

1 ST. AUGUSTINE - ST. JOHNS COUNTY AIRPORT AUTHORITY

2 Regular Meeting

3 held at 4796 U.S. 1 North

4 St. Augustine, Florida

5 on Monday, February 28, 2011

6 from 4:00 p.m. to 5:15 p.m.

7 * * * * *

8 BOARD MEMBERS PRESENT:

- 9 KELLY BARRERA, Chairman
- CARL YOUMAN
- 10 JAMES WERTER
- ROBERT COX, Secretary-Treasurer
- 11 JOSEPH CIRIELLO

12 * * * * *

13 ALSO PRESENT:

- 14 JAMES HATFIELD, Esquire, St. Johns Law Group, 509
- Anastasia Boulevard, St. Augustine, FL, 32080, Attorney
- 15 for Airport Authority.
- 16 EDWARD WUELLNER, A.A.E., Executive Director.
- 17 BRYAN COOPER, Assistant Airport Director.

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- JANET M. BEASON, RPR, RMR, CRR, FPR
- 22 St. Augustine Court Reporters
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1 PROCEEDINGS

2 CHAIRMAN BARRERA: We'd like to call the
3 meeting of the St. Johns County-St. Augustine
4 Airport Authority into session. If we could all
5 rise for the Pledge of Allegiance.

6 (Pledge of Allegiance.)

7 MEETING MINUTES & FINANCIAL REPORT ACCEPTANCE

8 CHAIRMAN BARRERA: We'd like to go ahead and
9 move on to the meeting minutes and financial report
10 acceptance. Has everybody had a chance to review
11 the meeting minutes from our last meeting on the
12 24th?

13 MR. YOUMAN: Yes.

14 CHAIRMAN BARRERA: Did anybody have any
15 additions, deletions, or corrections to the
16 minutes?

17 (None.)

18 CHAIRMAN BARRERA: Then the minutes will stand
19 as approved. Financial report acceptance. Bob,
20 did you have a chance to review them?

21 MR. COX: I have not had a chance to review
22 them.

23 CHAIRMAN BARRERA: Then we'll re -- we'll
24 defer that to the next meeting. Okay. So the

25 financial report will be deferred to the next board

4

1 meeting for acceptance.

2 AGENDA APPROVAL

3 CHAIRMAN BARRERA: Agenda approval. Do we
4 have any additions, deletions, or corrections to
5 today's agenda?

6 (None.)

7 CHAIRMAN BARRERA: Hearing none, the agenda
8 will stand as approved.

9 CONSENT AGENDA

10 CHAIRMAN BARRERA: And on to the consent
11 agenda. Do we have any additions or changes?

12 MR. WUELLNER: You do have some --

13 CHAIRMAN BARRERA: Anybody want to pull out
14 anything from the consent -- consent agenda for
15 discussion?

16 MR. WUELLNER: I would just point out for the
17 members' edification that we did a last-minute
18 revision to that consent agendas and -- to include
19 addition of an item, FDOT JPA for Taxiway B South
20 that arrived in today's mail, and rather than wait
21 three more weeks till we could send it back, we
22 brought it -- added it today.

23 The other had to do with the fuel farm
24 project. We had inadvertently placed it on the

25 consent agenda as approving the JPA document when

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1 in reality the process requires you to adopt a
2 resolution. So we corrected that and provided a
3 resolution that does effectively the same thing.
4 So it's -- other than that clarification, it's --
5 it remains the way it was submitted originally.

6 MR. COX: Two points, if I could.

7 CHAIRMAN BARRERA: Certainly.

8 MR. COX: The ARFF facility and release of
9 retainage, I just want to make sure that we
10 understand that by approving the consent -- consent
11 agenda, we are voting for any of the issues that
12 are in the consent agenda; is that correct?

13 CHAIRMAN BARRERA: Correct.

14 MR. COX: So is there any discussion -- I --
15 I've got some questions on what baseline we should
16 set for putting in consent agenda as far as dollar
17 amount. So we're talking about a half a million
18 dollar release retainage -- which I don't have a
19 problem with.

20 It's just that we're talking about a huge
21 project here, and when you throw it into consent
22 agenda and everybody says yes, they've
23 automatically voted for that without any discussion
24 at all.

25 CHAIRMAN BARRERA: Right. Other than the

6

1 previous --

2 MR. COX: Just so everybody realizes that
3 that's what's happening with the consent agenda
4 when we do that. You need to look it over very
5 closely before the meeting so if you have any
6 questions about it, you understand that you're
7 voting yes when you vote for the consent agenda,
8 correct?

9 CHAIRMAN BARRERA: Correct. And -- and in
10 addition to that, when it comes up as an agenda
11 item, there's a discussion that takes place --

12 MR. COX: True, true.

13 CHAIRMAN BARRERA: -- for that. This is just
14 the formalization of something that was previously
15 already an agenda item. So make sure that
16 clarification. There shouldn't be anything new on
17 here that hasn't at some point been an agenda item
18 for the board to discuss.

19 MR. COX: Yeah.

20 CHAIRMAN BARRERA: But if there's any changes,
21 as board members, any one of us can pull something
22 off the consent agenda and have it placed on the
23 regular agenda at this point of the meeting.

24 So if anybody has anything, if you'd like to

25 pull off the ARFF facility and put it on the

7

1 regular agenda, we can remove it from the consent
2 agenda.

3 But the idea behind the consent agenda is
4 these are already projects that we've already spent
5 a lot of time on and we're just finalizing them and
6 moving on.

7 MR. COX: I would like to pull the ARFF
8 facility out for short discussion. I don't want to
9 prolong it, but there are some things that I was
10 not involved with in the original discussions
11 previous to my coming on the board, and I'd like to
12 discuss it if we can do that.

13 CHAIRMAN BARRERA: Certainly.

14 MR. COX: Thank you.

15 CHAIRMAN BARRERA: Joe?

16 MR. CIRIELLO: Yeah, I went through some of
17 these things and I have some thoughts and
18 questions. I've already actually talked to Mr. Ed
19 about it. And I would -- this -- the first one
20 that was on the old agenda was this seaplane and
21 barge. Is this just strictly for us to permit it
22 to go into a bidding, or has it already been bid
23 and awarded?

24 CHAIRMAN BARRERA: What we want to do with the

25 consent agenda, if there's some questions that you

8

1 have on the particular items and you want to
2 discuss them, let's pull it off the consent agenda
3 and put it into the regular agenda. So if you'd
4 like to pull the seaplane -- what else would you
5 like to pull off the regular agenda?

6 MR. CIRIELLO: I didn't say I wanted to pull
7 it off; I just wanted a clarification. Okay. I'm
8 actually okay with everything except the -- which
9 one is it here? The document 101207 -- 2007. As I
10 read through it, is that you remember at the last
11 meeting, I brought up a point --

12 CHAIRMAN BARRERA: Joe, is this the seaplane
13 one?

14 MR. CIRIELLO: No. No. This is --

15 CHAIRMAN BARRERA: Okay. So is this -- which
16 project?

17 MR. CIRIELLO: Firefighting thing.

18 CHAIRMAN BARRERA: Okay. So we're going to --
19 the ARFF facility and the seaplane, we'll both pull
20 off the consent agenda. Do we have -- and we'll
21 bring it on to the regular --

22 MR. COX: I don't think he wanted to discuss
23 the seaplane.

24 MR. WUELLNER: Did you want the seaplane

25 pulled?

9

1 MR. CIRIELLO: No, no, no. I just was going
2 to ask --

3 CHAIRMAN BARRERA: But if it's becomes
4 something that we're going to get into a
5 discussion --

6 MR. CIRIELLO: -- you know, a couple of
7 questions. But I'm okay with that. What I'm not
8 okay with is this firefighting thing.

9 CHAIRMAN BARRERA: Okay. So we just want to
10 pull off the ARFF facility.

11 MR. CIRIELLO: Now we're not going to discuss
12 it now, we're going to discuss it later?

13 CHAIRMAN BARRERA: In the regular meeting,
14 correct.

15 MR. CIRIELLO: Oh, okay.

16 CHAIRMAN BARRERA: And the seaplane basin one,
17 you want to keep on the consent agenda?

18 MR. CIRIELLO: Yeah. I'd like to ask a couple
19 of questions on that Taxiway B South project. So I
20 guess to discuss that, you'll have to pull that,
21 too.

22 CHAIRMAN BARRERA: Okay. So we'll pull off
23 the ARFF facility and the Taxiway B South project.

24 MR. CIRIELLO: Yeah. And I'm okay with the

25 rest of it.

10

1 CHAIRMAN BARRERA: And the rest of it will
2 stay on the consent agenda.

3 MR. CIRIELLO: Yeah.

4 CHAIRMAN BARRERA: Do we have a motion to
5 accept the consent agenda with the exclusion of the
6 ARFF facility and the Taxiway B project?

7 MR. YOUMAN: I make a motion. So move.

8 CHAIRMAN BARRERA: Do we have a second?

9 MR. COX: Second.

10 MR. CIRIELLO: Second.

11 CHAIRMAN BARRERA: Is there any further board
12 discussion?

13 (None.)

