1 22/24 24/24 28/15 31/14 36/16 42/7 42/20 52/17 54/5 55/4 70/8 73/2 74/10 75/18 78/10 78/20 78/23 84/4 86/20 90/22 98/7 99/16 99/17 99/22 102/6 122/1 122/22 123/14 123/16 125/21 126/23 128/13 131/3 131/4 132/8 132/23 133/7 others [2] 13/21 35/5 Otherwise [1] 86/15 our [39] 10/24 10/24 11/7 14/2 17/1 18/9 20/1 23/11 24/12 24/13 27/16 27/23 30/15 31/21 42/15 45/20 45/23 52/6 68/10 68/15 69/10 74/2 79/10 96/7 100/5 101/16 102/8 102/9 103/11 103/12 109/15 117/2 122/20 124/3 125/11 126/6 129/3 132/15 135/3 out [60] 12/24 13/1 15/8 17/1 22/4 27/14 31/2 32/16 33/19 33/21 43/9 44/12 44/20 46/5 47/22 49/5 50/16 50/23 52/22 53/11 53/13 54/20 55/2 60/13 62/2 64/13 64/20 64/24 65/25 72/20 73/21 78/19 83/17 83/22 94/7 94/21 94/22 95/7 96/12 97/3 97/18 98/8 98/11 99/2 99/4 99/19 100/20 107/25 110/3 110/4 111/2 114/8 115/8 122/9 122/14 130/1 130/16 132/10 133/14 134/14 outside [5] 9/16 56/1 60/15 106/25 109/2 over [21] 22/18 29/23 32/21 36/24 37/15 40/18 48/10 54/24 56/5 66/8 66/16 76/7 77/1 95/15 96/14 96/14 97/12 111/1 112/8 112/12 132/19 overall [3] 47/13 58/21 91/16 overnight [1] 72/13 overview [1] 95/13 overwhelm [1] 47/3</p>	<p>overwhelmed [1] 46/13 overwhelming [1] 45/17 own [11] 67/10 68/17 76/15 92/1 101/25 105/6 105/7 105/15 118/8 132/15 135/13 owned [1] 75/20 owning [1] 104/4</p> <hr/> <p>P p.m [3] 1/7 1/7 136/14 pace [1] 68/9 package [4] 3/12 52/25 55/7 82/2 page [12] 2/2 3/24 5/4 32/23 36/7 56/23 56/25 57/2 57/25 82/1 110/2 138/3 Page 3 [1] 82/1 Page 6 [1] 32/23 pages [3] 55/6 57/1 57/1 paid [2] 59/12 89/9 Palatka [1] 111/8 paperwork [2] 103/11 103/13 Paranza [3] 43/21 85/19 119/5 Paranza Trace [3] 43/21 85/19 119/5 parcel [1] 75/24 parcels [2] 75/20 76/14 Pardon [2] 16/19 87/13 park [2] 44/11 50/7 parked [1] 44/23 parking [3] 44/16 44/20 78/9 part [17] 18/5 22/15 33/16 34/4 62/10 63/1 63/2 63/25 64/8 68/15 70/13 74/3 77/6 89/21 92/10 106/15 133/24 partial [1] 131/11 participating [1] 9/18 participation [3] 11/19 12/13 122/20 particular [1] 47/5 particularly [1] 28/20 particulars [1] 105/19 parties [2] 13/22 68/1 partner [4] 2/7 39/6 39/7 42/2 parts [2] 69/18 95/12 party [1] 111/11 pass [3] 53/10 53/13 88/8 Passero [12] 54/13 54/16 57/25 58/5 82/21 82/24 90/17 90/24 91/14 116/21 117/5 123/15 Passero Associates [2] 54/13 82/21</p>	<p>passes [2] 88/20 90/5 passion [1] 18/5 past [6] 38/12 56/2 56/2 79/6 102/6 135/16 Patrol [1] 45/6 patronizing [1] 101/22 pattern [2] 49/14 50/3 pay [1] 88/11 paying [2] 65/10 134/12 payments [1] 65/6 payroll [1] 25/19 PDF [1] 22/4 people [22] 17/7 19/4 20/17 25/15 27/15 35/9 44/16 44/23 46/4 46/24 49/22 70/5 73/16 83/1 104/13 115/1 115/2 118/4 120/5 120/10 122/11 122/16 per [3] 5/12 5/12 77/1 percent [9] 49/18 57/15 57/15 59/19 61/1 82/4 83/12 88/4 131/8 Perfect [1] 113/1 perfectly [2] 129/20 129/21 perhaps [3] 6/6 32/19 102/4 perimeter [2] 96/4 98/22 period [3] 62/15 62/17 70/11 permitted [1] 25/5 person [6] 5/5 27/10 46/16 97/25 116/12 135/14 personal [1] 129/18 personally [2] 105/16 129/6 personnel [1] 114/19 persons [1] 5/1 perspective [1] 49/20 phone [2] 91/3 103/23 picking [1] 12/21 piece [1] 110/2 pigeonhole [1] 105/3 piling [1] 116/5 pilot [3] 42/22 43/14 50/2 pilots [5] 42/23 43/6 109/13 119/23 120/16 Pittman [5] 48/21 98/18 110/1 113/7 113/25 Pittman's [1] 101/17 place [12] 20/7 47/21 55/19 55/21 59/17 59/21 60/3 60/14 62/23 64/15 64/22 95/23 places [2] 8/14 115/4 plan [14] 24/2 47/20 50/11 50/12 55/7 62/10 74/18 76/7 76/7 80/24 113/8 123/1 124/23</p>
--	---	--	---	--

<p>P</p> <p>plan... [1] 125/7</p> <p>plane [1] 12/22</p> <p>planes [1] 49/13</p> <p>planned [3] 56/5 58/18 94/3</p> <p>planning [10] 14/22 45/25 46/1 52/21 60/8 65/19 120/8 122/8 122/15 125/14</p> <p>plans [2] 66/23 108/22</p> <p>plate [1] 28/21</p> <p>please [9] 3/3 7/14 12/23 26/1 29/2 30/11 43/18 65/21 94/23</p> <p>PLEDGE [3] 2/3 3/3 3/4</p> <p>plenty [1] 132/8</p> <p>PLLC [1] 1/17</p> <p>plus [7] 23/12 47/18 56/12 58/4 58/11 58/19 78/9</p> <p>point [20] 9/24 18/18 24/4 25/3 37/4 47/22 53/8 60/18 63/9 66/1 66/5 74/3 83/11 83/22 111/18 113/4 120/15 123/18 124/23 131/14</p> <p>points [2] 39/9 52/5</p> <p>Police [1] 41/15</p> <p>policy [12] 10/25 26/11 26/13 26/14 51/18 51/20 51/21 52/12 52/17 107/22 113/12 115/23</p> <p>Ponce [1] 1/23</p> <p>Pond [1] 91/3</p> <p>populated [1] 122/11</p> <p>portion [5] 51/25 57/14 58/5 61/1 61/19</p> <p>position [2] 5/22 100/24</p> <p>possible [2] 63/9 70/8</p> <p>posture [1] 68/13</p> <p>potatoes [1] 34/8</p> <p>potential [4] 61/14 107/9 116/23 119/24</p> <p>practices [1] 129/22</p> <p>preachy [1] 101/21</p> <p>precise [1] 35/9</p> <p>preexisting [1] 10/6</p> <p>preference [1] 129/23</p> <p>preliminary [11] 33/18 53/20 56/11 58/12 58/12 62/19 65/11 68/24 79/17 84/19 86/19</p> <p>prepare [3] 38/11 51/15 126/24</p> <p>preparing [1] 63/9</p> <p>presence [4] 13/6 14/11 14/12 21/16</p> <p>present [5] 1/9 1/14 8/17 48/19 65/11</p> <p>preserve [1] 124/13</p>	<p>presumably [1] 35/19</p> <p>pretty [13] 19/2 30/16 39/23 40/4 64/11 82/11 82/17 97/22 109/22 124/14 128/25 129/23 130/10</p> <p>prevent [1] 117/8</p> <p>previous [1] 37/16</p> <p>price [1] 81/23</p> <p>prices [4] 64/24 69/4 81/14 81/16</p> <p>prim [1] 16/21</p> <p>primary [30] 14/16 16/18 16/22 19/10 19/18 19/20 19/24 19/25 20/3 20/9 20/11 20/21 20/22 20/25 21/1 22/22 22/24 23/1 23/2 23/4 24/6 25/11 27/1 27/20 27/20 28/18 28/23 29/12 125/3 125/7</p> <p>printed [1] 4/18</p> <p>printouts [1] 55/8</p> <p>prior [2] 51/19 51/24</p> <p>priority [2] 22/6 23/18</p> <p>privately [1] 75/20</p> <p>probably [11] 12/8 26/12 40/24 47/1 86/16 92/5 107/7 107/17 111/4 112/21 120/6</p> <p>problem [6] 41/17 44/23 93/5 96/14 114/17 133/20</p> <p>problems [3] 12/25 96/23 96/24</p> <p>proceed [3] 67/13 106/18 123/22</p> <p>proceedings [1] 137/8</p> <p>process [16] 12/8 32/20 49/3 