

1 ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY

2 Regular Meeting

3 held at 4796 U.S. 1 North

4 St. Augustine, Florida

5 on Monday, April 16, 2012

6 from 4:00 p.m. to 5:58 p.m.

7 * * * * *

8 BOARD MEMBERS PRESENT:

- 9 KELLY BARRERA
- 10 CARL YOUMAN, Chairman
- 11 JAMES WERTER, Secretary-Treasurer
- 12 ROBERT COX
- 13 JOSEPH CIRIELLO

14 * * * * *

15 ALSO PRESENT:

16 DOUGLAS N. BURNETT, Esquire, St. Johns Law Group, 509
17 Anastasia Boulevard, St. Augustine, FL, 32080, Attorney
18 for Airport Authority.

19 EDWARD WUELLNER, A.A.E., Executive Director.

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25 JANET M. BEASON, RPR, RMR, CRR, FPR
 St. Augustine Court Reporters
 1510 N. Ponce de Leon Boulevard
 St. Augustine, FL 32084
 (904) 825-0570

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1 P R O C E E D I N G S

2 CHAIRMAN YOUMAN: The St. Augustine-St. Johns
3 Airport Authority for the Northeast Florida
4 Regional Airport April the 16th meeting is called
5 to order at 4 p.m. May we have the Pledge of
6 Allegiance to start the meeting?

7 (Pledge of Allegiance.)

8 CHAIRMAN YOUMAN: Well, good afternoon. It's
9 great to have everybody here. I'd like to ask the
10 public participants if anyone has any comments they
11 want to make before the board, please fill one of
12 these forms out and turn them in to me. So far, I
13 have none.

14 MEETING MINUTES & FINANCIAL REPORT

15 CHAIRMAN YOUMAN: First order on the agenda,
16 meeting minutes approval. Are there any
17 corrections or amendments to the meeting minutes?

18 MS. BARRERA: I didn't see any meeting
19 minutes.

20 CHAIRMAN YOUMAN: Pardon me?

21 MS. BARRERA: Were we sent out the meeting
22 minutes from the last meeting?

23 MS. HOLLINGSWORTH: Yes.

24 MS. BARRERA: I don't think I received them.

25 MS. HOLLINGSWORTH: I can re-send them.

1 MS. BARRERA: No, I have them.

2 MR. WUELLNER: You have them?

3 MS. BARRERA: No, I don't.

4 MR. WUELLNER: Oh, you don't?

5 MS. BARRERA: I take that back.

6 MR. WUELLNER: Are they sent out with the
7 meeting?

8 MS. HOLLINGSWORTH: No, sir. They're sent out
9 as soon as I receive them from Janet. I can
10 re-send them tomorrow.

11 MS. BARRERA: So I would defer on that one.

12 CHAIRMAN YOUMAN: If there are no corrections
13 or amendments, I'll declare they're approved as
14 distributed. Financial report from Mr. Werter?

15 MR. WERTER: I reviewed the -- just reviewed
16 it and no abnormalities. Looked through the
17 invoices, everything's fine.

18 CHAIRMAN YOUMAN: So there's no corrections or
19 amendments to the report?

20 MR. WERTER: No.

21 CHAIRMAN YOUMAN: Then I declare it approved
22 as distributed.

23 AGENDA APPROVAL

24 CHAIRMAN YOUMAN: The agenda approval. Any
25 corrections or amendments to the agenda?

1 MR. WERTER: Just one question. The issue I
2 had about St. Johns Horizons, do you want me to
3 bring it up while the meeting's --

4 MR. WUELLNER: Your time.

5 MR. WERTER: On my time, okay.

6 CHAIRMAN YOUMAN: No exceptions or changes, I
7 declare it approved as distributed.

8 EXECUTIVE DIRECTOR'S REPORT

9 CHAIRMAN YOUMAN: Executive director's report,
10 Mr. Wuellner.

11 MR. WUELLNER: The meeting agenda approval is
12 ahead of that.

13 CHAIRMAN YOUMAN: Pardon me?

14 MR. WUELLNER: The meeting agenda approval,
15 you're not -- or is it --

16 CHAIRMAN YOUMAN: I just approved it.

17 MR. WUELLNER: I was hearing financial report.
18 My apologies.

19 Executive director report, I've got Taxiway B
20 safety area project is progressing nicely.
21 Certain -- still on budget, still moving ahead and
22 going very well. The dredge project, which was the
23 first construction phase of the last FIND grant,
24 has been completed and will be closed out with FIND
25 district. And have another agenda item a little

1 bit later for a resolution supporting an additional
2 grant with them. ARFF station's in the closeout
3 process and we expect to get that transmitted to
4 FAA for final administrative closeout here very
5 shortly.

6 Family Fun Day, reminder, is April 21st and it
7 will run from 8 o'clock till about 1 o'clock.
8 You're invited to come out and join those
9 festivities as we host the Aerospace Academy
10 students and their families on property. It will
11 be over at Hangar 11 for that event.

12 Destination Bahamas is coming up also. That
13 will be June 2nd. I believe that runs from mid
14 morning till early afternoon. Again, over at
15 Hangar 11 for that event, and that is open to the
16 public.

17 The TPC Governor reception event will be May
18 10th, that's a Thursday evening, up at TPC as a
19 part of their week-long tournament. And we will be
20 providing the invitations very shortly, but you're
21 not only invited but if you're going to attend, we
22 would very much like you to act as one of the
23 ambassadors related to that event. The whole
24 purpose of that event is to get some --

25 (Mr. Burnett enters the room.)

1 MR. WUELLNER: -- one-on-one contact with the
2 business community outside of St. Johns County for
3 the purposes of enhancing the economic development
4 activities of our local EDC, TDC, VCB. The County
5 and the Airport Authority are all working together
6 to try and facilitate job growth in
7 St. Johns County. So we would encourage you to
8 attend that if at all possible. And that would
9 conclude my comments unless someone has specific
10 questions.

11 CHAIRMAN YOUMAN: Any comments from the board
12 or discussion? Mr. Werter?

13 MR. WERTER: You -- do you have the ability to
14 bring a companion or is it just strictly --

15 MR. WUELLNER: I think it's limited to just
16 the invite -- invitee right now.

17 CHAIRMAN YOUMAN: I would ask the board if
18 they could attend, to please do so. I will not be
19 able to be there, I will be out of town on
20 business, so if there's other board members that
21 could represent the board for the
22 Airport Authority, I'd really appreciate it.

23 BUSINESS PARTNER UPDATES

24 CHAIRMAN YOUMAN: Business partner updates.
25 Mr. Ron Sanchez, county commission.

1 COMMISSIONER SANCHEZ: I don't see any. Thank
2 you.

3 CHAIRMAN YOUMAN: Mr. Sanchez, thank you very
4 much for the report.

5 MR. WUELLNER: Michael's not here.

6 CHAIRMAN YOUMAN: Mr. Slingluff is not able to
7 attend the meeting today for Galaxy Aviation.
8 Mr. Harry Ruhsam, SAAPA?

9 MR. RUHSAM: Good afternoon. SAAPA had its
10 low country boil on First Friday. We had -- I
11 think we had a hundred people turn out for that. A
12 number of you were present for that. We fought off
13 that strong northeast wind and cool temperatures
14 for some really good food. Great attendance.

15 And then this past Saturday, we had our normal
16 monthly meeting, and our guest speaker was A.E.
17 Stroud, who was a regular part of this airport
18 community in the 70s until Jim Moser passed away.
19 But he owned a number of aircraft, including a
20 Laser aerobatic airplane that was on display here.
21 The new owner brought it out for us to see, which
22 was -- which was pretty special.

23 And your director got to go flying. I took
24 him up in a nice Cessna 210 with a brand new
25 avionics and got a couple of legs in that and then

1 11:10. And it -- it just should be great. 8:00 to
2 1:00 like he said and it's just getting bigger and
3 better and more organized every year.

4 CHAIRMAN YOUMAN: Reba, thank you for the
5 report. And I want to thank you and your team for
6 the time you put in on this project, because I'm
7 finding out that there's a lot of time to put
8 something like this together and it's really
9 appreciated by the community and everybody else,
10 and thank your team for the board, too, would you
11 please?

12 MS. LUDLOW: Thank you, I certainly will.

13 CHAIRMAN YOUMAN: And, board members, if you
14 can break away on Saturday, slip on over. It's a
15 fantastic presentation and some of these -- these
16 kids are phenomenal. Mr. Dan Nehring, Northrop
17 Grumman?

18 MR. NEHRING: I don't have anything.

19 CHAIRMAN YOUMAN: No report from Mr. Nehring.
20 Mr. Gregory is not present. I've just -- for
21 Mr. Gregory's purposes, I just want to bring to the
22 attention and make it part of the record, the
23 Business -- Jacksonville Business Journal had an
24 article, I don't know if everybody's seen it,
25 "St. Johns Means Business."

1 And it's quite a testimonial to St. Johns
2 County inasmuch as in it's not just about the
3 economic development, it's about all of the parties
4 that are united as one representing
5 St. Johns County, as Ed mentioned a few minutes
6 ago. And if anybody wants to make copies of this
7 and read it, it's here. Chamber and everybody's
8 doing a phenomenal job. Jim Zimmerman, IDA.

9 MR. ZIMMERMAN: No report.

10 CHAIRMAN YOUMAN: No report from
11 Mr. Zimmerman. Mr. Burnett --

12 MR. BURNETT: I have a brief --

13 CHAIRMAN YOUMAN: -- attorney.

14 MR. BURNETT: I have a brief update on Hangars
15 8, 9 and 10. Ceco has been served with the
16 lawsuit. We're awaiting a response from them.
17 HydroSwing has been served, which has always been
18 sort of the main one that we were after.

19 Unfortunately we found out that HydroSwing has
20 filed bankruptcy in this economy. Maybe not
21 surprising. Maybe even considering the problems
22 that we have not surprising. I don't know. We're
23 going to move forward with filing a claim in
24 bankruptcy court for the full amount owed. We'll
25 update you to see what happens with that.

1 The only one that's not served at this time is
2 Bilco. We got a report originally that Bilco had
3 gone to a foreign country to continue its business
4 activities like the United Arab Emirates and then
5 we're also told Iran. We did some research on on
6 own and we found an alternative address, so we're
7 trying to have that company served right now with a
8 private investigator. So we'll see what happens
9 there and update you further next month.

10 CHAIRMAN YOUMAN: Any question of Mr. Burnett?

11 MR. WERTER: Now because it's sparks
12 bankruptcy questions.

13 CHAIRMAN YOUMAN: Mr. Werter.

14 MR. WERTER: Number one, what type of chapter?
15 What chapter are they filing? Number two, it begs
16 the question, if it's just a cause of action, it's
17 not on an account, if it's a cause of action, I
18 don't know if that absolves them of -- of the cause
19 of action. Are they doing a Chapter 7 and a
20 complete dissolution, dissolving --

21 MR. BURNETT: I think --

22 MR. WERTER: Do they have insurance?

23 MR. BURNETT: That, I don't know yet.

24 MR. WERTER: Yeah.

25 MR. BURNETT: So -- but, yeah I think it is a

1 7.

2 MR. WERTER: If it's a 7 and they're
3 dissolving the corporation, I guess unless they
4 have insurance, we don't have a recourse.

5 MR. BURNETT: Yeah.

6 MR. WERTER: Okay.

7 MR. BURNETT: So I'll update you further next
8 month.

9 MR. WERTER: All right.

10 CHAIRMAN YOUMAN: Any other discussion from
11 the board?

12 (None.)

13 ANNUAL PRIORITIES - 2012

14 CHAIRMAN YOUMAN: Moving on. We're on the
15 organizational priorities for 2012. We're here to
16 identify and hopefully to finalize this at this
17 meeting. I think this is going on what, three
18 months -- three months now? Ed, would you care to
19 update us?

20 MR. WUELLNER: I -- the latest iteration of
21 this includes the sustainability item and also
22 includes the overall economic development strategy
23 that we more or less brought to the table and
24 discussed last month.

25 So with that, I think we -- we've gotten most

1 of the items or at least some of the items as we
2 understood them to be on there. I noticed I didn't
3 get a bullet point there, but the sustainability
4 was also continuing the current initiatives. It
5 just didn't get identified as a stand-alone bullet
6 point.

7 CHAIRMAN YOUMAN: Any board discussion?

8 (None.)

9 CHAIRMAN YOUMAN: Open for public comment, but
10 I have no comment slips on this item. Now, what
11 I'd -- I'd like to ask for a motion and if there's
12 any further discussion. May I have a motion to
13 approve --

14 MR. WUELLNER: It's priorities.

15 CHAIRMAN YOUMAN: -- the airport priority
16 plan?

17 MS. BARRERA: I make a motion that we approve
18 the airport priorities for 2012 as presented.

19 CHAIRMAN YOUMAN: May I have a second?

20 MR. CIRIELLO: (Indicates.)

21 MR. COX: Second.

22 CHAIRMAN YOUMAN: Second by Mr. Ciriello. May
23 I have ayes to approve, please?

24 MR. CIRIELLO: Aye.

25 MR. COX: Aye.

1 MR. WERTER: Aye.

2 MS. BARRERA: Aye.

3 CHAIRMAN YOUMAN: Aye. Passed by unanimous
4 decree and accepted. You have your direction.

5 RESOLUTION 2012-01 - FIND GRANT

6 MR. WUELLNER: Thank you, sir. You want the
7 next item or -- next item I have is related to
8 Resolution 2012-01. It's a resolution. I
9 mentioned earlier in my comments about the FIND
10 district grant that we just finished the first
11 phase of dredging on.