14 CHAIRMAN BARRERA: Okay. All in favor, aye?

15 MR. COX: Aye.

16 MR. CIRIELLO: Aye.

17 MR. YOUMAN: Aye.

18 MR. WERTER: Aye.

19 CHAIRMAN BARRERA: Aye. Any opposed?

20 (None.)

21 CHAIRMAN BARRERA: Okay. Motion passes. The
22 consent agenda will stand as approved with the
23 deletion of the ARFF facility and the Taxiway B
24 South project.

25 Moving on to the meeting agenda approval, we

11

1 have we revised the meeting agenda to include both
2 the ARFF facility and the Taxiway B South project.
3 So we have that addition. Do we have any other
4 information on the agenda that we'd like to change
5 or make additions or deletions to?

6 (None.)

7 CHAIRMAN BARRERA: Then that will stand as
8 approved. And the Executive Director's report.
9 Ed.

10 EXECUTIVE DIRECTOR'S REPORT

11 MR. WUELLNER: I actually have none this
12 month.

13 CHAIRMAN BARRERA: Okay. And our business
14 partner updates, moving on to that. Mr. Sanchez?

15 BUSINESS PARTNERS UPDATE

16 COMMISSIONER SANCHEZ: I don't really have a
17 report. I don't really have a report, so unless
18 anyone's got any questions about county activity.

19 We are starting into our 2012 budget. We're
20 going to have a \$12 million drop in income for the
21 general fund and the fire fund, so we -- this will
22 be the most interesting year we've dealt with yet
23 because we have some federal mandates, too. So...
24 But we will take care of it.

25 You might have read some things on the

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1 amphitheatre real quick. It's just a
2 reorganization. That's all it amounts to. We had
3 some problems under the previous general manager
4 and all that's been resolved, and he's gone. We
5 have -- we're just reorganizing the whole thing.
6 That's on tomorrow's meeting. So that's it. Yes,
7 sir?

8 MR. YOUMAN: You say there's federal mandates.
9 And if there's no money to fund a mandate for a
10 federal mandate, what do you do?

11 COMMISSIONER SANCHEZ: Well, if we can't work
12 out something with the federal government, what
13 you've got to understand is if they're required
14 mandates, which they are, we will have to do them
15 and cut other items. Now that is the reason we're
16 looking at the possibility of a sales tax
17 referendum going on, to help us to stay the same as
18 we are now without cutting back.

19 If you look at the county commission's amount
20 of money they get, we only get like 41.6 percent of
21 the total ad valorem taxes. The rest is school
22 board and special taxing districts and so forth.
23 And Lord knows the school board's been hit bad
24 enough already.

25 But the way all of that works is we -- we've

13

1 got all the other departments under the county
2 commission to fund after the Sheriff's Department
3 and after rescue that is not covered in the fire
4 service. That comes out of the general fund. And
5 we have a transportation maintenance thing.

6 So all together, we lose probably 60-some
7 percent of the 41 percent we get out of the money.
8 So we don't have a lot of money to work with. So
9 if we have to start cutting, it will probably go
10 toward libraries and parks and recreation, which
11 there's a lot of people don't want to see that
12 done. We don't want to see it done.

13 We're working on another way to get past that,
14 and hopefully we'll be able to do that. We have a
15 budget presentation tomorrow from our budget
16 department and all that will be covered. It's
17 going to be an interesting year. Probably the most
18 interesting since I've been in, and we've worked
19 with this problem ever since I arrived. So anyway,
20 I hope that answers your question.

21 But federal -- federal mandates basically are
22 the 800 megahertz phone system, radio system. And
23 the problem with that is the systems we have now
24 need a lot of repair. A lot of the companies are

25 claiming they're not going to furnish parts or be

14

1 able to repair the old systems.

2 We're finding out that may not be totally
3 true. Administration's looking into it. If we
4 don't go with the 800 system with the federal
5 government, which I think this whole thing came out
6 of Homeland Security, we will lose 16 frequencies
7 and we will never be able to get them.

8 That system is fantastic if you've got the \$45
9 million to put everyone in the county on it. It --
10 it could pay you back over the years. But we'd
11 have to put up 18 towers throughout the county to
12 run this system, and we're finding out that there's
13 a few things wrong with the system.

14 Our argument is why should we go into this
15 amount of money and have a system that's not
16 working right? So the maintenance fee is over a
17 million dollars and a half dollars a year just to
18 maintain the system. So it's got a lot of
19 problems, and we're in the middle of having to
20 decide that.

21 The other one is the jail. Once the jail
22 fills up, and it's about two years out from being
23 full, then we have the problem of a federal judge
24 coming in and saying, "Okay, here's your prisoner

25 list. I want everyone under that line released

15

1 today, and you have to build a new jail." So
2 you're looking at \$80 to \$100 million there. And
3 we don't want that to happen. So we're doing
4 everything we can to keep that from going on.

5 The agricultural farm, prison farm that they
6 want to do would have solved a lot of that problem.
7 No one wanted it. They didn't want it anywhere in
8 their neighborhood. We're trying to work out a
9 different approach all together and have it right
10 on the complex over there. So I don't know. But
11 we have those kind of problems to look at. That's
12 two things involving federal government.

13 And we also have a stormwater drainage, Clean
14 Water Act. The ordinance was implemented in '94 by
15 the county commission. No one ever implemented the
16 fee. All they had to do was put \$5 a property or
17 \$5 a tax bill on it and it would have been
18 satisfied. The City of St. Augustine put \$10 a
19 property on theirs and they've already satisfied
20 their federal obligation. No one took action.

21 We tried to -- two years ago, the consultant
22 company was into a total different mindset than we
23 were and we couldn't use that. So we're
24 reapproaching it to get back into that. We have

25 that to implement. And the federal restrictions on

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1 that is there's a certain amount of time to do it
2 or you get fined \$50,000 a day, your administrator
3 can go to jail -- well, it's administrator or
4 commissioners, and the commissioners already
5 decided it would be the administrator.

6 Anyway, it's just those kind of problems and
7 it's very challenging. I'm looking forward to
8 getting it all worked out. But that's some of the
9 problems we have.

10 MR. YOUMAN: Thank you.

11 COMMISSIONER SANCHEZ: Okay. Any other
12 questions?

13 (None.)

14 COMMISSIONER SANCHEZ: Thanks a lot. I
15 appreciate the opportunity.

16 CHAIRMAN BARRERA: Thank you, Ron.
17 Mr. Slingluff?

18 MR. SLINGLUFF: Well, after that report, my
19 problems seem very small. I have nothing to
20 report.

21 CHAIRMAN BARRERA: Thank you, Mr. Slingluff.
22 Mr. Ruhsam?

23 MR. RUHSAM: Is this on? Okay. In keeping
24 with the theme of this Airport Authority now being

25 off the tax rolls, I've tried to make that very

17

1 clear to SAAPA, all the members, now that we're
2 self-sustaining.

3 And I think with that theme in mind, it was
4 interesting. We showcased the Heavy Metal Jet Team
5 at our quarterly dinner on the 12th of the month.

6 And, you know, they brought an awful lot of
7 interest I think to the airport.

8 They bought a lot of jet fuel. A lot of them
9 stayed in motels locally. And a lot of people I
10 know have been asking me questions about who are
11 they, where will they be performing, things like
12 that. So I think that's been a positive thing for
13 the airport.

14 Secondly, a number of us are involved in the
15 air traffic control committee. I was hoping Mark
16 Napier might have been here this afternoon. But
17 we've been meeting with him, and I think we've had
18 a breakthrough in getting some really good results
19 with his leadership and making the point once again
20 that we're on our own here and everyone can be
21 involved in being -- being ambassadors for the
22 airport.

23 In particular, his comptrollers seem to be
24 getting the message and are trying to be a lot more

25 hospitable to folks, realizing that their job

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1 ultimately depends on the tower staying open, which
2 is based on the number of air -- aircraft
3 involvements, operations. So hopefully going
4 forward that will continue. Thank you.

5 CHAIRMAN BARRERA: Thank you. You're
6 absolutely right. Moving on. We have St. Johns
7 Law Group. And we have someone representing Doug
8 today?

9 MR. HATFIELD: Hi. But I do not have an
10 update. Thank you very much.

11 CHAIRMAN BARRERA: Okay. We do have a
12 question for you. Was litigation filed?

13 MR. WUELLNER: It is in process. It has not
14 been filed.

15 CHAIRMAN BARRERA: Okay. Do we have any other
16 questions of St. Johns Law Group?

17 (None.)

18 CHAIRMAN BARRERA: Okay. He's here? Northrop
19 Grumman?

20 MR. NEVADOMSKI: I'm like Michael, those
21 problems seem so small. We're -- we're seeing an
22 uptake in aircraft operations over the summer, so
23 there will be a lot more E-2 operations over the
24 summer.

25 CHAIRMAN BARRERA: Good. Okay. Let's move on

19

1 to our agenda item.

2 MR. WUELLNER: Do you want to do your consent

3 ones first --

4 CHAIRMAN BARRERA: Certainly.

5 MR. WUELLNER: -- or do you want to do them

6 last?