52/13 65/24 66/19 67/1 67/9 75/2 82/5 90/11 90/18 106/16 129/4 129/25 130/2</p> <p>processes [2] 73/14 107/4</p> <p>professional [2] 18/12 101/19</p> <p>program [13] 18/16 18/17 55/7 55/10 62/11 80/15 80/16 83/8 94/9 103/3 103/16 103/18 104/3</p> <p>program's [1] 104/11</p> <p>progress [2] 113/7 113/8</p> <p>project [46] 52/24 52/24 53/5 55/3 55/6 55/9 55/24 55/25 56/3 57/1 57/2 57/12 59/4 59/6 62/21 63/3 64/21 67/6 68/6 68/8 71/23 74/10 75/16 75/25 76/2 77/6 77/11 78/24 79/14</p>	<p>80/6 80/7 81/7 81/16 81/18 81/24 87/3 87/9 88/3 91/20 93/17 96/21 105/12 116/20 117/2 117/9 123/18</p> <p>Project 1's [1] 59/6</p> <p>projects [7] 22/6 23/12 54/23 54/23 56/9 80/21 86/3</p> <p>propeller [2] 97/19 97/21</p> <p>property [8] 55/16 72/18 74/12 76/25 91/21 92/10 111/12 111/18</p> <p>proposal [4] 72/10 76/16 77/17 85/8</p> <p>proposals [2] 72/12 84/23</p> <p>proposed [1] 66/22</p> <p>protection [2] 101/25 102/1</p> <p>provide [1] 102/21</p> <p>provided [1] 66/13</p> <p>provides [2] 33/5 33/15</p> <p>public [22] 2/13 46/16 46/23 72/18 72/18 75/18 84/10 85/4 85/12 85/15 86/20 86/22 89/19 89/20 102/4 119/3 119/4 119/21 122/1 125/17 125/21 129/16</p> <p>public's [1] 4/25</p> <p>publicity [2] 46/18 46/19</p> <p>publicly [1] 96/11</p> <p>published [3] 35/18 106/6 121/18</p> <p>punitive [1] 100/14</p> <p>Punta [1] 99/15</p> <p>Punta Gorda [1] 99/15</p> <p>purchased [1] 76/15</p> <p>purely [1] 73/20</p> <p>purposes [1] 123/7</p> <p>pursue [1] 133/7</p> <p>push [3] 12/24 13/1 97/7</p> <p>put [22] 16/8 19/10 29/3 29/6 34/4 35/22 47/6 50/23 53/16 62/23 92/4 93/17 94/20 95/22 98/9 98/18 111/7 111/12 113/22 119/14 120/3 128/9</p> <p>putting [1] 41/9</p>	<p>104/16 121/16 127/5</p> <p>questionnaire [1] 110/3</p> <p>questions [10] 39/10 41/4 56/17 73/2 100/11 107/6 112/24 113/24 116/17 121/9</p> <p>quick [3] 119/6 121/16 130/10</p> <p>quicker [2] 55/15 126/24</p> <p>quickly [3] 41/3 63/21 109/22</p> <p>quite [4] 20/6 85/21 100/5 110/7</p> <p>quorum [2] 25/20 25/25</p> <p>quote [2] 112/2 112/3</p> <p>R</p> <p>rains [1] 110/12</p> <p>raise [2] 40/21 120/18</p> <p>ramp [1] 44/11</p> <p>ramping [1] 49/11</p> <p>range [3] 92/12 122/8 122/15</p> <p>rapport [1] 25/23</p> <p>rather [1] 135/9</p> <p>RE [1] 138/2</p> <p>reach [1] 17/1</p> <p>reached [1] 73/21</p> <p>reaches [1] 107/25</p> <p>read [5] 31/13 32/22 32/22 35/5 93/11</p> <p>ready [6] 50/5 65/20 67/17 91/18 113/9 130/17</p> <p>real [4] 91/13 103/15 120/11 131/15</p> <p>reality [1] 120/9</p> <p>realize [1] 80/2</p> <p>realized [1] 111/4</p> <p>really [78] 4/11 9/3 9/16 11/13 13/12 14/10 14/10 14/13 14/19 14/20 14/20 14/21 14/25 18/2 18/2 21/14 21/18 23/11 23/12 24/11 29/25 29/25 29/25 30/14 30/14 30/14 39/3 39/13 39/13 39/20 41/5 42/17 42/24 43/6 44/24 45/7 45/19 45/23 47/6 47/21 48/10 58/11 62/20 63/1 63/19 68/6 68/21 72/21 77/25 85/25 86/13 90/25 97/13 97/13 98/17 98/20 99/6 103/7 105/13 105/20 106/14 109/1 109/16 110/13 111/1 119/21 120/3 120/5 120/10 120/12 125/11 128/19 128/19 130/15 132/14 133/6</p>	<p>133/14 134/15</p> <p>reas [1] 47/9</p> <p>reason [6] 43/5 52/16 70/6 93/17 123/6 130/14</p> <p>reasons [3] 47/10 106/15 138/3</p> <p>REBA [11] 1/10 5/3 5/4 7/8 7/14 14/18 19/9 19/18 20/22 22/24 28/21</p> <p>Reba Ludlow [3] 5/3 7/14 20/22</p> <p>receive [2] 30/22 33/11</p> <p>received [1] 53/3</p> <p>recent [1] 41/25</p> <p>recently [1] 123/4</p> <p>recognized [2] 5/9 9/25</p> <p>recognizes [1] 115/17</p> <p>record [6] 28/9 33/5 33/16 79/13 88/9 137/8</p> <p>recovery [1] 82/5</p> <p>red [3] 53/2 53/2 77/10</p> <p>reduce [1] 129/19</p> <p>refer [1] 50/15</p> <p>referencing [1] 34/7</p> <p>referring [1] 123/3</p> <p>reflecting [1] 87/25</p> <p>regarding [1] 131/4</p> <p>regardless [1] 69/6</p> <p>regular [5] 1/2 107/18 109/4 109/6 138/2</p> <p>regulatory [1] 103/10</p> <p>reimbursable [1] 71/7</p> <p>relabeled [1] 11/13</p> <p>related [2] 24/13 62/2</p> <p>relaxed [1] 68/9</p> <p>relocate [1] 110/10</p> <p>relocation [2] 110/9 110/23</p> <p>remediation [1] 108/22</p> <p>remember [8] 18/7 43/24 44/16 46/21 78/2 99/17 111/13 132/23</p> <p>remembers [1] 124/1</p> <p>Remind [1] 81/22</p> <p>remiss [1] 127/18</p> <p>removing [1] 118/7</p> <p>rendering [1] 78/3</p> <p>rent [5] 51/21 70/1 120/17 120/18 120/20</p> <p>replica [1] 41/11</p> <p>report [21] 2/10 2/11 2/12 21/19 21/22 24/12 51/8 56/25 94/18 95/9 95/10 99/19 109/24 112/20 113/8 118/19 118/20 118/21 126/12 126/14 137/7</p> <p>reporter [17] 30/23 32/14 34/10 34/17 36/8 107/3 126/22 127/3 128/7 129/3 129/7 129/10 131/6 132/10</p>
---	--	--	---	--

<p>R reporter... [3] 134/8 134/20 135/9 reporter's [3] 2/16 127/9 136/15 reporters [2] 1/23 133/17 reporting [2] 9/21 132/22 reports [10] 2/14 92/3 102/10 109/22 109/23 118/18 126/1 126/3 127/17 131/4 represent [1] 11/7 representative [8] 10/7 10/17 19/10 25/18 26/21 28/3 29/20 112/15 representatives [2] 9/11 30/15 represented [2] 13/4 13/14 reputation [1] 25/23 request [2] 6/2 33/17 requesting [1] 56/20 requests [2] 3/10 52/21 require [1] 106/16 required [5] 69/6 81/7 100/24 127/10 127/12 requirement [1] 106/21 requirements [5] 63/1 72/19 81/2 81/5 109/18 requires [3] 47/14 103/5 103/20 rescheduled [1] 94/15 rescue [2] 120/25 121/1 resolution [2] 10/2 10/5 resources [3] 57/21 72/18 102/23 respected [1] 127/22 responders [3] 27/11 27/16 28/13 responsibility [1] 133/12 responsible [1] 124/3 rest [4] 4/10 109/21 113/5 132/19 restaurants [2] 77/2 78/10 restricted [1] 40/2 result [1] 108/18 results [2] 108/13 108/14 retention [1] 91/6 retires [1] 49/5 revenue [3] 47/25 48/2 68/11 revenue-generating [2] 48/2 68/11 revenue-neutral [1] 47/25 revenues [1] 102/9</p>	<p>review [5] 33/21 33/22 104/10 121/4 126/7 reviewed [1] 52/9 rhythm [1] 109/4 Riera [6] 42/11 43/20 85/19 100/4 119/4 119/5 right [121] 4/21 5/5 5/11 5/18 6/22 7/12 7/20 