12 Resolution -- this resolution basically
13 identifies an additional 210,000 of FIND dollars
14 that can be matched assuming we are awarded the
15 grant, which we would not know until September or
16 October. It's a -- definitely a fall kind of time
17 line, so it's a next-year's budget related item.
18 But there should be \$210,000 available to match for
19 additional pledging activity in the seaplane basin
20 area. It would be our -- our recommendation that
21 you adopt Resolution 2012-01 and facilitate that.

22 CHAIRMAN YOUMAN: Is this for continuing the
23 improvements for the tug boats and barges --

24 MR. WUELLNER: Yes.

25 CHAIRMAN YOUMAN: -- to be able to get in

1 here?

2 MR. WUELLNER: Yes.

3 CHAIRMAN YOUMAN: And what is the status of it
4 now? How can they -- are they able to get in now?

5 MR. WUELLNER: They have -- the first phase of
6 work, the number -- I'm sorry I don't remember the
7 exact square yardage -- or cubic yardage that was
8 removed. But up to the limits of the -- of the
9 value of the last grant project, dredging was
10 accomplished, hydraulic dredging, meaning it's more
11 of a pumping activity to remove the sand bar at the
12 throat to the seaplane basin.

13 Then about halfway in on the throat was
14 another buildup area. They have cleared I believe
15 it's to about five or six feet nominal depth in the
16 channel at this point. There are still additional
17 areas as well as the permit conditions have us
18 going down to a nine-foot depth throughout that
19 channel. So this -- the second phase would go a
20 long way toward getting that accomplished.

21 This was more -- this isn't -- 210,000
22 isn't -- well, would be \$420,000 total project.
23 May or may not accomplish that. Once -- once they
24 get into it, we'll know more as we get close. It
25 may require an additional year after that. So we

1 can continue to approach FIND district on an annual
2 basis for dredge, dredge maintenance, additional
3 facilities that might be needed to support it.

4 This -- this kind of project is very much
5 aligned with the purpose of the FIND district
6 grants. They're not -- their main purpose is not
7 recreational kinds of grants that a lot of the
8 money goes to. But it's -- their primary purposes
9 are toward enhancing commercial use of the
10 Intracoastal Waterway, commercial sea use. And the
11 type of activity we're proposing fits very high.

12 Last year, our project was ranked I believe
13 fourth in the state in terms of compatibility with
14 those goals. And so it's -- it's a very
15 well-received project of FIND district. So I would
16 expect that it would be fully funded again this
17 year.

18 CHAIRMAN YOUMAN: Do we have a copy of the
19 resolution?

20 MR. WUELLNER: I believe --

21 MS. BARRERA: It was e-mailed.

22 MR. WUELLNER: It was e-mailed, but if you
23 need --

24 CHAIRMAN YOUMAN: Somehow I missed this one.

25 MR. WUELLNER: It was an attachment to the

1 agenda, part of the agenda e-mail.

2 CHAIRMAN YOUMAN: I didn't go far enough.

3 That's yours?

4 MR. WERTER: Yeah, that's yours.

5 MR. CIRIELLO: I've got mine over here.

6 That's yours.

7 CHAIRMAN YOUMAN: Any board discussion?

8 MR. WERTER: Maybe we can contract a bunch of

9 kids with beach pails --

10 MR. WUELLNER: It's over their head.

11 MR. WERTER: -- at 210,000. So we've got

12 bricks and weights.

13 MR. WUELLNER: And snorkels.

14 CHAIRMAN YOUMAN: It's open for public
15 comment, however, I do not have any slips for
16 public comment on this item.

17 I'd like to ask for a motion and if there's
18 any further discussion to -- I'd like to ask the
19 motion to approve Resolution 2012-01 for the
20 \$210,000 likely available in the fall of 2012
21 grant.

22 MS. BARRERA: I make a motion that we approve
23 Resolution 2012-01.

24 MR. COX: Second.

25 CHAIRMAN YOUMAN: May I have ayes to pass?

1 MR. CIRIELLO: Aye.

2 MR. COX: Aye.

3 MS. BARRERA: Aye.

4 CHAIRMAN YOUMAN: Aye. Mr. Werter?

5 MR. WERTER: I'm a little confused. You said
6 2012-01, right?

7 MS. BARRERA: Resolution.

8 MR. WUELLNER: Resolution.

9 MR. WERTER: Okay. I'm looking at policy.
10 All right. Yeah, aye.

11 CHAIRMAN YOUMAN: Aye. Passed unanimously --
12 unanimously. That word gets tough sometime.

13 DISCUSSION OF SEVERAL POLICIES

14 CHAIRMAN YOUMAN: Next item is discussion of
15 several policies. I'd like to have Mr. Wuellner
16 approach this agenda item.

17 MR. WUELLNER: Sure. I was -- I was
18 approached by Mr. Ciriello with I believe at least
19 three items. Feel free to add other items if you
20 wish. But the administrative -- two of which are
21 contained in the administrative policy that was
22 adopted approximately a year ago.

23 The two items are under the heading -- first
24 one's under the heading of Meeting Room Use policy,
25 and I think he wanted to address some concerns he

1 had under the usage and rental rate applicability
2 to some groups using it.

3 CHAIRMAN YOUMAN: Mr. Ciriello, do you wish to
4 comment at this time?

5 MR. CIRIELLO: On the meeting room?

6 MR. WUELLNER: Meeting room policy.

7 MR. CIRIELLO: I didn't know that was going to
8 be on the agenda.

9 No, the only thing that I was concerned when I
10 was talking about the meeting room with Ed, that
11 there are certain organizations, people, function
12 or whatever that gets to use the meeting room free
13 of charge. And since this thing was made with
14 taxpayer money and airport funds and everything
15 like that, I was just concerned with the director's
16 choice of who he lets use it for free.

17 And a couple of the ones that he has in there,
18 I was sort of objecting to, but then I kind of
19 pulled back on it, like the Civil Air Patrol. But
20 the round table, which I used to attend regular for
21 our organization when they met at the library,
22 they're not an elected group or anything, they're
23 just a bunch of citizens that get together like a
24 watchdog group to watch what happens in the county
25 and all the different government functions, and

1 they're using it for free. And I didn't think that
2 was right.

3 I -- I -- so I wanted some kind of language in
4 there that other than what's written about usage of
5 the meeting rooms, that if there's anybody that
6 approaches the director or the Authority for
7 wanting to use the room and wants it for free, that
8 it should be given, the problem to the board to let
9 the board say yes or no.

10 I mean, I thought -- you know, I just think
11 that the board's not involved enough in making some
12 monetary decisions at the airport. And I'm not
13 blaming the director. I'm not trying to throw
14 nails at him or anything like that. It's just that
15 I think the board passes off a lot of its
16 responsibility on to the director and I just think
17 that the board should be involved when they say who
18 can and who can't use this facility for free. And
19 I -- I was talking to Ed about that. I didn't know
20 he was going to bring that up. He thought he was
21 just going to bring this other thing up. But
22 that's my thoughts about this meeting room thing.

23 CHAIRMAN YOUMAN: Board discussion? Mr --

24 MR. COX: Yeah, I would take an exactly the
25 opposite opinion of that. That's why we have the

1 executive director. It's within his discretion to
2 make those choices. And I think once again we're
3 micromanaging the issue if we try to choose who can
4 and cannot come in here.

5 We're not talking hundreds of thousands of
6 dollars. It's not an issue that -- and all of the
7 groups are civic function groups. It's not like
8 we've got groups in here that he's making a choice
9 to give for free and we're giving away some kind
10 of, you know, dollar amount that's affecting the
11 airport in a negative manner. So that's my
12 position on it.

13 CHAIRMAN YOUMAN: Thank you. Mr. Werter?

14 MR. WERTER: Yeah. I think I'm somewhere in
15 the middle ground of that, but I'm sure the
16 executive director can disseminate between a
17 nonprofit charitable type or a community-minded
18 organization versus a profit organization which
19 should be renting the room. But, you know, like
20 Mr. Cox, to get into the day-to-day's on it would
21 be micromanagement and I don't think that's exactly
22 our role.

23 CHAIRMAN YOUMAN: Ms. Barrera?

24 MS. BARRERA: I think when we're looking at
25 the meeting room use, we also need to look at how

1 other entities, both government and nongovernment,
2 charge and facilitate their policies.

3 If you look at that, the -- the library has a
4 policy that if it's open to anybody, because the
5 library was built with taxpayer dollars, it's
6 available for use free of charge. However, if they
7 are exclusionary in who they will allow to attend,
8 then the library does not allow them to use their
9 meeting facility or they will also -- they'll --
10 they'll charge, one of the two.

11 And I think that that is the direction that we
12 gave Ed initially with the meeting room policy, is
13 something along those lines. And when you're
14 looking at something like the Civic Round Table,
15 that is open to anybody to attend and I see it as a
16 good use of our taxpayer dollars.

17 CHAIRMAN YOUMAN: Mr. Ciriello?

18 MR. CIRIELLO: Yeah. I -- I specifically
19 brought up the round table. Now, the round table
20 charges all these different organizations. Like I
21 live in the St. Augustine South. We have a
22 St. Augustine South Improvement Association.

23 And according to our membership list, we have
24 around 5,000 people living in the south, but only
25 about less than 200 actually pay dues to the

1 association. But the association pays dues to the
2 round table depending on how many members we have
3 in our organization.

4 So they charge the organizations to be
5 involved in their watchdog group. So they're
6 making -- well, I don't say they're making money --

7 (Mr. Cox leaves the room.)

8 MR. CIRIELLO: -- but I mean, they charge a
9 fee for the organizations that have the privilege
10 to go to their meetings and sit down and make
11 motions and vote on things. And so I don't think
12 it's a big -- you know, it's not a big deal to say,
13 well, they should use it for free. They're
14 charging money. Why don't they just let all the
15 organizations send a representative and not charge
16 the organization a fee if they're getting
17 everything down for free for them?

18 And then the other thing, everybody here keeps
19 mentioning micromanage. I've heard that years ago,
20 way back when Moser was still alive and fighting
21 with --

22 (Mr. Cox reenters in the room.)

23 MR. CIRIELLO: -- oh, the lady. I know her
24 name again and can't think of it. Vic, who was the
25 lady chairman?

1 MR. WUELLNER: Susan Drago.

2 MR. CIRIELLO: Yeah, Drago. That they --
3 that's whenever I heard that micromanage come up.
4 And I don't like that word. Unless somebody can
5 get the contract or the -- the charter out, and I
6 don't have mind with me, and read it to me and show
7 me where I'm mistaken because I seem to always be
8 nagging the board because I want know more
9 information. I want to know more what's going on.

10 I think the board has more authority in
11 running this airport than it gives itself credit
12 for, and I seem to be the only one like that. And
13 then whenever discussions come about, it seems like
14 I'm made to look like a -- I don't know, I'm not
15 going to say, but like I'm wrong because I want to
16 know so much or because I want the board to take
17 more responsibility in doing their job, that
18 they're saying it's micromanaging. It's not.

19 That charter deliberately states that we run
20 this airport and everybody else is employees. And
21 I don't know how many times I've said that. And --
22 and board members -- I'm the only one that seems to
23 say that. Everybody else seems to say, "No, no,
24 no, Joe. You're wrong. We don't do that. All we
25 do is just sit here and rubber stamp everything."

1 And I'll -- till the day I die, I'll still say that
2 every board I've been watching and associating and
3 been on seems to pass the buck sometimes on their
4 responsibility onto the director. And -- and I
5 have no qualms about the director's job or what he
6 does. I just think the best of him.

7 It's just that I'm disappointed in the board,
8 is what I -- and every -- I don't -- people are
9 allowed to have their opinion and that's fine with
10 me. But when I -- they use that one word
11 "micromanage" to me that's a swearing word because
12 we're not micromanaging anything. We're doing our
13 job or we're supposed to.

14 CHAIRMAN YOUMAN: Mr. Ciriello, I agree with
15 you. You are doing your job and you're doing it
16 well. You're bringing -- you're bringing the
17 points up to the board's attention, and you have a
18 different viewpoint than some of us and that's --
19 that's good, because if you weren't here, we may
20 miss some things. And you're doing a heck of a job
21 with it and I appreciate it very much. Mr. Cox?

22 MR. COX: Yeah. If we're going to go ahead
23 and micromanage the airport, I'd like to put an
24 agenda item on the -- for the next meeting for a
25 pay increase, would you please? Can we stick that

1 in there? Because if we're going to micromanage
2 and do Ed's job, then I'm not going to volunteer
3 for this anymore.

4 We set policy. We don't run the airport.
5 That's what we hire the executive director for.
6 And if we start to reach down into his job, then we
7 are in fact micromanaging, period.

8 MR. WERTER: I just have one change to that.
9 Since we don't get paid, it would be the creation
10 of a paid -- of a wage scale.

11 MR. COX: Second that motion.

12 MR. WERTER: But, no, I -- I agree at a
13 certain point. First of all, Joe, any one of us
14 can walk in to Ed at any given time if we have
15 questions about what's going on as long as we don't
16 hound him to death and interfere with the daily
17 operations of this airport.

18 Micromanagement is the kiss of death for an
19 operation for an SOP. And -- not SOP, but for
20 procedure, when people aren't left to do their jobs
21 in a free fashion. We are the reviewing committee
22 and then if there are problems that pop up, you
23 know, then we jump on it.