7 CHAIRMAN BARRERA: No, we can start with them

8 first. That way, we don't miss anything. Let's

9 start with the ARFF facility as an agenda item. We

10 had some questions on that. Do you want to start

11 with that, Bob?

12 ARFF FACILITY

13 MR. COX: Sure. Thank you. What -- do we

14 have a proposed date of when it would be finished?

15 MR. WUELLNER: At this point, construction is

16 targeted at beginning March 21st and it would

17 complete 178 days later. So by the -- toward the

18 end of summer.

19 MR. COX: There we go. That's better.

20 MR. WUELLNER: Sure.

21 MR. COX: Thank you. End of summer? And

22 that's --

23 MR. WUELLNER: Approximately six months.

24 So -- and it would be September, end of -- toward

25 the end of September.

20

1 MR. COX: This is -- for my own perspective,
2 this is basically the same kind of facility we had
3 discussed several years ago --

4 MR. WUELLNER: Yes, sir.

5 MR. COX: -- in putting forth? Okay.

6 MR. WUELLNER: Yeah.

7 MR. COX: So --

8 MR. WUELLNER: It's -- this is -- just pick up
9 the pieces --

10 MR. COX: Right.

11 MR. WUELLNER: -- it is located or would be
12 located directly across Taxiway Foxtrot from U.S.
13 Customs. Right there on the corner.

14 MR. COX: Okay.

15 MR. WUELLNER: Provides the best ac -- overall
16 airfield access from that location. It's
17 approximately 3,000 square foot of facility.
18 Includes a bay for two vehicles if sized currently.
19 It is designed to accommodate Index A currently and
20 will house vehicles that are located on the
21 property. It is facilitated by the last piece of
22 the commercial entitlement funds from FAA.

23 MR. COX: Right.

24 MR. WUELLNER: So it's effectively the last \$1

25 million grant kind of target. And it was -- we bid

21

1 this project last spring --

2 MR. COX: Right.

3 MR. WUELLNER: -- waiting FAA AI -- lose
4 control -- but AI -- anyway, AIP funds were delayed
5 during the last fiscal year to the point where
6 entitlement programs weren't funded till September
7 of this past year, at which point we began working
8 through the contract issues and all that associated
9 with the project. So it -- it's now finally in a
10 position where it's the end of the permitting and
11 it's ready to go to construction in a couple of
12 weeks.

13 MR. COX: And I'll save discussion for how
14 we're going to man it for another meeting.

15 MR. WUELLNER: It's currently contractually
16 manned --

17 MR. COX: Right.

18 MR. WUELLNER: -- with Northrop Grumman staff.
19 But the options are open in the future as to
20 dealing with it. Perhaps in the context of the
21 county or perhaps in the context of contractual
22 arrangements with other firms, too.

23 MR. COX: Right. Thank you. That's all.

24 CHAIRMAN BARRERA: Joe, didn't you have some

25 questions about the ARFF facility?

22

1 MR. CIRIELLO: Oh, yeah. As you recall, the
2 last meeting, we got into or I got into a
3 discussion about contracting out because of that
4 Hangar 10 deal where staff and the attorney just
5 keeps dickering month after month after month with
6 the -- somebody whose work wasn't okay. And I
7 wanted to put a 60-day time limit on that -- on any
8 contracts made up from -- and at that point, at the
9 end of 60 days, if there's no resolution, it's
10 automatic the board goes to filing the papers and
11 goes to court and we don't let the staff and the
12 attorney keep on dickering.

13 So when I went through this, on Page 5, it has
14 a litigation in a court of competent jurisdiction,
15 St. Johns County. And to me that reads just like
16 this Hangar 10 thing; the staff and the lawyer can
17 argue from now till doomsday. And I wanted to see
18 if we could add some kind of language to put that
19 60-day time limit in there to keep this kind of
20 thing from occurring.

21 MR. WUELLNER: Okay. And I have previously
22 talked to Joe about this. But the -- the age of
23 this particular project, meaning when it was --
24 when it was put under grant and when it was bid,

25 the original solicitation language did not include

23

1 any of those kinds of provisions. So we are
2 effectively locked by the solicitation language for
3 this particular project.

4 The language you -- the 60-day language that
5 you refer to, as I mentioned last month, is really
6 something to be included in the Authority's
7 purchasing policy documents, and that document then
8 drives all our future contract solicitations and
9 can include that provision if the Authority agrees
10 that that's going to be added. But until that's --
11 until that's adopted, hopefully next month, it --
12 it can't be just inserted into what was already
13 solicited through the bid process.

14 MR. CIRIELLO: Well, I asked you the question
15 while we was discussing this and I forget the
16 answer. So you can get it on the record. Doesn't
17 the owner, who would be us, or the contractor,
18 isn't there some language in all that contractual
19 write-up that either side can make changes or
20 provisions in the contract during the -- the life
21 of that contract?

22 MR. WUELLNER: Typically they're only by
23 agreement only. At the point there -- we bid it,
24 the bid has been accepted and the contract

25 effectively awarded and brought forward, we can't

24

1 really change it after that without mutual
2 agreement. I highly doubt that the contractor's
3 going to agree to this language --

4 MR. CIRIELLO: I got you.

5 MR. WUELLNER: -- this kind of language at
6 this late hour.

7 MR. CIRIELLO: All right.

8 MR. WUELLNER: But we can make sure it's -- if
9 it's your desire to include it in your policy next
10 month, then we can assure that that provision's in
11 all future solicitations so it's a part of what
12 you're telling them up front are the terms of
13 contracting with us.

14 MR. CIRIELLO: I'd like -- hope that could be
15 done. Okay. Now, do I get the one more?

16 CHAIRMAN BARRERA: Well, on the ARFF, you can
17 talk about as much as you want.

18 MR. CIRIELLO: No, I mean, I'm satisfied with
19 Ed's answer on this --

20 CHAIRMAN BARRERA: On the ARFF facility?

21 MR. CIRIELLO: Yeah, not --

22 CHAIRMAN BARRERA: Do we have any -- well,
23 let's wait. The next one, Taxiway B will be the
24 next agenda item. Let's go ahead and close that

25 out. Do we have any more on the ARFF facility?

25

1 MR. CIRIELLO: No.

2 CHAIRMAN BARRERA: Any more board discussion?

3 MR. CIRIELLO: Oh, I don't.

4 CHAIRMAN BARRERA: Carl?

5 MR. YOUMAN: I just have one question.

6 This -- this 60-day discussion, we have not
7 discussed it as agenda item, that's going to be a
8 separate agenda item; is that correct?

9 MR. WUELLNER: That will be in the context of
10 your purchasing policy and readoption last month.

11 MR. YOUMAN: Then that would be the time to
12 discuss --

13 MR. WUELLNER: Insert it or adopt it.

14 MR. YOUMAN: -- it with the lawyers and what
15 ramifications this is going to have on -- and
16 whether this is done in other situations or not?

17 MR. WUELLNER: Yes, sir. It would be in the
18 context of our policy.

19 MR. YOUMAN: Thank you.

20 CHAIRMAN BARRERA: Any further board
21 discussion on this agenda item?

22 (None.)

23 CHAIRMAN BARRERA: Let's open it up for public
24 discussion. This wasn't on the regular agenda

25 item, so do we have any public discussion on this

26

1 item?

2 (None.)

3 CHAIRMAN BARRERA: Seeing none, then do we
4 have a motion to accept the ARFF facility?

5 MR. CIRIELLO: I'll make the motion to accept
6 the --

7 MR. WERTER: I'll second it.

8 MR. CIRIELLO: -- whatever. The fire station.

9 CHAIRMAN BARRERA: Any further board
10 discussion?

11 (None.)

12 CHAIRMAN BARRERA: All in favor, aye?

13 MR. COX: Aye.

14 MR. CIRIELLO: Aye.

15 MR. YOUMAN: Aye.

16 MR. WERTER: Aye.

17 CHAIRMAN BARRERA: Aye. Any opposed?

18 (None.)

19 CHAIRMAN BARRERA: Hearing none, the motion
20 passes.

21 TAXIWAY B DISCUSSION

22 CHAIRMAN BARRERA: Moving on to now the
23 Taxiway B item. Joe, did you want to bring that
24 up?

25 MR. CIRIELLO: Yeah. In an informal

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1 discussion, I found out that maybe down the line in
2 the future that all of the runway lights maybe will
3 be changed. Because of economics, it'd be cheaper
4 to operate the new lighting system and all. And
5 it's not just a matter of changing the bulbs; it
6 would be changing the wiring and everything.

7 And so I asked Mr. Ed on this extension of the
8 taxiway if we've already signed a contract to do
9 the work and everything. But what I was wondering,
10 if the work being done, the wiring and whatever
11 will be for the lighting, if it could be the new --
12 to accept the LED lighting, is what it is.

13 If -- if they do that construction, do -- they
14 can have that construction in there so that if the
15 time comes that we change all of the runway
16 lighting and everything, we won't have to dig that
17 part up. That's all I'm wondering about.

18 MR. WUELLNER: And yes, it can. This project
19 is still in the development stage. It has not been
20 bid or anything else. So as a part of that, we
21 would automatically put in the LED provision
22 nowadays to take advantage of the lower energy
23 costs associated with running those things.