9/19 14/9 15/8 17/19 18/6 22/5 22/17 22/18 22/20 24/16 25/12 26/11 27/12 28/6 28/11 28/14 30/4 33/23 34/18 41/12 43/3 44/13 44/17 45/22 49/3 49/14 50/25 51/13 51/16 53/24 54/17 55/19 57/7 57/11 57/12 57/19 57/23 58/3 59/23 60/20 61/5 62/18 65/2 65/3 65/9 65/24 66/12 66/20 67/11 67/22 67/23 68/3 68/23 69/14 70/3 70/11 71/25 75/10 76/3 79/25 83/21 83/24 83/24 84/1 84/3 84/20 85/10 85/24 90/20 91/7 91/8 91/12 91/22 92/15 93/25 94/16 95/6 97/5 98/1 98/7 98/8 98/13 98/15 101/2 103/7 103/25 105/5 105/21 108/9 109/21 110/18 110/24 113/23 114/3 116/8 116/14 116/15 116/17 116/19 117/4 117/20 117/24 117/25 120/10 123/17 124/15 125/12 125/21 130/24 133/19 134/3 134/11 135/12 135/12 ring [2] 103/24 103/25 risen [1] 107/1 risk [21] 11/6 26/8 27/1 28/23 29/14 29/15 29/16 29/17 30/6 104/19 104/19 104/21 104/22 105/7 105/8 105/9 105/12 107/16 108/19 120/23 121/5 risks [1] 108/16 RMR [3] 1/22 137/6 137/13 road [31] 23/12 23/15 54/7 55/18 55/19 55/21 60/2 61/2 62/14 62/22 64/11 64/15 64/21 64/25 68/22 69/2 75/6 75/16 75/18 76/3 76/24 77/16 77/18 78/8 78/9 78/11 79/10 91/20 91/21 92/19 122/5 road's [2] 58/14 79/10 roads [4] 22/4 24/13</p>	<p>47/4 93/19 roadway [6] 55/3 55/12 55/14 56/11 62/24 77/12 ROBERT [2] 1/10 119/11 ROBERTS [8] 1/17 1/17 72/8 91/23 95/14 100/9 100/12 104/17 Robinson [2] 48/23 49/1 Robinson Aviation [1] 49/1 Roger [1] 109/10 role [2] 5/7 101/16 roles [1] 10/7 Room [1] 1/3 rope [1] 98/9 roping [1] 44/12 rough [1] 52/4 rows [1] 76/8 Roxanne [2] 30/11 114/9 RPR [1] 1/22 rules [5] 5/13 115/23 119/11 119/17 119/17 run [3] 48/10 103/6 119/16 running [1] 102/15 rush [3] 72/16 73/10 73/13 rusty [4] 42/22 42/23 43/6 43/8 Rusty Pilot [1] 42/22 Rusty Pilots [1] 42/23</p> <p>S SAAPA [3] 42/11 42/25 98/25 Sacha [3] 121/13 121/14 131/24 safely [1] 27/17 safety [8] 97/13 97/16 101/7 106/20 107/1 107/9 108/7 109/15 safety's [1] 28/19 said [14] 9/14 63/6 64/7 64/17 69/16 78/18 91/9 95/25 101/7 115/7 117/7 119/10 120/17 123/17 same [4] 14/6 54/11 66/25 97/12 satisfaction [1] 109/25 satisfy [1] 114/10 Saturday [2] 43/4 99/1 save [3] 69/14 112/24 129/18 say [51] 9/15 13/2 19/8 19/14 23/25 24/1 26/23 32/12 32/23 33/6 34/14 34/15 34/16 37/21 38/1 38/4 38/10 39/8 40/3 41/14 44/25 51/6 68/4 68/17 82/8 88/9 96/1</p>	<p>96/2 96/2 96/3 96/19 97/9 99/23 100/9 100/10 103/9 104/7 104/25 105/2 105/24 112/7 115/4 117/10 119/6 120/7 120/18 131/19 132/13 132/22 133/3 133/5 saying [17] 7/15 8/7 19/13 21/5 25/25 34/25 67/22 83/2 87/14 96/13 101/2 101/12 101/24 108/25 115/5 116/15 118/7 says [3] 14/1 57/9 97/6 scapegoat [2] 117/14 117/16 scattered [1] 134/23 scenes [1] 118/11 schedule [6] 24/21 63/20 74/2 106/24 107/13 109/6 scheduled [4] 80/10 94/13 107/12 110/5 scheduling [1] 134/21 school [4] 16/16 18/15 18/17 49/18 scope [1] 56/20 scoping [1] 64/21 scratch [1] 116/14 screen [2] 78/6 103/1 search [2] 121/1 126/5 seat [2] 22/9 100/23 second [41] 5/16 5/20 6/17 6/19 6/20 6/23 7/8 8/4 8/6 20/7 20/12 20/13 31/16 31/17 31/19 31/23 32/1 32/2 34/15 37/10 37/19 42/15 55/24 56/24 57/2 57/4 57/25 74/19 76/23 82/2 84/10 85/1 85/9 85/9 85/10 87/1 89/7 89/8 90/14 90/15 106/19 seconded [1] 7/13 seconds [3] 7/4 7/6 130/11 secretary [8] 4/9 5/7 5/20 7/23 8/3 8/6 132/3 135/7 secretary-treasurer [6] 5/7 5/20 7/23 8/3 8/6 132/3 secure [4] 98/2 100/1 100/2 100/8 security [6] 68/13 95/11 96/4 100/24 101/7 106/4 security-sensitive [1] 106/4 see [25] 5/15 13/22 13/25 14/2 35/10 40/10 49/12 56/22 57/23 66/20 69/13 82/4 88/16</p>	<p>97/18 100/16 104/14 108/25 119/13 119/14 120/3 120/6 120/19 123/6 123/23 128/10 seeing [3] 4/3 59/9 103/1 seek [1] 23/22 seemed [1] 45/16 seems [4] 46/11 47/4 63/15 63/19 seen [7] 51/7 53/25 74/1 83/13 110/13 123/5 124/11 selected [1] 119/8 send [12] 24/17 26/4 26/6 30/10 31/2 59/18 94/21 94/22 113/17 121/21 132/18 132/19 sense [2] 66/18 107/9 sensitive [3] 97/14 106/4 123/19 sent [3] 52/6 113/18 121/20 separate [1] 80/6 separately [1] 84/24 September [1] 136/1 serious [1] 111/20 serve [5] 4/13 6/9 6/12 16/2 23/2 served [1] 12/16 services [3] 56/20 56/21 57/20 servicing [1] 7/9 set [4] 13/23 94/11 110/19 135/3 setbacks [1] 117/8 sets [2] 50/6 74/17 setting [1] 107/8 settled [1] 135/23 seven [2] 12/21 95/15 several [5] 76/8 94/2 94/5 115/2 115/3 shade [6] 106/14 106/22 106/25 108/24 108/25 109/7 shape [2] 113/21 136/12 share [6] 19/21 22/8 23/5 24/5 24/8 24/9 she [9] 6/8 14/1 36/11 49/5 87/16 94/15 119/7 119/7 119/10 she'll [2] 36/9 49/6 she's [6] 6/10 7/9 28/17 49/4 49/8 49/8 sheet [11] 2/17 32/18 32/21 33/11 33/15 33/24 34/4 34/25 35/15 35/20 35/23 shelf [2] 103/17 103/18 Sheriff's [1] 41/14 Sheriff's Department [1] 41/14 sheriffs [1] 27/13 shoot [1] 48/7</p>
---	--	---	---	--

<p>S</p> <p>short [1] 50/5</p> <p>should [20] 6/5 6/23 8/20 9/15 11/12 21/18 24/11 32/24 43/24 59/16 87/4 90/22 91/15 105/23 108/5 108/6 108/24 109/4 127/22 130/2</p> <p>shouldn't [1] 11/6</p> <p>shovel [1] 91/18</p> <p>showing [2] 44/5 69/21</p> <p>shows [2] 46/17 129/3</p> <p>shy [1] 18/2</p> <p>sick [1] 94/14</p> <p>side [12] 23/16 44/2 46/18 46/20 47/7 49/21 58/18 78/9 78/11 98/7 98/7 128/8</p> <p>sides [1] 78/17</p> <p>sign [2] 50/24 67/7</p> <p>sign-in [1] 50/24</p> <p>signed [9] 60/6 60/24 61/3 61/6 71/5 71/12 71/15 71/20 73/1</p> <p>significant [1] 39/23</p> <p>signify [2] 7/15 8/7</p> <p>simple [1] 127/14</p> <p>simply [2] 73/12 86/1</p> <p>since [14] 3/19 12/17 16/13 19/4 23/18 24/23 34/10 53/7 82/3 95/1 95/16 105/18 107/21 122/13</p> <p>Singletary [4] 54/9 54/13 54/15 92/18</p> <p>Singletary's [1] 74/3</p> <p>sir [3] 6/21 7/25 120/1</p> <p>sit [2] 77/1 100/19</p> <p>site [8] 55/12 56/12 58/10 58/19 64/19 65/18 75/12 77/12</p> <p>sitting [4] 13/17 100/23 103/1 103/17</p> <p>six [2] 18/8 50/5</p> <p>size [1] 114/13</p> <p>sketch [1] 83/13</p> <p>slightly [2] 15/11 49/21</p> <p>slow [2] 