

ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY

Budget Meeting

held in The Conference Center, Meeting Room B

4730 Cola Casa Way

St. Augustine, Florida

on Monday, September 13, 2021

from 5:01 p.m. to 5:24 p.m.

\* \* \* \* \*

BOARD MEMBERS PRESENT:

BRUCE MAGUIRE, Chairman  
SUZANNE GREEN  
REBA LUDLOW  
ROBERT OLSON

BOARD MEMBERS ABSENT:

JUSTIN MIRGEAUX

\* \* \* \* \*

ALSO PRESENT:

DOUGLAS N. BURNETT, Esquire, St. Johns Law Group,  
104 Sea Grove Main Street, St. Augustine, FL, 32080,  
Attorney for Airport Authority.

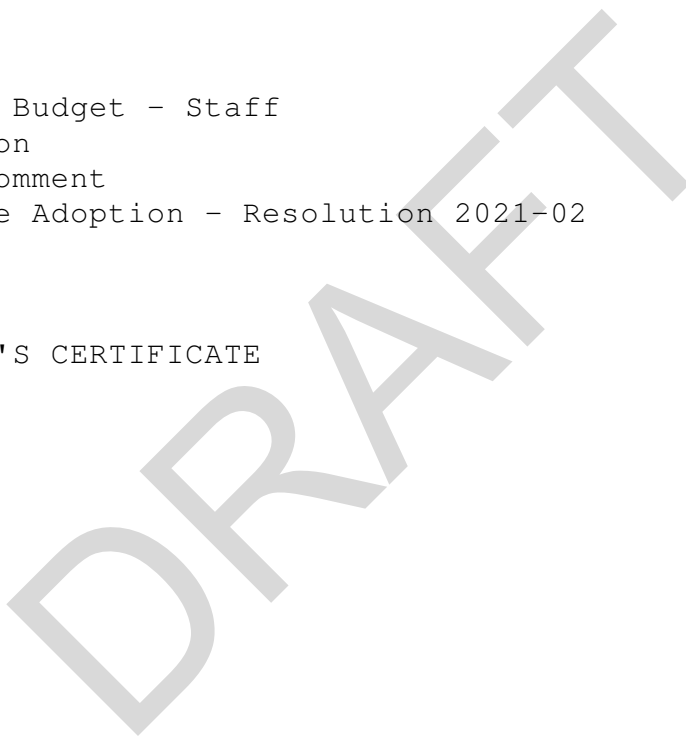
EDWARD WUELLNER, A.A.E., Executive Director.

\* \* \* \* \*

JANET M. BEASON, RPR, RMR, CRR  
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I N D E X

1		
2		PAGE
3	PLEDGE OF ALLEGIANCE	3
4	OPENING REMARKS	3
5	MILLAGE	
6	Discussion of Millage Rate by Authority	4
	Public Comment	none
7	Tentative Adoption - Resolution 2021-01	4
8	BUDGET	
9	Proposed Budget - Staff	8
	Discussion	12
10	Public Comment	17
	Tentative Adoption - Resolution 2021-02	20
11	COMMENTS	23
12	REPORTER'S CERTIFICATE	25
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		



## 1 P R O C E E D I N G S

2 CHAIRMAN MAGUIRE: There you go.

3 All right. Let the record show there are four  
4 people here. Can you state the Pledge?

5 MR. OLSON: Will do.

6 (Pledge of Allegiance.)

7 CHAIRMAN MAGUIRE: To start off with, I'm an  
8 Air Force guy, but kudos to Army for carrying those  
9 flags out on the field. Boy, that was great. But  
10 Air Force won. That's what's important.11 OPENING REMARKS12 CHAIRMAN MAGUIRE: All right. We'll start off  
13 with opening remarks and go right into the millage  
14 with the discussion by the staff.15 MR. WUELLNER: Just a couple of -- let me turn  
16 this on. I did.17 All right. Just a quick comment. As always  
18 as we begin the budget process, it's largely  
19 governed by statutes in terms of the order of  
20 things and how we present information to you.21 At the end of each section -- we'll begin with  
22 the millage. At the end of each section, millage  
23 and budget, you'll be asked to adopt a resolution  
24 that tentatively adopts the previous discussion  
25 item. So first want one of course we'll cover

1 millage; the second one will cover budget.

2 This is the first of two required public  
3 hearings. The advertisement for this, for the  
4 record, is done as a part of the TRIM notice as  
5 it's sent out by the tax collector's office. I  
6 think it was about a month ago when that came out.

7 The next one is legally advertised and will  
8 have to be in the St. Augustine Record, and we'll  
9 take care of that for next Monday's meeting. And  
10 with that, we'll beginning discussion of the  
11 millage. So, our --

12 CHAIRMAN MAGUIRE: Go ahead and introduce it.

13 DISCUSSION OF MILLAGE RATE BY AUTHORITY

14 MR. WUELLNER: Our expectation relative to the  
15 budget, following the guidance we've had here  
16 before, is that zero millage is required to perform  
17 this year's budget. As such, no millage is  
18 included in your budget as we move forward.

19 So it would be staff's recommendation that you  
20 adopt Resolution 2021-01, which provides for a zero  
21 millage for the upcoming fiscal year.

22 CHAIRMAN MAGUIRE: Okay. Public comment?

23 (None.)

24 TENTATIVE ADOPTION - RESOLUTION 2021-01

25 CHAIRMAN MAGUIRE: Seeing none, bring it

1           become to the board. We've discussed this numerous  
2           times. I don't expect any real negative comments.  
3           So I'd like to have a motion so we can discuss it.

4           MS. GREEN: I'll make a motion that we adopt  
5           Resolution 2021-01, do a zero millage, as we have  
6           discussed with our budget.

7           CHAIRMAN MAGUIRE: Okay. Do I have a second?

8           MR. OLSON: Second.

9           CHAIRMAN MAGUIRE: Do we have to read it?

10          MR. BURNETT: Yeah. And --

11          MR. WUELLNER: And for the record, it's  
12          tentatively adopting. Just --

13          CHAIRMAN MAGUIRE: Yeah.

14          MS. GREEN: Yeah.

15          MR. BURNETT: There is some debate on whether  
16          we read it or not. The best thing is to do -- is  
17          to read it.

18                 This would be Resolution 2021-01. A  
19                 resolution of the St. Johns County  
20                 Airport Authority of St. Johns County, Florida,  
21                 adopting the tentative levying of ad valorem taxes  
22                 for Fiscal Year 2021-2022 providing for an  
23                 effective date.

24                 Whereas, the St. Johns County  
25                 Airport Authority of St. Johns County, Florida, on

1 September 13th, 2021 adopted for Fiscal Year  
2 2021-2022, a tentative millage rate following a  
3 public hearing as required by Florida Statute  
4 200.065; and

5 Whereas, the St. Johns County  
6 Airport Authority proposed a millage rate of 0.0000  
7 and said rate does not exceed the rolled back rate.

8 Now, therefore, be it resolved by the  
9 St. Johns County Airport Authority of  
10 St. Johns County, Florida, that the Fiscal Year  
11 2021-2022 operating tentative millage rate is  
12 0.0000 mills, which does not exceed the rolled back  
13 rate.

14 This resolution shall take effect immediately  
15 upon its adoption.

16 Duly adopted at a public hearing this 13th day  
17 of September, 2021. St. Johns County  
18 Airport Authority.

19 CHAIRMAN MAGUIRE: Okay. Discussion by the  
20 board?

21 MS. LUDLOW: Yes. Mr. Chairman, I just want  
22 to say, for the budget meeting, we have nothing to  
23 do with the regular procedures.

24 CHAIRMAN MAGUIRE: Well, let's wait till we do  
25 the budget. This is the millage.

1 MS. LUDLOW: Okay. So we didn't correct the  
2 minutes or we don't have to --

3 CHAIRMAN MAGUIRE: This is a special meeting.  
4 We don't have to go backwards.

5 MS. LUDLOW: Thank you.

6 MR. WUELLNER: It's a public hearing.  
7 Technically you'll do it next week.

8 MS. LUDLOW: Thank you. Yes.

9 CHAIRMAN MAGUIRE: Okay. Further discussion?

10 (None.)

11 CHAIRMAN MAGUIRE: Are you sure? Okay.  
12 All right. All in favor?

13 MR. BURNETT: And there was no public comment,  
14 I assume?

15 CHAIRMAN MAGUIRE: We already asked public  
16 comment.

17 MR. BURNETT: Just wanted to make sure.

18 CHAIRMAN MAGUIRE: All in favor?

19 MS. GREEN: Aye.

20 MS. LUDLOW: Aye.

21 MR. OLSON: Aye.

22 CHAIRMAN MAGUIRE: Aye. Opposed?

23 (None.)

24 CHAIRMAN MAGUIRE: None. Okay. I do have a  
25 question I'll ask. Justin, the secretary-treasurer

1 is not here. How do we sign this?

2 MR. WUELLNER: I think since it's adopted  
3 formally, the resolution can be signed at any time  
4 thereafter.

5 MR. BURNETT: Yeah.

6 CHAIRMAN MAGUIRE: Even though he's not here?

7 MR. WUELLNER: Yeah.

8 MR. BURNETT: Yeah.

9 CHAIRMAN MAGUIRE: Okay. All right. The  
10 second issue is the budget, proposed budget by the  
11 staff.

12 PROPOSED BUDGET - STAFF

13 MR. WUELLNER: Yes. As has kind of become our  
14 custom for this meeting, I typically work through  
15 the second and third sheets that you've been  
16 provided, which would be the pages titled operating  
17 revenues and expenses followed by the nonoperating  
18 revenues or nonoperating sheet, in an effort to  
19 cover the budget. If you wish more detail as we go  
20 through, please let me know. Then next week we'll  
21 really work off the first sheet, more of a summary,  
22 so we get whatever issues are on the table.

23 CHAIRMAN MAGUIRE: And this is tentative,  
24 also.

25 MR. WUELLNER: This is tentative, yes. It



1 certainly can be changed.