24 MR. CIRIELLO: Okay. I'm good.

25 CHAIRMAN BARRERA: Do we have any further

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1 board questions or discussion on the Taxiway B

2 South project?

3 (None.)

4 CHAIRMAN BARRERA: Do we have any public

5 discussion on the south -- the Taxiway B South

6 project?

7 MR. WUELLNER: I did want to make -- only

8 because he brought the topic up. I just want to

9 make sure everybody's clear. There's -- there's no

10 effort currently to go through and replace existing

11 lighting with LED lighting. Because of the cost

12 disadvantage of putting LED technology out there,

13 we would not just go replace lighting because it

14 costs less to burn it.

15 As the natural cycle occurs or replacement of

16 runway and taxiway edge lighting systems, we would

17 place the LED systems online at the time of other

18 system replacements. So we're not in any way

19 evaluating or looking at the concept of just going

20 out in a wholesale manner and replacing all of the

21 lighting on the airfield with the LED, just

22 primarily because of the huge cost involved.

23 Also because most of the -- most of the

24 lighting in place was done in a relatively recent

25 time line, meaning in the last 10-plus years, and

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1 as such has not reached its economic life for --
2 for our purposes as well as FAA purposes in
3 participating in its replacement later. But as
4 those things cycle through their normal life, we
5 will -- we will certainly be replacing with the
6 newer technologies.

7 CHAIRMAN BARRERA: And, Ed, wouldn't that be
8 included in our sustainability?

9 MR. WUELLNER: It is. And I think that's part
10 of what generated the question.

11 CHAIRMAN BARRERA: Okay.

12 MR. CIRIELLO: Now I'm good.

13 CHAIRMAN BARRERA: All right. Do we have a
14 motion and -- and -- to accept the Taxiway B?

15 MR. COX: Move to accept Taxiway B South
16 project.

17 MR. YOUMAN: Second.

18 CHAIRMAN BARRERA: Any further discussion?

19 (None.)

20 CHAIRMAN BARRERA: All in favor, aye?

21 MR. COX: Aye.

22 MR. CIRIELLO: Aye.

23 MR. YOUMAN: Aye.

24 MR. WERTER: Aye.

1 unanimously.

2 Let's move on to our agenda item that -- I
3 just want to note for the public record that we do
4 not have any speaking sheets. So if anybody plans
5 to speak on any of our agenda items, I would ask
6 for them to get a sheet and bring it up to the --
7 to the table. Our next agenda item is the
8 intermodal center development and the feasibility
9 funding update.

10 INTERMODAL CENTER DEVELOPMENT DISCUSSION

11 MR. WUELLNER: Yeah. This is a fairly brief
12 item, but I can tell you that we have -- in an
13 effort to get this funded, I think I mentioned at
14 the last meeting that we had had a brief e-mail
15 exchange with Florida DOT relative to doing the
16 update to the feasibility study.

17 No real new developments there. We have
18 pursued several other methods of funding this to
19 include this project is now included in our what's
20 called JACIP, our Joint Automated Capital
21 Improvement Program, which effectively puts it in
22 in the queue on the aviation side of the house with
23 both FAA and FDOT for consideration of funding in
24 the future.

25 We have also made a specific request to the

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1 TPO for their participation in facilitating that
2 study, and if at all possible, their conduct of
3 that study, much like they did last year's
4 transport or --

5 CHAIRMAN BARRERA: Traffic generation.

6 MR. WUELLNER: -- traffic generation -- trip
7 generation study at the -- the expense so to speak
8 of the TPO.

9 The advantage as we see it is that if the TPO
10 were to do it, it would eliminate the argument of
11 proprietary influence in the outcome of the study.
12 The TPO would be the entity funding the study and
13 directing ultimately the consultants' evaluation of
14 it to provide a more equitable -- I think an
15 equitable or more acceptable study result by say
16 the city and the county as well as the Airport
17 Authority.

18 The other place we've been able to put the
19 project in the mix is in the county's work program,
20 that that gets put up the pipe, if you will, in the
21 FDOT program for transportation funding. So the
22 project is being pursued from at least, I think at
23 my count, four different locations for
24 feasibility -- for funding of the study. We'll let

25 you know as soon as we get an indication.

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1 Best guess on a funding time line would be at
2 least July of this year. Many of those funding
3 sources are tied to the state's fiscal year. That
4 begins July 1st. So when you -- when you get this
5 late in the game, and the state legislature is
6 really only looking at projects for next year and
7 beyond in the work program context, so it -- it
8 will probably be at least July till an actual study
9 gets funded by someone.

10 CHAIRMAN BARRERA: Carl?

11 MR. YOUMAN: Has the TPO acknowledged your
12 letter?

13 MR. WUELLNER: They have not.

14 MR. YOUMAN: Not even receipt?

15 MR. WUELLNER: No. But that's not --

16 MR. YOUMAN: When they do that, are you going
17 to mention the fact of including the other station
18 locations as part of the project?

19 MR. WUELLNER: Yeah. I think -- I'm trying to
20 remember the wording of the letter, but we're
21 certainly open to a true technical evaluation by an
22 independent study such as we'd be pursuing with the
23 TPO to all of the locations in St. Johns County.

24 MR. YOUMAN: Have either --

25 MR. WUELLNER: Or a technical evaluation.

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1 MR. YOUMAN: Have either of the other two
2 agencies acknowledged your request yet?

3 MR. WUELLNER: The JACIP is immediate meaning
4 it's -- we have direct access to the database for a
5 specified period of time. So that project is in
6 there. Last Friday I think it was was the -- what
7 do they call it, TAG meeting?

8 MR. HARVEY: Presentation. Yeah, TAG.

9 MR. WUELLNER: The TAG committee, the county's
10 project review committee. And then that list of
11 projects gets forwarded upstream, it's my
12 understanding, to the Board of County Commissioners
13 at some point in the future, where they will adopt
14 or reorder or whatever they determine to be in the
15 best interest of the overall county.

16 I would think that at the point where that
17 project -- where that list is being considered by
18 the -- by the county -- county commission, that
19 there probably are opportunities to speak toward
20 why we would want to do that project or have it
21 prioritized.

22 MR. HARVEY: There's also the TPO technical
23 coordinating committee that I was going to bring it
24 up Wednesday, also.

25 MR. YOUMAN: Great. Great. Thank you.

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1 MR. WUELLNER: That's within the TPO

2 structure --

3 MR. YOUMAN: Right.

4 MR. WUELLNER: -- that particular committee.

5 So that -- that's really where it sits right

6 now in terms of funding with that. We -- we've got

7 the feelers out. Be patient here as we get in the

8 new fiscal years. You've got -- October is the

9 federal fiscal year. So it's possible something

10 could pop out of that, too.

11 MR. YOUMAN: Thank you.

12 MR. WUELLNER: It does not require any action,

13 it was more of an update on this one.

14 CHAIRMAN BARRERA: Okay. Do we have any other

15 board questions on this item?

16 (None.)

17 CHAIRMAN BARRERA: Do we have -- have any

18 public comment on this item?

19 (None.)

20 CHAIRMAN BARRERA: Hearing none, do we have a

21 motion to proceed with the intermodal development

22 center discussion? No motion and discussion?

23 MR. WUELLNER: I don't need that you need any.

24 CHAIRMAN BARRERA: So no further action

25 required.

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1 INVOCATION DISCUSSION

2 CHAIRMAN BARRERA: Okay. Our next agenda item
3 is the invocation discussion. Joe, you had wanted
4 this on the agenda, so if you wanted to open up and
5 start on this discussion.

6 MR. CIRIELLO: Well, okay. Since I'm the one
7 that asked it to be on the agenda, it's obvious I'm
8 for having that. It's a matter, if it can be done,
9 how to do it.

10 My idea would be, I would like to see at least
11 one minister that would like to be unofficial
12 chaplain of the Authority that would come to the
13 meetings and give the invocation. And if so, he
14 could stay for the -- much of the meeting as he
15 wanted. I -- I'm trying to see how I can justify
16 somebody coming just for a minute to say an
17 invocation and then leave. But anyway, that's what
18 I would like to see.

19 I also talked to the pastor of our church with
20 the idea I was going to do this, and these pastors
21 in the area seem to have like a gathering that they
22 get together and run ideas around. And I said,
23 well, if maybe two, three, four or five of them
24 could get together and volunteer that they could

25 take turns, like one month one of them do it and

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1 another month, you know, and then keep on that
2 circle. So that's kind of an idea, that -- how I
3 would like to see it done if the -- if the board
4 would allow it to be done. So, that's it. I'm
5 waiting to see what the rest of the board members
6 or the public has to say.

7 CHAIRMAN BARRERA: Okay. Are you thinking
8 that this would be an interfaith invocation so that
9 it would be across the different type of religions
10 that are -- that are established?

11 MR. CIRIELLO: Well, I understand there are
12 certain legalities and things you could say or
13 can't say. I mean, it wouldn't be specific to one
14 group. It would just be a broad.