52/15 53/17</p> <p>slowly [1] 12/20</p> <p>slows [1] 67/18</p> <p>small [2] 21/19 114/21</p> <p>Smith [1] 32/24</p> <p>sneak [2] 96/14 98/23</p> <p>so [309]</p> <p>socialized [1] 112/16</p> <p>solid [1] 67/25</p> <p>some [58] 9/17 10/5 26/13 33/13 34/12 34/20 35/3 44/23 45/14 47/18 53/18 55/6 56/17 60/14 61/1 62/24 64/10 64/19 64/20 66/14 67/2 67/3 67/25 72/19 73/2 73/19 74/5 83/8 86/2</p>	<p>86/3 95/14 95/21 96/20 96/23 103/20 106/3 106/5 106/8 106/17 107/3 107/5 107/6 107/23 110/20 111/16 112/13 112/24 113/5 114/18 115/1 115/2 118/4 120/11 123/6 123/8 124/3 130/16 131/19</p> <p>some-odd [1] 95/21</p> <p>somebody [15] 9/2 12/22 18/21 74/11 97/6 97/8 97/18 97/21 97/23 98/9 115/13 117/1 117/19 127/2 135/15</p> <p>somehow [1] 104/2</p> <p>someone [8] 4/11 20/3 27/3 27/17 115/10 115/11 128/9 136/2</p> <p>something [35] 4/11 11/14 13/23 20/18 34/8 43/1 45/1 49/25 52/7 53/24 60/25 63/3 66/7 70/1 72/23 73/12 74/8 75/8 78/18 92/6 97/10 99/7 99/13 99/21 101/8 105/13 108/2 115/5 119/14 120/19 124/9 128/18 130/8 133/3 133/6</p> <p>sometimes [5] 35/4 35/8 50/3 101/22 116/25</p> <p>somewhat [1] 106/15</p> <p>somewhere [1] 78/14</p> <p>son [1] 94/13</p> <p>soon [4] 31/2 65/19 73/5 73/22</p> <p>sooner [1] 63/16</p> <p>sorry [15] 15/15 15/20 30/7 36/1 36/2 36/3 66/3 72/5 89/22 94/10 95/3 97/10 106/25 117/17 135/23</p> <p>sort [5] 40/2 46/10 62/1 78/18 107/17</p> <p>sound [2] 93/5 93/7</p> <p>sounding [2] 31/9 131/18</p> <p>sounds [10] 20/10 21/10 28/18 50/20 69/4 69/8 107/16 124/25 127/25 128/1</p> <p>southeast [1] 112/9</p> <p>Southpark [1] 1/15</p> <p>spaces [2] 44/24 45/1</p> <p>speak [6] 49/1 51/17 60/13 82/20 90/12 122/2</p> <p>speaks [1] 90/12</p> <p>special [4] 2/10 57/20 95/9 95/10</p> <p>specialist [1] 111/19</p> <p>specific [1] 12/7</p>	<p>speculating [1] 70/3</p> <p>speech [1] 10/16</p> <p>spend [3] 54/10 82/24 102/25</p> <p>spending [2] 67/14 71/4</p> <p>spent [1] 94/2</p> <p>spinning [1] 97/19</p> <p>split [5] 16/3 16/4 46/3 57/14 59/10</p> <p>spoke [3] 54/21 103/14 114/24</p> <p>sporadic [1] 93/7</p> <p>spread [1] 109/14</p> <p>spreadsheet [1] 3/16</p> <p>squared [1] 17/25</p> <p>SSI [1] 106/4</p> <p>ST [6] 1/1 1/5 1/15 1/23 1/24 137/4</p> <p>St. [5] 14/1 14/23 41/15 43/21 93/23</p> <p>St. Augustine [3] 14/1 41/15 43/21</p> <p>St. Johns County [2] 14/23 93/23</p> <p>staff [19] 2/11 24/21 32/22 33/9 39/13 102/19 103/7 104/14 107/24 107/24 109/23 109/24 115/22 118/18 133/9 133/19 133/21 135/14 135/19</p> <p>stakeholders [1] 102/1</p> <p>stand [3] 3/3 68/17 85/18</p> <p>standard [3] 80/15 101/9 101/9</p> <p>standards [1] 66/14</p> <p>stands [1] 116/8</p> <p>start [16] 5/15 60/7 64/10 65/14 65/16 65/18 67/14 67/22 71/4 73/19 75/5 86/14 97/3 98/19 104/12 126/7</p> <p>started [5] 18/4 18/4 40/19 93/14 136/12</p> <p>starting [4] 15/12 62/15 111/2 116/13</p> <p>starts [1] 104/13</p> <p>state [10] 15/3 15/4 43/18 57/9 62/16 62/16 63/9 80/7 119/8 137/3</p> <p>State Street [2] 15/3 15/4</p> <p>stated [3] 37/9 72/8 105/19</p> <p>statement [1] 124/24</p> <p>static [1] 47/1</p> <p>station [1] 29/23</p> <p>status [1] 80/8</p> <p>stay [4] 14/21 16/21 86/11 92/12</p> <p>staying [1] 9/18</p> <p>stenographic [1] 137/9</p> <p>stenographically [1]</p>	<p>137/7</p> <p>step [1] 86/11</p> <p>steps [1] 97/2</p> <p>Sterling [2] 116/21 117/5</p> <p>stick [1] 48/24</p> <p>still [16] 16/18 20/24 25/19 27/7 27/8 27/10 27/19 31/1 38/22 73/15 76/1 112/3 113/7 114/17 124/25 125/3</p> <p>Stokes [1] 122/5</p> <p>stood [1] 18/1</p> <p>stopped [1] 97/5</p> <p>stops [1] 56/2</p> <p>storms [1] 46/3</p> <p>story [1] 119/6</p> <p>street [5] 15/3 15/4 76/23 99/20 110/25</p> <p>stretch [1] 97/22</p> <p>strong [1] 96/3</p> <p>structure [3] 52/5 52/22 69/15</p> <p>students [2] 49/17 50/12</p> <p>studies [1] 85/21</p> <p>study [1] 120/18</p> <p>stuff [5] 18/14 36/16 45/7 126/7 133/1</p> <p>subconsultants [3] 56/13 58/4 58/6</p> <p>subjects [1] 128/17</p> <p>submit [6] 4/6 80/23 81/10 81/11 81/13 81/17</p> <p>subs [1] 58/11</p> <p>subsequent [2] 22/2 100/10</p> <p>subsequently [1] 99/19</p> <p>substantial [1] 40/1</p> <p>substantive [1] 34/20</p> <p>such [2] 11/16 40/13</p> <p>sucked [2] 97/24 97/25</p> <p>sudden [2] 74/8 86/5</p> <p>sufficient [3] 83/9 126/16 126/23</p> <p>suggest [9] 84/22 85/25 86/13 87/6 102/13 107/22 113/11 126/21 128/20</p> <p>suggesting [1] 31/14</p> <p>suggestions [1] 13/21</p> <p>Suite [2] 1/15 1/23</p> <p>summary [3] 57/9 127/11 127/14</p> <p>summer [3] 55/10 59/22 64/22</p> <p>sun [1] 108/24</p> <p>sunshine [4] 106/19 106/24 106/25 129/21</p> <p>supervise [2] 102/21 103/11</p> <p>supervision [2] 102/12 102/17</p>	<p>supplemental [1] 80/16</p> <p>support [10] 23/15 55/17 55/21 56/9 63/12 64/16 65/1 103/22 104/11 112/19</p> <p>supported [2] 89/14 89/16</p> <p>supporting [2] 104/14 104/14</p> <p>supportive [1] 7/11</p> <p>suppose [1] 131/13</p> <p>supposed [3] 31/9 126/5 133/21</p> <p>supposedly [1] 121/19</p> <p>sure [30] 9/20 24/3 25/20 34/22 35/9 47/16 49/23 52/7 56/18 57/6 61/9 71/16 72/17 72/19 73/1 73/22 75/13 84/2 94/14 96/18 100/1 100/7 104/10 105/24 106/10 107/13 113/16 113/19 125/21 127/9</p> <p>surprised [1] 71/17</p> <p>surrounding [1] 46/4</p> <p>survey [3] 56/13 109/25 123/16</p> <p>switch [2] 8/14 16/24</p> <hr/> <p>T</p> <p>T-hangars [2] 98/21 114/12</p> <p>table [1] 69/12</p> <p>tackle [1] 115/8</p> <p>tackling [1] 102/16</p> <p>tactfully [1] 104/8</p> <p>take [19] 4/8 4/10 4/16 5/14 12/22 55/18 55/21 85/21 91/17 94/7 95/21 101/21 111/7 118/14 118/15 132/15 133/11 135/6 136/2</p> <p>taken [1] 126/20</p> <p>takes [2] 22/9 22/13</p> <p>taking [5] 93/2 127/17 128/14 132/13 135/3</p> <p>talk [19] 24/24 43/2 61/7 65/6 65/25 82/14 85/17 94/24 96/10 96/15 100/16 101/20 108/23 109/1 110/6 112/13 112/21 113/6 113/22</p> <p>talked [18] 18/1 19/1 44/2 44/3 52/23 54/4 54/5 55/4 60/22 63/13 90/22 91/2 93/18 94/5 100/4 102/12 104/17 118/25</p> <p>talking [11] 9/3 15/17 15/19 36/9 54/12 63/14 77/13 83/20 109/3 109/16 111/19</p> <p>talks [4] 53/1 61/7</p>