24 Now, if there's a problem with, let's take the
25 admin -- let's take the conference room, renting

1 out the conference room. If it's being willy-nilly
2 let out free of charge to people, yes, that's
3 something that needs to be brought to the board's
4 attention and we set a policy along those lines. I
5 would say we give the director guidance how to run
6 this airport. But from the day-to-day, we do not
7 jump into what he does because that would be
8 hindering the process of him getting things done
9 and this airport would not be as successful as it
10 is today.

11 It is our job to make sure we have the right
12 director in there. If we feel the director's not
13 doing a good job, okay, or not instituting policy
14 or has created a subpolicy that's not subject to
15 review, normal review of the board, we replace the
16 director, okay? So that's where our role is.

17 So, you know, there is something called
18 micromanagement that goes on or can go on if we
19 allow it, all right? So it's finding that -- that
20 fine line between what we call proper participation
21 in the management of this airport versus
22 micromanagement.

23 If we get into the everyday business like
24 don't issue that check, issue that check, you know,
25 then there's a problem. My job as treasurer is to

1 review those checks and see if they're in the
2 normal course of business, okay? And that's the
3 overall. If I see a problem there, I bring it up.
4 If it needs to be addressed by the board, it gets
5 addressed by the board.

6 So it's finding that fine line, okay, where
7 we're not telling Ryan to go mow the south lawn and
8 saying, "Well, let's contract this company to do
9 this work." You know, that kind of thing.

10 MR. CIRIELLO: I didn't say anything about
11 doing his daily day-to-day job like -- but --

12 MR. WERTER: But you're -- you know, any one
13 of us are free to go in and say, hey, what's going
14 on -- oh, just like again with the conference room
15 since it's on the table. You know, what's going
16 on? How are we renting out that conference room?
17 Do we rent it out to everybody or do we cut some
18 people like charitable organizations like Civil Air
19 Patrol whatever carte blanche?

20 Along those lines, sticking with the
21 conference room, the public library is kind of a
22 different entity than us. I've used free rooms
23 there. They don't charge. But that's a different
24 service than us. We're a self-supportive running
25 organization, a business. So, you know, as -- as a

1 community member, we do good things like letting
2 Civil Air Patrol or let's say Red Cross wanted to
3 run a CPR class here, I'd have no problems with us
4 not charging for that as a community service.

5 But when we get to something kind of like the
6 round table you're talking about, that's real quasi
7 and real iffy, but he should have the discretion to
8 make that call without us bothering him all the
9 time about stuff like that. But he -- he knows,
10 well, we should make a profit here, we shouldn't
11 make a profit there, you know, that kind of thing.
12 That's why we have him. That's why we keep him.
13 He's good at it.

14 MR. CIRIELLO: Well, you've said that any one
15 of us has the --

16 MR. WERTER: Can walk into his office.

17 MR. CIRIELLO: That's right.

18 MR. WERTER: Well, call up and make an
19 appointment.

20 MR. CIRIELLO: But if we have no inkling of
21 what's going on, no hints or inklings of anything
22 going on, not -- not details or not to interfere
23 with his job, just to know what's going on -- like
24 I've stated before, when I'm out in public, mainly
25 at bingo when we get about 50 people on Thursdays,

1 people approach me and ask me a few questions about
2 the airport. And I said, "I don't know. What are
3 you talking about?" "Well, there was something in
4 the paper the other day about this or about that."

5 And it makes me feel bad or funny because
6 they're asking me questions about the airport and
7 they think I should know it because I'm on the
8 board. They think I'm supposed to know everything.
9 So how can I go in and ask him or discuss something
10 with him to get his opinion of something if I have
11 no inkling at all of what it is?

12 MR. WERTER: We should have -- we should have
13 notice of stuff that's -- like you know when
14 there's going to be a release --

15 MR. CIRIELLO: Well, that's basically what
16 this next item's about.

17 MR. WERTER: Yeah. Ed's going to -- should go
18 ahead and do a mass e-mail out like, "This is
19 coming out the next day," you know, "Here's what
20 it's about," that kind of thing. Yeah, that's --
21 that's -- that's pragmatic and that's only normal
22 to want something like that.

23 CHAIRMAN YOUMAN: All right. Can we now move
24 on to the next -- did you want to -- is there any
25 motion out here? Do you want -- what are we trying

1 to do with this item? Is it just a matter of
2 discussion right now?

3 MR. WUELLNER: Sure. I mean --

4 CHAIRMAN YOUMAN: What's the next --

5 MR. WUELLNER: -- the motion's -- if you feel
6 like there's a motion required, then --

7 CHAIRMAN YOUMAN: I don't feel like there's a
8 motion required at this point.

9 MR. COX: Well, don't forget the motion for
10 pay.

11 CHAIRMAN YOUMAN: I want a raise, too.

12 MR. MARTINELLI: Retroactive.

13 MR. WUELLNER: Other -- other than the
14 legislature, you don't have that choice, so...

15 CHAIRMAN YOUMAN: What is the next item for
16 discussion under this policy --

17 MR. WUELLNER: Relating to the purchasing
18 policy. That's --

19 MR. CIRIELLO: Now this -- are you going to
20 talk about it or --

21 MR. WUELLNER: You go ahead.

22 MR. CIRIELLO: Well, I approached Ed with this
23 little -- adding to the, oh, administration policy
24 on Section 330. I just want it added to 330 -- I
25 don't want to delete anything out of 330 or

1 anything.

2 But basically what it is is just saying that
3 the director will inform the board members of
4 things that are going on, not to interfere with his
5 job, not to go and say, no, we don't want you to do
6 it or anything, but just to be informed. It's more
7 of a -- an addition to this policy so that we can
8 be more informed so I can't come in here and say,
9 "Oh, I didn't hear about that, what are you guys
10 talking about?" or something like that. It -- it's
11 what -- that's what it's about. And I would
12 imagine that this little piece here would need a
13 motion to get it put into the official language of
14 the -- of the administration booklet.

15 CHAIRMAN YOUMAN: We -- we can make a motion
16 on it and bring it up, but I'd just like to make a
17 point here.

18 In my management on the railroad, I always
19 followed the policy of letting my managers that
20 were reporting to me to do their job with the goals
21 and the steps that I -- you know, standards that I
22 presented.

23 The railroad's a tough area because they want
24 to usually manage with direct command and control.
25 "You do what I say" type of thing. And there's

1 always dissention. There's always problems. And
2 things don't get done and things get messed up.
3 But if you believe in the people that work for you
4 all the way down to the bottom and segregate out
5 the so-called 1 percenters who are born
6 troublemakers and let people do their jobs, it's
7 amazing what happens.

8 People don't want to believe in the -- in the
9 individual's responsibility and abilities to
10 perform. I believe in individuals. I believe in
11 people doing their jobs and you let them go. And I
12 found when you -- when you manage that way, there
13 are a lot of times you have no idea what has
14 happened, none, because they did their job instead
15 of you having to find out and then telling somebody
16 to do it.

17 I've had yardmasters come up to me and tell --
18 telling me that it's my responsibility to know
19 that. I said, "No, it isn't. It's your
20 responsibility to get the job done and then tell me
21 what you did," or we go on beyond that.

22 MR. CIRIELLO: Well, in that line of thinking,
23 let me ask you a question. I -- you know, is --
24 not asking you personally, but what -- what good is
25 the board? What's it for? Why can't the

1 legislature just eliminate the board and let the
2 director just do everything himself and --

3 CHAIRMAN YOUMAN: We still have --

4 MR. CIRIELLO: -- what do they need us for?
5 If we're -- if we're going to micromanage or if
6 we're not supposed to know everything or be
7 involved in things that goes on, now what do --
8 what do you need me for?

9 CHAIRMAN YOUMAN: Nobody has said that, have
10 they?

11 MR. CIRIELLO: Well, that's what it sounds
12 like.

13 CHAIRMAN YOUMAN: No, sir. I just -- I have
14 said to you just a few minutes ago I believe in
15 what you're doing, and I believe that we need you
16 to keep doing what you're doing to look into things
17 as well as you are and bring it to our attention.
18 Whether we react as a board to the suggestion or
19 not, that's an another story, but that's -- that's
20 the function of the board. I agree with you.

21 MR. WUELLNER: May I?

22 CHAIRMAN YOUMAN: Mr. Wuellner.

23 MR. WUELLNER: What -- I think maybe a little
24 more explanation, if you're willing to do it, of
25 what it is you're trying to get to in terms of

1 information might help us from a staff side respond
2 more appropriately to you and get you what it is
3 you're needing, you know, daily or whatever it is.

4 You know, we're always -- you know, I've told
5 you privately, I mean, we're willing to get you
6 whatever it is you think you need to be effective
7 in your job. So, you know, personally I'm willing
8 to do that any time anywhere about anything we do
9 here.

10 So I -- I wasn't -- I'm still a little unsure
11 what the wording here was kind of angling at and
12 whether it's an appropriate location in the policy
13 even if the balance of the board wants to consider
14 some language adjustments.

15 You know, what I thought I heard you saying to
16 me in our meeting was that you're trying to get
17 details on contracts that we -- that we let. And
18 I'm not sure the location that you've chosen to try
19 and insert it makes sense in the policy. If I
20 understand exactly what you're trying to
21 accomplish, I mean, I'm perfectly willing to try
22 and find where it does make sense in the policy and
23 how to get you there.

24 MR. WERTER: I think what Joe's pointing to is
25 the smaller contracts that you just sign off on

1 that you --

2 MR. WUELLNER: Okay.

3 MR. WERTER: -- do. And you can maintain a
4 list of these -- how would you title them? Minor
5 contracts or nonboard contracts, something like
6 that? Maintain a list, periodically send it out to
7 us if -- you know, when it's updated. And then
8 with that, we have notice of some new contracts.

9 Ron Therriault elevator inspector, you know,
10 what's that contract about? We could call you,
11 whatever. You could have them scanned into the
12 computer. I imagine all this stuff is scanned in,
13 isn't it?

14 MR. WUELLNER: Yeah.

15 MR. WERTER: Yeah.

16 MR. WUELLNER: It's pretty self --

17 MR. WERTER: So at any given time you've got a
18 question about a contract you see on the list, oh,
19 this is a new one that he signed, that seems kind
20 of high, you call him up. He'll e-mail it to you
21 or fax it to you or supply you with a copy somehow
22 since I know you're -- you're anti computer, you
23 know, so you can review any questions you have on
24 the contract as anyone at the board.

25 MR. CIRIELLO: How can I ask that question if

1 I don't know what --

2 MR. WERTER: Well, no. Maybe he'll --

3 CHAIRMAN YOUMAN: Excuse me --

4 MR. WERTER: -- send out a periodic list.

5 CHAIRMAN YOUMAN: Excuse me. Board members?

6 MR. WERTER: Yes.

7 CHAIRMAN YOUMAN: I'd appreciate it for order
8 in the meetings if each board member would request
9 their time and not just start talking. Thank you.

10 MR. CIRIELLO: Let me throw out a thought here
11 I just happened to think.

12 CHAIRMAN YOUMAN: I recognize Mr. Ciriello.

13 MR. CIRIELLO: One of the things that I guess
14 this would cover, a few weeks ago or maybe a month
15 ago, I come out to the airport and the
16 administration building was gutted and I said
17 what's going on here? Well, they're remodeling. I
18 didn't know about it. I didn't hear about it or
19 anything like that. I don't know if that's in our
20 purview or to know that or not, but it takes a lot
21 of money to do that.

22 So a few weeks ago, I was out here and I was
23 talking to Ed. Now, understand before I got on the
24 board in January, the board might have done -- gave
25 permission to do some things before I got on the

1 board and I wasn't aware of it. So if that's the
2 case, then I'd be out of order. But I asked Ed, I
3 said, whose idea was this to do this? I'm not -- I
4 don't want to put words in your mouth. What was
5 your answer?

6 MR. WUELLNER: I said I did.

7 MR. CIRIELLO: You did.

8 MR. WUELLNER: Uh-huh.

9 MR. CIRIELLO: Okay. I said -- well, I
10 mentioned it in the rules and everything that he
11 has a \$35,000 money limit that he can do without I
12 guess board approval. I said, well, how much does
13 this cost? And I forget. What'd you say into the
14 40,000?

15 MR. WUELLNER: Uh-huh. Under state contract.

16 MR. CIRIELLO: But what he told me was that
17 all doesn't go to just one person. The electrician
18 gets a little bit. This guy gets a little bit.
19 That guy gets a little bit. So none of those
20 organizations or groups made the \$35,000, so to me
21 it's a loophole that he was under the rules. He
22 didn't spend \$35,000 on any one individual, but
23 when you combine all that money together, it's over
24 that \$35,000.

25 So I think that the gut -- of course if I was

1 on the board and he asked to do that, I wouldn't
2 care if it cost \$100,000, I'd have probably said
3 sure. So I'm not saying, you know, that. I would
4 probably agree with him. But I'm saying this is
5 one of the things I'm talking about that the board
6 should have been able to make the decision. He
7 should have come to the board and said I'd like to
8 remodel the administration building, give us
9 reasons why -- because I know he has good reasons
10 for doing it, so don't get me wrong. But I'm
11 saying that's part of the board's decision.

12 The board should have said -- given him the
13 okay to do that. But by not spending the \$35,000
14 on each individual, but collectively it's over
15 that, to me, that's going by a loophole and that's
16 something the board should have been functioned
17 in -- or been aware of and we weren't.

18 And this is partly what I'm hoping that this
19 statement would do, to let us know things that are
20 going to happen before they happen. And that's all
21 it is. I'm not saying he can't do it, because if
22 he'd have come to the board, if I'm sitting here,
23 I'd have said, sure. I would care how much it
24 cost. I'd have gone along with it.