15 CHAIRMAN BARRERA: Because I know that this
16 has been a heated debate in the City of
17 Jacksonville with the interfaith and making sure
18 that the different faiths were all represented. So
19 I would kind of hear where -- like to hear where
20 you were thinking about with that.

21 MR. WUELLNER: Your attorney has prepared --
22 (Court reporter interruption.)

23 CHAIRMAN BARRERA: Ed is saying that our
24 attorney is prepared to brief us on what parameters

25 we would have and what we could and couldn't do on

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1 that.

2 MR. HATFIELD: All right. Thank you. Go
3 ahead.

4 MR. COX: No.

5 CHAIRMAN BARRERA: I think we did have
6 somebody else who wanted to say something. Was
7 that --

8 MR. HATFIELD: I'm happy to wait.

9 MR. WERTER: No. First, let Jim give the
10 briefing on the legalities.

11 CHAIRMAN BARRERA: Okay. And then we'll ask
12 further questions.

13 MR. HATFIELD: Okay. May I take just about
14 one minute for history, background?

15 CHAIRMAN BARRERA: Sure.

16 MR. HATFIELD: Okay. The invocations by a
17 public body would be -- would be governed by the
18 establishment clause of the First Amendment. The
19 establishment clause of course says "Congress shall
20 make no law respecting the establishment of
21 religion." This isn't Congress, but it comes down
22 through the states through the Fourteenth Amendment
23 that was passed after the Civil War. So it does
24 apply to state bodies.

1 jurisprudence, when considering the establishment
2 clause, uses a particular test. It's called the
3 Lemon test. It's based on case law where one of
4 the parties' name was Lemon. And in fact, probably
5 if an invocation was taken to -- whether an
6 invocation could be given, and that was taken to
7 court and the Lemon test were applied, it would
8 probably fail.

9 However, the Supreme Court has gone way out of
10 their way to find that in fact invocations can be
11 given. They looked at the history, the 200-year
12 history, especially of the fact that Congress, the
13 very same week that they passed the language of the
14 First Amendment which contains the establishment
15 clause and sent that language to the states for
16 ratification, in that same week, they provided for
17 the hiring of two chaplains and paying them. And
18 that and the fact that over 200 years, they've
19 continuously had these invocations and prayers
20 before legislatures and other deliberate --
21 deliberative bodies, they decided it was in fact
22 okay.

23 Now, the case that they decided that in,
24 Marsh v. Chambers decided back in 1983, in that

25 case, it was a legislator in the State of Nebraska

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1 who did not want invocations to happen in their
2 state legislature, and the Supreme Court said no,
3 that's okay. They did lay down a couple of
4 parameters for that.

5 Now, they use the language "state legislatures
6 or other deliberative bodies." So the fact that
7 this would be a deliberative body would indicate
8 that although Marsh was based on a state
9 legislature, it would apply here, too.

10 A couple of the limits are -- that are taken
11 from the case, the language is, is that the
12 prayer -- it's outside the limits of acceptability
13 if the "prayer opportunity has been exploited to
14 proselytize or advance any one, or disparage any
15 other faith or belief."

16 So it has to be in a -- you can't favor one
17 religion or the other, obviously. It's okay to
18 have a generic prayer that invokes the guidance of
19 a supreme being, but it should not say, for
20 instance, "Jesus" because that would be favoring
21 Christianity.

22 Also, the selection of a person to recite the
23 prayer could be a violation if it were from an
24 impermissible motive. An impermissible motive

25 could be -- although the Supreme Court didn't say

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1 what an impermissible motive could be, they did
2 say -- I mean, it would seem that, for instance,
3 choosing five Protestant preachers or pastors to
4 maybe rotate might be an impermissible motive, even
5 though -- or it could be seen as one, even though
6 it really wasn't. So, it would seem that if you
7 were to have outside people come in and give an
8 invocation, that's fine. But it has to be open to
9 all faiths.

10 However, it seems that given the Marsh
11 decision where the legislature in Nebraska had a
12 designated chaplain, it must be okay -- and the
13 Supreme Court said it was okay -- it must be okay
14 to select a person. It probably wouldn't be okay
15 to select 10 Protestants in a row to be your -- to
16 give the invocations year after year after year.

17 Also, it seems that you could rotate among
18 yourselves giving an invocation. It just, again,
19 needs to be a generic, nondenominational or not
20 favor any particular faith type of invocation.

21 One more thing. It could be an issue, and if
22 you invite different people to come up and pray or
23 give an invocation, what's an invocation? What's
24 acceptable to y'all? Are you ever going to cut

25 anybody off or can they say whatever they want?

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1 There is case law where somebody got up --
2 it's another Supreme Court case. I believe this
3 could be a circuit court case. Somebody got up to
4 give the invocation and their prayer was they would
5 stop giving invocations. And so that was okay.
6 The court said, no, you can cut them off at that
7 point.

8 But if you give invocations, you might have to
9 cut somebody off and raise another constitutional
10 issue. Was it permissible at that point to say,
11 "No, you're out of line, that's not what we're here
12 for"? And that's my thoughts right now.

13 CHAIRMAN BARRERA: Okay. Yes, thank you.
14 Jim?

15 MR. WERTER: Yeah. Since this was brought up
16 last month, I have given it thought. Thank you
17 for -- it's been 22 years since Con. Law 101, so --
18 but thank you for the review and reminder of the
19 Lemon law.

20 And given the diversity of this county, let
21 alone this board, the country was founded upon
22 freedom of religion, but then again we have the
23 Fourteenth Amendment that was later to ensure that
24 it was a country for everybody.

25 Sometimes I, you know, kind of cringe at a

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1 government institution where one religion or
2 another -- and actually, Ed and I have had this
3 discussion, too, that an ecumenical -- if there
4 needs to be an invocation, it has to be ecumenical.

5 The best that I can stipulate and vote for is
6 silent meditation, 30 seconds or a minute, to --
7 for your best interest. It is not offensive to
8 anybody. It cuts out verbiage. We don't have
9 different -- and this is done in schools, you know,
10 in some schools. It doesn't require the rotation
11 from Lutheran to Protestant to Southern Baptist to
12 Judaism to Islam, you know. So that is the best I
13 can vote for. Anything more than that, I would
14 have to vote nay.

15 CHAIRMAN BARRERA: Okay. Thank you. Carl?

16 MR. YOUMAN: I was going to bring that up,
17 exactly what Jim brought up. I'm not a lawyer, but
18 you didn't bring it up. About the fact of just
19 having a moment of silence or a minute of silence
20 directed by the Chairman to pray, whatever you want
21 to do.

22 But beyond -- I agree. Beyond that, we're
23 stepping into a quandary, I think. I'm a
24 Christian. I believe in Jesus Christ, but I

25 believe in the separation of church and state,

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1 also.

2 CHAIRMAN BARRERA: Joe?

3 MR. CIRIELLO: Well, there's -- I'm a little
4 surprised. There's not as much negativism (sic) here
5 as I thought there was going to be. And I don't --
6 none of my remarks are meant to point to any
7 individual, period, because everybody has an
8 opinion and everybody has a right to it.

9 There are a few people in this world that when
10 they object to something, they let everybody in the
11 world know it. You know, like prayers in school
12 and songs that they sing and things like that. And
13 they -- but I find that here whenever we go to say
14 the Pledge of Allegiance, if I was somebody who was
15 objecting to something, not necessarily prayer, but
16 whatever, I would leave, because the Pledge of
17 Allegiance mentions a supreme being and nobody
18 leaves.

19 When we got elected way back when the board
20 started and take the oath of office, there was a
21 mention also of a supreme being in there. I don't
22 know how many people here have been married. I
23 guess if you get married even by a J.P. or in a
24 church or something, there's always a religious

25 tone to the ceremony. When you die, there's a

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1 religious tone to the ceremony. It's on our money.
2 And you do have some people trying to even get rid
3 of all that. And as Carl mentioned, separation of
4 church and state, there's nowhere that that has
5 ever been anywhere.

6 Thomas Jefferson once wrote a letter to
7 somebody and intoned that language and then some
8 people picked it up and they say that's part of the
9 Constitution or whatever, and it isn't. All that
10 statement meant -- and I don't know about the
11 Fourteenth Amendment, okay?

12 All I know is that one about the Congress will
13 make no religion or however it's stated which means
14 they won't go out and say everybody has to be a
15 Baptist or you've got to be a Catholic or this or
16 that. Anybody can be whatever they want. You have
17 that freedom. And that's all that means.

18 So, I -- as far as going -- if like Jim and
19 maybe Carl said they wouldn't mind a silent
20 invocation, to me, well, that's personal. You can
21 do that anyhow and nobody would know any better.
22 But if we can't have a public -- little invocation
23 public, you know, without mentioning any specific
24 religion or anything, I'd just assume not bother

25 with it.

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1 CHAIRMAN BARRERA: Okay. Thank you, Joe.

2 Bob?

3 MR. COX: I -- my comment is I think we'd have

4 a difficult time finding somebody, individuals to

5 come for every meeting to give an invocation that

6 would meet the standard that we need to meet, and

7 to have or have one of us say it at every -- and

8 meet the standards that we need to meet.