---	--	---	---	---

<p>T talks... [2] 61/14 65/5 tangibly [1] 66/21 tarmac [1] 46/8 tarps [1] 110/14 task [2] 114/5 120/21 tasks [1] 58/1 taste [1] 117/21 tasteful [2] 123/20 124/10 taxed [1] 103/8 taxiway [13] 44/13 55/25 55/25 56/15 68/23 77/8 78/21 78/24 79/1 79/2 79/9 79/24 80/21 Taxiway Bravo [1] 44/13 Taxiway F [5] 56/15 77/8 78/21 79/1 79/2 taxiways [1] 69/17 teach [1] 119/14 team [2] 91/19 96/25 Teams [3] 17/8 17/9 21/11 tell [16] 14/4 14/8 17/20 18/16 23/8 36/14 42/10 99/6 99/18 105/4 116/10 117/5 117/5 117/6 119/16 124/4 ten [2] 45/1 130/11 tenant [1] 109/25 tenants [3] 109/13 110/6 119/24 term [4] 6/11 11/20 12/12 61/14 terms [2] 66/21 66/22 terrorism [1] 97/15 test [1] 101/1 tests [1] 99/3 than [22] 22/24 31/14 35/5 40/3 40/24 42/7 42/20 47/4 55/4 77/18 83/6 86/10 94/2 100/2 101/16 111/11 114/6 124/10 124/10 124/13 127/8 128/13 thank [62] 3/5 6/13 6/18 12/19 19/23 26/20 30/12 30/13 36/19 37/20 37/21 37/22 38/9 38/10 39/4 39/4 41/23 42/1 42/8 42/8 42/14 43/22 43/25 43/25 48/17 50/18 50/19 50/21 51/10 52/15 72/6 83/23 88/17 89/6 90/5 90/6 93/11 93/15 95/16 101/10 101/11 101/18 105/17 110/7 115/14 115/20 117/5 117/6 117/25 118/12 118/16 118/17 118/23 119/23 121/11 121/12 121/25 124/21 125/24 126/10</p>	<p>126/25 136/5 Thanks [2] 101/11 136/7 that [597] that'll [1] 82/3 that's [117] 3/14 8/22 12/11 12/14 13/6 13/18 14/23 15/3 15/8 15/14 16/15 19/13 22/5 22/8 22/17 22/20 23/17 23/17 24/9 25/7 27/7 27/18 27/21 27/23 28/16 30/14 37/17 39/24 42/9 43/1 43/3 43/22 44/14 47/23 48/16 50/7 52/4 53/16 53/24 55/24 56/1 56/8 56/8 58/3 58/7 58/8 58/22 59/4 59/6 59/6 60/1 60/17 61/3 61/9 61/12 61/24 61/24 62/15 62/15 62/20 63/3 65/17 67/8 69/6 69/6 69/18 70/14 71/6 73/25 74/3 76/10 78/18 78/21 79/19 79/23 82/3 83/17 84/12 84/19 86/8 88/5 92/2 92/12 92/22 92/24 93/16 93/19 95/7 95/24 96/21 98/8 99/7 100/8 100/24 103/16 104/6 104/6 106/20 107/10 108/12 113/23 116/13 117/24 118/2 118/18 119/19 122/18 123/25 124/18 125/21 126/8 127/7 128/10 128/18 131/19 135/11 136/8 their [19] 19/7 25/18 27/14 61/16 66/11 66/17 67/10 91/22 92/1 93/2 100/1 100/2 103/25 110/20 110/20 111/12 113/20 134/12 135/13 them [46] 4/10 4/17 9/22 10/15 12/10 16/25 17/20 18/15 19/11 22/1 23/8 25/23 27/8 29/24 31/11 35/5 43/2 61/6 66/6 66/15 72/20 82/14 84/24 92/20 93/1 103/23 110/15 110/19 110/20 111/5 111/6 112/18 112/19 112/24 117/6 121/10 121/20 121/21 122/17 127/18 128/20 130/23 132/17 134/16 134/18 134/19 themselves [1] 6/4 then [49] 5/17 6/5 10/5 17/3 18/15 27/15 29/24 30/18 32/22 33/11 34/3 35/10 35/14 37/10 38/1 39/10 39/20 56/14</p>	<p>57/25 59/18 62/12 64/21 65/11 65/12 67/6 78/10 81/15 81/16 84/9 84/10 85/12 88/17 92/7 94/10 94/21 95/13 95/13 97/7 99/22 109/8 110/5 111/9 113/23 115/12 128/19 131/22 132/21 134/15 136/11 theory [1] 98/8 there [92] 3/10 5/17 6/17 7/4 10/3 10/6 12/5 13/3 13/24 17/13 19/14 19/19 21/10 21/16 22/5 22/10 22/14 22/22 25/14 25/22 26/14 26/22 27/2 27/2 31/7 33/7 35/21 35/22 36/10 36/17 39/11 41/16 44/24 44/25 45/14 47/4 47/4 47/9 47/18 48/9 51/18 52/16 53/1 56/3 57/7 57/14 59/14 60/14 62/24 63/20 67/2 68/1 68/8 69/4 69/10 75/15 80/14 83/9 93/1 93/3 96/3 96/5 96/11 96/14 96/20 97/18 98/8 98/10 99/2 99/10 100/11 104/7 105/3 106/20 106/21 108/16 109/4 113/4 121/8 122/5 122/23 123/6 123/12 123/20 124/15 126/22 127/6 131/7 131/19 132/23 135/9 135/19 there's [49] 4/7 5/15 23/13 25/8 26/12 34/5 34/14 34/16 56/5 56/10 57/1 57/21 60/1 62/23 65/5 66/18 69/8 70/6 72/13 72/14 72/24 73/9 73/10 73/14 75/9 76/8 79/18 79/20 79/21 80/15 83/8 83/8 84/13 88/7 88/10 88/10 94/23 96/22 103/14 105/12 106/3 106/5 109/1 111/10 115/24 120/9 121/3 126/20 132/24 THEREFORE [1] 138/3 these [32] 5/25 9/4 9/13 10/1 10/10 11/4 20/17 31/13 34/13 53/6 53/14 54/22 56/8 61/4 64/19 72/11 72/12 73/14 74/9 76/14 84/23 90/14 93/2 93/11 93/19 107/6 107/16 118/11 122/14 124/10 127/16 131/25 they [89] 9/12 11/20 11/20 13/8 13/23 16/13 16/25 17/24 17/25 18/11 18/12 18/16 22/3</p>	<p>25/13 25/14 31/9 31/13 31/20 32/11 41/5 41/7 41/17 41/19 41/21 43/11 44/16 44/19 44/19 44/24 49/18 50/1 50/2 50/8 50/17 56/9 56/21 59/18 60/25 61/18 61/18 66/13 66/24 74/8 74/10 80/19 82/15 83/4 83/15 83/19 91/3 91/9 91/9 92/22 96/13 97/7 97/7 97/8 98/6 99/12 99/14 99/17 99/18 99/18 99/19 99/19 99/22 99/22 99/23 103/7 103/11 103/13 103/15 103/23 107/17 108/9 108/10 110/12 111/22 112/8 115/4 116/24 117/1 117/6 117/7 120/17 121/19 121/20 123/23 124/12 they'll [2] 70/2 110/21 they're [32] 9/8 14/22 17/4 28/9 31/13 41/6 41/9 41/10 41/19 41/22 44/8 50/7 61/2 66/16 83/13 90/25 91/25 98/4 98/5 99/25 103/21 103/25 108/10 110/14 111/10 111/12 112/11 123/21 125/4 125/18 125/18 126/19 they've [3] 66/13 91/13 134/22 thick [1] 31/20 thin [1] 103/6 thing [17] 11/2 14/21 15/1 20/17 22/18 32/18 38/16 45/18 46/15 48/10 96/15 97/12 97/17 102/14 103/9 109/15 116/19 things [39] 4/7 9/9 14/11 22/5 28/8 46/22 47/17 53/6 85/16 92/16 92/22 93/19 94/5 94/19 95/24 96/5 96/11 96/22 97/16 100/9 102/6 102/10 102/14 103/2 105/11 106/9 109/16 110/21 116/5 117/3 118/15 119/10 119/19 121/1 121/2 121/4 122/5 124/11 128/3 think [111] 9/8 9/17 9/22 10/4 10/7 11/11 11/11 13/10 13/12 13/15 13/17 13/18 13/20 14/10 14/13 18/22 19/3 19/12 19/13 19/19 23/7 23/10 23/11 24/10 26/8 26/17 26/18 27/22 27/23 28/4 28/16</p>	<p>28/18 31/12 32/19 34/23 34/24 36/13 36/16 39/12 40/14 40/14 40/14 40/15 40/16 44/6 45/3 46/14 47/3 48/6 51/3 51/16 54/5 54/21 55/3 60/2 67/8 68/18 68/20 69/19 70/6 72/7 72/7 72/8 72/22 73/4 73/20 74/24 82/1 84/24 86/10 87/4 88/2 88/14 89/3 90/20 102/19 104/1 104/19 105/4 105/6 105/7 105/14 106/12 107/6 108/21 110/25 112/23 113/5 115/17 116/2 124/22 126/15 