2 Okay. Walking through it, fuel service, net  
3 fuel -- I'll be reading from the yellow highlighted  
4 column -- but net fuel sales are estimated at  
5 125 -- \$125,891, FBO fuel at \$247,500, for a  
6 subtotal of \$373,391 for the fuel service next  
7 year.

8 Commercial leases at \$586,073, corporate  
9 leases at \$187,951 next year, major leases at  
10 \$1,979,163, other leases and -- or rather fees at  
11 \$171,439, and the title of rental which is largely  
12 T-hangars at \$887,040, for a total leases subtotal  
13 of \$3,811,666.

14 Under the heading of agreement and revenues,  
15 airline operations has been bolstered based on  
16 information we know is coming to \$163,674 as  
17 estimated, operating revenues -- excuse me,  
18 operating expenditure -- or, excuse me, operating  
19 revenues of \$4,821, and use fees are estimated at  
20 \$80,001 for next year. So the agreements total  
21 would be \$248,496.

22 Total revenue estimated at \$4,433,552. That's  
23 at 100 percent. The adjustment statute to four --  
24 to 95 percent gives us \$4,211,875. That is a  
25 \$221,678 reduction in that 5 percent, in case you

1 were wondering.

2 Personnel benefits at \$1,331 and eight --  
3 \$1,331,898, airline operations expenditures at  
4 \$36,400, professional services at \$146,000, travel  
5 and per diem at \$12,000, technology expenditures at  
6 \$60,000, utility services at \$160,000, leases --  
7 these are outgoing leases, things we lease -- at  
8 \$500, insurance at \$382,000, repairs and  
9 maintenance at \$280,000, outside communications at  
10 \$230,000, \$135,000 under government obligations,  
11 office expenditures of \$15,000, operating expenses  
12 at \$130,000, publications and memberships at  
13 \$15,000, professional development at \$8,000, for a  
14 total estimated expenditure budget next year of  
15 \$1,600 -- \$1,609,900. Total expenditures including  
16 personnel and benefits of \$2,941,798. Represents  
17 about an 8.4 percent increase over last year.

18 When you do the exercise of total revenues  
19 less total expenditures estimated for next year, we  
20 have a net operating income or call it a profit of  
21 \$1,270,077 estimated for next year.

22 If you turn the page with me, you'll see that  
23 we have no debt service forecast and no  
24 nonoperating expenditures expected for next year,  
25 leaving us still \$1,270,077.

1           On the capital side, we have FAA contribution  
2 of \$300,000, FDOT at \$1,085,000, proposed economic  
3 development agency grant of \$240,000. The  
4 Airport Authority's match to all of those would  
5 equal \$1,120,000 even, giving us a total grant  
6 proceeds of \$2,745,000.

7           Expenditures along that line include  
8 construction and planning projects and grants at  
9 \$2,745,000, equipment and noncapital grant items of  
10 \$142,000, or \$288,000 -- \$200 -- \$2,887,000.

11           When you run the exercise there, you'll --  
12 you'll find that operating income after debt  
13 service is \$1,270,077. Capital grants all sources  
14 equal \$1,625,000. Proposed capital expenditures  
15 reduction there leaves us \$1,262,000 as the  
16 subtotal as a negative. Operating income, meaning  
17 our proposed profit for next year against that, is  
18 \$1,262,000, leaving a total balance going to  
19 reserves of \$8,077 estimated for next year.

20           Last thing I would point out is the reserves  
21 in -- in a summary. We've gone from \$2.5 million  
22 last year to approximately \$3.5 million in  
23 reserves. Net operating income to reserves adding  
24 that \$8,077 leaves us \$3,508,077 estimated in  
25 reserves at the conclusion of next fiscal year.

1           And we would recommend the Authority adopt the  
2 budget. Budget revenue and expenditure is  
3 balanced, and the total budget proposed for next  
4 year is \$9,336,875. And that would be the focus of  
5 Resolution 2021-02. And of course staff would  
6 recommend approval of that.

7           CHAIRMAN MAGUIRE: All right. Public comment,  
8 if any?

9   (None.)

10   DISCUSSION

11           CHAIRMAN MAGUIRE: Discussion? Yes, ma'am.

12           MS. LUDLOW: Board comment. Mr. Chairman, may  
13 I address a question to staff?

14           CHAIRMAN MAGUIRE: Yes.

15           MS. LUDLOW: Thank you. The -- wait.

16           Okay. On the airline operations operating  
17 revenues and expenses --

18           MR. WUELLNER: Yes.

19           MS. LUDLOW: -- with airlines operations of  
20 \$163,000, and -- how do you calculate that? Do you  
21 decide it might be 50 percent or 80 percent or  
22 30 percent? How do you calculate? That's an  
23 estimate.

24           MR. WUELLNER: Yeah, we -- we literally can --  
25 we have a worksheet that we developed many years

1 ago back when we've had previous air service.

2 Basically it calculates the number of  
3 employees required, it calculates the hours  
4 required to turn a particular aircraft, the  
5 manhours required per flight as a result of that.  
6 We use a load factor of 70 percent on the aircraft,  
7 meaning in this case we know it's a 90-seat  
8 aircraft that we're dealing with.

9 MS. LUDLOW: Okay.

10 MR. WUELLNER: We use an -- what's called an  
11 EPAX rate, which is the earnings per passenger on  
12 that flight. That is set at -- our history shows  
13 it to be about \$10 per passenger.

14 The average number of enplanements, meaning  
15 there'd be 63 per flight, meaning there'd be \$630  
16 revenue per flight. When you do that three times a  
17 week for 52 weeks, you come out with a revenue  
18 projection of \$163,674.

19 MS. LUDLOW: Thank you.

20 MR. WUELLNER: Uh-huh.

21 MS. LUDLOW: That was very well broken down.

22 The other thing is the airline operations, how  
23 did you estimate the calculation of \$36,400?

24 MR. WUELLNER: It's a very similar exercise.

25 It's the number of law enforcement and/or ARFF

1 personnel that are required to be in place during  
2 those operations, and it's simply multiplied by the  
3 number of flights per year.

4 MS. LUDLOW: I see. Thank you. No other  
5 questions.

6 CHAIRMAN MAGUIRE: Okay. Good questions.  
7 Good discussion. Thank you, very much.

8 MR. OLSON: Mr. Chairman --

9 CHAIRMAN MAGUIRE: Any other comments?

10 MR. OLSON: -- I had a couple I guess just  
11 minor questions -- or one observation. I guess  
12 there's not a good place other than under  
13 construction and project planning to put EDA.

14 MR. WUELLNER: It is.

15 MR. OLSON: Just as an observation. Of course  
16 we all know it's a strategy grant.

17 MR. WUELLNER: Right.

18 MR. OLSON: And it's not necessarily a capital  
19 project.

20 MR. WUELLNER: Correct. But it's treated like  
21 one for purposes of our budget.

22 MR. OLSON: So the other thing is, I'm -- I  
23 guess we're hoping during this budget period that  
24 we'll be -- that FAA will properly categorize our  
25 airport as to what kind of airport we are and if

1 so, they owe us about \$60,000 or more from the  
2 American Rescue Plan.

3 MR. WUELLNER: Yeah. It turns out the first  
4 grant we got, we were properly classified. The  
5 second one that was proposed, we are not properly  
6 classified. However, they are not going to be able  
7 to fix that. It would be at least 18 months till  
8 they can fix that again.

9 However, the stopgap is we actually end up in  
10 a much better place. With the addition of  
11 commercial service, we'll be considered commercial  
12 service, we'll be able to enter the data and we'll  
13 also be in a much higher return classification from  
14 that point forward.

15 MR. OLSON: Is there any chance of us  
16 receiving more under the American Rescue Plan or do  
17 we lose on the technicality that they  
18 miscategorized us during -- in doling out the  
19 funds?

20 MR. WUELLNER: We -- yes, we lose, basically.

21 MR. OLSON: Okay. Okay.

22 CHAIRMAN MAGUIRE: Is that it?

23 MR. OLSON: Yep, thank you.

24 CHAIRMAN MAGUIRE: Your turn.

25 MS. GREEN: I do. I have a question. I've --

1 the airlines operations that we're looking at for  
2 163- as revenue --

3 MR. WUELLNER: Uh-huh.

4 MS. GREEN: -- is based on what we know now.

5 MR. WUELLNER: Correct.

6 MS. GREEN: And I know after --

7 MR. WUELLNER: Only.

8 MS. GREEN: Correct. And after what we've had  
9 over the wonderful airline commercial people that  
10 came over here, and I'm anticipating everything was  
11 positive and this as actually being low.

12 MR. WUELLNER: It's going to be I hope  
13 extremely low.

14 MS. GREEN: Okay. That's what I figured.

15 CHAIRMAN MAGUIRE: Yes.

16 MS. GREEN: I just wanted to make sure. I  
17 mean, that's a very good low conservative number  
18 to --

19 CHAIRMAN MAGUIRE: Correct.

20 MR. WUELLNER: And while it's slightly off  
21 topic, I did want to make you just generally aware  
22 we did receive this morning our feedback from TSA  
23 indicating we will be re-federalized. So we've got  
24 to go through some --

25 MS. GREEN: Training?



1 MR. WUELLNER: Yeah. We've got some hurdles  
2 to get over between now and first flight, which are  
3 perfectly normal; we are used to that. But the  
4 permission to be federalized is -- was the huge  
5 first step. So now we're going to be legally  
6 allowed to advertise and make that announcement.

7 So I would really expect over the next not  
8 more than a week or so, that will be out and the  
9 first -- first part of the commercial service will  
10 be -- everybody will be aware of that.

11 CHAIRMAN MAGUIRE: Okay.

12 MR. WUELLNER: And we still have a follow-on  
13 meeting, as I mentioned I think at the last  
14 meeting. We have a video call with -- with our  
15 SCASD partner first week of October. And that  
16 grant, by the way, has been executed and returned  
17 to FD- -- or to federal DOT. So we're all -- we're  
18 all good to go there at this point.