25 CHAIRMAN YOUMAN: Is there any public comment?

1 the item, how it got here, whatever was relevant to
2 the item.

3 Following that was a section on the budgetary
4 impacts. For instance, if it was a capital project
5 or something to that effect or really any project,
6 anything, we would evaluate it for how it fit
7 within the budget. Was it included in the budget?
8 Is it something that's got grants associated with
9 it? Whatever obligations might be associated
10 budget-wise.

11 The next section dealt with the legal
12 implications. Were there any kinds of policy
13 issues in -- in play here? Was there something
14 that was of questionable or dubious legal strategy
15 in something you're being asked to do?

16 And then lastly came a recommendation section
17 wherein largely we would -- we would sort of craft
18 the beginnings or details of what we were
19 recommending from a staff perspective for
20 consideration by the board. And usually it had
21 something to do with, as an example, staff
22 recommends approval of contract for dredging to X,
23 Y, Z company in the amount of X dollars. And if
24 there were conditions or issues that needed to be a
25 part of that motion, we would -- we would put them

1 in there.

2 And that approach generally allowed the board
3 to very quickly evaluate the agenda item and also
4 to craft a motion during a meeting. They could
5 simply refer to "As per staff," something to that
6 effect.

7 We got away from that as we bolstered and
8 improved the use of PowerPoint in the meetings.
9 And I think, if I'm -- if I'm understanding, you'd
10 like to see us return to that or something similar
11 to that that would help provide additional details
12 related to meetings. I have assured him personally
13 that whatever he needs by way of background, that
14 we will -- we will provide him.

15 The language that's in your policy currently,
16 while not I will call mandatory language, it's
17 permissive language that would say that if, you
18 know, more detail is required, we will certainly
19 generate the additional details as necessary.

20 We considered it for this meeting, meaning
21 preparing the items. We felt really that, for
22 instance, the FIND grant resolution was pretty
23 self-explanatory relative to what you were being
24 asked to approve. This one was probably more
25 complicated than I would even attempt in a memo

1 just based on what we were going to discuss today.

2 So, I -- I would certainly agree if that's the
3 desire of the board to go back to those staff memos
4 in support. We'll happily do that. If you find
5 value in them, if they help you digest the material
6 we're asking you to do ahead of meetings, then
7 there's value in it and we'll absolutely go back to
8 that approach. Even if it's just on an
9 item-by-item basis, you know, where it does make
10 sense to provide more detail.

11 But -- and also you're as follows welcome to
12 come see me, pick up the phone, whatever you --
13 whatever need in terms of detail. That's really
14 our job. We're -- we're here to help you
15 understand the issues ahead of having to vote on
16 them.

17 We don't want you surprised. We don't want
18 you hearing about it the first time at this meeting
19 and having to make decisions. So whatever we can
20 do, you have my personal assurance we'll make sure
21 it happens for you.

22 CHAIRMAN YOUMAN: Mr. Wuellner, may -- may we
23 request that you try and put it out --

24 MR. WUELLNER: Absolutely.

25 CHAIRMAN YOUMAN: -- the way you're talking

1 about for Mr. Ciriello's benefit and let the board
2 take a look at it --

3 MR. WUELLNER: Sure.

4 CHAIRMAN YOUMAN: -- and see? It may be a
5 help to the board and it may be a very good idea by
6 Mr. Ciriello.

7 MR. WUELLNER: Happy to do it.

8 CHAIRMAN YOUMAN: Does the board agree without
9 a vote?

10 MR. COX: A little discussion.

11 CHAIRMAN YOUMAN: Mr -- Mr. Cox.

12 MR. COX: Just a little background on that.
13 Ed's talking about the 2003-2004 time line. I was
14 on the board. And we started to move away from
15 that because, as some history, it's about 10 to 15
16 manhours spread over three or four staff members to
17 get this all together over a period of time.

18 And you're not talking about something that's
19 just like five minutes and we can put out a sheet
20 of stuff. But because we are now in a PowerPoint
21 and we were doing things electronically and also we
22 were on the tax roll, so -- so to start to
23 streamline and trim down anything that was, you
24 know, costing us a dollar here and there, we tried
25 to streamline that.

1 So one of the reasons we started moving
2 towards the electronic format, which was easy to
3 disseminate to all members and -- and as we see
4 this now is why we got away from starting to do
5 that. And like you said, anybody has the
6 opportunity to kind -- any of the board members
7 have the opportunity to come in and -- and speak
8 with Mr. Wuellner or Cindy one on one to find out
9 anything in depth in background for any of those
10 issues. So just -- just background on that issue.

11 CHAIRMAN YOUMAN: Well then, I -- I'm backing
12 off a little bit.

13 MR. COX: Well, I wouldn't --

14 CHAIRMAN YOUMAN: No, no. The reason being, I
15 didn't know the background where you're talking
16 about up to 15 hours plus or minus to prepare the
17 detail you're talking about and --

18 MR. COX: Well, that's an approximation,
19 but --

20 CHAIRMAN YOUMAN: Y'all went through it and
21 analyzed it at that time; is that correct?

22 MR. COX: We were trying to cut and trim down
23 any -- anything that takes up staff time. It's not
24 just Ed preparing the thing. I mean, when you --
25 when you include the director in something, they

1 also -- we also include Cindy, we include the
2 accountant.

3 I mean, listening to his explanation of what
4 goes on with that piece of paper, it -- it's fairly
5 detailed in comparison to the electronic
6 dissemination of what we get because we can pick it
7 apart. So to create that, there's a -- there quite
8 a bit of background that goes into that to create
9 that document, and it's not just a simple piece of,
10 you know, 15 minutes and we can send it to
11 everybody.

12 But I don't disagree if you -- if you guys
13 want to try to look at this next meeting and -- and
14 see what it is and then maybe Ed can come up and
15 tell us how --

16 MR. WUELLNER: My only caution is I think
17 there are agenda items absolutely that lend
18 themselves to this. You know, they -- they need
19 more detail. They need background. They need the
20 thing to make a decision properly.

21 There are also items I think that are arguably
22 more perfunctory or more things you're used to
23 seeing and you have a pretty good flavor for what's
24 involved in it. And -- and perhaps going to the
25 extent of generating the same level of memo detail

1 maybe doesn't make a lot of sense or won't even get
2 used to -- to the level.

3 You know, I think the idea of the original
4 language in here was to as needed augment the
5 agenda items so that you have adequate background.
6 So I think it's a case of any time there's
7 something --

8 CHAIRMAN YOUMAN: Just -- may I -- may I
9 suggest this, then? That the director's -- at his
10 discretion be able to make the judgment what items
11 require more detail. We get the agenda and if a
12 member of the board wants more detail, as Mr. Cox
13 has said, just pick up the phone, call Mr. Wuellner
14 and say "I need more detail on these items." Would
15 you agree with that, Mr. Ciriello?

16 MR. CIRIELLO: I'd have to see it first,
17 because unless I know what he's going to put down
18 on that agenda, how can I ask him any questions?

19 CHAIRMAN YOUMAN: Well, he puts out -- he puts
20 out -- they put out the agenda well ahead of the
21 meeting, which gives you the opportunity to look at
22 it, don't they?

23 MR. CIRIELLO: Since I know you're doing
24 everything electronic and every time I get this
25 gizmo out and try getting it to work, I have a

1 problem with it.

2 CHAIRMAN YOUMAN: Well, maybe --

3 MR. CIRIELLO: That's why I ask Cindy to
4 always make up a packet like this and she calls me
5 up and I come out to the airport and get it. But
6 when I get this and it has down -- well, like the
7 executive director's report, you turn it over here
8 and it just has two things there and it doesn't
9 tell me a thing.

10 But the old way that I was talking about, and
11 I had copies to bring a few meetings ago and I
12 didn't do it, that it would give -- like grant
13 projects and then it would give a sentence or two
14 explanation of what that was going to be on each
15 item on his agenda. So it -- by reading that, I
16 had some idea of what he was going to say. And
17 then if I had any questions, I could call him or
18 come out to the airport and ask him before the
19 meetings.

20 But when I get something like this, it gives
21 me no hint of anything that's going on. So why
22 come out and ask him? So I'm not sure if what you
23 guys are saying would be satisfactory until I see
24 it.

25 CHAIRMAN YOUMAN: Mr. Cox?

1 MR. COX: One more point is if we go to
2 something like that, not only are we -- we
3 expending the staff manhours to create that, we're
4 duplicating the efforts to create it electronically
5 also. So we're not just burning up the manhours to
6 create this document hard copy. Now they're
7 duplicating their efforts to also create an
8 electronic version of the same thing.

9 MR. WUELLNER: Well, I -- if you don't mind.

10 CHAIRMAN YOUMAN: Mr. Wuellner.

11 MR. WUELLNER: I think even now I -- we would
12 not have been inclined to create an agenda memo for
13 the executive director's report. I mean, that --
14 that is largely a -- a very condensed version of
15 what you're already getting in your project
16 updates -- I don't know what we're calling it these
17 days. Airport happenings, may -- e-mailing --

18 MS. BARRERA: Newsletter.

19 MR. WUELLNER: Newsletter, thank you. That
20 we're preparing, you know, several -- typically a
21 week or two ahead of the meeting, around the first
22 of the month. So I -- that would not have been an
23 item.

24 The only place we ever did the -- the memos
25 were related to actual action items. And, you

1 know, that's -- that's still where I would say that
2 the money's well spent in making -- because they're
3 the items you're actually going to vote on.
4 They're the items that, you know, you need to be
5 most prepared to -- to act on obviously. And as I
6 said, we're willing to do whatever you -- whatever
7 helps you get there.

8 MS. BARRERA: Can I ask a couple of questions?
9 Ed, how many hours a week do you spend on the phone
10 or in the office with board members prior to a
11 meeting on an agenda?

12 MR. WUELLNER: I would say it's anywhere from
13 two to six hours a month ahead of meetings. I hear
14 from most of you one form or another, whether it's
15 you're in picking it up -- picking up your packet
16 and you stop in and we chat about what's going on.

17 Some of you check in just regularly wanting to
18 know what's going on, and however long that -- that
19 accomplishes. Some of you just stop in
20 occasionally to do that. And that -- that all
21 seems to work. Everybody's got their own little
22 kind of nuance of that and whatever -- whatever you
23 need to know or whatever you want.

24 MS. BARRERA: My question would be is that the
25 subject has kind of come up a couple of times.

1 MR. WUELLNER: Uh-huh.

2 MS. BARRERA: And with the opportunity present
3 itself when the agenda is sent out, to send a
4 little bit more of a blurb separate from the agenda
5 itself about -- about some things so that you're
6 actually streamlining your own communication with
7 the board members and -- but not to this extent
8 that it's been back in '04 and '03. So that
9 there's a little bit more information, but not to
10 that large extent.

11 MR. WUELLNER: I'll try --

12 MS. BARRERA: And then I also have a question.
13 As far as the purchasing and the update that goes
14 out, is there a way to include things like,
15 dividing up offices to create --

16 MR. WUELLNER: Sure.

17 MS. BARRERA: -- some updates along those
18 times? Because hearing what Joe has to say, it is
19 sometimes a little bit -- does catch you off guard
20 when people say, "Oh, I'm working up at the
21 airport" and you didn't even know there was a
22 project going on in that direction.

23 MR. WUELLNER: Right.

24 MS. BARRERA: And I think that -- that would
25 kind of clear up some of the kind communication

1 gaps that I think that is being felt.

2 MR. WUELLNER: Okay.

3 CHAIRMAN YOUMAN: Any more discussion?

4 MR. WERTER: I think --

5 CHAIRMAN YOUMAN: Mr. Werter?

6 MR. WERTER: I think each board member should
7 obligate themselves to five hours per month to
8 personally sit down with Mr. Wuellner.

9 MR. WUELLNER: Really?

10 MR. WERTER: No.

11 CHAIRMAN YOUMAN: I don't believe this item
12 needs a motion at this point in time. And
13 Mr. Wuellner is going to follow Ms --
14 Mrs. Barrera's suggestion and see if it meets with
15 Mr. Ciriello's requirements. Agreed, Mr. Ciriello,
16 at this point in time?

17 MR. CIRIELLO: Yeah.

18 CHAIRMAN YOUMAN: Thank you. Let us move on
19 to the next item.

20 PUBLIC COMMENT - GENERAL

21 CHAIRMAN YOUMAN: Public comment in general, I
22 have no public comment slips.

23 MR. WERTER: I'm sorry. Are we still on --
24 are we still on the policy?

25 CHAIRMAN YOUMAN: No, we finished.

1 MR. WERTER: We missed one thing, if I can go
2 back.

3 CHAIRMAN YOUMAN: What did we miss?

4 MR. WERTER: On Page 9, as far as Election of
5 Officers and Committee Assignments, I saw one
6 glitch in there that may present a problem. And it
7 has to do with Number 4.

8 MR. WUELLNER: Where -- where are you?

9 MR. WERTER: Page 9, Election of Officers and
10 Committee Assignments.

11 I think actually there's pros and cons, but
12 the one con is that there should be added language
13 of "Absent any nominations, further nominations, a
14 standing board member who has done his two years
15 and be reelected on -- upon unanimous vote."
16 Because you never know when that came up, you know?
17 There may not be another nomination. And then what
18 do we do, have an empty seat there?

19 So language should be added to "Upon unanimous
20 vote, a standing board member who has exceeded
21 two-year -- who has had two consecutive terms may
22 be reelected," and that will cure that problem of
23 having a vacant seat.