127/19 127/23 128/7 128/16 129/2 129/6 129/13 129/21 129/25 131/8 131/14 131/17 132/10 132/12 132/14 132/20 133/15 133/24 135/16 thinking [5] 36/16 40/12 49/19 49/24 128/8 third [2] 24/1 111/11 this [235] those [43] 7/13 8/7 11/14 13/22 16/10 16/15 34/15 36/15 41/3 42/20 55/6 56/6 56/16 56/21 57/9 57/11 58/4 58/6 58/11 59/18 61/19 66/23 80/23 84/8 84/23 88/1 92/21 93/19 96/24 97/2 97/15 99/11 109/17 111/3 113/24 117/12 121/8 121/18 123/22 126/19 129/15 129/15 129/17 though [5] 25/17 64/1 127/5 127/12 128/14 thought [10] 15/17 35/6 38/25 52/9 64/4 64/7 70/18 114/4 114/6 135/2 thoughts [1] 15/10 three [6] 50/6 88/20 110/2 110/2 123/4 125/19 three-page [1] 110/2 three-piece [1] 110/2 threw [1] 37/7 through [15] 12/8 23/16 24/21 26/14 34/21 36/14 51/14 63/4 65/6 65/15 80/14 80/19 98/9 99/5 125/17 Thursday [2] 40/15 134/15 tickler [1] 39/20 tie [1] 58/17 tightens [1] 96/18</p>
--	--	---	---	---

<p>T</p> <p>till [5] 67/4 67/23 69/22 85/22 86/19</p> <p>time [36] 5/15 6/25 13/25 14/7 22/11 23/9 37/14 38/3 42/9 43/7 43/9 45/8 45/24 46/24 50/11 53/23 54/10 66/25 74/5 78/1 79/11 83/16 85/21 88/5 93/2 95/18 97/8 102/25 108/23 109/8 109/19 110/11 112/20 120/15 124/1 134/10</p> <p>times [7] 16/15 50/2 50/13 55/4 93/19 97/15 115/3</p> <p>timetable [2] 63/22 63/22</p> <p>today [13] 37/8 44/3 51/5 51/14 53/16 63/23 104/5 110/3 111/1 113/5 113/15 118/24 130/13</p> <p>today's [1] 97/15</p> <p>together [10] 19/11 25/6 38/18 50/15 68/23 85/5 94/20 98/18 112/20 113/10</p> <p>told [1] 40/3</p> <p>tomatoes [1] 34/7</p> <p>tomorrow [2] 95/2 95/5</p> <p>tonight [10] 3/8 58/9 67/12 79/15 95/1 95/4 95/7 102/12 118/22 123/9</p> <p>too [11] 35/7 43/24 62/24 69/18 87/24 98/24 117/22 122/21 134/13 134/15 135/6</p> <p>took [7] 18/3 18/6 89/20 101/1 114/4 131/1 131/2</p> <p>tool [1] 8/19</p> <p>tooth [1] 36/15</p> <p>top [6] 38/4 40/21 47/20 58/5 104/12 104/13</p> <p>topics [1] 125/14</p> <p>topographic [1] 57/22</p> <p>TOPP [14] 1/19 63/8 72/14 73/4 73/21 73/24 74/6 75/1 101/7 103/14 107/11 125/16 133/12 136/1</p> <p>Topp's [1] 101/16</p> <p>tot [1] 57/11</p> <p>total [5] 57/11 57/16 58/7 69/22 81/23</p> <p>totally [3] 17/25 24/15 127/4</p> <p>touch [1] 50/6</p> <p>touched [1] 113/5</p> <p>tough [1] 22/9</p> <p>tour [1] 20/17</p>	<p>tours [1] 18/9</p> <p>toward [1] 45/19</p> <p>towards [1] 56/4</p> <p>tower [3] 18/11 49/12 49/20</p> <p>town [1] 50/15</p> <p>TPO [16] 11/6 12/4 13/12 15/12 15/13 15/14 15/16 16/1 17/7 17/11 17/12 17/15 20/21 22/24 23/14 24/14</p> <p>Trace [3] 43/21 85/19 119/5</p> <p>trade [2] 16/3 99/18</p> <p>traditionally [2] 70/14 105/8</p> <p>traffic [11] 41/17 44/25 45/10 49/11 49/14 49/15 56/14 57/22 58/16 78/3 78/12</p> <p>train [3] 73/17 101/5 101/6</p> <p>trained [1] 27/17</p> <p>training [3] 31/24 50/2 100/22</p> <p>transcribed [1] 33/4</p> <p>transcribing [1] 132/25</p> <p>transcript [11] 31/8 32/21 32/23 33/5 33/14 33/20 33/21 35/18 36/8 131/23 137/8</p> <p>transition [1] 48/25</p> <p>transparency [1] 115/25</p> <p>transportation [2] 23/13 23/15</p> <p>travels [1] 97/12</p> <p>treasurer [9] 1/10 4/9 5/7 5/20 7/23 8/3 8/6 132/3 135/7</p> <p>tree [3] 123/16 124/6 124/9</p> <p>trees [1] 124/3</p> <p>trigger [1] 70/21</p> <p>trucks [1] 118/13</p> <p>true [5] 11/15 114/20 115/9 116/17 137/8</p> <p>truly [4] 4/7 46/15 117/10 118/6</p> <p>trunk [1] 93/14</p> <p>try [5] 99/4 99/4 99/21 128/9 134/14</p> <p>trying [8] 46/22 47/6 50/7 62/1 64/13 66/16 114/17 116/14</p> <p>TSA [2] 100/2 100/7</p> <p>turn [2] 49/21 103/18</p> <p>turns [2] 68/16 76/23</p> <p>twice [6] 30/24 97/24 99/14 110/17 110/18 121/22</p> <p>twist [1] 61/9</p> <p>two [28] 4/7 5/1 5/19 12/8 16/22 47/17 50/4</p>	<p>54/22 56/10 56/16 57/1 57/1 77/2 78/17 79/18 84/17 84/23 88/20 90/5 95/12 99/11 106/14 109/16 109/20 113/9 122/5 130/13 134/23</p> <p>type [4] 18/14 33/13 60/14 72/11</p> <p>typical [1] 10/20</p> <p>Typically [1] 35/20</p> <hr/> <p>U</p> <p>U-turns [1] 68/16</p> <p>U.S [1] 68/16</p> <p>u.S. [9] 23/16 55/2 56/5 62/25 68/16 76/17 77/17 78/10 110/11</p> <p>u.S. 1 [9] 23/16 55/2 56/5 62/25 68/16 76/17 77/17 78/10 110/11</p> <p>Uh [7] 14/14 21/12 39/17 41/1 52/2 54/3 62/4</p> <p>Uh-huh [7] 14/14 21/12 39/17 41/1 52/2 54/3 62/4</p> <p>ultimately [1] 61/25</p> <p>unable [1] 23/2</p> <p>Unanimous [1] 90/4</p> <p>under [9] 26/9 26/10 26/10 26/21 27/22 28/1 106/19 119/17 133/6</p> <p>underneath [1] 111/6</p> <p>understand [4] 34/25 103/3 108/21 116/16</p> <p>understanding [3] 9/1 67/14 125/2</p> <p>understands [1] 136/6</p> <p>underway [2] 40/23 64/19</p> <p>unfortunately [1] 97/20</p> <p>units [1] 120/8</p> <p>unless [2] 83/4 83/15</p> <p>until [22] 48/25 53/11 60/7 61/4 64/2 67/15 67/17 67/24 70/21 71/4 71/9 71/10 71/19 76/14 80/2 81/10 81/13 82/25 88/12 88/19 97/6 102/25</p> <p>up [66] 9/18 12/21 12/22 13/20 13/22 13/23 14/22 16/4 17/14 18/1 18/11 25/21 27/9 27/10 42/16 44/17 44/19 44/24 45/6 45/6 47/23 49/12 50/7 52/7 53/4 54/7 54/8 55/9 68/22 69/4 69/21 74/17 76/18 79/2 83/11 85/18 88/21 90/6 92/18 94/11 96/18 97/2 105/18 107/1 109/9 110/2 110/19 111/8 111/16</p>	<p>115/12 115/12 116/5 116/5 118/14 120/17 120/18 120/20 123/23 126/17 126/18 127/2 127/17 129/3 132/19 135/24 136/9</p> <p>update [3] 52/20 92/3 114/4</p> <p>updated [2] 3/17 3/19</p> <p>updates [4] 2/7 39/6 39/8 42/2</p> <p>urge [1] 104/6</p> <p>us [51] 12/7 13/20 14/11 16/14 16/25 17/1 17/14 23/12 24/17 28/19 42/10 42/19 45/3 46/3 46/15 49/6 49/17 53/17 55/11 59/18 63/21 65/11 65/14 65/18 67/7 67/7 67/18 67/23 74/5 75/1 82/15 91/10 91/14 94/11 99/1 103/11 108/10 113/17 118/13 119/13 119/15 119/20 121/20 130/12 130/16 132/2 132/12 132/18 132/19 133/25 135/3</p> <p>used [3] 13/5 25/13 46/16</p> <p>useful [1] 127/19</p> <p>usual [1] 134/13</p> <p>usually [2] 129/8 134/23</p> <p>utilities [1] 62/23</p> <p>utility [1] 