19 CHAIRMAN MAGUIRE: Okay.

20 MR. WUELLNER: And we'll keep you informed on  
21 that as we know.

22 CHAIRMAN MAGUIRE: Further discussion?

23 (None.)

24 PUBLIC COMMENT

25 CHAIRMAN MAGUIRE: All right. Still no public

1 comment?

2 MR. BUFFINGTON: I have one question because  
3 it kind of went kind of quick.

4 MR. BURNETT: Need a microphone.

5 CHAIRMAN MAGUIRE: You have to come to a  
6 microphone.

7 MR. HARVEY: Pass him one.

8 MS. GREEN: Yeah, I was going to say pass him  
9 one.

10 MR. BUFFINGTON: I don't need a microphone; I  
11 have a loud voice.

12 MS. GREEN: But we can't hear -- she can't  
13 transcribe you.

14 MR. BUFFINGTON: Oh, I'm sorry.

15 MR. WUELLNER: That's all. It's not -- we can  
16 hear you okay.

17 MR. BUFFINGTON: I've got the drill sergeant  
18 voice. But I --

19 CHAIRMAN MAGUIRE: Your name?

20 MR. BUFFINGTON: My name is Henry Buffington.  
21 I've been here four years in St. Augustine. I'm a  
22 Yankee, so don't shoot me.

23 I'm not sure I picked up on some of it, but  
24 when I noticed military aircraft flying into the  
25 airport, how does that affect your operating

1 budget?

2 MR. WUELLNER: It does not.

3 MR. BUFFINGTON: I don't know. That's why I'm  
4 asking.

5 MR. WUELLNER: It does not directly. The --  
6 most of the military aircraft that you see in and  
7 out of here are related to Grumman activity. So --  
8 Northrop Grumman.

9 So, in many cases, yes, we get a -- we have  
10 revenue associated with their presence on the  
11 airport, but not directly because of military.

12 MR. BUFFINGTON: Oh, I'm talking specifically  
13 like Black Hawks that come in, military aircraft  
14 other than E-2s.

15 MR. WUELLNER: All -- all we get is fuel  
16 revenues off of those.

17 MR. BUFFINGTON: That's what you get?

18 MR. WUELLNER: Yes, sir.

19 MR. BUFFINGTON: Okay. Live and learn time.

20 MS. GREEN: Thanks.

21 MR. WUELLNER: All good. Good question.

22 MS. LUDLOW: Thank you.

23 CHAIRMAN MAGUIRE: That was a good question.

24 Any further comment from the public?

25 (None.)



1           MR. WUELLNER: The needs are actually for our  
2 records, the tentatively adopting. The final ones  
3 are the important ones for next week.

4           MS. GREEN: Yeah, next Monday would be --

5           CHAIRMAN MAGUIRE: Okay.

6           MR. BURNETT: So Resolution 2021-02.

7           A resolution of the St. Johns County  
8 Airport Authority of St. Johns County, Florida  
9 adopting the tentative budget for Fiscal Year  
10 2021-2022, providing for an effective date.

11           Whereas, the St. Johns County  
12 Airport Authority of St. Johns County, Florida, on  
13 September 13th, 2021 adopted for Fiscal Year  
14 2021-2022 a tentative budget following a public  
15 hearing, as required by Florida Statute 200.065;  
16 and

17           Whereas, the St. Johns County  
18 Airport Authority has prepared a budget for the  
19 Fiscal Year 2021-2022; and

20           Whereas, the St. Johns County  
21 Airport Authority adopted a tentative millage rate  
22 prior to adopting this resolution.

23           Now, therefore, be it resolved by the  
24 St. Johns County Airport Authority of  
25 St. Johns County, Florida that:

1           1. The annual budget estimates of revenues  
2 and expenditures of the St. Johns County  
3 Airport Authority for Fiscal Year 2021-2022, as  
4 considered and acted upon, under, and by the  
5 authority of the laws of Florida, are hereby  
6 ratified, approved and tentatively adopted, and the  
7 amounts of money set forth therein are hereby  
8 appropriated.

9           2. The annual budget of revenues and  
10 expenditures tentatively adopted for the ensuing  
11 Fiscal Year 2021-2022 shall be attached to the  
12 minutes of this meeting.

13           This resolution shall take effect immediately  
14 upon its adoption.

15           Duly adopted at a public hearing this 13th day  
16 of September, 2021. St. Johns County  
17 Airport Authority.

18           CHAIRMAN MAGUIRE: Okay. No further  
19 discussion, all in favor?

20           MS. GREEN: Aye.

21           MS. LUDLOW: Aye.

22           MR. OLSON: Aye.

23           CHAIRMAN MAGUIRE: Aye. Opposed?

24                           (None.)

25           CHAIRMAN MAGUIRE: No? Passes unanimously.

1 All right. Any further comments from the  
2 staff?

3 MR. WUELLNER: I have none. Look forward to  
4 seeing y'all next Monday.

5 We will begin at 4:00 with the regular  
6 meeting, and then we will adjourn at 5:01 to  
7 conduct the public hearing because that's time  
8 sensitive. And then if there's additional business  
9 on the agenda to be accomplished at your regular  
10 meeting, we'll reconvene that at that point. So  
11 we'll be here a little while next week.

12 CHAIRMAN MAGUIRE: Okay. Further comments?

13 MS. GREEN: Just to reiterate that  
14 Mr. Martinelli's services are next --

15 MR. WUELLNER: Thank you.

16 MS. GREEN: -- Monday prior to our meeting.  
17 They're in Ponte Vedra, if anyone would like to  
18 attend.

19 CHAIRMAN MAGUIRE: In Ponte Vedra?

20 MS. GREEN: Yes, sir. Our Lady Star of the  
21 Sea. It's at 1:00. So if anyone --

22 CHAIRMAN MAGUIRE: Okay.

23 MS. GREEN: -- that had known him and all the  
24 work he's done for the airport --

25 CHAIRMAN MAGUIRE: All right.

1 MS. GREEN: -- those are his services.

2 CHAIRMAN MAGUIRE: Any other comments?

3 MS. LUDLOW: I'm sorry, but did we have  
4 anything to give as a family when we give them a --  
5 a proclamation, or is it just in our minutes or  
6 recorded?

7 MR. WUELLNER: We usually provide a hard copy  
8 to them. Typically we'd frame that and send it.  
9 I'm not exactly sure who it would go to at this  
10 point.

11 MS. LUDLOW: Well, there -- there's a son and  
12 daughter, yeah. So, I just wondered if we had  
13 something to give to them, because how would they  
14 know we've made the proclamation?

15 CHAIRMAN MAGUIRE: Good question. We need to  
16 send them something.

17 MR. WUELLNER: Good point.

18 CHAIRMAN MAGUIRE: Yeah. Okay. Good point.

19 MR. WUELLNER: We'll figure out how to get it  
20 to them.

21 CHAIRMAN MAGUIRE: All right. See everybody  
22 Monday at 4:00.

23 MS. GREEN: Yes, sir. Thank you.

24 MR. WUELLNER: Thank you.

25 (Hearing concluded at 5:24 p.m.)



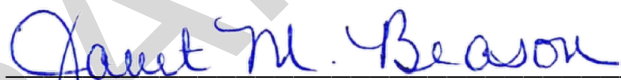
## REPORTER'S CERTIFICATE

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STATE OF FLORIDA        )  
COUNTY OF ST. JOHNS    )

I, JANET M. BEASON, RPR-CP, RMR, CRR, certify that I was authorized to and did stenographically report the foregoing proceedings and that the transcript is a true record of my stenographic notes.

Dated this 29th day of September, 2021.



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JANET M. BEASON, RPR-CP, RMR, CRR