9 So it's going to be difficult to -- while I

10 don't have any issue with doing this at all, I just

11 think it's going to be difficult for us to meet the

12 standard that we would have to meet to remain to

13 stay legal.

14 CHAIRMAN BARRERA: I -- I am -- from my

15 standpoint, I agree with both Jim and Carl in that

16 what I would feel comfortable with is doing a 30

17 seconds of silence. Then I think anything else, we

18 open ourselves up for someone who may be of a

19 completely different faith standpoint, and that

20 would make all of us uncomfortable or some of us

21 uncomfortable where you would have part of the

22 board walking out in order to let that person speak

23 so that the fairness doctrine could be enacted.

24 So that -- if we -- if there was a motion, I

25 think my support of a motion would be to support 30

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1 seconds of silent reflection before we begin our
2 board meetings. If we have anybody that wants to
3 make that motion.

4 MR. WUELLNER: Public comment?

5 CHAIRMAN BARRERA: At this point, we would
6 open it up for public comment, although we have no
7 public comment slips on that. So I'm not sure that
8 there is any public comment.

9 (None.)

10 CHAIRMAN BARRERA: So we'll bring it back to
11 the board. Do we have a motion or any further
12 discussion that we would like to take up at this
13 time or do we want to defer it to another time
14 to -- for consideration for a later date since this
15 is the first time it's been brought up? And I
16 guess I do have a question for you, Ed. Has this
17 board ever done to your knowledge?

18 MR. WUELLNER: Not in 15 plus that I've been
19 here. I can't speak ahead of that.

20 CHAIRMAN BARRERA: Joe?

21 MR. CIRIELLO: I think I heard your question.
22 I have problems hearing.

23 I -- when I first started attending board
24 meetings, oh, I think way back in '94 or something

25 like that, I recall, and this is before Ed came on

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1 board, that there was a lady who I knew
2 semi-personally. She worked with my wife at the
3 time. Her name was Helen Toby.

4 And she happened to be at a board meeting for
5 some reason or another, and somehow she asked -- I
6 don't know. Was you there, Vic? She asked if she
7 could give a prayer before the meeting, and they
8 said, sure, go ahead. And she got up, you know,
9 from the audience and gave a prayer. I don't know
10 exactly whether she mentioned Jesus or whatever.
11 But that's the only time in all the years I've been
12 going to meetings that I can remember. One time I
13 know for sure that somebody did get up and say a
14 prayer in public at a board meeting.

15 CHAIRMAN BARRERA: Okay. Do we have any
16 further board discussion? And we have nobody
17 making a motion or any seconds?

18 (None.)

19 CHAIRMAN BARRERA: Then at this point, we will
20 move on to our next agenda item hearing no motions
21 or seconds.

22 MR. YOUMAN: One question. Does that mean
23 this just died a natural death?

24 CHAIRMAN BARRERA: At this point.

25 MR. YOUMAN: Thank you.

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1 CHAIRMAN BARRERA: It can be brought up later
2 for another agenda item at another day. But at
3 this point, there wasn't any overlying movement to
4 make a motion.

5 BUSINESS PLAN - TARGET MARKETS

6 CHAIRMAN BARRERA: Our next agenda item is our
7 business plan development. And, Ed, you were going
8 to brief us?

9 MR. WUELLNER: Yeah. I just have a quick item
10 that we'd like to -- as you know, a number of
11 people are involved in a couple of areas of
12 developing the business plan.

13 One of those areas is we continue to work with
14 what was the PR committee from a while back. Most
15 of those members have agreed to help us developing
16 the general aviation business direction, if you
17 will, and help us identify -- and they're working
18 with staff trying to enhance our outreach to our
19 on-airport business partners primarily.

20 The other component of that and probably the
21 more far-reaching part of what we're doing is the
22 development of the business plan. And Mr. Cox is
23 the kind of assigned liaison to that committee.
24 Vic Martinelli is kind of facilitating for lack of

25 better words. And there are Michael -- Michael

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1 Slingluff, Andrew Holesko, and -- trying to think
2 who else I'm missing besides myself -- Kevin are
3 involved in that.

4 At this point, we've identified essentially
5 five target markets that we would like to gain some
6 basic agreement from the Authority that these
7 constitute sort of the five high-level areas that
8 we would be targeting in our business development
9 plan over time.

10 This is not designed to pick it apart and deal
11 with the smaller subcomponents. It's really just
12 designed to allow us to kind of go to the next
13 step, which is to develop the components and
14 subcomponents under each one of these things.

15 They are not equal in the sense that they will
16 necessarily get all of the same kinds of resources
17 or priorities later on. Those -- those kinds of
18 things have yet to be developed and discussed. And
19 at a later meeting, those things will come forward
20 and you'll gain that kind of understanding. But
21 the primary areas are effectively the airport,
22 meaning the aviation operations on the facility.

23 The other is the development of any surface
24 transportation, primarily related to roads. So

25 there could be intermodality, truck-related

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1 activity, anything that would interconnect between
2 one of the modes of transportation and could be
3 developed using airport -- I'll call it
4 Airport-owned property or Authority-owned
5 properties.

6 The other piece is related to seaport kinds of
7 operations. So the effort we're putting into the
8 barge terminal facilities obviously would kind of
9 fall under that classification. Picks up a mode of
10 transportation, if you haven't already started
11 following that bouncing ball.

12 The far right-hand side picks up the last real
13 transportation component of course, which is rail.
14 And that could be in the form of obviously
15 passenger. It could also be in the form of linking
16 other aviation or property-related transportation
17 uses to another mode. So it doesn't necessarily
18 only apply to passengers, but certainly could pick
19 up freight or some other related component.

20 The last probably nontraditional -- I say
21 nontraditional, but nontransportation-related and
22 primary item is related to light industrial
23 development. So it's kind of the piece that ties
24 many of these modes of transportation together.

25 The idea is to hopefully build on types of

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1 industry the county desperately needs to enhance
2 its business base, its business tax base in St.
3 Johns County, is to provide locations for those
4 kinds of businesses.

5 It could be anything. They might -- it really
6 just allows a location that allows a seamless
7 integration to a mode of transportation. It might
8 be just for shipping. It might be just, you know,
9 the UPS guy. It might be more exaggerated than
10 that. They may need rail access for raw materials
11 in or finished product out for that matter. Same
12 way with sea and the like. But a light industrial
13 component.

14 And it would also involve using probably areas
15 of property that are not suited for other modes of
16 transportation, meaning not airfield adjacent,
17 maybe not rail adjacent, or maybe not water
18 adjacent in some cases. It allows a maximum
19 utilization of airport property into the future.

20 Those are the five major markets that we've
21 identified as having potential for the overall
22 operation. And we'd like to get your -- I'll use
23 the word "blessing" for lack of better words on
24 those five items, that we can then take those and

25 further detail them.

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1 If there's something else that you see that
2 doesn't appear or you're interested in as a market
3 that the airport ought to be pursuing and it
4 doesn't fit under one of these classifications,
5 it'd be a good time to kind of throw that into the
6 mix, too, even if it doesn't go anywhere today.
7 It's something we can be looking at in the business
8 plan development to see if it has merit, you know,
9 has any real application to the use of airport in a
10 big picture.

11 And the next slide, if you didn't follow that,
12 but the next one tries to detail kind of what I
13 just said so you get some background. You're not
14 stuck with these acronyms or anything else into the
15 future. This is really just defining the focus
16 area, is not any particular center of development
17 or anything associated like that.

18 CHAIRMAN BARRERA: On this, Ed, on your
19 Northeast Florida Airport Road Connection, I think
20 in the past we've talked about the Sunshine Bus
21 being a part of that. So --

22 MR. WUELLNER: Could easily --

23 CHAIRMAN BARRERA: -- I want to make sure that
24 that doesn't get omitted. And I'll open it up down

25 at the end of the table with Jim first.

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1 MR. WERTER: Yeah, looking at the five areas,
2 these are all areas since I've been on the board
3 that we've kind of sort of touched on each and
4 every one. Of course the regional airport, we're
5 talking about commercial airline traffic, which
6 we've been working on for years. The road traffic,
7 we're talking about the multimodal situation where
8 we have bus service.

9 The seaplane port, that's a little bit of a
10 new twist. Being able to have barge unloading,
11 which would also help Grumman with shipments coming
12 in, though I don't foresee some Steven Spielberg
13 crane picking crates up, do I?

14 MR. WUELLNER: No.

15 MR. WERTER: That's where he got his idea for
16 Star Wars monsters.

17 MR. WUELLNER: Say we're going to have issues
18 with that on height.

19 MR. WERTER: The light industry, we talked
20 about the industrial air park for a while. So
21 these are just really -- oh, and the rail of
22 course. We've been talking about that more
23 recently this past year.

24 This looks to me, Ed, as if you're just trying

25 to outline and clarify the parameters and also

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1 plays into what I'll brief you-all on at the last
2 EDC breakfast, what we talked about there, about
3 expanding and variety, getting away from -- not
4 getting away from, but expanding to different areas
5 to get the business in. Not just strictly be about
6 airplanes, general aviation, or even general
7 aviation commercial traffic. And with the property
8 that we have, we have to utilize it to bring this
9 business in.