69/5</p> <hr/> <p>V</p> <p>value [1] 56/22</p> <p>various [1] 104/18</p> <p>vehicular [1] 46/12</p> <p>venue [2] 92/21 104/23</p> <p>verbal [2] 38/22 101/23</p> <p>verbatim [3] 127/12 127/22 130/19</p> <p>verify [1] 97/7</p> <p>version [1] 34/5</p> <p>versus [1] 114/22</p> <p>very [47] 3/12 3/24 7/10 13/6 13/7 13/7 17/4 17/4 18/12 18/12 18/13 21/14 21/15 21/15 23/20 25/23 31/20 31/20 36/4 36/17 39/1 39/2 39/2 50/24 51/1 72/11 90/7 95/24 96/3 96/17 97/1 98/2 99/13 103/6 103/21 111/20 120/13 121/16 123/15 124/22 125/18 125/18 128/19 128/19 129/7 129/7 131/20</p> <p>video [1] 101/1</p> <p>view [4] 47/22 127/23 129/13 135/10</p>	<p>Vinny [6] 42/2 42/2 42/4 42/5 42/5 96/25</p> <p>virtually [1] 45/17</p> <p>visibility [1] 102/5</p> <p>voiced [1] 74/25</p> <p>volatile [1] 128/19</p> <p>Volato [1] 123/17</p> <p>volunteer [1] 94/6</p> <p>volunteered [2] 10/19 122/17</p> <p>volunteers [4] 18/23 43/14 45/5 99/1</p> <p>vote [30] 6/23 7/23 9/25 19/9 19/12 31/3 31/23 32/3 35/11 37/23 37/24 37/25 38/21 51/13 53/16 84/7 84/24 86/1 86/25 87/1 87/5 87/19 87/20 88/2 88/18 88/18 88/25 89/9 89/18 131/13</p> <p>votes [5] 18/20 34/21 87/16 88/8 89/24</p> <p>voting [3] 39/5 65/10 87/2</p> <hr/> <p>W</p> <p>wait [10] 62/1 64/4 65/13 67/3 67/16 67/23 67/24 70/16 74/24 85/22</p> <p>waiting [14] 31/1 86/15 86/16 112/3 114/3 114/4 114/11 114/25 115/2 115/11 115/12 115/22 116/9 119/24</p> <p>walk [7] 97/1 97/2 97/18 98/6 98/9 98/11 99/3</p> <p>walking [2] 44/22 97/21</p> <p>want [53] 4/8 4/10 5/13 9/3 9/14 10/16 11/7 13/23 19/8 22/25 23/25 24/5 25/10 28/4 28/5 28/7 31/7 31/11 35/9 39/20 41/14 49/21 53/15 60/13 62/23 66/20 67/13 70/6 74/11 79/12 82/13 85/17 91/3 94/24 96/17 100/19 100/20 101/15 101/22 103/6 103/11 103/13 103/15 104/7 110/5 113/18 115/9 117/1 117/4 117/5 118/15 126/22 133/3</p> <p>wanted [15] 4/11 41/3 73/5 73/13 73/21 82/22 83/11 83/22 92/2 100/8 103/9 117/19 122/9 122/14 126/4</p> <p>wanting [1] 18/14</p> <p>wants [9] 3/13 6/6 30/6 50/8 64/14 101/13</p>
---	---	---	--	--

<p>W</p> <p>wants... [3] 127/21 129/25 132/18</p> <p>Warren [1] 22/19</p> <p>was [98] 9/1 9/2 9/13 10/15 12/17 13/4 17/22 18/2 18/2 18/3 18/7 18/7 18/8 18/17 19/1 27/5 28/12 31/15 33/3 33/6 38/21 40/12 40/18 41/16 44/23 44/25 45/2 45/6 45/24 46/15 46/17 47/18 48/8 48/10 51/18 51/23 52/15 52/16 54/7 54/21 60/14 60/22 61/13 61/14 63/2 64/4 64/5 65/22 66/3 66/23 67/1 72/23 73/22 77/11 77/22 78/6 78/7 78/14 78/22 81/23 87/14 89/22 90/20 92/16 92/17 92/19 94/6 94/13 94/14 94/14 94/20 105/19 110/6 111/13 114/5 114/6 114/7 119/7 119/7 119/11 122/5 122/5 122/8 122/10 122/25 122/25 123/14 123/21 124/1 124/23 126/17 127/8 130/14 131/19 132/22 133/4 133/4 137/6</p> <p>wasn't [6] 63/1 114/8 114/8 116/15 124/24 135/19</p> <p>watched [1] 101/1</p> <p>Water [2] 91/6 94/8</p> <p>way [44] 1/4 9/12 18/24 19/1 19/4 21/11 24/1 31/13 33/4 34/15 34/17 40/12 44/17 45/14 50/11 50/17 55/1 57/10 68/18 76/23 77/24 79/3 98/3 101/20 102/21 104/2 104/8 105/15 106/12 107/8 109/20 111/6 111/8 111/8 111/9 112/14 116/15 116/15 116/16 116/24 117/11 118/14 128/10 128/10</p> <p>ways [2] 29/24 97/20</p> <p>we [432]</p> <p>we'd [2] 80/22 81/11</p> <p>we'll [32] 17/3 24/18 26/6 31/2 40/4 43/15 44/18 53/16 63/3 72/20 81/2 93/1 93/3 94/18 98/23 107/2 107/12 107/12 107/12 108/17 110/5 112/13 112/18 113/6 113/9 118/14 118/14 121/24 125/16 125/17 125/17 132/14</p> <p>we're [102] 9/11 11/11</p>	<p>17/11 17/13 17/14 17/17 18/22 25/22 27/12 30/3 31/1 36/3 36/4 36/9 39/15 39/23 42/17 42/18 43/13 44/10 44/10 47/5 48/6 48/24 49/3 49/19 49/24 50/9 50/14 53/8 58/14 58/25 61/3 61/6 62/3 65/9 67/24 70/3 72/16 72/16 72/17 72/17 72/18 73/1 73/13 73/15 75/10 75/17 76/1 77/13 79/4 80/5 80/6 82/25 83/14 83/20 85/22 86/2 86/15 87/24 89/15 90/15 90/24 91/14 92/10 92/25 93/4 93/6 94/9 96/17 96/19 98/19 98/20 98/22 102/19 102/19 103/6 108/1 109/16 110/9 110/14 110/18 110/19 114/17 115/8 115/12 116/13 117/13 118/6 120/8 121/2 121/19 121/21 123/8 125/20 125/20 126/6 126/7 126/18 127/18 128/14 136/12</p> <p>we've [21] 7/22 20/10 21/19 25/24 30/24 55/4 66/7 67/5 93/18 94/5 102/12 111/2 114/18 115/3 115/6 117/4 118/5 118/9 121/21 123/3 132/8</p> <p>weather [7] 45/24 45/25 46/2 46/3 47/8 47/20 116/24</p> <p>weddings [1] 92/21</p> <p>Wednesday [3] 40/15 91/1 134/14</p> <p>Wednesday's [1] 91/2</p> <p>Wee [1] 39/8</p> <p>week [9] 21/6 30/4 43/3 94/13 94/16 94/22 111/25 112/18 134/22</p> <p>weekend [1] 40/18</p> <p>weekly [4] 90/11 90/18 90/25 117/3</p> <p>weeks [5] 12/9 50/4 94/3 113/9 134/23</p> <p>weigh [1] 106/10</p> <p>welcome [2] 20/15 48/15</p> <p>well [58] 3/17 4/21 5/25 7/7 8/20 10/4 10/23 13/16 17/14 24/3 25/7 26/12 28/4 29/9 30/16 31/22 35/6 43/14 43/15 44/5 45/23 46/1 47/8 48/9 51/16 53/19 57/18 59/20 60/16 61/11 65/13 69/19 70/13 78/7 80/2 83/25</p>	<p>84/4 84/16 85/7 88/7 88/17 89/1 90/8 90/13 106/1 107/15 109/11 120/13 121/6 126/6 127/25 128/8 128/13 128/16 128/23 131/22 133/21 135/1</p> <p>went [4] 17/20 17/21 18/15 99/8</p> <p>Wente [1] 82/21</p> <p>were [41] 9/3 9/13 10/6 10/6 10/13 10/14 15/17 17/24 17/25 18/12 20/19 21/5 31/9 31/20 44/4 44/17 44/19 44/20 44/24 45/16 45/25 46/1 46/7 46/8 46/21 48/9 54/12 65/4 67/2 68/8 74/7 79/1 82/15 97/9 117/6 120/16 121/20 122/11 122/15 123/3 130/17</p> <p>west [3] 23/16 92/20 111/5</p> <p>wet [1] 110/12</p> <p>what [107] 3/12 5/11 5/13 10/1 12/11 17/7 17/23 19/13 22/7 24/3 27/12 27/18 28/16 31/9 32/19 33/6 33/6 33/12 33/15 34/2 34/13 34/25 36/9 36/11 38/19 41/10 41/19 44/2 44/10 45/23 49/19 49/24 50/8 50/14 50/17 52/3 52/23 53/2 53/10 56/8 58/8 58/14 61/24 63/2 63/6 65/5 66/3 66/17 66/21 66/22 69/10 69/13 69/22 70/3 70/4 77/6 77/16 78/19 79/17 81/23 83/2 83/20 86/10 88/12 91/4 91/17 91/18 91/19 92/5 94/2 95/15 95/20 97/3 97/6 99/17 99/24 100/8 101/22 103/1 104/14 105/4 105/25 106/2 108/12 108/20 110/15 111/12 114/21 