<p><b>CHAIRMAN MAGUIRE: [54]</b>  <b>MR. BUFFINGTON: [9]</b>  18/2 18/10 18/14 18/17  18/20 19/3 19/12 19/17  19/19  <b>MR. BURNETT: [10]</b>  5/10 5/15 7/13 7/17 8/5  8/8 18/4 20/14 20/24  21/6  <b>MR. HARVEY: [1]</b> 18/7  <b>MR. OLSON: [12]</b> 3/5  5/8 7/21 14/8 14/10  14/15 14/18 14/22  15/15 15/21 15/23  22/22  <b>MR. WUELLNER: [40]</b>  <b>MS. GREEN: [22]</b> 5/4  5/14 7/19 15/25 16/4  16/6 16/8 16/14 16/16  16/25 18/8 18/12 19/20  20/7 21/4 22/20 23/13  23/16 23/20 23/23 24/1  24/23  <b>MS. LUDLOW: [17]</b>  6/21 7/1 7/5 7/8 7/20  12/12 12/15 12/19 13/9  13/19 13/21 14/4 19/22  20/11 22/21 24/3 24/11</p>	<p><b>\$221,678 [1]</b> 9/25  <b>\$230,000 [1]</b> 10/10  <b>\$240,000 [1]</b> 11/3  <b>\$247,500 [1]</b> 9/5  <b>\$248,496 [1]</b> 9/21  <b>\$280,000 [1]</b> 10/9  <b>\$288,000 [1]</b> 11/10  <b>\$3,508,077 [1]</b> 11/24  <b>\$3,811,666 [1]</b> 9/13  <b>\$3.5 [1]</b> 11/22  <b>\$300,000 [1]</b> 11/2  <b>\$36,400 [2]</b> 10/4 13/23  <b>\$373,391 [1]</b> 9/6  <b>\$382,000 [1]</b> 10/8  <b>\$4,211,875 [1]</b> 9/24  <b>\$4,433,552 [1]</b> 9/22  <b>\$4,821 [1]</b> 9/19  <b>\$500 [1]</b> 10/8  <b>\$586,073 [1]</b> 9/8  <b>\$60,000 [2]</b> 10/6 15/1  <b>\$630 [1]</b> 13/15  <b>\$8,000 [1]</b> 10/13  <b>\$8,077 [2]</b> 11/19 11/24  <b>\$80,001 [1]</b> 9/20  <b>\$887,040 [1]</b> 9/12  <b>\$9,336,875 [1]</b> 12/4</p>	<p><b>29th [1]</b> 25/10  <b>2s [1]</b> 19/14</p> <hr/> <p><b>3</b></p> <p><b>30 [2]</b> 20/20 20/24  <b>30 percent [1]</b> 12/22  <b>32080 [1]</b> 1/17  <b>32084 [1]</b> 1/23</p> <hr/> <p><b>4</b></p> <p><b>4730 [1]</b> 1/4  <b>4:00 [2]</b> 23/5 24/22</p> <hr/> <p><b>5</b></p> <p><b>5 percent [1]</b> 9/25  <b>50 percent [1]</b> 12/21  <b>52 [1]</b> 13/17  <b>5:01 [2]</b> 1/7 23/6  <b>5:24 [2]</b> 1/7 24/25</p> <hr/> <p><b>6</b></p> <p><b>63 [1]</b> 13/15</p> <hr/> <p><b>7</b></p> <p><b>70 percent [1]</b> 13/6</p> <hr/> <p><b>8</b></p> <p><b>8.4 percent [1]</b> 10/17  <b>80 percent [1]</b> 12/21  <b>825-0570 [1]</b> 1/23</p> <hr/> <p><b>9</b></p> <p><b>90-seat [1]</b> 13/7  <b>904 [1]</b> 1/23  <b>95 percent [1]</b> 9/24</p>	<p><b>adopts [1]</b> 3/24  <b>advertise [1]</b> 17/6  <b>advertised [1]</b> 4/7  <b>advertisement [1]</b> 4/3  <b>affect [1]</b> 18/25  <b>after [3]</b> 11/12 16/6  16/8  <b>again [1]</b> 15/8  <b>against [1]</b> 11/17  <b>agency [1]</b> 11/3  <b>agenda [1]</b> 23/9  <b>ago [2]</b> 4/6 13/1  <b>agreement [1]</b> 9/14  <b>agreements [1]</b> 9/20  <b>ahead [2]</b> 4/12 20/12  <b>air [3]</b> 3/8 3/10 13/1  <b>Air Force [2]</b> 3/8 3/10  <b>aircraft [6]</b> 13/4 13/6  13/8 18/24 19/6 19/13  <b>airline [5]</b> 9/15 10/3  12/16 13/22 16/9  <b>airlines [2]</b> 12/19 16/1  <b>airport [20]</b> 1/1 1/17  5/20 5/25 6/6 6/9 6/18  11/4 14/25 14/25 18/25  19/11 21/8 21/12 21/18  21/21 21/24 22/3 22/17  23/24  <b>Airport Authority [12]</b>  5/20 5/25 6/6 6/9 6/18  21/8 21/12 21/18 21/21  21/24 22/3 22/17  <b>Airport Authority's [1]</b>  11/4  <b>all [24]</b> 3/3 3/12 3/17  7/12 7/12 7/18 8/9 11/4  11/13 12/7 14/16 17/17  17/18 17/25 18/15  19/15 19/15 19/21 20/5  22/19 23/1 23/23 23/25  24/21  <b>All right [10]</b> 3/3 3/12  3/17 7/12 8/9 12/7  17/25 20/5 23/1 23/25  <b>ALLEGIANCE [2]</b> 2/3  3/6  <b>allowed [1]</b> 17/6  <b>along [1]</b> 11/7  <b>already [1]</b> 7/15  <b>also [3]</b> 1/15 8/24  15/13  <b>always [1]</b> 3/17  <b>American [2]</b> 15/2  15/16  <b>amounts [1]</b> 22/7  <b>announcement [1]</b>  17/6  <b>annual [2]</b> 22/1 22/9  <b>answer [1]</b> 20/15  <b>anticipating [1]</b> 16/10  <b>any [9]</b> 5/2 8/3 12/8  14/9 15/15 19/24 20/2  23/1 24/2  <b>anyone [2]</b> 23/17 23/21  <b>anything [1]</b> 24/4</p>	<p><b>appraiser [1]</b> 20/20  <b>appropriated [1]</b> 22/8  <b>approval [1]</b> 12/6  <b>approved [1]</b> 22/6  <b>approximately [1]</b>  11/22  <b>are [19]</b> 3/3 7/11 8/22  9/4 9/19 10/7 14/1  14/25 15/5 15/6 17/2  17/3 19/7 21/1 21/3  22/5 22/7 23/14 24/1  <b>ARFF [1]</b> 13/25  <b>Army [1]</b> 3/8  <b>as [23]</b> 3/17 3/18 4/4  4/4 4/17 4/18 5/5 6/3  8/13 8/19 9/16 11/15  11/16 13/5 14/15 14/25  16/2 16/11 17/13 17/21  21/15 22/3 24/4  <b>ask [1]</b> 7/25  <b>asked [2]</b> 3/23 7/15  <b>asking [1]</b> 19/4  <b>associated [1]</b> 19/10  <b>assume [1]</b> 7/14  <b>attached [1]</b> 22/11  <b>attend [1]</b> 23/18  <b>Attorney [1]</b> 1/17  <b>AUGUSTINE [7]</b> 1/1  1/5 1/17 1/22 1/23 4/8  18/21  <b>authority [18]</b> 1/1 1/17  2/6 4/13 5/20 5/25 6/6  6/9 6/18 12/1 21/8  21/12 21/18 21/21  21/24 22/3 22/5 22/17  <b>Authority's [1]</b> 11/4  <b>authorized [1]</b> 25/7  <b>average [1]</b> 13/14  <b>aware [2]</b> 16/21 17/10  <b>Aye [8]</b> 7/19 7/20 7/21  7/22 22/20 22/21 22/22  22/23</p>
<p><b>\$</b></p> <p><b>\$1,085,000 [1]</b> 11/2  <b>\$1,120,000 [1]</b> 11/5  <b>\$1,262,000 [2]</b> 11/15  11/18  <b>\$1,270,077 [3]</b> 10/21  10/25 11/13  <b>\$1,331 [1]</b> 10/2  <b>\$1,331,898 [1]</b> 10/3  <b>\$1,600 [1]</b> 10/15  <b>\$1,609,900 [1]</b> 10/15  <b>\$1,625,000 [1]</b> 11/14  <b>\$1,979,163 [1]</b> 9/10  <b>\$10 [1]</b> 13/13  <b>\$12,000 [1]</b> 10/5  <b>\$125,891 [1]</b> 9/5  <b>\$130,000 [1]</b> 10/12  <b>\$135,000 [1]</b> 10/10  <b>\$142,000 [1]</b> 11/10  <b>\$146,000 [1]</b> 10/4  <b>\$15,000 [2]</b> 10/11  10/13  <b>\$160,000 [1]</b> 10/6  <b>\$163,000 [1]</b> 12/20  <b>\$163,674 [2]</b> 9/16  13/18  <b>\$171,439 [1]</b> 9/11  <b>\$187,951 [1]</b> 9/9  <b>\$2,745,000 [2]</b> 11/6  11/9  <b>\$2,887,000 [1]</b> 11/10  <b>\$2,941,798 [1]</b> 10/16  <b>\$2.5 [1]</b> 11/21  <b>\$200 [1]</b> 11/10</p>	<p><b>0</b></p> <p><b>0.0000 [2]</b> 6/6 6/12  <b>01 [5]</b> 2/7 4/20 4/24 5/5  5/18  <b>02 [5]</b> 2/10 12/5 20/4  20/8 21/6  <b>0570 [1]</b> 1/23</p> <hr/> <p><b>1</b></p> <p><b>100 percent [1]</b> 9/23  <b>104 [1]</b> 1/17  <b>12 [1]</b> 2/9  <b>125 [1]</b> 9/5  <b>13 [1]</b> 1/6  <b>13th [4]</b> 6/1 6/16 21/13  22/15  <b>15 [1]</b> 20/17  <b>163 [1]</b> 16/2  <b>17 [2]</b> 1/22 2/10  <b>18 [1]</b> 15/7  <b>1:00 [1]</b> 23/21</p> <hr/> <p><b>2</b></p> <p><b>20 [1]</b> 2/10  <b>200.065 [2]</b> 6/4 21/15  <b>2021 [6]</b> 1/6 6/1 6/17  21/13 22/16 25/10  <b>2021-01 [2]</b> 2/7 4/24  <b>2021-02 [3]</b> 2/10 20/4  21/6  <b>2021-2022 [8]</b> 5/22 6/2  6/11 21/10 21/14 21/19  22/3 22/11  <b>2022 [8]</b> 5/22 6/2 6/11  21/10 21/14 21/19 22/3  22/11  <b>23 [1]</b> 2/11  <b>25 [1]</b> 2/12</p>	<p><b>A</b></p> <p><b>A.A.E [1]</b> 1/18  <b>able [2]</b> 15/6 15/12  <b>about [5]</b> 4/6 10/17  13/13 15/1 20/15  <b>ABSENT [1]</b> 1/12  <b>accept [1]</b> 20/7  <b>accomplish [1]</b> 20/25  <b>accomplished [1]</b> 23/9  <b>acted [1]</b> 22/4  <b>activity [1]</b> 19/7  <b>actually [3]</b> 15/9 16/11  21/1  <b>ad [1]</b> 5/21  <b>ad valorem [1]</b> 5/21  <b>adding [1]</b> 11/23  <b>addition [1]</b> 15/10  <b>additional [1]</b> 23/8  <b>address [1]</b> 12/13  <b>adjourn [1]</b> 23/6  <b>adjustment [1]</b> 9/23  <b>adopt [4]</b> 3/23 4/20 5/4  12/1  <b>adopted [8]</b> 6/1 6/16  8/2 21/13 21/21 22/6  22/10 22/15  <b>adopting [5]</b> 5/12 5/21  21/2 21/9 21/22  <b>adoption [6]</b> 2/7 2/10  4/24 6/15 20/4 22/14</p>	<p><b>all [24]</b> 3/3 3/12 3/17  7/12 7/12 7/18 8/9 11/4  11/13 12/7 14/16 17/17  17/18 17/25 18/15  19/15 19/15 19/21 20/5  22/19 23/1 23/23 23/25  24/21  <b>All right [10]</b> 3/3 3/12  3/17 7/12 8/9 12/7  17/25 20/5 23/1 23/25  <b>ALLEGIANCE [2]</b> 2/3  3/6  <b>allowed [1]</b> 17/6  <b>along [1]</b> 11/7  <b>already [1]</b> 7/15  <b>also [3]</b> 1/15 8/24  15/13  <b>always [1]</b> 3/17  <b>American [2]</b> 15/2  15/16  <b>amounts [1]</b> 22/7  <b>announcement [1]</b>  17/6  <b>annual [2]</b> 22/1 22/9  <b>answer [1]</b> 20/15  <b>anticipating [1]</b> 16/10  <b>any [9]</b> 5/2 8/3 12/8  14/9 15/15 19/24 20/2  23/1 24/2  <b>anyone [2]</b> 23/17 23/21  <b>anything [1]</b> 24/4</p>	<p><b>B</b></p> <p><b>back [4]</b> 6/7 6/12 13/1  20/1  <b>backwards [1]</b> 7/4  <b>balance [1]</b> 11/18  <b>balanced [1]</b> 12/3  <b>based [2]</b> 9/15 16/4  <b>basically [2]</b> 13/2  15/20  <b>be [35]</b>  <b>BEASON [3]</b> 1/21 25/6  25/13  <b>because [4]</b> 18/2 19/11  23/7 24/13  <b>become [2]</b> 5/1 8/13  <b>been [4]</b> 8/15 9/15  17/16 18/21  <b>before [1]</b> 4/16  <b>begin [3]</b> 3/18 3/21  23/5  <b>beginning [1]</b> 4/10  <b>being [1]</b> 16/11</p>