24 CHAIRMAN YOUMAN: Since this item is brought
25 up -- been brought up, I'd like to make some

1 comments. I don't like this policy at all. I
2 don't believe in it. Shouldn't even be in here.

3 We have five intelligent people who have been
4 elected by the community to serve on this board,
5 and to sit there and try to -- this is a
6 micromanagement point, too. That we don't believe
7 in the members of the board that they can make a
8 decision for themselves as to who should be
9 chairman, and that we have to have something in a
10 policy statement to say that we're going to stop
11 you from being the chairman for two years because
12 we can't make a decision, it's for somebody else to
13 be chairman, and vote -- or vote against the
14 person, I don't understand it myself.

15 That's my comment on the whole thing. And in
16 effect, what you're doing it appears to me is -- is
17 making the change without changing it. It goes
18 back the way it was by having that inserted.

19 MR. WERTER: No. By unanimous vote, you avoid
20 the -- the throes of the majority vote or if one
21 person's not present for the vote, things of that
22 nature. I don't see any harm in it.

23 MR. WUELLNER: Can you work with me on what
24 the wording is?

25 MR. WERTER: Okay. Let's see.

1 MR. BURNETT: Would it -- Mr. Werter, let me
2 throw this up as a suggestion. "Absent other
3 nominations, a standing board member could serve
4 for more than two years."

5 MR. WERTER: Yeah, what he said.

6 MR. WUELLNER: Okay.

7 CHAIRMAN YOUMAN: "With unanimous approval."

8 MR. WERTER: Yeah, that's what I just said.

9 CHAIRMAN YOUMAN: He didn't say that.

10 MR. BURNETT: "With unanimous approval."

11 CHAIRMAN YOUMAN: So if you had three board
12 members here, that would be unanimous?

13 MR. WERTER: Can we vote with three members?

14 MS. BARRERA: Yes.

15 CHAIRMAN YOUMAN: Yes.

16 MS. BARRERA: It's a quorum.

17 CHAIRMAN YOUMAN: That's a quorum.

18 MR. WERTER: If it's the right three members.

19 MR. COX: "Unanimous approval of full board."

20 MR. WUELLNER: "All members"?

21 MR. BURNETT: If you say -- if you say it the
22 way Mr. Werter has stated it, then it will be
23 unanimous approval of whoever's there that's a
24 quorum that day.

25 MR. WUELLNER: At the meeting.

1 CHAIRMAN YOUMAN: At the quorum.

2 MR. WUELLNER: Which could be as few as three.

3 MR. BURNETT: Yes.

4 MR. WUELLNER: You know, the -- I understand
5 the language. But notwithstanding that, the same
6 unanimous vote could vote to waive the policy
7 anytime you wish. You know what I mean? It
8 doesn't really need to -- these are your rules and,
9 you know, the same motion, you could go, look,
10 we're suspending Number 4 this year and everyone
11 votes for that and we move on, you know, and it is
12 what it is. I'm not --

13 MR. WERTER: In light of that, because I
14 didn't really think about that, in light of that,
15 that would be fine. Leave it as is, then, because
16 we still have that catchall codicil.

17 MR. WUELLNER: If -- if this were a charter
18 amendment, you know, okay.

19 MR. WERTER: I understand.

20 MR. WUELLNER: Then you'd be changing the big
21 picture.

22 CHAIRMAN YOUMAN: All right.

23 MR. WUELLNER: Public comment general?

24 CHAIRMAN YOUMAN: Public comment on this item?

25 MR. WUELLNER: General.

1 CHAIRMAN YOUMAN: Any further -- any motion
2 for this item? Any further discussion?

3 (None.)

4 CHAIRMAN YOUMAN: Do I have a motion?

5 MR. WERTER: I move we adopt Policy 2012-01 as
6 written and -- well, I just move we adopt it.

7 CHAIRMAN YOUMAN: Do I have a second?

8 MR. WUELLNER: I don't -- were there any
9 changes?

10 MR. WERTER: I don't think there was changes,
11 actual changes, was there?

12 MR. WUELLNER: No. I think it's already
13 adopted, so, it --

14 CHAIRMAN YOUMAN: What about this part about
15 the unanimous approval and everything?

16 MR. BURNETT: He withdrew --

17 MR. WERTER: I withdrew it.

18 CHAIRMAN YOUMAN: Oh, you withdrew it.

19 MR. WERTER: Because there's the earlier
20 codicil that we could vote to suspend the policy in
21 certain situations. So if that comes up, then we
22 just vote first to suspend the policy and elect the
23 first standing person.

24 CHAIRMAN YOUMAN: I'd like to request a
25 motion.

1 MR. WERTER: For which now?

2 CHAIRMAN YOUMAN: To drop Item Number --
3 whatever item that is.

4 MR. WUELLNER: 4.

5 CHAIRMAN YOUMAN: 4.

6 MR. WUELLNER: Well, it's --

7 MS. BARRERA: I'll second it.

8 CHAIRMAN YOUMAN: No, I can't make the motion.
9 I'm asking for a motion.

10 MR. WUELLNER: You can, but after everyone's
11 had a chance. It's Section XVII A.4, is what
12 you're asking.

13 MR. WERTER: You're asking for someone to make
14 a motion. Isn't that kind of back door to making a
15 motion yourself?

16 CHAIRMAN YOUMAN: I can't make a motion unless
17 I step down and turn the meeting over to you.

18 MR. WUELLNER: No, no, no. No, you didn't --

19 MR. COX: We didn't vote on that.

20 CHAIRMAN YOUMAN: Oh, okay. We didn't make
21 that change. So then I can make a motion.

22 MR. WUELLNER: Yes, you could.

23 CHAIRMAN YOUMAN: I make a motion that item
24 XVII -- XV, XVI, XVII, Election of Officers and
25 Committee Assignments, Item A.4 be deleted.

1 MS. BARRERA: I second it.

2 CHAIRMAN YOUMAN: Ayes?

3 MR. WERTER: Isn't there discussion?

4 CHAIRMAN YOUMAN: Discussion? Sorry,
5 Mr. Werter.

6 MR. WERTER: Yeah, we talked about this at the
7 meeting. It was voted 3-2 to put that in. Now
8 we're asking to readdress the issue. Mr. Cox,
9 Mr. Ciriello, and I voted for this addition and now
10 we're going back to the same -- voting over the
11 same issue, and it's -- it's rehashing that's
12 already been voted on.

13 MS. BARRERA: But you brought it up to be
14 discussed.

15 CHAIRMAN YOUMAN: It was opened. The item was
16 opened up, so I can -- I can make --

17 MR. WERTER: No, a modification of that. A
18 modification of that. Not as it is. You're
19 asking -- the motion is asking to delete that as
20 it's written completely, which is rehashing the
21 last -- you know, the last hearing.

22 CHAIRMAN YOUMAN: And what is wrong with that
23 when the item's open?

24 MR. WERTER: No. What was open was a change
25 to that item as far as adding language and I

1 withdrew that. You're asking to readdress an issue
2 that was addressed at an earlier meeting.

3 CHAIRMAN YOUMAN: Then I'd just put it on the
4 agenda for next meeting.

5 MR. WERTER: You can. Hopefully the same
6 result will happen.

7 CHAIRMAN YOUMAN: Maybe they won't. It's a
8 moot point. All right. Let's move on to the next
9 item. Which are open Authority --

10 MR. WUELLNER: You've got a motion and a
11 second on the table.

12 CHAIRMAN YOUMAN: Do I?

13 MR. WUELLNER: You've got to dispense with
14 that.

15 CHAIRMAN YOUMAN: I thought it was withdrawn.
16 I thought it was withdrawn.

17 MR. WUELLNER: Well, that's up to you.

18 MR. WERTER: No, it was argued against.

19 CHAIRMAN YOUMAN: Oh, oh, oh. Yeah, I'll
20 withdraw it right now. It's something to just keep
21 hanging out there. I've got -- I've got a full
22 year.

23 MR. WUELLNER: Fair enough.

24 CHAIRMAN YOUMAN: Now can I move on to the
25 next item?

1 MR. WUELLNER: Yes.

2 CHAIRMAN YOUMAN: Thank you.

3 MEMBER COMMENTS AND REPORTS

4 CHAIRMAN YOUMAN: Open Authority comments and
5 reports. Mr. Ciriello, intergovernmental meeting?

6 MR. CIRIELLO: We didn't have a meeting last
7 month. It will be coming up here in May.

8 But under board comments, I was talking to Ed
9 about contract time frames and he beat me to the
10 punch. I was going to ask for this and he's --
11 he's already given it to us. So he knows that I
12 have concerns with a couple of things I'd like to
13 see done. But since I have this and I see the time
14 frames, I need to ask a question. How soon can it
15 be brought -- the board bring this to the -- for a
16 discussion on contracts?

17 Like I have two checkmarks here and the one is
18 for -- third from the bottom, the contract is up in
19 October of '13. So if I asked to put that on the
20 agenda to discuss that, is it too early? Is what
21 I'm asking. Or should I wait if I'm still alive
22 then a couple of months before it's due? Or how
23 soon should we bring any of this up?

24 CHAIRMAN YOUMAN: I'll defer to Mr. Wuellner,
25 but I -- my personal opinion as chairman at this

1 time is we can put it on the agenda at any time you
2 desire.

3 MR. WUELLNER: I -- if -- I might be able to
4 answer that if I know what you're trying -- what
5 you're trying to bring up.

6 MR. CIRIELLO: Well, you and I had a
7 discussion about consultants.

8 MR. WUELLNER: Uh-huh.

9 MR. CIRIELLO: And you know what my thoughts
10 on that, that I'm not real happy with the work
11 that's been done here by some of the consultants
12 over the years. There's been shoddy work. There's
13 been contract language has been misinterpreted and
14 work not done right and everything. And I
15 mentioned this one group and you told me that a
16 particular person that we -- or group had fired
17 somebody.

18 MR. WUELLNER: Uh-huh.

19 MR. CIRIELLO: Because I -- I wanted -- so in
20 other words, what I'm looking at is this third one
21 from the bottom, the LPA Group, Passero, and
22 Prosser Hallock, when the time comes, rather than
23 just rubber stamp and extend their contract for
24 another time period, I'd like to see it go out for
25 resume or bid or something to see if there's

1 something better out there.

2 MR. WUELLNER: Okay. In -- understanding a
3 little bit better, we would -- we are obligated
4 under Florida Statutes to go out and do a
5 full-blown consultant reselect on or about October
6 of 2013. You have existing contracts right now
7 that extend to that date, to 10/13, to October '13.

8 About six months in advance to that, anyway,
9 in order to comply with Florida Statutes, we will
10 be bringing that topic up. We would -- with your
11 direction, we'll begin the process of selecting
12 consultants to take effect October of 2013.

13 MR. CIRIELLO: In other words, October 20th on
14 '13 is the last day their contract is in effect.

15 MR. WUELLNER: That's correct.

16 MR. CIRIELLO: All right. The last one down
17 here, which involves Doug, you have no timetable on
18 there at all.

19 MR. WUELLNER: Correct.

20 MR. CIRIELLO: What kind of a contract's he
21 got?

22 MR. WUELLNER: Well, a couple of things.
23 Statutory exemption for legal services. It doesn't
24 fall under CC -- what's called Competitive
25 Consultants Negotiation Act under Florida Statutes.

1 We can simply select professional services such as
2 legal services, accounting services, audit
3 services. I believe there's even an exception for
4 advertising services. You can just select.

5 Doug is on a month-to-month contract
6 arrangement with us, which allows this board to any
7 time it wishes notify Doug that 30 days later his
8 contract is terminated. So you may bring it up and
9 pending a favorable vote, you can terminate Doug
10 any time you wish of his services. Keep in mind we
11 would then have to bring -- reselect someone or
12 bring someone in to fulfill that ob -- you know,
13 the legal services obligation in the future.

14 MR. CIRIELLO: You mentioned the statute that
15 it doesn't go out for bid. When did that come in?
16 Because I can recall --

17 MR. WUELLNER: It's been -- now, from a
18 process -- now I'm talking about the statutory
19 requirement to go through a process. And that's in
20 place for our engineering consultants as an
21 example. We have to do certain things under
22 statute to stay in compliance.

23 Our policy mirrors the Florida Statute
24 requirements. So our policy looks very similar to
25 exactly what is required from the state to stay

1 compliant and legal.

2 We have in the past when we selected legal
3 services, whenever they wished to do that, and
4 we've had a couple of opportunities in the last 15
5 years where we've done this, you can mirror that
6 process. That's your decision.

7 You can go out and say, look, we would like to
8 select new legal counsel or new audit services or
9 whatever the process and say, hey, we're going to
10 go out and see who's interested in providing those
11 services, select -- have them submit
12 qualifications, go through a process where they
13 come in and talk to you as a -- as a board, and you
14 ultimately select a new firm to do that work.
15 You -- you have that right to do that. But it's
16 not a statutory requirement.

17 So the -- where I'm going is, the arrangement
18 we have with Doug, the arrangement we have with our
19 auditors, our accountants, you can terminate
20 whenever you wish. If you are unhappy with Doug's
21 services as a board, you can say, look, we're --
22 we're going to provide Doug notice and we're going
23 to go hire somebody else. That -- that is your
24 prerogative with 30 days' notice to Doug.

25 MR. CIRIELLO: I just --

1 MR. WUELLNER: Now keep in mind the contract
2 also allows Doug to tell you he's moving on and no
3 longer wishes to provide those services and at
4 which point you would have to go select someone.