115/9 115/23 115/24 116/10 116/11 117/1 117/15 119/16 120/7 120/12 120/16 123/8 123/23 127/6 127/8 130/1 132/25 134/1 134/19</p> <p>what's [19] 21/25 22/7 43/10 45/13 62/2 63/16 63/22 72/7 73/4 77/18 80/8 82/9 86/9 99/6 100/17 100/18 129/14 129/14 133/15</p> <p>whatever [9] 9/17 32/16 32/25 33/1 83/2 86/5 89/15 99/3 107/17</p> <p>wheels [7] 42/16 43/11</p>	<p>45/14 45/16 45/20 47/10 47/11</p> <p>when [39] 4/18 9/12 17/20 18/7 18/17 23/19 25/20 29/21 29/22 32/21 34/19 40/13 50/12 59/24 65/23 67/17 69/20 75/6 75/18 76/3 81/6 82/15 92/3 92/17 97/1 97/19 103/23 104/13 106/20 107/23 111/22 113/9 114/4 119/7 124/1 125/1 126/22 128/21 133/18</p> <p>whenever [3] 35/17 75/17 121/3</p> <p>where [17] 4/12 11/23 13/3 32/20 33/25 39/19 45/5 50/2 54/6 55/1 61/23 66/1 66/5 78/12 86/4 98/4 106/7</p> <p>whether [3] 100/6 126/21 133/16</p> <p>which [19] 13/11 29/13 54/23 54/23 55/3 58/20 58/20 76/8 79/1 79/2 80/21 81/15 86/3 90/17 94/14 106/16 122/10 132/18 132/24</p> <p>whichever [1] 24/10</p> <p>while [3] 20/6 48/24 70/4</p> <p>white [1] 124/12</p> <p>who [16] 6/6 19/9 22/22 22/23 29/5 33/8 38/25 62/7 90/11 93/4 111/19 114/11 119/24 131/25 132/25 133/14</p> <p>who's [2] 27/3 75/14</p> <p>whoever [2] 24/11 30/6</p> <p>whole [8] 54/25 55/15 55/16 56/10 65/22 75/2 78/1 93/17</p> <p>whom [1] 133/1</p> <p>why [3] 15/25 116/13 117/19</p> <p>wild [1] 4/8</p> <p>will [55] 19/3 19/21 23/1 27/13 29/1 29/22 29/22 34/9 35/17 35/19 36/2 36/5 40/23 42/19 46/25 46/25 47/1 47/3 47/8 48/11 48/12 53/17 54/25 55/5 58/1 63/10 66/20 67/15 70/1 74/4 83/4 83/19 88/23 89/14 89/16 90/13 92/5 95/12 95/13 99/6 103/23 103/24 106/24 109/21 111/22 113/16 114/15 114/16 119/14 120/4 120/7 120/11 121/18 130/10 133/9</p> <p>Willie [1] 40/15</p>	<p>willing [5] 4/13 4/16 15/3 16/2 23/1</p> <p>wing [1] 47/6</p> <p>wings [6] 42/16 43/11 45/15 45/19 46/13 47/22</p> <p>Wings n' Wheels [2] 42/16 43/11</p> <p>wise [1] 57/13</p> <p>wish [3] 18/16 109/11 117/6</p> <p>wishes [2] 133/8 133/16</p> <p>withdrew [1] 74/9</p> <p>within [4] 12/8 106/22 106/22 107/7</p> <p>without [5] 68/15 87/21 87/25 130/25 131/18</p> <p>witnessed [2] 97/21 97/23</p> <p>won't [4] 7/7 24/23 81/3 116/3</p> <p>wondering [1] 63/20</p> <p>word [4] 47/22 109/14 122/13 131/19</p> <p>wording [2] 33/13 34/6</p> <p>words [4] 31/7 122/22 123/16 133/7</p> <p>work [48] 13/7 14/22 15/8 29/21 42/19 45/18 45/23 50/3 53/3 53/14 56/10 56/20 59/10 63/4 63/18 63/23 64/10 64/13 65/11 67/10 68/21 68/24 69/5 71/7 71/8 72/13 72/15 72/20 74/15 74/21 78/19 79/18 80/3 81/7 81/18 86/19 87/21 89/5 89/9 95/18 99/8 99/22 104/15 107/12 111/2 112/8 115/15 133/22</p> <p>worked [2] 45/23 132/10</p> <p>working [28] 9/6 18/5 27/6 27/8 27/12 38/18 39/14 39/15 43/15 52/17 57/5 72/14 88/19 90/25 91/15 91/20 92/25 94/9 94/19 95/19 96/17 103/7 103/21 113/8 114/10 114/19 115/21 117/7</p> <p>works [1] 83/17</p> <p>workshop [25] 30/20 30/22 52/10 54/5 90/21 92/6 104/23 112/12 112/22 112/25 113/6 113/14 121/17 126/6 126/18 128/2 129/1 130/12 130/15 130/22 131/7 131/20 133/17 133/25 136/2</p> <p>workshops [10] 26/17</p>
--	---	---	--	---

<p>W</p> <p>workshops... [9] 114/24 122/20 129/15 129/17 131/4 131/7 132/9 135/4 136/1</p> <p>workup [1] 53/20</p> <p>world [1] 129/8</p> <p>worried [1] 98/22</p> <p>worry [2] 9/7 101/8</p> <p>worth [1] 132/25</p> <p>worthy [1] 102/11</p> <p>would [143]</p> <p>wouldn't [8] 75/22 75/23 75/23 76/5 76/13 81/9 81/13 91/10</p> <p>wreckage [1] 27/14</p> <p>write [1] 127/2</p> <p>writing [2] 52/12 127/17</p> <p>written [2] 129/11 129/19</p> <p>Wynton [1] 40/18</p>	<p>years [10] 7/10 12/21 14/20 23/18 38/20 80/19 83/9 86/16 95/21 97/12</p> <p>Yeoman's [1] 33/2</p> <p>Yep [1] 52/23</p> <p>yes [74] 6/16 6/21 7/25 8/25 10/10 11/1 16/2 17/2 17/4 21/2 21/17 21/24 22/13 26/2 28/22 30/2 35/4 37/4 37/7 37/20 38/1 42/12 43/13 43/24 45/9 45/11 45/11 48/1 48/3 51/1 52/15 54/18 62/11 63/11 70/24 71/1 71/14 72/5 74/13 77/4 80/17 81/21 82/7 83/2 84/12 84/15 85/14 87/14 89/13 91/24 94/17 97/14 105/2 107/19 109/3 109/5 109/11 113/10 115/16 120/1 121/19 122/4 122/24 123/2 125/8 125/9 128/4 130/9 133/23 134/2 134/2 135/20 135/20 135/25</p> <p>yet [13] 17/15 26/1 30/23 51/13 59/21 61/3 69/9 70/19 71/21 75/21 114/14 123/5 130/23</p> <p>you [389]</p> <p>you'd [1] 64/22</p> <p>you'll [5] 40/10 50/4 108/25 123/12 136/2</p> <p>you're [28] 4/13 15/14 16/20 23/2 24/4 24/15 26/1 27/25 28/6 28/16 34/25 38/13 43/17 56/19 56/19 58/8 74/2 74/22 75/5 77/18 95/6 97/4 113/16 118/7 120/6 123/11 124/8 125/6</p> <p>you've [5] 28/20 42/9 84/2 110/13 130/11</p> <p>you-all [4] 43/9 66/20 114/10 120/7</p> <p>young [1] 18/2</p> <p>your [37] 3/12 3/12 5/12 8/17 8/19 11/19 12/13 15/10 25/1 28/21 34/5 41/25 43/18 44/5 48/15 75/12 82/16 83/6 93/5 95/25 97/8 100/17 101/25 102/11 102/17 102/18 103/22 103/23 105/4 108/9 110/4 118/7 118/13 118/14 118/24 122/19 135/1</p> <p>yours [2] 14/9 124/17</p>	<p>zoom [1] 54/20</p>		
<p>Y</p> <p>y'all [15] 46/21 67/2 72/8 72/22 73/5 73/6 73/13 73/17 73/17 73/18 73/22 95/19 104/2 130/14 133/11</p> <p>y'all's [2] 133/13 133/13</p> <p>yanking [1] 96/19</p> <p>yeah [93] 3/20 4/2 4/14 10/9 10/21 11/9 11/9 12/14 12/16 13/16 14/9 16/8 17/5 17/6 17/22 18/10 19/14 19/16 21/21 21/25 22/5 22/6 23/24 24/25 25/24 26/15 26/20 27/7 29/10 29/20 37/15 40/7 41/8 41/13 41/21 44/7 44/21 46/9 47/15 48/5 48/12 48/12 48/13 54/11 54/20 54/21 56/24 57/3 58/6 60/1 60/6 60/10 60/22 70/8 74/17 76/9 77/10 77/11 77/20 78/1 78/22 79/2 79/20 82/13 85/11 87/7 90/13 92/25 95/6 110/3 110/16 112/8 112/23 113/16 115/14 116/1 116/6 122/2 122/22 123/11 123/11 124/7 124/16 125/20 132/5 132/16 132/20 132/25 133/1 134/25 135/10 135/15 135/15</p> <p>year [20] 6/10 7/2 11/23 28/21 39/4 41/7 41/7 42/16 42/17 44/5 45/16 47/18 48/8 60/9 62/6 64/5 71/18 83/7 83/7 88/13</p>	<p>Z</p> <p>zip [1] 109/22</p>			