<p><b>B</b></p> <p>benefits [2] 10/2 10/16  best [1] 5/16  better [1] 15/10  between [1] 17/2  big [1] 20/18  Black [1] 19/13  Black Hawks [1] 19/13  board [6] 1/9 1/12 5/1  6/20 12/12 20/2  bolstered [1] 9/15  Boy [1] 3/9  bring [2] 4/25 20/1  broken [1] 13/21  BRUCE [1] 1/10  budget [28]  Buffington [1] 18/20  BURNETT [1] 1/16  business [1] 23/8</p>	<p>communications [1] 10/9  compliance [1] 20/19  concluded [1] 24/25  conclusion [1] 11/25  conduct [1] 23/7  Conference [1] 1/3  conservative [1] 16/17  considered [2] 15/11  22/4  construction [2] 11/8  14/13  contribution [1] 11/1  copy [1] 24/7  corporate [1] 9/8  correct [5] 7/1 14/20  16/5 16/8 16/19  COUNTY [20] 1/1 5/19  5/20 5/24 5/25 6/5 6/9  6/10 6/17 21/7 21/8  21/11 21/12 21/17  21/20 21/24 21/25 22/2  22/16 25/4  couple [2] 3/15 14/10  course [3] 3/25 12/5  14/15  Court [1] 1/22  cover [3] 3/25 4/1 8/19  CP [2] 25/6 25/13  CRR [3] 1/21 25/6  25/13  custom [1] 8/14</p>	<p>12/22 13/16 15/16  15/25  does [5] 6/7 6/12 18/25  19/2 19/5  doling [1] 15/18  don't [6] 5/2 7/2 7/4  18/10 18/22 19/3  done [2] 4/4 23/24  DOT [1] 17/17  DOUGLAS [1] 1/16  down [1] 13/21  drill [1] 18/17  Duly [2] 6/16 22/15  during [3] 14/1 14/23  15/18</p>	<p>expenses [3] 8/17  10/11 12/17  extremely [1] 16/13</p> <p><b>F</b></p> <p>FAA [2] 11/1 14/24  factor [1] 13/6  family [1] 24/4  favor [3] 7/12 7/18  22/19  FBO [1] 9/5  FD [1] 17/17  FDOT [1] 11/2  federal [1] 17/17  federalized [2] 16/23  17/4  feedback [1] 16/22  fees [2] 9/10 9/19  field [1] 3/9  figure [1] 24/19  figured [1] 16/14  final [3] 20/20 20/24  21/2  find [1] 11/12  first [9] 3/25 4/2 8/21  15/3 17/2 17/5 17/9  17/9 17/15  fiscal [10] 4/21 5/22  6/1 6/10 11/25 21/9  21/13 21/19 22/3 22/11  Fiscal Year [6] 6/1  6/10 21/13 21/19 22/3  22/11  fix [2] 15/7 15/8  FL [2] 1/17 1/23  flags [1] 3/9  flight [5] 13/5 13/12  13/15 13/16 17/2  flights [1] 14/3  Florida [11] 1/5 5/20  5/25 6/3 6/10 21/8  21/12 21/15 21/25 22/5  25/3  Florida Statute [2] 6/3  21/15  flying [1] 18/24  focus [1] 12/4  follow [1] 17/12  follow-on [1] 17/12  followed [1] 8/17  following [3] 4/15 6/2  21/14  Force [2] 3/8 3/10  forecast [1] 10/23  foregoing [1] 25/8  formally [1] 8/3  forth [1] 22/7  forward [3] 4/18 15/14  23/3  four [3] 3/3 9/23 18/21  frame [1] 24/8  fuel [6] 9/2 9/3 9/4 9/5  9/6 19/15  funds [1] 15/19  further [7] 7/9 17/22</p>	<p>19/24 20/2 22/18 23/1  23/12</p> <p><b>G</b></p> <p>generally [1] 16/21  get [6] 8/22 17/2 19/9  19/15 19/17 24/19  give [4] 20/19 24/4  24/4 24/13  gives [1] 9/24  giving [1] 11/5  go [9] 3/2 3/13 4/12 7/4  8/19 16/24 17/18 20/12  24/9  going [5] 11/18 15/6  16/12 17/5 18/8  gone [1] 11/21  good [11] 14/6 14/7  14/12 16/17 17/18  19/21 19/21 19/23  24/15 24/17 24/18  got [5] 15/4 16/23 17/1  18/17 20/25  governed [1] 3/19  government [1] 10/10  grant [6] 11/3 11/5  11/9 14/16 15/4 17/16  grants [2] 11/8 11/13  great [1] 3/9  GREEN [1] 1/10  Group [1] 1/16  Grove [1] 1/17  Grumman [2] 19/7  19/8  guess [3] 14/10 14/11  14/23  guidance [1] 4/15  guy [1] 3/8</p>
<p><b>C</b></p> <p>calculate [2] 12/20  12/22  calculates [2] 13/2  13/3  calculation [1] 13/23  call [2] 10/20 17/14  called [1] 13/10  came [2] 4/6 16/10  can [8] 3/4 5/3 8/3 9/1  12/24 15/8 18/15 20/6  can't [2] 18/12 18/12  capital [4] 11/1 11/13  11/14 14/18  care [1] 4/9  carrying [1] 3/8  Casa [1] 1/4  case [2] 9/25 13/7  cases [1] 19/9  categorize [1] 14/24  Center [1] 1/3  certainly [1] 9/1  CERTIFICATE [2] 2/12  25/1  certify [1] 25/6  Chairman [5] 1/10 6/21  12/12 14/8 20/14  chance [1] 15/15  changed [1] 9/1  classification [1] 15/13  classified [2] 15/4 15/6  Cola [1] 1/4  collector's [1] 4/5  column [1] 9/4  come [3] 13/17 18/5  19/13  coming [1] 9/16  comment [11] 2/6 2/10  3/17 4/22 7/13 7/16  12/7 12/12 17/24 18/1  19/24  comments [6] 2/11 5/2  14/9 23/1 23/12 24/2  commercial [5] 9/8  15/11 15/11 16/9 17/9</p>	<p><b>D</b></p> <p>data [1] 15/12  date [2] 5/23 21/10  Dated [1] 25/10  daughter [1] 24/12  day [3] 6/16 22/15  25/10  days [3] 20/17 20/20  20/24  dealing [1] 13/8  debate [1] 5/15  debt [2] 10/23 11/12  decide [1] 12/21  detail [1] 8/19  developed [1] 12/25  development [2] 10/13  11/3  did [6] 3/16 13/23  16/21 16/22 24/3 25/7  didn't [1] 7/1  diem [1] 10/5  directly [2] 19/5 19/11  Director [1] 1/18  discuss [1] 5/3  discussed [2] 5/1 5/6  discussion [14] 2/6  2/9 3/14 3/24 4/10 4/13  6/19 7/9 12/10 12/11  14/7 17/22 20/2 22/19  do [17] 3/5 5/5 5/7 5/9  5/16 6/23 6/24 7/7 7/24  8/1 10/18 12/20 12/20</p>	<p><b>E</b></p> <p>E-2s [1] 19/14  each [2] 3/21 3/22  earlier [1] 20/15  earnings [1] 13/11  economic [1] 11/2  EDA [1] 14/13  EDWARD [1] 1/18  effect [2] 6/14 22/13  effective [2] 5/23 21/10  effort [1] 8/18  eight [1] 10/2  employees [1] 13/3  end [3] 3/21 3/22 15/9  enforcement [1] 13/25  enplanements [1]  13/14  ensuing [1] 22/10  enter [1] 15/12  EPAX [1] 13/11  equal [2] 11/5 11/14  equipment [1] 11/9  Esquire [1] 1/16  estimate [2] 12/23  13/23  estimated [9] 9/4 9/17  9/19 9/22 10/14 10/19  10/21 11/19 11/24  estimates [1] 22/1  even [2] 8/6 11/5  everybody [2] 17/10  24/21  everything [1] 16/10  exactly [1] 24/9  exceed [2] 6/7 6/12  excuse [2] 9/17 9/18  executed [1] 17/16  Executive [1] 1/18  exercise [3] 10/18  11/11 13/24  expect [2] 5/2 17/7  expectation [1] 4/14  expected [1] 10/24  expenditure [3] 9/18  10/14 12/2  expenditures [10] 10/3  10/5 10/11 10/15 10/19  10/24 11/7 11/14 22/2  22/10</p>	<p><b>H</b></p> <p>had [6] 4/15 13/1 14/10  16/8 23/23 24/12  hangars [1] 9/12  hard [1] 24/7  has [4] 8/13 9/15 17/16  21/18  have [24] 4/8 5/3 5/5  5/7 5/9 6/22 7/2 7/4  7/24 10/20 10/23 11/1  12/25 15/25 17/12  17/14 18/2 18/5 18/11  19/9 20/17 20/18 23/3  24/3  Hawks [1] 19/13  he's [2] 8/6 23/24  heading [1] 9/14  hear [2] 18/12 18/16  hearing [9] 6/3 6/16  7/6 20/20 20/25 21/15  22/15 23/7 24/25  hearings [1] 4/3  held [1] 1/3  Henry [1] 18/20  here [8] 3/4 4/15 8/1  8/6 16/10 18/21 19/7</p>	