5 MR. CIRIELLO: I -- I was just trying to
6 remember back. When I was on the board before, I
7 remember that you gave everybody resumes from four
8 or five different --

9 MR. WUELLNER: Yes, we did.

10 MR. CIRIELLO: -- attorneys for us to take
11 home and read and you gave us a sheet to evaluate
12 and grade everybody --

13 MR. WUELLNER: Right.

14 MR. CIRIELLO: -- and then come in to select
15 who we wanted. So I thought that was actually a
16 bidding process. That's what I --

17 MR. WUELLNER: No, it's not a bidding.

18 MR. CIRIELLO: That's what I was referring to
19 now, because Doug -- he just -- you know, I didn't
20 realize that he was on a month-to-month thing.
21 But --

22 MR. WUELLNER: The other thing --

23 MR. CIRIELLO: -- without a time period on
24 here, it looks like he's got a lifetime job. Just
25 like politicians, once they get elected, they never

1 get voted out.

2 MR. WUELLNER: He serves at your pleasure. So
3 if the board's unhappy or becomes unhappy at some
4 point in the future and wishes to move through the
5 process of sending Doug along, you're welcome to do
6 that. That's your privilege.

7 CHAIRMAN YOUMAN: Mr. Ciriello, are you
8 unhappy with Mr. Burnett's services?

9 MR. CIRIELLO: Somewhat.

10 CHAIRMAN YOUMAN: May I ask what they are?

11 MR. CIRIELLO: Not at this time. It's not
12 personally up for a discussion. I was just merely
13 wondering when we can bring it to the board.

14 Like I'm definitely going to want to bring
15 that consultant thing to the board and have a
16 discussion and see if I can't get bids put out to
17 see. You know, it might be that I'll say, oh, this
18 group's better, let's get them and get them and
19 find out they're worse. I mean, it -- you know, it
20 doesn't necessarily mean the decision, mine or
21 anybody else's, would be right.

22 MR. WUELLNER: Well --

23 MR. CIRIELLO: But this one on the
24 month-to-month thing, like you said, I could ask --
25 I could ask the board to put it on the agenda -- or

1 the director --

2 CHAIRMAN YOUMAN: That's correct.

3 MR. CIRIELLO: -- to bring it in and discuss
4 it, but that's not up for discussion right now.
5 But yeah, I'll make it -- I'll say that I'm a
6 little unhappy with the service we've gotten over
7 the years. And some of it's personal, and I don't
8 want to bring that up at a meeting like this. I
9 would bring it up at a, what do you call it,
10 executive board meeting -- I mean executive meeting
11 where the public isn't involved because some of it
12 is personal on why I'm unhappy.

13 And if it would -- say like if his contract
14 was up in three or four months, I wouldn't want
15 that on the agenda to bring it up to discuss. If I
16 can talk the board into putting it out for bid to
17 see if there's anything better out there. Might
18 not be. I don't know. But since it's a
19 month-to-month thing, I'm going to have to think
20 about this for a little bit to see if I'm going to
21 stick my neck out and ask the board to do that.

22 CHAIRMAN YOUMAN: All right. Let's move on
23 with the next item.

24 MR. WUELLNER: I do want to make sure he's
25 clear -- you're clear on the fact that we

1 absolutely will have to do that reselection process
2 when it comes down to our engineering consultants.
3 Those are not only firm ending contract times, but
4 it is required under Florida Statute that we
5 periodically go out and do that selection. So I
6 just want to make sure you're clear on the --

7 MR. CIRIELLO: Well, was all these ones like
8 in 12, the elevator inspections, I wasn't on the
9 board --

10 MR. WUELLNER: No. It --

11 MR. CIRIELLO: Was that brought before the
12 board, they made a decision to do that?

13 MR. WUELLNER: No.

14 MR. CIRIELLO: And all of these ones on '06,
15 '08 and '05 --

16 MR. WUELLNER: No.

17 MR. CIRIELLO: -- were those all brought to
18 the board for the board to say go ahead with it
19 or --

20 MR. WUELLNER: No, none of those would be
21 because they're -- for the most part, they're
22 purchases of products and services not professional
23 services.

24 MR. CIRIELLO: Oh then you're saying only the
25 ones in red are the ones that you would bring to

1 the board --

2 MR. WUELLNER: No, I'm not even saying that.

3 MR. CIRIELLO: Well, which ones will you come
4 to the board that's mandated by the board to make a
5 decision? So I can check them.

6 MR. WUELLNER: For a combination of reasons,
7 the only two -- the only one that's actually going
8 to come to you any time at this point is the
9 engineering agreement, unless you bring up the
10 legal services or audit services or want to make a
11 change in some way in any of those other
12 professional classifications.

13 Items like Ancient City Cleaning, Elger
14 Holland's navigational aid maintenance, he does the
15 TVOR, VOR, there really aren't any other people out
16 there doing that kind of work. All these others
17 are extremely minor contracts in terms of valuing
18 them. Elger Holland's a what, \$12,000, \$15,000 a
19 year kind of contract.

20 MR. CIRIELLO: Well, I'm just mainly concerned
21 with the ones that --

22 MR. WUELLNER: Uh-huh.

23 MR. CIRIELLO: -- by statute that we have to
24 evaluate and bid.

25 MR. WUELLNER: The only ones you have to by

1 statute go through the selection process are your
2 engineering consultants. The Davis, Monk, which is
3 the green one about halfway down, and then the
4 engineering one which was your third one up are the
5 only -- and Doug are the only professional service
6 contracts on here at all. Of that, only the
7 engineers are required to be reselected and go
8 through that process. All the rest of them are
9 just simply service kind of contracts.

10 MR. CIRIELLO: Well, then there's really only
11 two on here that I have some concern with and I
12 might like to see some changes.

13 MR. WUELLNER: But -- and as I said, you can
14 bring that up any time --

15 MR. CIRIELLO: I understand I can bring it up.
16 But bringing it up and getting anything done is two
17 different matters as you can already see.

18 MR. WUELLNER: Always is. Always is.

19 CHAIRMAN YOUMAN: All right. Mr. Cox,
20 business plan development?

21 MR. COX: No report on the business plan. We
22 haven't had a meeting since last -- our last
23 meeting. And no comment.

24 CHAIRMAN YOUMAN: Is the business plan --

25 MR. WUELLNER: Waiting on me still.

1 CHAIRMAN YOUMAN: Huh?

2 MR. WUELLNER: Waiting on me.

3 CHAIRMAN YOUMAN: Okay. I won't push the
4 issue at this time. Mr. Werter, EDC.

5 MR. WERTER: Yes. We had our quarterly
6 breakfast April 5th. It was very interesting. We
7 had Lori Killinger from Lewis, Longman & Walker
8 who's the legislative lobbyist-type person that
9 goes -- who she -- she's actually in Tallahassee,
10 right? Yeah, she's in Tallahassee, who gave us a
11 brief of what's going on and what legislature's
12 looking at at seek -- seeking to cut waste and
13 divert more funds towards education, which was good
14 to hear.

15 Governor Scott's goal to put another 148,000
16 more jobs on the books next year or -- you know,
17 within the next year. Reducing regulations, trying
18 to streamline regulations and, you know, reduce
19 costs by unifying business and things of that
20 nature.

21 On a side note, before -- I had it further
22 down on the list that just prior to that, the week
23 prior to that, I saw in a waiting room a
24 Fortune 500 magazine with Rick Scott on the cover
25 and it was a very interesting article. So if you

1 can Google Fortune 500 interview with Governor
2 Scott and read it.

3 He came in -- he came into office thinking he
4 was going to run it like you would run a business
5 and -- and is discovering the legislative side and
6 the political side of it. But he's making his way.
7 So I mean, his decision with AMTRAK by rejecting
8 federal funds I thought -- even though it affected
9 us in a manner of speaking, I thought it was the
10 right decision because God knows how much we would
11 have been saddled with overages, you know, so...

12 I like the ideas. And that was what Lori was
13 talking about. And then of course we had state
14 Senator Thrasher was there talking about insurance
15 reform. I'm sure that Mr. Burnett loved to hear
16 about that. You guys aren't much into PI work
17 anyway, are you?

18 MR. BURNETT: No.

19 MR. WERTER: Yeah, so. And pushing the big
20 thing, pushing for port development. And
21 advertising, national advertising, getting the
22 trade back into Florida. Not just -- again like
23 we've been talking about. Not just tourism, but
24 business, canvassing and advertising for business
25 to come to Florida.

1 You know, we have the manpower. We have the
2 education, things like that. So he was speaking a
3 little bit about that. Then of course they're all
4 giving -- they're all talking about Bill Proctor
5 who is retiring from the Senate or not running
6 again.

7 MR. WUELLNER: The House.

8 MR. WERTER: However you want to put it. From
9 the House, I'm sorry. And giving him great kudos.
10 And talking about we're improving on our education
11 level, we're coming up for that. We're still below
12 the -- the average, but we are improving.
13 St. Johns, though, is one of the top-rated
14 educational institutions in the state as well as
15 being the healthiest, that was on CNN, the
16 healthiest county in Florida. You know, so we are
17 getting some notes there. Though economically
18 speaking, we're still below the national average as
19 far as growth, but we are -- percentage-wise from
20 year to year, we're still -- we're moving up.
21 We're improving.

22 The big focus point, they nicknamed it STEM.
23 What is it? Science, technology, engineering and
24 math. There are two bills in the house right now
25 to help promote that in the state. And I guess in

1 general, that's what our country needs, is more
2 along the STEM period to make us more competitive
3 with the other countries, China, India, things like
4 that.

5 They talked about business -- businesses
6 starting to come back to the United States not so
7 much for the education part, I heard this recently
8 on CNN, but because of our energy -- improving on
9 our energy costs. Our costs on energy is cheaper
10 than in China or -- or India. So that's what's
11 attracting businesses to start to come back. But
12 still we have to work on, you know, the production
13 side of it, also, the -- the -- having the educated
14 people to do the production.

15 And let's see. Market rate tuition. I think
16 that's all I have right now. You can only make so
17 many notes on this little thing. I do have this
18 pamphlet which has briefings on, you know, the
19 backgrounds of each -- of each speaker, which was
20 interesting. It was a very nice meeting. The
21 bacon was excellent, wouldn't you agree?

22 CHAIRMAN YOUMAN: Superb.

23 MR. WERTER: Yeah. Okay. And that's pretty
24 much it.

25 CHAIRMAN YOUMAN: That was my input for the

1 whole meeting.

2 MR. WERTER: Yeah.

3 Now, there is something that's collateral with
4 this that was on the agenda, then taken off the
5 agenda, and that's the Horizon St. Johns, which is
6 not an open meeting organization. It's not subject
7 to open meetings. And there's confusion as how
8 that role plays with us.

9 We do not have an official representative
10 there. It's not on the books. And there was some
11 confusion at the last meeting of whether Kelly was
12 going to go or I was going to go. I wanted to go,
13 but I didn't because we were worried about Sunshine
14 things, since it wasn't an open -- you know, an
15 open forum.

16 And at this time I would like to either have
17 it put on the agenda or if I can make a motion
18 maybe to -- well, just to put on the agenda for
19 discussion because I don't think there'll be
20 another meeting until what, June?

21 MR. WUELLNER: At least, yeah.

22 MR. WERTER: Yeah. That either another
23 position is created or retitle my position as
24 commerce representative or -- or economic
25 development representative, because I am not

1 overworked on just EDC and I would love to stay
2 involved with the Horizon St. Johns.

3 It's a neat organization. It's inter -- it
4 makes a lot of sense in that it's intermingled with
5 the EDC. The EDC is an active participant just as
6 we are. So either consolidation or another rep, I
7 think that would be in order. Should I make a
8 motion to do something with it? I can do that now.

9 CHAIRMAN YOUMAN: Well, it should have --

10 MR. WERTER: I think it should have been on
11 the agenda for --

12 CHAIRMAN YOUMAN: Yeah, it should have been
13 put on the agenda and it should have been mentioned
14 to be put on the agenda at the beginning of the
15 meeting.

16 MR. WUELLNER: He did. And we put it under
17 his item to bring up. That's normally how items
18 get placed on the agenda. If there's consensus to
19 put on it the agenda, there's no harm in doing it
20 in May, at your May meeting. There's no activity
21 on this until June.

22 CHAIRMAN YOUMAN: That's what I was -- that's
23 what I'm saying. It should go on next meeting
24 agenda, should it now?

25 MR. WUELLNER: If you wish to have it as an

1 agenda item, yes, we will put it on there for May.
2 That, you can have, your discussion about whether
3 you want it on the agenda.

4 MS. BARRERA: Ed, would it -- would it be
5 beneficial to explain to the group what it is so
6 they'll know what we're talking about putting on
7 the agenda?

8 Because I think that the -- the context of the
9 group may -- may -- there may be different
10 expectations as to what the group really is and the
11 informality of it and the lack of organization
12 behind it as far as Airport Authority
13 representation is concerned.

14 MR. WUELLNER: It -- it is extremely loosely
15 organized. The individual who sort of started
16 the -- the effort was at the time I believe
17 chairman, he may not have been chairman, but he was
18 on the Industrial Development Authority. Jim could
19 probably --

20 MR. ZIMMERMAN: He was chair.

21 MR. WUELLNER: He was chair. Thank you.
22 Thought there was a need, a community need to pull
23 together the economic development, tourism, and
24 airport kinds of resources together and -- and meet
25 occasionally to talk about economic development

1 initiatives in the county and what can be done
2 collaboratively among these groups to make sure
3 that a high level of cooperation is achieved.