10 But my understanding from what you're telling
11 me now and reading through this is basically you're
12 just clarifying the subject matter.

13 MR. WUELLNER: Correct. And also it gives you
14 the opportunity, if there's something we just
15 haven't -- that doesn't fit in one of these five
16 compartments, that we get it out on the table and
17 allow us to -- to look at it in more detail in the
18 context of the business plan.

19 If -- you know, I think most things that we're
20 likely to be involved in are probably covered. I
21 mean, we've given this some thought. But that
22 doesn't mean there isn't another, you know,
23 spaceport, for instance, or something. I don't
24 know.

25 MR. WERTER: I -- I have to apologize because

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1 I just went to the second page of -- under agenda
2 to the business plan development and it pretty much
3 states the whole thing I just said, so never mind.

4 CHAIRMAN BARRERA: Bob?

5 MR. COX: Ed, you're -- basically you're
6 looking for a consensus of support from the board
7 as opposed to a motion for action?

8 MR. WUELLNER: It can take whatever form.
9 It's really just providing a -- if you will, a
10 ratification of where we believe the five general
11 areas of market exist for this complex.

12 Again, if you've got something that doesn't
13 fit this and you want to interject it, let's get it
14 on the table if you don't mind. I know we haven't
15 given you a lot of time to think about it.

16 CHAIRMAN BARRERA: Carl?

17 MR. YOUMAN: From what I'm seeing, these are
18 just the general headings and from here, you're
19 going to develop putting dollars in, how these
20 dollars are going to be acquired, where you --
21 where the marketing's going to be and et cetera, et
22 cetera, et cetera, so that at the bottom line, we
23 have a plan that says we're going to make this much
24 money if this plan works the way we planned it.

25 MR. WUELLNER: Right. It's going to allow us

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1 to essentially target the investments in the
2 future, in infrastructure and the like, marketing
3 dollars, you name it, into these classifications in
4 the future.

5 So we're -- we're saying these are the -- the
6 broad picture business opportunities as we see
7 them. And again, they may -- they're not going to
8 be equal. I mean, clearly seaport aspects are
9 going to have a finite limitation to what can be
10 accomplished here.

11 MR. YOUMAN: Right. Right.

12 MR. WUELLNER: Rail probably will, too, in
13 some realistic way. But it doesn't mean the
14 infrastructure wouldn't be provided, for instance,
15 to support industrial park development. You may
16 want a rail spur developed out of this to -- to
17 allow mainline access to FEC, as an example.

18 Of course we -- we kind of all believe we
19 understand what we can do from an aviation
20 standpoint. That's relatively straightforward.
21 But there may be other immo -- modalities issues or
22 intermodality issues that, you know, we'll begin to
23 address and identify as we further dissect this
24 thing.

25 MR. YOUMAN: Then sustainability has to be

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1 incorporated into the business plan --

2 MR. WUELLNER: It will be. It's a little

3 later than this.

4 MR. YOUMAN: Right. Okay.

5 CHAIRMAN BARRERA: Bob?

6 MR. COX: Very quickly. It -- it's a good

7 point, but I wanted to point out there's a lot of

8 minds coming at this from a lot of different

9 directions. This thing will dovetail in with

10 sustainability, PR marketing, business plan, the

11 whole thing. It will be a real seamless --

12 MR. WUELLNER: Budgeting.

13 MR. COX: -- roadmap, if you will, that's

14 really going to make the airport shine, I mean, be

15 an icon for the aviation industry. Thank you.

16 CHAIRMAN BARRERA: In -- in the sustainability

17 management plan, has this already been

18 incorporated? Mariben? Mariben?

19 MR. WUELLNER: I don't think she --

20 CHAIRMAN BARRERA: In the sustainability

21 management plan, has -- has this concept already

22 been incorporated?

23 MS. ANDERSEN: (Nods head.)

24 CHAIRMAN BARRERA: Thank you.

25 MS. ANDERSEN: It's actually in the

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1 initiatives exploration under economic development
2 and stuff. It does mention the seaport, but I
3 don't think we mentioned the rail connection. It
4 does just mention intermodal.

5 CHAIRMAN BARRERA: Intermodal. Okay. Do we
6 have any further board discussion on this?

7 (None.)

8 CHAIRMAN BARRERA: We had no public comment
9 cards on this. Ed, you said you do not need a
10 motion?

11 MR. WUELLNER: As long as there's consensus,
12 we're fine with that in moving forward. However, a
13 motion if you feel better about --

14 CHAIRMAN BARRERA: I think we should go ahead
15 and make a motion. Do we have someone to make a
16 motion?

17 MR. WERTER: I'll make the motion, Your
18 Honor -- Your Honor.

19 MR. WUELLNER: You got a promotion.

20 COMMISSIONER SANCHEZ: All rise.

21 CHAIRMAN BARRERA: And that motion is?

22 MR. WERTER: I move that we approve
23 Mr. Wuellner's further research in outlining of the
24 project, of the -- I'm sorry. The formal title of

1 MR. WUELLNER: Target market.

2 MR. WERTER: The business -- business plan
3 development to more focus in on these particular
4 projects and outline them better and their
5 potential, their cost, their return, things of that
6 nature.

7 CHAIRMAN BARRERA: Okay.

8 MR. COX: Second.

9 MR. YOUMAN: Second.

10 CHAIRMAN BARRERA: All in favor -- well, do we
11 have any further board discussion before we call
12 for a vote?

13 (None.)

14 CHAIRMAN BARRERA: Okay. All in favor, aye?

15 MR. COX: Aye.

16 MR. CIRIELLO: Aye.

17 MR. YOUMAN: Aye.

18 MR. WERTER: Aye.

19 CHAIRMAN BARRERA: Aye. None -- hearing none
20 opposed, the motion passes unanimously.

21 PUBLIC COMMENT - GENERAL

22 CHAIRMAN BARRERA: Okay. Public comment, we
23 have no public comment cards. So seeing no public
24 comment cards, we'll open it up for Authority

25 Members comments and reports. Joe?

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1 AUTHORITY MEMBER COMMENTS AND REPORTS

2 MR. CIRIELLO: I have nothing, ma'am.

3 CHAIRMAN BARRERA: Okay. Bob?

4 MR. COX: No comments.

5 CHAIRMAN BARRERA: Carl?

6 MR. YOUMAN: The TPO meeting Thursday,
7 February 10th, 2011, they made a presentation as to
8 the -- how do you call it -- the monies that were
9 part of Obama's initial -- initial stimulus plan
10 for shovel-ready projects, and almost all of them
11 that were allocated to St. Johns County has been
12 completed and except for County Route 1 -- 13-B
13 Fruit Cove Road they're resurfacing and State Road
14 207 at 312 traffic operations improvements,
15 whatever that means. But almost all the projects
16 for St. Johns County have been completed.

17 There were a couple of speakers under Item E.
18 There was a JAXPORT update -- an update by Chris
19 Kauffmann, CEO, giving status of dredging projects
20 and how they're going to secure monies. And it was
21 quite a long drawn out because they have some major
22 problems with the dredging of the river and making
23 the port a feasible port for these giant container
24 ships that are going to come through the Panama

25 Canal in the next few years.

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1 And I asked the question if syndication from
2 private sources had been looked into since they
3 were saying that it's such an attractive return on
4 this investment, and the response was after a
5 few -- how do you -- hesitations, that yes, it was,
6 but private syndication would not work because the
7 return on investment, they want double digit return
8 on investment. So the project overall from JAXPORT
9 cannot provide that. So it's got to come from
10 federal or state funds. So they have a big problem
11 on their hands.

12 And up under Item H, they had an update on the
13 Florida Statewide Passenger Rail Commission, and it
14 was a general discussion about the passenger rail
15 projects in the state. And it discussed commuter
16 rail. And one of the statements that came out of
17 it, that the state will cover shortages in the
18 operating funds for seven years.

19 Well, I -- that bothered me because I know
20 that every commuter rail project in the United
21 States can't cover their operating costs and it's
22 either -- it's subsidized by somebody within the
23 state government, whether it's state or local
24 authorities.

25 So they started the next discussion, so I put

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1 up my hand and I said, "Can I ask a question about
2 the previous discussion?" They said, "Yeah, go
3 ahead." So I said, "What happens after seven
4 years?" Well, they said, "It goes to local
5 authorities." And I said, "Well, as far as I know,
6 there's not a commuter service that makes money.
7 All the local authorities are broke. What's going
8 to happen when you hit that wall?"

9 He said, "Well," he said, "they're in
10 discussion with the counties." And the FDOT
11 gentleman that was there said, "Well, there's one
12 commuter project that does break even and that's
13 the Long Island Railroad." So I told them, I said,
14 "I don't represent St. Johns County officially,
15 just the airport, but as a citizen of St. Johns
16 County, I wouldn't want to have to pay for a large
17 cost to cover commuter costs overruns."

18 COMMISSIONER SANCHEZ: I'll second that.

19 MR. YOUMAN: And I thought Ron might. Because
20 every other -- as far as I know from my readings
21 and understanding of rail, every other project in
22 the United States, state governments cover all the
23 operating cost overruns and not try to drop it on
24 the local authorities. And I want to thank Ed --

25 are you going to keep coming out with this update?