<p><b>H</b></p> <p>here... [1] 23/11  hereby [2] 22/5 22/7  higher [1] 15/13  highlighted [1] 9/3  him [4] 18/7 18/8 20/17  23/23  his [1] 24/1  history [1] 13/12  hit [1] 20/22  hope [1] 16/12  hoping [1] 14/23  hours [1] 13/3  how [8] 3/20 8/1 12/20  12/22 13/22 18/25  24/13 24/19  However [2] 15/6 15/9  huge [1] 17/4  huh [2] 13/20 16/3  hurdles [1] 17/1</p>	<p>21/11 21/12 21/17  21/20 21/24 21/25 22/2  22/16 25/4  just [12] 3/15 3/17 5/12  6/21 7/17 14/10 14/15  16/16 16/21 23/13 24/5  24/12  <b>JUSTIN [2]</b> 1/13 7/25</p>	<p><b>Martinelli's [1]</b> 23/14  <b>match [1]</b> 11/4  <b>may [1]</b> 12/12  <b>me [6]</b> 3/15 8/20 9/17  9/18 10/22 18/22  <b>mean [1]</b> 16/17  <b>meaning [4]</b> 11/16 13/7  13/14 13/15  <b>meeting [12]</b> 1/2 1/3  4/9 6/22 7/3 8/14 17/13  17/14 22/12 23/6 23/10  23/16  <b>MEMBERS [2]</b> 1/9 1/12  <b>memberships [1]</b>  10/12  <b>mentioned [1]</b> 17/13  <b>microphone [3]</b> 18/4  18/6 18/10  <b>might [1]</b> 12/21  <b>military [4]</b> 18/24 19/6  19/11 19/13  <b>millage [17]</b> 2/5 2/6  3/13 3/22 3/22 4/1 4/11  4/13 4/16 4/17 4/21 5/5  6/2 6/6 6/11 6/25 21/21  <b>million [2]</b> 11/21 11/22  <b>mills [1]</b> 6/12  <b>minor [1]</b> 14/11  <b>minutes [3]</b> 7/2 22/12  24/5  <b>MIRGEAUX [2]</b> 1/13  20/16  <b>miscategorized [1]</b>  15/18  <b>Monday [5]</b> 1/6 21/4  23/4 23/16 24/22  <b>Monday's [1]</b> 4/9  <b>money [1]</b> 22/7  <b>month [1]</b> 4/6  <b>months [1]</b> 15/7  <b>more [5]</b> 8/19 8/21 15/1  15/16 17/8  <b>morning [1]</b> 16/22  <b>most [1]</b> 19/6  <b>motion [4]</b> 5/3 5/4 20/5  20/7  <b>move [1]</b> 4/18  <b>Mr [1]</b> 20/14  <b>Mr. [5]</b> 6/21 12/12 14/8  20/16 23/14  <b>Mr. Chairman [3]</b> 6/21  12/12 14/8  <b>Mr. Martinelli's [1]</b>  23/14  <b>Mr. Mirgeaux [1]</b> 20/16  <b>much [3]</b> 14/7 15/10  15/13  <b>multiplied [1]</b> 14/2  <b>my [2]</b> 18/20 25/9</p>	<p><b>needs [2]</b> 20/21 21/1  <b>negative [2]</b> 5/2 11/16  <b>net [4]</b> 9/2 9/4 10/20  11/23  <b>next [21]</b> 4/7 4/9 7/7  8/20 9/6 9/9 9/20 10/14  10/19 10/21 10/24  11/17 11/19 11/25 12/3  17/7 21/3 21/4 23/4  23/11 23/14  <b>no [8]</b> 4/17 7/13 10/23  10/23 14/4 17/25 22/18  22/25  <b>noncapital [1]</b> 11/9  <b>none [13]</b> 2/6 4/23 4/25  7/10 7/23 7/24 12/9  17/23 19/25 20/1 20/3  22/24 23/3  <b>nonoperating [3]</b> 8/17  8/18 10/24  <b>normal [1]</b> 17/3  <b>Northrop [1]</b> 19/8  <b>Northrop Grumman [1]</b>  19/8  <b>not [16]</b> 5/16 6/7 6/12  8/1 8/6 14/12 14/18  15/5 15/6 17/7 18/15  18/23 19/2 19/5 19/11  24/9  <b>notes [1]</b> 25/9  <b>nothing [1]</b> 6/22  <b>notice [1]</b> 4/4  <b>noticed [1]</b> 18/24  <b>now [5]</b> 6/8 16/4 17/2  17/5 21/23  <b>number [5]</b> 13/2 13/14  13/25 14/3 16/17  <b>numerous [1]</b> 5/1</p>	<p><b>Opposed [2]</b> 7/22  22/23  <b>order [1]</b> 3/19  <b>other [8]</b> 9/10 13/22  14/4 14/9 14/12 14/22  19/14 24/2  <b>our [15]</b> 4/11 4/14 5/6  8/13 11/17 13/12 14/21  14/24 16/22 17/14  20/24 21/1 23/16 23/20  24/5  <b>out [10]</b> 3/9 4/5 4/6  11/20 13/17 15/3 15/18  17/8 19/7 24/19  <b>outgoing [1]</b> 10/7  <b>outside [1]</b> 10/9  <b>over [5]</b> 10/17 16/9  16/10 17/2 17/7  <b>owe [1]</b> 15/1</p>
<p><b>I</b></p> <p>I'd [1] 5/3  I'll [3] 5/4 7/25 9/3  I'm [10] 3/7 14/22  16/10 18/14 18/21  18/23 19/3 19/12 24/3  24/9  I've [3] 15/25 18/17  18/21  Ideally [1] 20/17  immediately [2] 6/14  22/13  important [2] 3/10 21/3  include [1] 11/7  included [1] 4/18  including [1] 10/15  income [4] 10/20 11/12  11/16 11/23  increase [1] 10/17  indicating [1] 16/23  information [2] 3/20  9/16  informed [1] 17/20  insurance [1] 10/8  introduce [1] 4/12  is [39]  issue [1] 8/10  issues [1] 8/22  it [34]  it's [16] 3/18 4/5 5/11  7/6 8/2 13/7 13/24  13/25 14/2 14/16 14/18  14/20 16/12 16/20  18/15 23/21  item [1] 3/25  items [1] 11/9  its [2] 6/15 22/14</p>	<p><b>L</b></p> <p>Lady [1] 23/20  largely [2] 3/18 9/11  last [4] 10/17 11/20  11/22 17/13  law [2] 1/16 13/25  laws [1] 22/5  learn [1] 19/19  lease [1] 10/7  leases [7] 9/8 9/9 9/9  9/10 9/12 10/6 10/7  least [1] 15/7  leaves [2] 11/15 11/24  leaving [2] 10/25 11/18  legally [2] 4/7 17/5  less [1] 10/19  let [3] 3/3 3/15 8/20  let's [1] 6/24  levying [1] 5/21  like [4] 5/3 14/20 19/13  23/17  line [1] 11/7  literally [1] 12/24  little [1] 23/11  Live [1] 19/19  load [1] 13/6  Look [1] 23/3  looking [1] 16/1  lose [2] 15/17 15/20  loud [1] 18/11  low [3] 16/11 16/13  16/17  <b>LUDLOW [1]</b> 1/11</p>	<p><b>M</b></p> <p>ma'am [1] 12/11  made [1] 24/14  <b>MAGUIRE [1]</b> 1/10  <b>Main [1]</b> 1/17  <b>maintenance [1]</b> 10/9  <b>major [1]</b> 9/9  <b>make [6]</b> 5/4 7/17  16/16 16/21 17/6 20/7  <b>manhours [1]</b> 13/5  <b>many [2]</b> 12/25 19/9</p>	<p><b>O</b></p> <p><b>obligations [1]</b> 10/10  <b>observation [2]</b> 14/11  14/15  <b>October [1]</b> 17/15  <b>off [5]</b> 3/7 3/12 8/21  16/20 19/16  <b>office [2]</b> 4/5 10/11  <b>Oh [2]</b> 18/14 19/12  <b>okay [26]</b>  <b>OLSON [1]</b> 1/11  <b>one [9]</b> 3/25 4/1 4/7  14/11 14/21 15/5 18/2  18/7 18/9  <b>ones [2]</b> 21/2 21/3  <b>Only [1]</b> 16/7  <b>opening [3]</b> 2/4 3/11  3/13  <b>operating [12]</b> 6/11  8/16 9/17 9/18 9/18  10/11 10/20 11/12  11/16 11/23 12/16  18/25  <b>operations [7]</b> 9/15  10/3 12/16 12/19 13/22  14/2 16/1</p>	<p><b>P</b></p> <p>p.m [3] 1/7 1/7 24/25  <b>Pacific [1]</b> 1/22  <b>package [1]</b> 20/19  <b>page [2]</b> 2/2 10/22  <b>pages [1]</b> 8/16  <b>part [2]</b> 4/4 17/9  <b>particular [1]</b> 13/4  <b>partner [1]</b> 17/15  <b>pass [2]</b> 18/7 18/8  <b>passenger [2]</b> 13/11  13/13  <b>Passes [1]</b> 22/25  <b>people [2]</b> 3/4 16/9  <b>per [7]</b> 10/5 13/5 13/11  13/13 13/15 13/16 14/3  <b>per diem [1]</b> 10/5  <b>percent [8]</b> 9/23 9/24  9/25 10/17 12/21 12/21  12/22 13/6  <b>perfectly [1]</b> 17/3  <b>perform [1]</b> 4/16  <b>period [1]</b> 14/23  <b>permission [1]</b> 17/4  <b>personnel [3]</b> 10/2  10/16 14/1  <b>picked [1]</b> 18/23  <b>place [3]</b> 14/1 14/12  15/10  <b>Plan [2]</b> 15/2 15/16  <b>planning [2]</b> 11/8  14/13  <b>please [2]</b> 8/20 20/13  <b>PLEDGE [3]</b> 2/3 3/4  3/6  <b>point [7]</b> 11/20 15/14  17/18 23/10 24/10  24/17 24/18  <b>Ponte [2]</b> 23/17 23/19  <b>Ponte Vedra [1]</b> 23/17  <b>positive [1]</b> 16/11  <b>prepared [1]</b> 21/18  <b>presence [1]</b> 19/10  <b>present [3]</b> 1/9 1/15  3/20</p>
<p><b>J</b></p> <p><b>JANET [3]</b> 1/21 25/6  25/13  <b>JOHNS [21]</b> 1/1 1/16  5/19 5/20 5/24 5/25 6/5  6/9 6/10 6/17 21/7 21/8</p>	<p><b>N</b></p> <p><b>name [2]</b> 18/19 18/20  <b>necessarily [1]</b> 14/18  <b>need [4]</b> 18/4 18/10  20/5 24/15</p>	<p><b>obligations [1]</b> 10/10  <b>observation [2]</b> 14/11  14/15  <b>October [1]</b> 17/15  <b>off [5]</b> 3/7 3/12 8/21  16/20 19/16  <b>office [2]</b> 4/5 10/11  <b>Oh [2]</b> 18/14 19/12  <b>okay [26]</b>  <b>OLSON [1]</b> 1/11  <b>one [9]</b> 3/25 4/1 4/7  14/11 14/21 15/5 18/2  18/7 18/9  <b>ones [2]</b> 21/2 21/3  <b>Only [1]</b> 16/7  <b>opening [3]</b> 2/4 3/11  3/13  <b>operating [12]</b> 6/11  8/16 9/17 9/18 9/18  10/11 10/20 11/12  11/16 11/23 12/16  18/25  <b>operations [7]</b> 9/15  10/3 12/16 12/19 13/22  14/2 16/1</p>	<p><b>obligations [1]</b> 10/10  <b>observation [2]</b> 14/11  14/15  <b>October [1]</b> 17/15  <b>off [5]</b> 3/7 3/12 8/21  16/20 19/16  <b>office [2]</b> 4/5 10/11  <b>Oh [2]</b> 18/14 19/12  <b>okay [26]</b>  <b>OLSON [1]</b> 1/11  <b>one [9]</b> 3/25 4/1 4/7  14/11 14/21 15/5 18/2  18/7 18/9  <b>ones [2]</b> 21/2 21/3  <b>Only [1]</b> 16/7  <b>opening [3]</b> 2/4 3/11  3/13  <b>operating [12]</b> 6/11  8/16 9/17 9/18 9/18  10/11 10/20 11/12  11/16 11/23 12/16  18/25  <b>operations [7]</b> 9/15  10/3 12/16 12/19 13/22  14/2 16/1</p>	