4 We -- we have representatives from the
5 county's economic development department.
6 Occasional attendance by a county commissioner.
7 Periodically -- we have the county administrator
8 periodically show up. On the airport side, I mean,
9 historically Kelly has gone. The -- the group has
10 only been meeting approximately a year. It's maybe
11 14 months, 13, 14 months.

12 It became sort of an offshoot of last year's
13 planning for the TPC Governor's reception. It's
14 the same group that kind of came together to make
15 that happen last year, continued to meet after TPC,
16 and this just kind of evolved into it.

17 Another group that occasionally comes is the
18 city. We'll have the city manager will show up
19 periodically to it. Matt Rapp from PGA Tour
20 will -- will show up more often than not. I think
21 he's only missed one meeting in over a year.

22 The airport, Kelly shows up. I show up more
23 often than not. Oh, our Economic Development
24 Council executive director and the vice president
25 for -- of the Chamber shows up and the Chamber

1 president. We'll have occasional attendance by
2 Glenn Hastings of Tourist Development Council, and
3 Richard Goldman of VCB will show up. I may have
4 those reversed. I never get it right.

5 But anyway, we've spent about a year as a
6 group educating one another as to what it is we do
7 as entities and busting down kind of the parochial
8 walls that all of these little agencies have in an
9 effort to have kind of honest communication about
10 how to collaboratively move economic development
11 forward in the county.

12 And that's -- it's very informal. We just in
13 fact at the meeting before last at the suggestion
14 of somebody came up with a name to stop calling
15 ourselves the group. So they -- they've kind of
16 picked up Horizon St. Johns.

17 It is not -- there's nobody in charge per se.
18 There's nobody calling the shots. Nobody's --
19 there's no charter, no bylaws, no nothing. It's
20 just a group that everybody hosts kind of once a
21 month and we -- we pull out whatever needs to be
22 done to get projects moving forward.

23 MS. BARRERA: And I would also say it's more
24 of a think tank --

25 MR. WUELLNER: That's probably a good --

1 MS. BARRERA: -- a collaborative think tank
2 than it is commerce.

3 MR. WUELLNER: Yeah.

4 MS. BARRERA: It's more of a collaborative
5 think tank.

6 MR. WUELLNER: The group itself has no
7 authority to do anything.

8 CHAIRMAN YOUMAN: Mr. Werter?

9 MR. WERTER: No, but they are taking a step
10 forward. Like the new project now, for instance,
11 is getting a package together to go to Mr. Kahn.
12 What Mr. Kahn's first name again?

13 CHAIRMAN YOUMAN: Shahid.

14 MR. WERTER: Shahid Kahn, yeah, to entice him
15 to bring more of his business down here.

16 MR. WUELLNER: I'm thinking of the tiger in
17 Winnie the Pooh.

18 MR. WERTER: In other words, bring our --
19 bring our resources to him and say here's what we
20 have to offer you. As you -- you like to -- to
21 say, it's not what can Mr. Kahn do for us, it's
22 what we can do for -- to -- Mr. Kahn in order to
23 lure him down here and in turn he's doing something
24 for us, you know. And that's I think a main focal
25 point of this group.

1 Well, right now this is after the Governor's
2 get-together. That's the new project, to get a
3 package together. Every party in this group, and
4 think tank is probably the best accurate word, to
5 put together a presentation to Mr. Kahn at a meet
6 and greet or something like that and then let him
7 turn it over to his -- his minions to say, hey,
8 let's come down and open up something at St.
9 Augustine Airport, you know, or something to that
10 effect. There's a land project there. Maybe we
11 can -- need some property for this project. He's
12 got his fingers out all over the place.

13 So that's what we're looking at there. So,
14 it's a -- if -- if it holds and solidifies more at
15 the lead of Jim Browning, who is the chairman --
16 how would you say chairman --

17 MR. WUELLNER: Moderator.

18 MR. WERTER: Yeah, moderator, it could grow
19 into a more definitive organization and more
20 assertive organization.

21 CHAIRMAN YOUMAN: From what I'm hearing,
22 there's a mixture of those that are under Sunshine
23 and those that are not under Sunshine that can come
24 to this meeting; is that correct?

25 MR. WERTER: Yeah.

1 MR. WUELLNER: Well, none -- in that --

2 CHAIRMAN YOUMAN: Now, how -- how --

3 MR. WUELLNER: None of them are required --
4 are under Sunshine Law because none -- no more than
5 one elected official from any group is in
6 attendance and they're not -- there's no
7 expectation of voting on anything. It's a
8 discussion.

9 MR. WERTER: However, it's not an open
10 meeting, either.

11 MR. WUELLNER: It doesn't -- it's not required
12 to be.

13 MR. WERTER: So anyone can go -- the whole
14 board can go to this meeting if we so desire.

15 MR. WUELLNER: I think that's where you run
16 amuck.

17 MR. BURNETT: Yeah.

18 MR. WERTER: Yeah.

19 MR. WUELLNER: The fact that only no more than
20 one of any one board ever shows up, and even that's
21 sporadic. And there's never discussion about
22 action proposed or -- or anything else related to
23 the individual boards.

24 MS. BARRERA: If I could speak. I think
25 there's some confusion about it.

1 It is more of a think tank. It's more of an
2 opportunity for people to come and think, not --
3 not action that is taken on behalf of any group to
4 vote on or anything like that. And I think that's
5 why it's been not something that's been reported on
6 because you -- you don't make reports on a think
7 tank.

8 It's -- it's ideas. It's discussions.
9 Individual groups may collaborate. But it's not
10 the Horizons group is putting this on. It's not
11 anything like that. And so that's why I asked Ed
12 to speak to it because I think there's some
13 confusion over what the group is.

14 MR. WERTER: Well, if it's --

15 CHAIRMAN YOUMAN: If we're going to elect
16 someone to be our liaison so to speak, shouldn't we
17 be following our policy?

18 MS. BARRERA: And the question is, is it a
19 group you would elect somebody to go to? That
20 would be my question to you. Is it a group that
21 you would want somebody to come back and report to
22 you on the think tank process?

23 MR. WUELLNER: And my caution would be,
24 regardless of who represents us there, is that this
25 forum is entirely different. And -- and I don't --

1 I mean, as a staff person, I wouldn't support it
2 being reported on in a meeting fashion because it's
3 not that -- it's not that kind of group and I think
4 it could be detrimental reported publicly.

5 CHAIRMAN YOUMAN: Then it's not up to this
6 board to select someone to go. It's -- it's up to
7 the individual person who goes out and participates
8 in the meeting as to their own individual choice,
9 is what I'm hearing.

10 MR. WERTER: We just have to exercise caution
11 on what we say at the meeting pursuant to the
12 Sunshine Law.

13 CHAIRMAN YOUMAN: Correct. If two -- two
14 members of the board elect to go to the meeting,
15 you'd have to watch how you discuss --

16 MR. WERTER: It much like EDC -- it's much
17 like the EDC meeting. Anybody on the board is
18 welcome to to go to that meeting. I mean, you go
19 and I go at the same time.

20 CHAIRMAN YOUMAN: But there's a big
21 difference. You're -- you're the representative
22 liaison for the board and you talk for the board at
23 the EDC.

24 MR. WERTER: Yeah.

25 CHAIRMAN YOUMAN: Now at the Horizon meeting,

1 the way I understand --

2 MR. WERTER: We can answer questions.

3 CHAIRMAN YOUMAN: -- you can answer questions
4 as individuals, but you can't give the opinion as
5 members of the board. You're going to have to
6 really be careful how you discuss if there's more
7 than one board member there.

8 MR. WERTER: Well, I know that.

9 MR. WUELLNER: Well, I -- I don't know that --

10 CHAIRMAN YOUMAN: Why is it up to this board
11 to select someone? It's -- it's an individual
12 choice.

13 MR. WUELLNER: I --

14 MR. WERTER: You see, it was brought up to me
15 that I -- that --

16 MR. WUELLNER: I'm not terribly comfortable
17 with multiple attendees.

18 MR. WERTER: Let me put it this way. Not more
19 than one person should attend because there was
20 questions about the Sunshine Law. But with this
21 clarification here, we are -- we can attend, if so
22 desired, we just can't discuss business.

23 MR. WUELLNER: I would defer to Doug. I'm
24 not -- I've got to tell you I'm not comfortable
25 with multiple member attendance.

1 MR. BURNETT: I mean, here's what generally
2 happens. At all of these different organizations
3 that any one of you may be the liaison for, you as
4 the liaison is the person that's going to be doing
5 any speaking that goes on there. The rest of you
6 may wind up attending, but you can't be the one who
7 does any speaking there because then we get a
8 Sunshine Law violation. The liaison's the one that
9 is part of the committee or member that does the
10 talking.

11 With this Horizons group or with any other
12 group, if there's two or more of you there in
13 attendance and you have a conversation about
14 anything that may come before the Authority, then
15 it's a violation of the Sunshine Law.

16 So I don't think you can -- I don't think
17 anybody's suggesting, but I don't think you can go
18 away from this with the impression of, okay, well
19 since this isn't something that relates to the
20 airport necessarily and it's not something that the
21 Airport Authority is going to officially recognize
22 and make someone the liaison, you know, a couple of
23 us can show up and all make comments because it's a
24 think tank.

25 Well, I don't think so because -- and the

1 caution I would have to you is, you never know what
2 may go on that may come back to the Authority
3 especially when you're in an economic development
4 type of environment.

5 So, I guess perhaps your -- your comment is
6 you want to be the official person that's
7 recognized as the one going so that you're the one
8 who everybody recognizes as the one who gets to
9 talk if there's discussion points out. I don't
10 know. But otherwise, I think all of you --

11 MR. WERTER: Well, we can just sit back and
12 let -- or we can sit back and let Ed do all the
13 talking.

14 CHAIRMAN YOUMAN: Mr. Cox?

15 MR. COX: I was just going to suggest, and it
16 goes along with Doug's suggestion, why don't we by
17 consensus informally appoint Mr. Werter as the
18 liaison or whatever position you want to call it
19 and if he can't go or doesn't want to go a
20 particular week, he could e-mail Ed or say it and
21 could put out an e-mail and whoever else wants to
22 go, could go.

23 MS. BARRERA: I could speak to that.

24 CHAIRMAN YOUMAN: He's a liaison whether he's
25 official or unofficial, whether it's consensus or

1 voted, he'd have to be in a position to report to
2 the board of what's happening in the meeting which
3 is only a planning group, which is --

4 MR. COX: Why would he have to report to the
5 board?

6 CHAIRMAN YOUMAN: Because he's a member --
7 he's representing the board.

8 MS. BARRERA: Could I speak to that?

9 CHAIRMAN YOUMAN: I can -- I mean, under those
10 circumstances, I could go to the meeting and if I
11 wanted to comment, I can comment. I know it's --
12 it's -- it's a matter of Sunshine, but I'm not
13 representing the board. I'm an individual that's
14 on the board that goes.

15 MR. COX: Well, let me -- I'll say instead of
16 appointing, why don't we agree by consensus that
17 Jim could go as opposed to anybody else. Not
18 appoint him as an official representative. And
19 that way, you know --

20 CHAIRMAN YOUMAN: Ms. Barrera?

21 MS. BARRERA: And could I speak to that? I'm
22 already the person that goes to that. And so I
23 think that -- I'm the one who gets the e-mails and
24 I'm the one who was invited to attend, so I think
25 that we already have that person. And I think that

1 the way to do it would be is if I'm not able to
2 attend, to ask Jim to go in my place.

3 MR. WERTER: I think Jim had -- but it's not,
4 you know, public time, but Jim had a comment. If
5 we could fit him in somewhere.

6 MR. BURNETT: Well, and -- the only added
7 thing I was going to say really quickly, and Ed and
8 I had a little satellite conversation was I said,
9 and so for all of you. SAAPA, for example, we
10 don't have a liaison to SAAPA.

11 I mean, y'all work that -- obviously all of
12 you have an interest in SAAPA, of knowing what's
13 going on on the airport and the like with SAAPA.
14 Any one of you may attend that from time to time,
15 but it's not something that there's some official
16 position or the like that's taken by the Authority.
17 So I don't know, you know, whether this is
18 distinguishable or similar. I just don't know.

19 MR. WERTER: Well, actually it's
20 distinguishable from the fact of the matter is that
21 we have a SAAPA representative that comes here and
22 reports, then he goes back to the -- to SAAPA and
23 reports to them. So that he's doing the two-way
24 communications for us and it's not one of us doing
25 it.

1 MR. WUELLNER: No. I -- I -- wouldn't
2 describe it that way, but -- you know, we don't --
3 SAAPA's business agenda is not the Airport
4 Authority's business agenda.

5 MR. WERTER: No.

6 MR. WUELLNER: So the entities are entirely
7 dissimilar other than the fact they exist on the
8 airport.

9 I mean, it's not a -- you know, it's not an
10 organization where we participate -- are required
11 or do participate on a board level with SAAPA. We
12 neither are invited to do that nor do I believe we
13 wish to be on a board level with -- with SAAPA.
14 We're simply attending a general membership meeting
15 and that's it.

16 The -- the distinction here is you've got a
17 group that by just kind of virtue of what it is has
18 significant other governmental agency
19 participation. And by that, I mean other multiple
20 entities in attendance.

21 We've been extremely careful to make sure that
22 we don't get into Sunshine Law violations or
23 issues, and each group attending has made sure that
24 multiple members don't attend the meeting, to make
25 sure that that all stays above board and the like.