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1 MR. WUELLNER: Yeah. You'll have another one
2 this week.

3 MR. YOUMAN: That was great because I used it
4 in the liaison efforts of presenting what we're
5 doing, and it was very -- I absolutely almost read
6 it. And it went well.

7 And there was one person in the public force
8 that was out there. At the end of the end, she
9 grabs me and she said, "What a great job." I said,
10 "What do you mean?" She said, "Well, you made a
11 great presentation." And I thanked Ed for that
12 internally. And the question -- she said, "I loved
13 your questions because it put them on the spot."

14 So -- and there was a resolution for --
15 relating to Florida's future transportation
16 funding. A lot of whereases. If anybody wants to
17 look at it, this came out of the state MPO, which
18 is a conglomeration of the individual TPOs
19 throughout the State of Florida.

20 And before we digress, has everybody gotten
21 this letter from Mica, this latest letter about the
22 TSA where -- the Screening Partnership Program he
23 helped to craft, which he states here as he did in
24 his last letter about the -- he's up in arms

25 because the TSA abruptly and arbitrarily announced

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1 a halt to the SPP, which is the private sector

2 doing the function that TSA does.

3 So it amazes me that they have to go back and

4 do something with this because if Congress

5 authorizes something, how can TSA just override

6 Congress? So they're getting into a little turf

7 war now about this. If anybody wants to see this

8 letter.

9 MR. WUELLNER: I got a copy today finally --

10 MR. YOUMAN: Okay.

11 MR. WUELLNER: -- in the mail.

12 MR. YOUMAN: Does anybody have any questions

13 about the TPO?

14 (None.)

15 MR. YOUMAN: And my comments -- this is part

16 of the comment session, too, right -- is that it's

17 been a good meeting. Thank you.

18 CHAIRMAN BARRERA: Thank you, Carl. Jim?

19 MR. WERTER: I'm going to have to borrow Joe's

20 microphone; mine's dead. Thank you, Joe.

21 Yes. Last month, I went to the EDC quarterly

22 breakfast. The guest speaker was Dale Brill from

23 the Florida Chamber Foundation. I would categorize

24 him as a facilitator/promoter. And he gave us a

25 briefing on their viewpoint as to Florida's

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1 direction.

2 And the main objective is to expand, not
3 totally away, but from not just tourism, but into
4 other businesses, industry, things of that nature.

5 It plays right into the overall objective that we
6 just discussed in our business plan. Variety.

7 Okay. Attracting new business and employment that
8 way.

9 There's a very interesting web site he
10 directed us to. It's the floridafoundation.com.

11 And it talks of the six pillars. And I would
12 encourage you all -- it's floridafoundation.com or
13 flfoundation.com. They also are looking for
14 ambassadors and representatives to help promote
15 their idea.

16 What they're looking at is beyond the
17 Governor's seven-year plan. They're looking at a
18 20-year plan. They call it the 2030 plan. And
19 that's the ultimate objective, to broaden our
20 horizons.

21 So it's a good thing to keep in mind. I'm
22 glad that we're encouraging Ed to proceed on the
23 business plan to develop the potential of those
24 areas that we've been talking about since I've been

25 on the board for almost three years now.

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1 The other thing I'd like to bring up in the
2 way of comments to Mr -- I'm sorry. How do you say
3 your last name, sir?

4 MR. RUHSAM: Ruhsam.

5 MR. WERTER: Ruhsam. We have an air show
6 coming up the weekend of May 28th. And the -- and
7 the club is spearheading it -- is that correct?

8 MR. RUHSAM: No, we're not spearheading it.

9 MR. WERTER: Who's spearheading it?

10 MR. YOUMAN: Craig.

11 CHAIRMAN BARRERA: Craig Fordham.

12 MR. WUELLNER: It's a separate corporation.

13 MR. WERTER: Okay. Okay. Well, I would like
14 us to get in touch with him because the thought of
15 it to mind was I'd like to see maybe a Friday night
16 charity event along the lines of the Cattle Baron's
17 Ball, things like that, to open up the weekend. Be
18 a grand opening.

19 It would be a charity event where, you know,
20 the admission tickets, you know, not being \$5
21 tickets, but being charity contributions, \$25, \$30,
22 \$40 for a specific charity. Doesn't necessarily
23 have to be localized. It could be a national --
24 national like American Cancer Society was for the

1 But I had thought about it and talked about
2 it, and I'd like to see this board maybe move in
3 that direction to have a nice little event that
4 evening, which I would gladly participate in
5 helping organize it, to open up the weekend and
6 make it a grand weekend. Not just make it a
7 Saturday, Sunday come and see the airplanes go by.

8 CHAIRMAN BARRERA: I think that Craig would
9 definitely be open to talking to you about that,
10 but the air show already is set up to go towards
11 the wounded warrior's program and the United Way.

12 MR. WERTER: Okay.

13 CHAIRMAN BARRERA: So I think those are
14 already the two main designated charities, but I'm
15 sure he would like to talk to you about that.

16 MR. WERTER: Yeah. So just add on the
17 additional grand opening party with a band and hors
18 d'oeuvres and things like that.

19 CHAIRMAN BARRERA: You'll just need to get
20 with Craig on that one.

21 MR. WERTER: Yeah.

22 CHAIRMAN BARRERA: I don't know that we want
23 the Airport Authority taking on that liability.

24 MR. WERTER: Okay.

1 something that, you know, could definitely be
2 pursued to the benefit.

3 MR. WERTER: Okay.

4 CHAIRMAN BARRERA: Anything else? I would
5 like to just close my comments with talking about
6 what a fabulous job I thought we had at the last
7 SAAPA meeting with retired Admiral Byron Fuller.
8 He was a true American hero and a delight to hear
9 his story. And I could have listened to him all
10 day everyday.

11 He spent time over in Vietnam, and the -- as
12 a -- as a prisoner of war, and he shared about his
13 experience. He also shared about his career in
14 naval aviation. And it was interesting because
15 it -- out in San Diego, they were marking the
16 hundredth anniversary of naval aviation out there
17 with an air show.

18 So it was kind of neat to be able to be here
19 and celebrate that by listening to such a
20 distinguished guest. So I wanted to mention that
21 and mention my appreciation for that coming out.
22 That was a true special event.

23 I also wanted to throw out an idea as far as
24 the air show that I had, and this is for you, Joe,

25 is that at the last intergovernmental meeting, they

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1 were very interested and didn't know much about the
2 air show. And you may want to invite Craig Fordham
3 to come and just give a quick talk about the air
4 show and what's coming up at the intergovernmental
5 meeting that happens in March, since you'll be
6 attending that on the Airport Authority's behalf.

7 So I would encourage you to follow up with Craig on
8 that, Joe.

9 And lastly, I love the business -- where the
10 business committee is headed and where the business
11 plan is headed. I know that they're two separate
12 things, but I'm very excited. And I want to thank
13 our volunteers. Each of you have a strong business
14 background, and I appreciate you-all donating your
15 time and participating in this.

16 And I'd just like to throw out to the board
17 that if a board member does want to sit in as a
18 silent person on one of the business committee
19 meetings, you can do so. Bob is our
20 representative, and it would be in a silent
21 capacity for the -- to make sure there's no
22 Sunshine violations.

23 MR. WERTER: Well, that's good to know because
24 when I showed up, they shoed me out.

25 CHAIRMAN BARRERA: We've checked on it since

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1 then.

2 MR. WERTER: Okay.

3 CHAIRMAN BARRERA: So you can come and sit as
4 a silent but you cannot -- you cannot participate.

5 So our next --

6 MR. COX: That's why we shoed you out.

7 MR. WERTER: Yes, I know.

8 CHAIRMAN BARRERA: So our next meeting will be
9 our workshop, sustainability workshop here on March
10 7th at 4 p.m. We look forward to everybody's
11 participation.

12 MS. ANDERSEN: I thought it was at 2 o'clock.

13 CHAIRMAN BARRERA: We have 4:00 on the agenda.
14 Ed?

15 MR. WUELLNER: It's supposed to be 2. That's
16 my understanding.

17 MS. ANDERSEN: 2 o'clock, right?

18 MR. WUELLNER: For the 7th.

19 MR. YOUMAN: Yeah.

20 MR. COX: Monday afternoon at 2 o'clock.

21 CHAIRMAN BARRERA: So I stand corrected. It's
22 at 2 o'clock. I'm looking forward to that
23 presentation and all the board members should have
24 gotten their copy of the draft on that. Our then

25 next board meeting will be on March 21st at 4 p.m.

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1 Meeting adjourned.

2 (Meeting adjourned at 5:15 p.m.)

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1 REPORTER'S CERTIFICATE

2

3 STATE OF FLORIDA)

4 COUNTY OF ST. JOHNS)

5

6 I, JANET M. BEASON, RPR-CP, RMR, CRR, FPR, certify

7 that I was authorized to and did stenographically report

8 the foregoing proceedings and that the transcript is a

9 true record of my stenographic notes.

10

11 Dated this 9th day of March, 2011.

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JANET M. BEASON, RPR-CP, RMR, CRR, FPR

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