<p><b>P</b></p> <p>previous [2] 3/24 13/1 prior [2] 21/22 23/16 proceeds [1] 6/23 proceedings [1] 25/8 proceeds [1] 11/6 process [1] 3/18 proclamation [2] 24/5 24/14 professional [2] 10/4 10/13 profit [2] 10/20 11/17 project [2] 14/13 14/19 projection [1] 13/18 projects [1] 11/8 properly [3] 14/24 15/4 15/5 property [1] 20/19 proposed [9] 2/9 6/6 8/10 8/12 11/2 11/14 11/17 12/3 15/5 provide [1] 24/7 provided [1] 8/16 provides [1] 4/20 providing [2] 5/22 21/10 public [16] 2/6 2/10 4/2 4/22 6/3 6/16 7/6 7/13 7/15 12/7 17/24 17/25 19/24 21/14 22/15 23/7 publications [1] 10/12 purposes [1] 14/21 put [1] 14/13</p>	<p>record [5] 3/3 4/4 4/8 5/11 25/9 recorded [1] 24/6 records [1] 21/2 reduction [2] 9/25 11/15 regular [3] 6/23 23/5 23/9 reiterate [1] 23/13 related [1] 19/7 relative [1] 4/14 remarks [3] 2/4 3/11 3/13 rental [1] 9/11 repairs [1] 10/8 report [1] 25/7 REPORTER'S [2] 2/12 25/1 Reporters [1] 1/22 Represents [1] 10/16 required [8] 4/2 4/16 6/3 13/3 13/4 13/5 14/1 21/15 Rescue [2] 15/2 15/16 reserves [5] 11/19 11/20 11/23 11/23 11/25 resolution [17] 2/7 2/10 3/23 4/20 4/24 5/5 5/18 5/19 6/14 8/3 12/5 20/4 20/8 21/6 21/7 21/22 22/13 Resolution 2021-01 [3] 4/20 5/5 5/18 Resolution 2021-02 [2] 12/5 20/8 resolved [2] 6/8 21/23 result [1] 13/5 return [1] 15/13 returned [1] 17/16 revenue [6] 9/22 12/2 13/16 13/17 16/2 19/10 revenues [10] 8/17 8/18 9/14 9/17 9/19 10/18 12/17 19/16 22/1 22/9 right [13] 3/3 3/12 3/13 3/17 7/12 8/9 12/7 14/17 17/25 20/5 23/1 23/25 24/21 RMR [3] 1/21 25/6 25/13 ROBERT [1] 1/11 rolled [2] 6/7 6/12 Room [1] 1/3 RPR [3] 1/21 25/6 25/13 RPR-CP [2] 25/6 25/13 run [1] 11/11</p>	<p>Sea [2] 1/17 23/21 seat [1] 13/7 second [8] 4/1 5/7 5/8 8/10 8/15 15/5 20/11 20/12 secretary [1] 7/25 secretary-treasurer [1] 7/25 section [2] 3/21 3/22 see [4] 10/22 14/4 19/6 24/21 seeing [3] 4/25 20/1 23/4 send [2] 24/8 24/16 sensitive [1] 23/8 sent [1] 4/5 September [6] 1/6 6/1 6/17 21/13 22/16 25/10 September 13th [2] 6/1 21/13 sergeant [1] 18/17 service [8] 9/2 9/6 10/23 11/13 13/1 15/11 15/12 17/9 services [4] 10/4 10/6 23/14 24/1 set [2] 13/12 22/7 shall [3] 6/14 22/11 22/13 she [1] 18/12 sheet [2] 8/18 8/21 sheets [1] 8/15 shoot [1] 18/22 show [1] 3/3 shows [1] 13/12 side [1] 11/1 sign [2] 8/1 20/17 signed [1] 8/3 signing [1] 20/16 similar [1] 13/24 simply [1] 14/2 since [1] 8/2 sir [3] 19/18 23/20 24/23 slightly [1] 16/20 so [25] 3/25 4/11 4/19 5/3 5/3 7/1 8/22 9/20 14/22 15/1 16/23 17/5 17/7 17/8 17/17 18/22 19/7 19/9 20/6 20/24 20/25 21/6 23/10 23/21 24/12 some [4] 5/15 16/24 17/1 18/23 something [2] 24/13 24/16 son [1] 24/11 sorry [2] 18/14 24/3 sources [1] 11/13 special [1] 7/3 specifically [1] 19/12 ST [8] 1/1 1/1 1/5 1/16 1/17 1/22 1/23 25/4 St. [20] 4/8 5/19 5/20 5/24 5/25 6/5 6/9 6/10</p>	<p>6/17 18/21 21/7 21/8 21/11 21/12 21/17 21/20 21/24 21/25 22/2 22/16 St. Augustine [2] 4/8 18/21 St. Johns County [18] 5/19 5/20 5/24 5/25 6/5 6/9 6/10 6/17 21/7 21/8 21/11 21/12 21/17 21/20 21/24 21/25 22/2 22/16 staff [7] 2/9 3/14 8/11 8/12 12/5 12/13 23/2 staff's [1] 4/19 Star [1] 23/20 start [2] 3/7 3/12 state [2] 3/4 25/3 statute [3] 6/3 9/23 21/15 statutes [1] 3/19 stenographic [1] 25/9 stenographically [1] 25/7 step [1] 17/5 still [3] 10/25 17/12 17/25 stopgap [1] 15/9 strategy [1] 14/16 Street [2] 1/17 1/22 subtotal [3] 9/6 9/12 11/16 such [1] 4/17 Suite [1] 1/22 summary [2] 8/21 11/21 sure [5] 7/11 7/17 16/16 18/23 24/9 SUZANNE [1] 1/10</p>	<p>that's [11] 3/10 9/22 12/22 16/14 16/17 18/15 19/3 19/17 20/21 20/21 23/7 their [1] 19/10 them [5] 24/4 24/8 24/13 24/16 24/20 then [3] 8/20 23/6 23/8 there [9] 3/2 3/3 5/15 7/13 11/11 11/15 15/15 17/18 24/11 there'd [2] 13/15 13/15 there's [3] 14/12 23/8 24/11 thereafter [1] 8/4 therefore [2] 6/8 21/23 therein [1] 22/7 these [1] 10/7 they [5] 15/1 15/6 15/8 15/17 24/13 They're [1] 23/17 thing [4] 5/16 11/20 13/22 14/22 things [2] 3/20 10/7 think [3] 4/6 8/2 17/13 third [1] 8/15 this [25] 3/16 4/2 4/3 4/17 5/1 5/18 6/14 6/16 6/25 7/3 8/1 8/14 8/23 8/25 13/7 14/23 16/11 16/22 17/18 21/22 22/12 22/13 22/15 24/9 25/10 those [5] 3/8 11/4 14/2 19/16 24/1 though [1] 8/6 three [1] 13/16 through [4] 8/14 8/20 9/2 16/24 till [2] 6/24 15/7 time [4] 8/3 19/19 20/25 23/7 times [2] 5/2 13/16 title [1] 9/11 titled [1] 8/16 today [1] 20/18 topic [1] 16/21 total [10] 9/12 9/20 9/22 10/14 10/15 10/18 10/19 11/5 11/18 12/3 Training [1] 16/25 transcribe [1] 18/13 transcript [1] 25/8 travel [1] 10/4 treasurer [1] 7/25 treated [1] 14/20 TRIM [1] 4/4 true [1] 25/8 TSA [1] 16/22 turn [4] 3/15 10/22 13/4 15/24 turns [1] 15/3 two [1] 4/2 typically [2] 8/14 24/8</p>
<p><b>Q</b></p> <p>question [8] 7/25 12/13 15/25 18/2 19/21 19/23 20/15 24/15 questions [3] 14/5 14/6 14/11 quick [3] 3/17 18/3 20/15</p> <p><b>R</b></p> <p>rate [10] 2/6 4/13 6/2 6/6 6/7 6/7 6/11 6/13 13/11 21/21 rather [1] 9/10 ratified [1] 22/6 re [1] 16/23 re-federalized [1] 16/23 read [5] 5/9 5/16 5/17 20/6 20/12 reading [1] 9/3 real [3] 5/2 20/15 20/21 really [2] 8/21 17/7 REBA [1] 1/11 receive [1] 16/22 receiving [1] 15/16 recommend [2] 12/1 12/6 recommendation [1] 4/19 reconvene [1] 23/10</p>	<p><b>S</b></p> <p>said [1] 6/7 sales [1] 9/4 say [2] 6/22 18/8 SCASD [1] 17/15</p>	<p>Sea [2] 1/17 23/21 seat [1] 13/7 second [8] 4/1 5/7 5/8 8/10 8/15 15/5 20/11 20/12 secretary [1] 7/25 secretary-treasurer [1] 7/25 section [2] 3/21 3/22 see [4] 10/22 14/4 19/6 24/21 seeing [3] 4/25 20/1 23/4 send [2] 24/8 24/16 sensitive [1] 23/8 sent [1] 4/5 September [6] 1/6 6/1 6/17 21/13 22/16 25/10 September 13th [2] 6/1 21/13 sergeant [1] 18/17 service [8] 9/2 9/6 10/23 11/13 13/1 15/11 15/12 17/9 services [4] 10/4 10/6 23/14 24/1 set [2] 13/12 22/7 shall [3] 6/14 22/11 22/13 she [1] 18/12 sheet [2] 8/18 8/21 sheets [1] 8/15 shoot [1] 18/22 show [1] 3/3 shows [1] 13/12 side [1] 11/1 sign [2] 8/1 20/17 signed [1] 8/3 signing [1] 20/16 similar [1] 13/24 simply [1] 14/2 since [1] 8/2 sir [3] 19/18 23/20 24/23 slightly [1] 16/20 so [25] 3/25 4/11 4/19 5/3 5/3 7/1 8/22 9/20 14/22 15/1 16/23 17/5 17/7 17/8 17/17 18/22 19/7 19/9 20/6 20/24 20/25 21/6 23/10 23/21 24/12 some [4] 5/15 16/24 17/1 18/23 something [2] 24/13 24/16 son [1] 24/11 sorry [2] 18/14 24/3 sources [1] 11/13 special [1] 7/3 specifically [1] 19/12 ST [8] 1/1 1/1 1/5 1/16 1/17 1/22 1/23 25/4 St. [20] 4/8 5/19 5/20 5/24 5/25 6/5 6/9 6/10</p>	<p><b>T</b></p> <p>T-hangars [1] 9/12 table [1] 8/22 take [3] 4/9 6/14 22/13 talking [1] 19/12 tax [1] 4/5 taxes [1] 5/21 technicality [1] 15/17 Technically [1] 7/7 technology [1] 10/5 tentative [12] 2/7 2/10 4/24 5/21 6/2 6/11 8/23 8/25 20/4 21/9 21/14 21/21 tentatively [5] 3/24 5/12 21/2 22/6 22/10 terms [1] 3/19 than [3] 14/12 17/8 19/14 thank [12] 7/5 7/8 12/15 13/19 14/4 14/7 15/23 19/22 20/14 23/15 24/23 24/24 Thanks [1] 19/20 that [60]</p>	<p>till [2] 6/24 15/7 time [4] 8/3 19/19 20/25 23/7 times [2] 5/2 13/16 title [1] 9/11 titled [1] 8/16 today [1] 20/18 topic [1] 16/21 total [10] 9/12 9/20 9/22 10/14 10/15 10/18 10/19 11/5 11/18 12/3 Training [1] 16/25 transcribe [1] 18/13 transcript [1] 25/8 travel [1] 10/4 treasurer [1] 7/25 treated [1] 14/20 TRIM [1] 4/4 true [1] 25/8 TSA [1] 16/22 turn [4] 3/15 10/22 13/4 15/24 turns [1] 15/3 two [1] 4/2 typically [2] 8/14 24/8</p>