1 You know, Kelly's done it since the beginning.
2 Does a great job. At the end of the day, it's this
3 board's decision, you know, who from a board level
4 makes it. I -- you know, this is not a concern I
5 have on a staff level. You know, it -- it's really
6 we have more than one person interested in
7 attending, is essentially what the story is right
8 now. I don't believe it needs to be an official
9 liaison kind of mentality. It's not that kind of
10 group.

11 CHAIRMAN YOUMAN: Mr. Zimmerman?

12 MR. ZIMMERMAN: I'll just say that --

13 CHAIRMAN YOUMAN: Would you come up and
14 identify yourself?

15 MR. ZIMMERMAN: Yes. I'm Jim Zimmerman, a
16 member of the IDA.

17 One of the things that I think is probably
18 important, has been covered by a couple of you, is
19 that at the IDA, the word "Horizon" doesn't even
20 come up. It's just not -- because there's no
21 report to be made because what goes on at Horizon
22 doesn't mean anything to us. It's just a bunch of
23 folks getting together for lunch or whatever --
24 whatever you do, and as you -- as several of you
25 say kick around ideas.

1 I also think one of the biggest things it is,
2 I got from it is -- and I think Ed focused on it,
3 is this relationship thing. And the relationship
4 thing grew from the whole idea of the TPC. Now
5 it's just broader.

6 But it's still informal. No report is made to
7 us. Who's our -- Peter Apol is our -- is our guy
8 who goes. He doesn't make a report. I think
9 that's important for the -- regarding the Sunshine.

10 CHAIRMAN YOUMAN: Ms. Barrera?

11 MS. BARRERA: Yes.

12 CHAIRMAN YOUMAN: I -- I hadn't heard about
13 Sunshine -- Horizon till last week after the IDA
14 meeting being -- for the TPC. I didn't even know
15 it existed, personally.

16 MR. WERTER: I didn't know it existed --

17 MS. BARRERA: It's not an official group.

18 MR. WERTER: -- until a couple of months.

19 CHAIRMAN YOUMAN: But you just mentioned
20 something I didn't know, either, that you have been
21 representing as a --

22 MS. BARRERA: As an invitee.

23 CHAIRMAN YOUMAN: As an invitee.

24 MS. BARRERA: I -- I was invited to become a
25 part of the group and I receive the monthly e-mails

1 as an invitee to participate, yes.

2 CHAIRMAN YOUMAN: And you wish to replace
3 Kelly. Is that the idea?

4 MR. WERTER: Well, if we -- I mean, I'll be an
5 alternate. I -- I'm interested in it. I like it.
6 I -- I'd love to be involved. It's a very -- I
7 think it's going to be an aggressive commerce type
8 of organization. And it's interesting.

9 We should have known about this group a year
10 ago. And it looks like it's becoming like -- like
11 a hurricane, it's developing. It's -- it's to --
12 not that it's a hurricane of course, but it's
13 becoming organized, a little more organized. Maybe
14 eventually they'll get a charter going. I don't
15 know.

16 Jim Browning seems to be heading it right now
17 and he seems to be trying to organize it a little
18 bit better. We're trying to put -- or the group is
19 trying to put together a presentation for -- for
20 Kahn and things like that. So it may become a very
21 viable agency, you know, private agency thereafter.
22 But multi government. You know, St. Augustine was
23 there, we were there. God, a couple of others.
24 The EDC.

25 And the reason I was thinking that maybe I

1 would be in there is because now we're talking
2 about the EDC and, okay, EDC's here, I'm over here.
3 They're involved. There's an intermingling of
4 organizations. So like I said, I'm not work
5 stressed with EDC. So --

6 CHAIRMAN YOUMAN: May I suggest then, since
7 you mentioned that you wouldn't mind being a
8 backup, leave it as the status is, Kelly
9 representing the board and you be the backup and
10 participate in the meetings as the backup like I do
11 with you and EDC? And if the board approves of
12 that by consensus or vote, whichever the case may
13 be, would that be agreeable to you?

14 MR. WERTER: Sure. That's fine.

15 CHAIRMAN YOUMAN: By consensus, may we -- or
16 do you want to -- do y'all want to make a motion on
17 this or just have consensus?

18 MR. WUELLNER: I think it's just status quo
19 right now.

20 CHAIRMAN YOUMAN: Okay.

21 MR. WERTER: Yeah.

22 CHAIRMAN YOUMAN: Then consensus status quo.
23 Kelly Barrera represents the board at the
24 Horizon -- Horizon meeting and Jim is Kelly's
25 backup.

1 MR. WUELLNER: Well, I think the state --
2 maybe -- maybe we're overstating what it is because
3 all she's doing is attending on behalf. It's not
4 representing anything.

5 CHAIRMAN YOUMAN: Correct.

6 MR. WUELLNER: That's what I want to keep
7 distancing the organization. What makes this work
8 or allows it to work is the lack of formality --

9 CHAIRMAN YOUMAN: Right.

10 MR. WUELLNER: -- and the need to make it
11 organized.

12 CHAIRMAN YOUMAN: Just keep it that way and
13 then bebop into the meetings as you please and if
14 Kelly doesn't show up or she needs you, you -- make
15 sure you be Kelly. And that's up to you all.

16 MS. BARRERA: I would be very careful about
17 trying to make it too formal.

18 CHAIRMAN YOUMAN: Okay. Can we move on now?
19 Ms. Barrera, Aerospace Academy?

20 MS. BARRERA: As stated a couple of times, we
21 have the Family Fun Day this Saturday, and they're
22 very much busy and gearing up for that. Very much
23 appreciative of SAAPA's work and effort in that
24 regard.

25 And they have I think 107 kids already signed

1 up without their families so they're going back
2 through and verifying who's going to be able to
3 attend. And another note is that this year coming
4 up school year looks to be the biggest for the
5 Aerospace Academy in total. They're looking at
6 having an Aerospace Academy of 224 kids.

7 CHAIRMAN YOUMAN: How many?

8 MS. BARRERA: 224.

9 CHAIRMAN YOUMAN: Wow.

10 MS. BARRERA: That's not the incoming, that's
11 in to -- total. But it's very exciting.

12 CHAIRMAN YOUMAN: My turn?

13 MS. BARRERA: The only other thing I'd mention
14 is that three of us attended the commercial real
15 estate breakfast in downtown and I thought that was
16 very well attended.

17 And both Carl, Jim, and I attended. And I was
18 able to meet with Gray and he spoke and also got a
19 lot of great information about the economic trends
20 as far as real estate and industrial development
21 and those type of things, which I thought was very
22 timely given our last board meeting on looking at
23 that property. That's it.

24 CHAIRMAN YOUMAN: And that was the -- okay.
25 My turn. That was the First Coast Economic Outlook

1 Conference and Expo at the Prime Osborn.

2 And just want to mention that the EDC did have
3 a booth there and they were very happy that there
4 were representatives from the airport that were
5 there because it shows the unity that's occurring
6 in the county for job growth and businesses most
7 important to produce that job growth.

8 MR. WUELLNER: I wanted to point out, too, not
9 only were we invited to attend by EDC, we ended up
10 declining that, we actually split the table that
11 y'all shared there with the Industrial Development
12 Authority. So it's kind of illustrative of some of
13 the walls that have been knocked down in the last
14 year.

15 CHAIRMAN YOUMAN: And it was mentioned in the
16 IDA meeting just -- just as matter of reference to
17 what you just said, one of the commissioners was
18 there, the Chamber was there, and the cooperation
19 between commissioners and the Chamber is unheard of
20 what's occurring right now.

21 MR. WUELLNER: It is.

22 CHAIRMAN YOUMAN: Flagler Line Forum II at
23 Daytona Beach on March the 20th, that was on the
24 multimodal idea of AMTRAK stopping here. They
25 discussed the liability issue that was passed by

1 Florida. So that hurdle has been overcome. They
2 discussed a number of growth items with the
3 commuter rail and how it could be applied to
4 AMTRAK.

5 One thing I keep bringing up about commuter
6 rail, which people don't like me to bring up, is
7 that in the fifth year of operation, any
8 operational losses revert back to the community
9 from the state. People don't really realize that
10 at times, that that's going to occur.

11 And there's only one commuter rail that makes
12 any money in the United States and that's the Long
13 Island Rail Road. Other than that, the governments
14 of the areas of some sort and form subsidize the
15 operations of commuter service.

16 EDC quarterly breakfast, which is at the
17 River House, I attended with Jim and ate bacon and
18 kept quiet and just shook hands.

19 TPO meeting, which was my responsibility
20 finally, in Jacksonville -- I'm also on the finance
21 committee and the finance committee had their
22 meeting and then there was a TPO meeting. And I'm
23 very happy to say that the multimodal study has
24 been approved by the TPO. They're -- they're just
25 sorting things out to get the financing for it.

1 But Denise told me that it's going to happen.

2 So that's a very positive factor for the
3 community and St. Johns County and St. Augustine,
4 that an outside party will take a look at this
5 multimodal issue and give us their recommendations
6 whether or not we should proceed or stop working
7 towards having AMTRAK here as versus anywhere else.

8 There were a couple of proposals from
9 St. Augustine to present projects to the technical
10 committee for the 450th. They passed -- the audit
11 passed. The federal government review for the TPO
12 was outstanding. There was heavy emphasis on
13 this -- this TPO cooperating and that there's no
14 so-called bull in a china shop, as people like to
15 think Duval County is. It has not -- it's not been
16 working that way. And a draft of the unified
17 planning program was presented and will be voted on
18 to the next meeting.

19 One other item I'd like to ask to bring up,
20 future meeting frequency and schedule. The items
21 have been reduced -- the important items have been
22 reduced somewhat where I asked Ed what he thought
23 about looking at during the summer not having a
24 couple of meetings. Like have next month's May.
25 Not have June. July -- have July and take a look

1 at it again and not have August. And then proceed
2 with the normal meetings after that. Would that --
3 would the board consider that suggestion? Any
4 discussion? Mr. Cox?

5 MR. COX: I would agree with that, absolutely.

6 CHAIRMAN YOUMAN: Ms. Barrera?

7 MS. BARRERA: I think that the summer months
8 we should lighten -- usually we do and I think we
9 should continued to lighten the meetings.

10 CHAIRMAN YOUMAN: Mr. Ciriello?

11 MR. CIRIELLO: When I was on the board the
12 first time, I don't remember one time that there
13 wasn't any business that we canceled any meetings.
14 This time we've already -- we've only been on the
15 board a couple of months and we've already canceled
16 one meeting because there wasn't enough business to
17 talk about.

18 And I don't know. I'd come here for a meeting
19 if it lasted five minutes only because that's what
20 I was elected to do. So I'm not in favor of
21 canceling any meetings for any reason, whether it's
22 too hot, too cold, no matter what. So, no, I'm --
23 I'm not for that.

24 CHAIRMAN YOUMAN: Mr. Werter?

25 MR. WERTER: I have no opinion on it.

1 CHAIRMAN YOUMAN: Should I put this up as a
2 motion or just as a board consensus?

3 MR. BURNETT: It sounds to me like you did not
4 have consensus, so you should take a vote, I think.

5 CHAIRMAN YOUMAN: May I have a motion to have
6 the meeting in May, not have the meeting in June,
7 in July take a look at the situation and if it's
8 light enough, not have a meeting in August?

9 MR. COX: So move.

10 MS. BARRERA: I'll second that.

11 CHAIRMAN YOUMAN: May I have a vote for ayes?

12 MR. COX: Aye.

13 MS. BARRERA: Aye.

14 CHAIRMAN YOUMAN: Aye. May I have a vote for
15 nays?

16 MR. CIRIELLO: No.

17 MR. WERTER: I'm -- first time in three and a
18 half years, I'm going to abstain.

19 MR. BURNETT: You can't, unfortunately.

20 MR. WERTER: I can't?

21 MR. WUELLNER: You have to vote one way or the
22 other.

23 MR. WERTER: Pros and cons to this.

24 MR. WUELLNER: He can have a financial
25 conflict with his schedule.

1 MR. WERTER: Aye.

2 CHAIRMAN YOUMAN: Aye?

3 MR. WERTER: Yes.

4 CHAIRMAN YOUMAN: Four to one the motion
5 passes. With that, go to the next page in my
6 little guidelines.

7 MR. COX: Mr. Chair? May I just point out
8 something --

9 CHAIRMAN YOUMAN: Mr. Cox?

10 MR. COX: -- real quick? It's not like -- if
11 we have something important, we can always have a
12 meeting.

13 CHAIRMAN YOUMAN: Correct, yes.

14 MR. COX: Just so that Joe -- Joe under -- I
15 mean, Joe, may -- you know, just so that clears
16 that up.

17 CHAIRMAN YOUMAN: If an item comes up --

18 MR. COX: Right.

19 CHAIRMAN YOUMAN: -- and it should be acted
20 upon, Mr. Wuellner will contact all board members
21 and we'll have a meeting.

22 MR. COX: Right.

23 MR. WUELLNER: Absolutely.

24 CHAIRMAN YOUMAN: Announce the next regular
25 meeting the May 21st at 4 o'clock p.m. And I

1 forgot to hammer the first time, so I'll give two
2 hammers now. The meeting is open and closed.

3 (Meeting adjourned at 5:58 p.m.)

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REPORTER'S CERTIFICATE

STATE OF FLORIDA)
COUNTY OF ST. JOHNS)

I, JANET M. BEASON, RPR-CP, RMR, CRR, FPR, certify
that I was authorized to and did stenographically report
the foregoing proceedings and that the transcript is a
true record of my stenographic notes.

Dated this 30th day of April, 2012.

JANET M. BEASON, RPR-CP, RMR, CRR, FPR