<p><b>U</b>  <b>Uh-huh [2]</b> 13/20 16/3  <b>unanimously [1]</b> 22/25  <b>under [5]</b> 9/14 10/10  14/12 15/16 22/4  <b>up [2]</b> 15/9 18/23  <b>upcoming [1]</b> 4/21  <b>upon [3]</b> 6/15 22/4  22/14  <b>us [8]</b> 9/24 10/25 11/5  11/15 11/24 15/1 15/15  15/18  <b>use [3]</b> 9/19 13/6 13/10  <b>used [1]</b> 17/3  <b>usually [1]</b> 24/7  <b>utility [1]</b> 10/6</p>	<p><b>which [6]</b> 4/20 6/12  8/16 9/11 13/11 17/2  <b>while [2]</b> 16/20 23/11  <b>who [1]</b> 24/9  <b>why [1]</b> 19/3  <b>will [10]</b> 3/5 4/1 4/7  14/24 16/23 17/8 17/9  17/10 23/5 23/6  <b>wish [1]</b> 8/19  <b>within [3]</b> 20/17 20/20  20/24  <b>won [1]</b> 3/10  <b>wondered [1]</b> 24/12  <b>wonderful [1]</b> 16/9  <b>wondering [1]</b> 10/1  <b>work [3]</b> 8/14 8/21  23/24  <b>worksheet [1]</b> 12/25  <b>would [16]</b> 4/19 5/18  8/16 9/21 11/4 11/20  12/1 12/4 12/5 15/7  17/7 20/17 21/4 23/17  24/9 24/13  <b>WUELLNER [1]</b> 1/18</p>			
<p><b>V</b>  <b>valorem [1]</b> 5/21  <b>Vedra [2]</b> 23/17 23/19  <b>very [4]</b> 13/21 13/24  14/7 16/17  <b>video [1]</b> 17/14  <b>voice [2]</b> 18/11 18/18</p>	<p><b>Y</b>  <b>y'all [1]</b> 23/4  <b>Yankee [1]</b> 18/22  <b>yeah [13]</b> 5/10 5/13  5/14 8/5 8/7 8/8 12/24  15/3 17/1 18/8 21/4  24/12 24/18  <b>year [23]</b> 4/21 5/22 6/1  6/10 9/7 9/9 9/20 10/14  10/17 10/19 10/21  10/24 11/17 11/19  11/22 11/25 12/4 14/3  21/9 21/13 21/19 22/3  22/11  <b>year's [1]</b> 4/17  <b>years [2]</b> 12/25 18/21  <b>yellow [1]</b> 9/3  <b>Yep [1]</b> 15/23  <b>yes [13]</b> 6/21 7/8 8/13  8/25 12/11 12/14 12/18  15/20 16/15 19/9 19/18  23/20 24/23  <b>you [35]</b>  <b>you'll [5]</b> 3/23 7/7  10/22 11/11 11/12  <b>you've [1]</b> 8/15  <b>your [5]</b> 4/18 15/24  18/19 18/25 23/9</p>			
<p><b>W</b>  <b>wait [2]</b> 6/24 12/15  <b>Walking [1]</b> 9/2  <b>want [3]</b> 3/25 6/21  16/21  <b>wanted [2]</b> 7/17 16/16  <b>was [10]</b> 3/9 4/6 7/13  13/21 15/5 16/10 17/4  18/8 19/23 25/7  <b>way [2]</b> 1/4 17/16  <b>we [61]</b>  <b>we'd [1]</b> 24/8  <b>we'll [14]</b> 3/12 3/21  3/25 4/8 4/10 8/20  14/24 15/11 15/12  15/12 17/20 23/10  23/11 24/19  <b>we're [6]</b> 13/8 14/23  16/1 17/5 17/17 17/17  <b>we've [9]</b> 4/15 5/1  11/21 13/1 16/8 16/23  17/1 20/25 24/14  <b>week [7]</b> 7/7 8/20  13/17 17/8 17/15 21/3  23/11  <b>weeks [1]</b> 13/17  <b>well [3]</b> 6/24 13/21  24/11  <b>went [1]</b> 18/3  <b>were [2]</b> 10/1 15/4  <b>what [5]</b> 14/25 16/4  16/8 16/14 19/17  <b>what's [2]</b> 3/10 13/10  <b>whatever [1]</b> 8/22  <b>when [7]</b> 4/6 10/18  11/11 13/1 13/16 18/24  24/4  <b>Whereas [5]</b> 5/24 6/5  21/11 21/17 21/20  <b>whether [1]</b> 5/15</p>	<p><b>Z</b>  <b>zero [3]</b> 4/16 4/20 5/5</p>			